

CITY OF NAPERVILLE, ILLINOIS

2022

Annual Operating Budget &
Capital Improvement Program



ACKNOWLEDGMENTS

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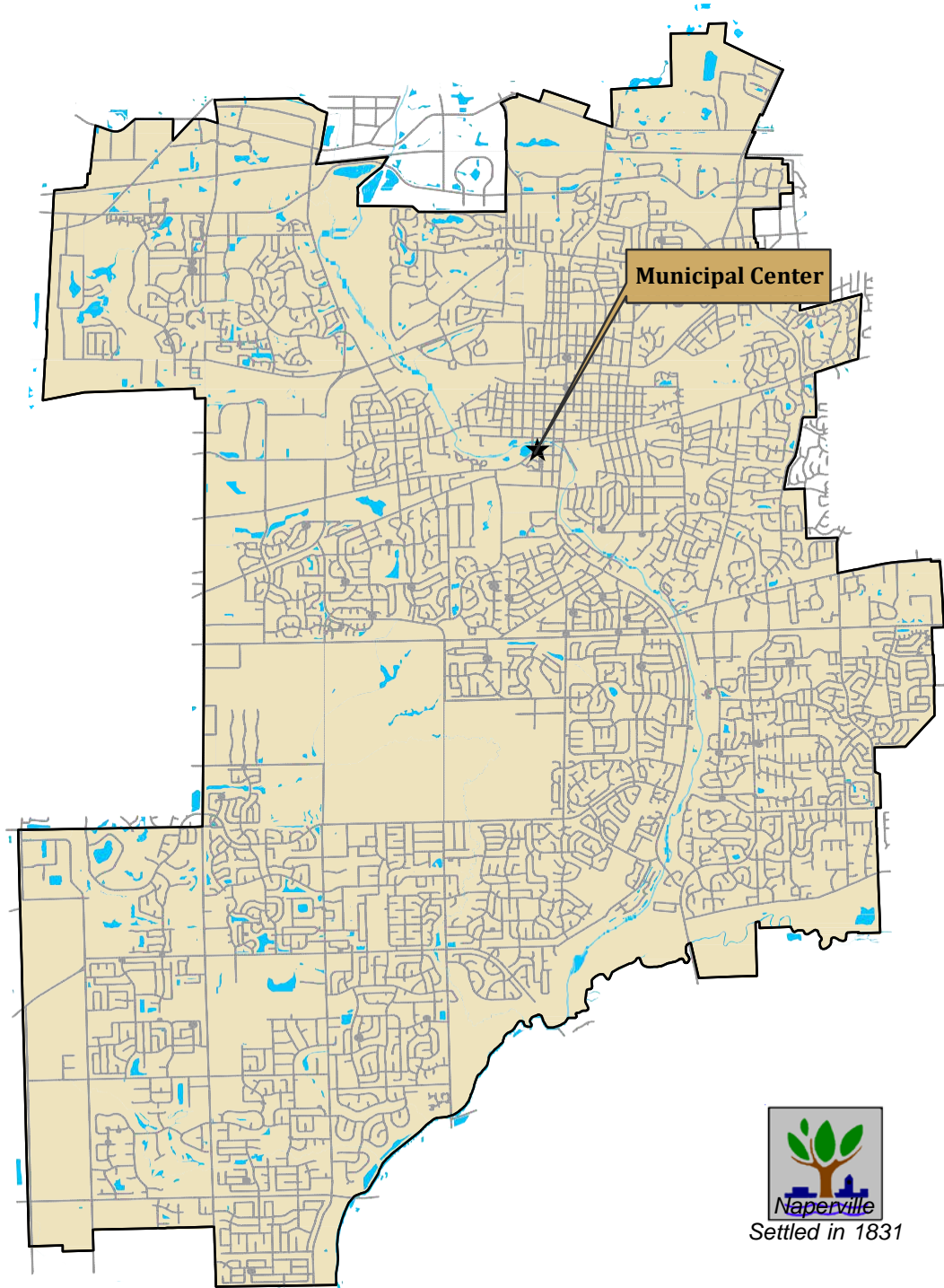
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Annual Operating Budget &
Capital Improvement Program

JANUARY 1, 2022 - DECEMBER 31, 2022

NAPERVILLE



Municipal Center



Settled in 1831



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
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PRESENTED TO

**City of Naperville
Illinois**

For the Fiscal Year Beginning

January 01, 2021

Christopher P. Morrill

Executive Director

City of Naperville

2022 Budget

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BUDGET OVERVIEW



CITY OF NAPERVILLE, ILLINOIS

MISSION STATEMENT

To provide services that ensure a high quality of life, sound fiscal management, and a dynamic business environment while creating an inclusive community that values diversity.



Dear Mayor and City Council:

It is with optimism and an understanding of the unique and transformative moment in time we find ourselves in that we present the 2022 City of Naperville Annual Operating Budget and Capital Improvement Program.

The 2022 budget is recommended at \$540.58 million, an overall increase of 7.6% from the \$502.42 million 2021 budget. This increased investment is largely driven by increases in capital spending, a concerted and proactive approach to enhancing our City services and asset infrastructure to meet the needs of this moment in our City's history as well as our community's future needs in a changed world.

Indeed, *Matching the Moment* – the theme of this year's budget – means aligning our organization's services – and associated revenues and expenses – with the needs of the community to serve it both appropriately now and in the future. Issues faced by local governments such as Naperville's are significantly different in the pandemic era versus what was experienced throughout the post-Great Recession era. Our recognition and understanding of the continued need to re-invest in our services – and the people who provide them – as well as the physical assets that support service delivery provide us with the ability to right-size our organization proactively and re-examine past practices as needed to better serve our City moving forward.

However, it is equally as important to note our commitment to conservative revenue forecasting and spending considering ongoing levels of economic uncertainty on a global level. The 2022 budget is mindful of the current pandemic climate while providing appropriate means for the City to achieve its priorities. With a recommended 2021 property tax levy of \$54.43 million after debt service abatements and with continued incremental growth factored in, we anticipate a tax rate decrease from 0.6949 to 0.6794, a savings of just under \$20 for the average Naperville homeowner.

The 2022 budget is organized around the three primary areas that continue to make Naperville one of the premiere places to live and do business – our services, our infrastructure, and our community. Mindful investment in these three areas is driven by the priorities set by the City Council throughout the year. In 2022, those priorities are Public Safety, Infrastructure & Utilities, Sustainability, Beautification, and Financial Stability & Economy.

The entire Director Leadership Team matches the moment day in and day out with their continued emphasis on fiscal stewardship in tandem with a focus on the future. The 2022 budget seeks to position the City for continued success both in the year to come as well as the post-pandemic years we all look forward to.

Respectfully submitted on December 7, 2021,



Douglas A. Krieger
City Manager



Rachel Mayer
Finance Director



2022 Budget Highlights

Each year, Naperville's City Council and City staff dedicate significant time envisioning how the municipality will operate, both in the short-term and into the future. As policy setters, the City Council's decisions regarding Naperville's finances set the tone for the preparation and implementation of the City's annual operating budget and Capital Improvement Program (CIP).

The City of Naperville's 2022 budget is recommended at \$540.58 million, an overall increase of 7.6% from the \$502.42 million 2021 budget. The overall increase is largely driven by increases in the CIP, which accounts for \$107.0 million, or 19.8%, of the total budget. North Aurora Road construction, Washington Street Bridge reconstruction, and the Downtown Streetscape Project account for much of this increase. Interfund transfers are increasing by \$18.0 million as a result of a capital transfer to the new Water Capital Fund. The total operating budget increase for 2022 is \$5.70 million, or 1.4%, excluding capital outlay and interfund transfers.

The 2022 General Fund budget totals \$135.46 million, an increase of 4.0% over 2021. General Fund increases are driven mainly by salary and wage increases, as well as increases in purchased services. The 2022 budget is balanced and advances the City Council's goals and priorities by leveraging Naperville's financial stability in a way that provides a more proactive approach to both enhancing fundamental City services to meet the needs of this moment in time as well as looking ahead to innovative approaches that address anticipated future needs.

The 2022 budget is organized around the three primary areas that continue to make Naperville one of the premiere places to live and do business – our services, our infrastructure, and our community. By continuing to invest in these areas as well as match the evolving needs of a post-pandemic society, Naperville makes a commitment to future generations by ensuring that the community remains financially stable and sustainable for years to come.

Investment in these three areas is driven by the priorities set by the City Council throughout the year. In 2022, those priorities are Public Safety, Infrastructure & Utilities, Sustainability, Beautification, and Financial Stability & Economy. The 2022 budget highlights below summarize the City's key investments in our services, our infrastructure, and our community through these identified priorities.



PUBLIC SAFETY

- Body-worn camera technology will be implemented by the Police and Information Technology departments. In-car video cameras, which have reached end of life, will also be replaced to fully integrate the multiple video recording technologies used to document police encounters. The **estimated \$483,000** project is budgeted as a capital expense in 2022. This cost becomes an annual operating expense in future years, totaling **\$2.4 million over five years**.
- Replacement of aging front-line emergency response vehicles in the Fire Department, including a ladder truck, an ambulance, and specialty units dedicated to hazardous material and technical rescues are budgeted at **\$3.02 million**.



2022 Budget Highlights

- Public Works identified a gap in streetlighting along Bailey Road between Washington Street and Naper Boulevard, an area of high police resource allocation as identified through data-driven methods. **Additional streetlights will be installed in 2022 at a cost of \$350,000** to enhance the physical environment in that area.
- Community Risk Reduction programs remain a priority in 2022 as the Fire Department explores more efficient ways to serve those who frequently require services, such as the aging population and those in a mental health crisis. The 2022 budget includes **\$25,000 in new overtime funding** dedicated to Community Risk Reduction.
- Continued investment in Police personnel training includes the addition of a **\$45,000** software and maintenance agreement for a state-of-the-art **virtual reality training simulator** that will enhance the quality of training and comply with new state training mandates.
- The Fire Department will lead efforts to replace the City's 30-year-old unified mobile command vehicle at a cost of **\$750,000**. This citywide emergency management asset can be utilized in response to fire, police, utility, and other emergencies that occur in the City.



INFRASTRUCTURE & UTILITIES

- Addressing significant capital improvements needed to maintain the Water Utilities was a key consideration of the 2021 water rate study. Recommended rates include a new fixed capital charge. This charge will serve as one of several funding components of a newly created Water Capital Fund, which is budgeted at **\$28.7 million**. Three miles of water main in the Park Addition, Oxford and Modaff, and Porter and Main areas will be replaced at a cost of **\$7.1 million**. The utility has requested two additional full-time employees, a Senior Civil Engineer and a Utility Specialist, in 2022 at a cost of **\$232,000** to support the expanded capital program.
- The 2021 Electric Utility rate study recommends rates that support continued investment in the delivery of reliable electric service to customers. City-funded capital improvements total **\$14.1 million** in the Electric Utility and include a **\$1 million Tollway Substation** upgrade, **\$2.8 million in cable replacement and injection**, and **\$1.4 million in fiber optic cable and communications upgrades**. Additional improvements that are reimbursable by developers are budgeted at \$2 million, including **\$1.5 million in new electric service** installations.
- **Transportation infrastructure improvements** are funded at more than **\$44.0 million** in 2022. Several projects that are years in the making will be initiated or enter major construction phases in 2022, including the long-awaited construction of the North Aurora Road Underpass budgeted at \$18.3 million. Meanwhile, the reconstruction of North Aurora Road east of the underpass is scheduled for completion, with the remaining work budgeted at \$5.3 million. Work on the Washington Street Bridge is also scheduled to begin later in 2022. Land acquisition, construction engineering, and initial construction costs are budgeted at \$2.4 million in 2022.



2022 Budget Highlights

- Investment in **municipal buildings and other City-owned facilities** is budgeted at **\$4.0 million** in 2022. This includes the first phase of a multi-year plan to improve safety and functionality of the Police facility, with exterior security improvements budgeted at \$680,000. Other major initiatives include continued replacement and repair of municipal facility roofs, windows, and doors at \$1.3 million and ongoing maintenance of the City's downtown parking decks at a cost of \$400,000.
- The City will continue its efforts to improve **technology assets** as a key component of the City's infrastructure. Several important projects will be undertaken in 2022, including the **next phase of Cityworks implementation**, which is the City's service request and work order management system, at a cost of **\$747,000**. **Planning and research to replace the Computer Aided Dispatch (CAD) and Records Management System (RMS)** will begin in 2022. This project is estimated at \$5.7 million over the next three years with initial planning costs budgeted at \$200,000 in 2022.



SUSTAINABILITY

- To further the *Sustainable Naperville 2036* plan, the 2022 budget emphasizes existing efforts and focuses on future needs in its **commitment to environmental sustainability**. The next 12 months will largely focus on planning and prioritization, with the understanding that sustainability efforts will consume more time and resources in 2023 and beyond. In preparation for those efforts, the Community Services Department will add **one full-time employee** in the second half of 2022 to assist the Sustainability Coordinator and ensure future continuity in this area at a cost of **\$54,000 (half-year)**.
- The City will continue communicating existing sustainability programs and services to the community. As additional sustainability efforts come online, enhanced communication in this area, along with overall increased demand for communications and marketing, requires additional support for the Communications Division. One additional full-time **Communications Specialist** is requested for 2022 at a cost of **\$91,000**.
- **Renewable Energy Fund grants** are funded at **\$445,000** in 2022. These grants are available to Naperville Electric Utility customers to help pay for improvements such as solar panel installation and energy efficiency upgrades.
- Construction of the **Springbrook Water Reclamation Center UV disinfection system** will begin in 2022 at a cost of **\$4.2 million**. This project will update wastewater disinfection processes, moving away from the use of chemicals in favor of ultraviolet light to disinfect wastewater.



2022 Budget Highlights



BEAUTIFICATION

- To further the *Downtown 2030* plan and downtown streetscape design standards, the City will complete **downtown streetscape improvements** along portions of Jefferson Avenue and Main Street in 2022 at a cost of **\$3.26 million**. Work will include new sidewalks, curbs, and parkway features that will enhance the Central Business District. Included in the streetscape project are electric, water, and sewer upgrades totaling an additional \$1.8 million.
- Public Works earmarked **\$250,000** in new funding specifically for beautification efforts across the City. The improvements will include enhancements to **landscaping, signage, and lighting** in strategic locations that serve as welcoming points to the City. The department piloted these efforts in 2021 with enhancements to the Mill Street underpass.
- The Electric Utility budgeted **\$60,000** for an evaluation of **substation fence standards** that will improve the safety, security, and aesthetic appeal of substations in future years.
- Water facility **landscaping and parking lot improvements** are planned for 2022 at a cost of **\$100,000**.



FINANCIAL STABILITY & ECONOMY

- The City's long-term success and financial stability are primarily built upon the services provided by its employees. One-third of the City's total budget is attributable to salaries and benefits. The budget recommendation includes a **3% non-union merit pool wage increase** and union wage adjustments based on collective bargaining agreements. Salaries and wages account for **\$4.3 million** of increases across all funds in 2022.
- The City's **Illinois Municipal Retirement Fund (IMRF)** contribution rate decreases for the second consecutive year in 2022 from 10.85% to 8.58%, a reduction of 21%. The 2022 rate results in a total projected IMRF contribution of **\$5.2 million** across all funds, a **reduction of \$1.3 million** from 2021. Actuarially required contributions to the City's public safety pension funds are increasing by **\$639,000**, or 3.4%, which is more manageable than the 6% increase experienced in the two prior years.
- The City continues to actively manage its health benefit plans for cost-saving opportunities. The City's **medical and dental costs** remain largely tied to claims, which are ultimately impacted by rising costs within the medical industry. Two consecutive years of better-than-expected claims experience has resulted in **no increase to 2022 medical and dental premiums**.
- The TED Business Group included an additional full-time **Building Inspector** in the 2022 budget at a cost of **\$88,000**. TED issued 6,691 building permits through the first nine months of 2021, an increase of 700 permits over the average of the previous four years.



2022 Budget Highlights

The additional inspector will help to address demand and increased challenges the group is experiencing in making use of temporary inspectors.

- An emerging priority for the City to ensure its financial stability is enhancing **information security** measures. The Information Technology Department has increased the budget in this area by **\$215,000** in 2022 for costs related to hardware, software, and professional services. The department is also requesting two additional staff members, a **Security Engineer** and a **Network Engineer**, to support these efforts. The total budget for both positions is **\$229,000**.
-

FUNDING OVERVIEW

To achieve movement in its priority areas, the City evaluates and issues projections on the status of its key revenue streams to ensure appropriate funding for additional budgetary items requested. Revenue diversification is a key component of the City's efforts to avoid overreliance on any one funding source. Naperville's revenue mix, including service charges, market-driven taxes, intergovernmental taxes, and other sources, has remained consistent and been regularly tested against the concepts of consistency, competitive advantage, service alignment, and diversification.

SERVICE CHARGES

- **Water charges**, which include all water and wastewater fees, are budgeted at **\$74.4 million** for 2022, an increase of 5.7%. Projected rate increases average 4% across all account classes and include a new fixed rate capital charge.
- **Electric charges** are budgeted at **\$159.1 million** for 2022, an increase of 2.6%. The increase comes from a growing customer base and charges captured through the Purchased Power Adjustment (PPA).

MARKET-DRIVEN TAXES

- Total **sales tax revenue** for 2022 is estimated at **\$41.8 million**, an increase of \$8.5 million or 25% over the highly conservative 2021 budget projection. Based on current trends, this estimate accounts for increasing online sales revenue and the addition of the second Costco Warehouse. Sales tax incentive rebates reduce that amount by \$1.4 million.
- The City is projecting **home rule sales tax (HRST)** at **\$16.2 million**, less \$447,000 in rebates. This represents an increase of 7.2%. HRST also benefits from the application of local taxes to online purchases.
- **Hotel and motel tax** is projected to continue its slow recovery in 2022. Staff estimates revenue at **\$2.4 million**, an increase of 25% over 2021. That revenue is reduced through four existing tax rebate agreements, with net revenue estimated at **\$1.2 million** for 2022.



2022 Budget Highlights

- The City's **food and beverage tax** is budgeted at **\$5.2 million**, an increase of 11% from 2021. Food and beverage receipts fund the SECA grant program and social services, as well as a portion of police and fire pensions, debt service, and downtown parking.

INTERGOVERNMENTAL TAXES

- Population growth identified through the 2020 U.S. Census will increase the City's share of several state revenues disbursed on a per capita basis by more than \$400,000. **State income tax** revenues shared through the Local Government Distributive Fund (LGDF) are estimated at **\$18.3 million** for 2022, an increase of \$4.7 million, or 35%, from the 2021 budget. This increase is based on Illinois Municipal League (IML) estimates for 2022.
- State **motor fuel tax** (MFT), including Transportation Renewal Funds, is estimated at **\$6.1 million** in 2022, an increase of 4.7%. Additionally, the City will receive its third and final allocation of proceeds shared through the **Rebuild Illinois bond program**. Through this program, the City will receive **\$3.24 million** in 2022.

PROPERTY TAXES

- In Naperville, property taxes primarily fund the City's long-term obligations, such as public safety and IMRF pensions and debt service payments. This tax is also the main funding source for the Naperville Public Library and Naper Settlement's operations.
- The 2022 budget recommends a **2021 property tax levy of \$54.43 million** after debt service abatements, an increase of 0.7%.
- The 2022 budget recommendation **continues to take advantage of incremental EAV growth**, including new development, to maintain a historically low tax rate.
- Using a 4% EAV growth factor for 2022 increases the City's valuation to \$8.09 billion. **Assuming EAV growth of 4%, the resulting tax rate would be reduced from the current 0.6949 to 0.6794**, which would result in an estimated savings of nearly \$20 for the average Naperville homeowner (assuming all other factors are equal).
- The primary driver of this reduced tax rate is the reduction in the City's IMRF contribution rate, which is dependent on market returns and plan experience. IMRF rates may increase in future years, thereby requiring additional property tax dollars.



2022 Budget Highlights

BUDGET CHANGE SUMMARY

The 2022 budget is the result of months of preparation, evaluation, and efforts by City Council and staff. The final budget is the result of two rounds of reviews with the Finance Department and City Manager’s Office to ensure departments’ requests are aligned with Council guidance and adherence to the City’s financial principles. Additionally, staff presented the budget recommendation to Council during three workshops in October and November. During the workshops, Council discussed several components of the budget. After discussion, staff was directed to make several modifications to the final budget recommendation. Additionally, staff made several modifications to the final budget recommendation based on additional information received after the proposed budget was published on October 15. Changes directed by Council and staff are detailed in the table below. Other minor revisions include changes based on recent contract awards; however, no additional items were added to the budget beyond those detailed in the table below.

| Budget Modification | Fund Impacts | Account Type | Increase / (Decrease) |
|--|---|--------------|-----------------------|
| Remove Training Assistant position | General, Electric and Water Funds (75/15/10%) | Expense | (\$50,732) |
| Remove Assistant to the City Manager position | General, Electric and Water Funds (75/15/10%) | Expense | (\$66,282) |
| Add DNA marketing funds for streetscape project | General Fund | Expense | \$50,000 |
| Increase funding for gateway signage and beautification | Capital Projects Fund | Expense | \$150,000 |
| Reduce various Naper Settlement operating expenses | Naper Settlement Fund | Expense | (\$106,527) |
| Increase Naper Settlement property tax levy | Naper Settlement Fund | Revenue | \$537,436 |
| Increase overtime for grant-funded police training (see below) | General Fund | Expense | \$25,000 |
| Increase police grant revenue | General Fund | Revenue | \$25,000 |

The net impact of these changes is revenue increases of \$500,521, or 0.09%, and an increase in expenditures of \$93,124, or 0.02%.



Budget Overview

The City of Naperville's annual budget is a comprehensive plan for financing the City government's many programs, services, and initiatives and is an official document describing the dollars required to provide services and programs to Naperville residents and businesses. The annual budget is a short-term financial plan necessary to fund operations, maintenance, and capital needs for the year. Additionally, the City publishes a Capital Improvement Program (CIP) as part of its long-range financial planning system.

This document is divided into the following sections:

1. **Budget Overview** – Provides the basis for development of the budget recommendation. Also includes information regarding the City's fiscal climate and budget highlights, including significant changes and an overview of the total City budget. Additionally, this section includes an overview of the City's financial history, financial principles, continuous improvement model, and the structure of the budget.
2. **General Information** – Provides information regarding the City of Naperville, including, organizational structure, fiscal policies, and the budget process.
3. **Maintenance and Operating Funds Overview** – Includes detailed revenue and expense information at each fund level. Information includes 2020 actuals, 2021 budget and projections and 2022 proposed budget with dollar and percentage changes. Each fund also has line item details for the 2022 proposed budget.
4. **Special Funds Overview** – Includes detailed revenue and expense information at each fund level. Information includes 2020 actuals, 2021 budget and projections, and 2022 proposed budget with dollar and percentage changes. Each fund also has line item details for the 2022 proposed budget.
5. **Capital and Debt Service Funds Overview** – The first section of the capital and debt service overview includes a high-level review of the 2022-2026 Capital Improvement Program. The section includes five-year and annual overviews of the CIP and provides a breakdown of projects by funding source, project type, department, and project category. The second section includes detailed revenue and expense information at each fund level, including 2020 actuals, 2021 budget and projections, and 2022 proposed budget with dollar and percentage changes.
6. **Department Overviews** - Includes detailed information for each operating department across all funds for operating and capital expenses. The operating expenditure section includes 2020 actuals, 2021 budget and projections, and 2022 proposed budget with dollar and percentage changes. Each department overview includes a description of service priorities, headcount, goals and objectives, and a breakdown of expenses by function and fund allocation.



Budget Overview

Budget Structure

The City’s budget is comprised of three parts:

1. Maintenance & Operating Funds

- Ongoing/recurring costs associated with providing core City services, such as police, fire, public works, and utility services, and maintenance of existing assets. Accounts for most recurring revenues and expenses of the organization.

2. Special Funds

- Specialized expenditures for programs or services above or outside the City’s core functions, usually driven by revenue sources received by the City for a specific function. Created for a specific purpose and usually driven by a statutory restriction of use of revenue.

3. Capital & Debt Service Funds

- Can contain expenses that fall into Maintenance & Operating and one-time capital expenditures due to previous citywide practice of defining capital as not only building assets but also maintaining assets. Maintenance programs require funding at a semi-consistent level annually to ensure the same level of service year over year.

In addition to the broad structure of the budget, accounting for the three parts is broken into 35 funds, which segregate revenues and associated expenditures by function. Governmental finance uses funds for accounting expenditures and revenues. Over time, the number of funds within the budget can fluctuate. Funds can be closed because they no longer achieve the intended purpose or new ones are created. The below chart lists the various City funds comprising the three parts of the City’s budget. A matrix is included in the budget document illustrating the relationship between departments and funds.

| Maintenance & Operating Funds | |
|--|---------------------------------------|
| Commuter Parking Fund | Electric Utility Fund |
| General Fund | Self-Insurance Fund |
| Solid Waste Fund | Water & Wastewater Fund |
| Special Funds | |
| Community Development Block Grant Fund | ETSB Fund |
| E-911 Surcharge Fund | Foreign Fire Insurance Tax Fund |
| Food & Beverage Fund | Naper Settlement Fund |
| Library Funds | State & Federal Drug Forfeiture Funds |
| SSA Funds | Test Track Fund |
| American Rescue Fund | |
| Capital and Debt Service Funds | |
| Bond Fund | Capital Projects Fund |
| Debt Service Fund | Downtown Parking Fund |
| Motor Fuel Tax Fund | Phosphorous Removal Fund |
| Road & Bridge Fund | SSA Funds |
| Water Street TIF Fund | Water Capital Fund |

Fund Overview

| CITY OF NAPERVILLE DEPARTMENT/FUNCTION MATRIX | City Manager | Communications | Community Services | Finance | Fire | Human Resources | Information Technology | Legal | Library | Mayor & Council | Naper Settlement | Police | Public Works | DPU - Electric | DPU - Water/Wastewater | Riverwalk | TED |
|---|--------------|----------------|--------------------|---------|------|-----------------|------------------------|-------|---------|-----------------|------------------|--------|--------------|----------------|------------------------|-----------|-----|
| Maintenance & Operating Funds | | | | | | | | | | | | | | | | | |
| General Fund | | | | | | | | | | | | | | | | | |
| Electric Utility Fund | | | | | | | | | | | | | | | | | |
| Renewable Energy Program Fund | | | | | | | | | | | | | | | | | |
| Water Utilities Fund | | | | | | | | | | | | | | | | | |
| Self-Insurance Fund | | | | | | | | | | | | | | | | | |
| Commuter Parking Fund | | | | | | | | | | | | | | | | | |
| Solid Waste Fund | | | | | | | | | | | | | | | | | |
| Capital and Debt Service Funds | | | | | | | | | | | | | | | | | |
| Bond Funds | | | | | | | | | | | | | | | | | |
| Capital Projects Fund | | | | | | | | | | | | | | | | | |
| Debt Service Fund | | | | | | | | | | | | | | | | | |
| Downtown Parking Fund | | | | | | | | | | | | | | | | | |
| Motor Fuel Tax Fund | | | | | | | | | | | | | | | | | |
| Phosphorus Fund | | | | | | | | | | | | | | | | | |
| Road and Bridge Fund | | | | | | | | | | | | | | | | | |
| Special Service Area 21 - Van Buren Parking Deck | | | | | | | | | | | | | | | | | |
| Special Service Area 23 - Naper Main | | | | | | | | | | | | | | | | | |
| Special Service Area 25 - LaCrosse Traffic Signal | | | | | | | | | | | | | | | | | |
| Special Service Area 30 - Downtown Streetscape | | | | | | | | | | | | | | | | | |
| Special Service Area 31 - Downtown Streetscape | | | | | | | | | | | | | | | | | |
| Water Street Tax Increment Financing (TIF) Fund | | | | | | | | | | | | | | | | | |
| Special Funds | | | | | | | | | | | | | | | | | |
| Naperville Library Fund | | | | | | | | | | | | | | | | | |
| Library Capital Reserve Fund | | | | | | | | | | | | | | | | | |
| Library Special Revenue Fund | | | | | | | | | | | | | | | | | |
| Naper Settlement Fund | | | | | | | | | | | | | | | | | |
| E-911 Surcharge Fund | | | | | | | | | | | | | | | | | |
| Emergency Telephone System Board (ETSB) Fund | | | | | | | | | | | | | | | | | |
| State Drug Forfeiture Fund | | | | | | | | | | | | | | | | | |
| Federal Drug Forfeiture Fund | | | | | | | | | | | | | | | | | |
| Foreign Fire Insurance Tax Fund | | | | | | | | | | | | | | | | | |
| Food and Beverage Fund | | | | | | | | | | | | | | | | | |
| Community Development Block Grant (CDBG) Fund | | | | | | | | | | | | | | | | | |
| Special Service Area 33 - Downtown Maint./Marketing | | | | | | | | | | | | | | | | | |
| Test Track Fund | | | | | | | | | | | | | | | | | |



Budget Development Guidelines

In addition to the City of Naperville mission statement and fiscal policies, the City utilizes a financial strategy rooted in financial principles, along with its ends policies, to guide the work of all City departments. As policy makers, the City Council reviews these guidelines as appropriate to ensure continued relevance in providing a decision-making framework to help the City achieve financial stability.

FINANCIAL PRINCIPLES

In 2015 and 2016, the City Council developed and implemented a financial strategy to guide the City of Naperville to long-term financial stability. This strategy is rooted in financial principles designed to help accomplish the City’s long-term financial goals. The principles guide the City’s financial planning and budgeting, and all financial decisions are tested against these principles.

The financial principles were developed beginning in May 2015 and approved in 2016. Throughout the process, the community -- including residents, businesses, City Council, and staff -- provided valuable input regarding the City’s current state, present opportunities, and the impact of potential decisions on the City. The following three financial principles were formally adopted and have been utilized throughout the past five budget development cycles; their impact as a function of incorporating the principles into operational planning is detailed below.

PRINCIPLE #1 | **The City will pass a structurally balanced operating budget annually.**

The City has consistently developed and adhered to a balanced General Fund budget, which is the primary operating account that supports core City services such as police, fire, public works, and community services, as well as the associated backend functions and resources necessary to deliver those services effectively and efficiently.

In each of the past five years, General Fund expenses were budgeted in line with projected revenues and actual expenses for those years came in at or below budget. (In 2019, the City Council amended the budget upwards by \$274,000 to improve leaf collection services, which created a slight imbalance; however, stronger-than-expected revenues made that a non-factor by year-end.)

| Year | Budget | | | Actual | | |
|------|---------|----------|------------|---------|----------|------------|
| | Revenue | Expenses | Difference | Revenue | Expenses | Difference |
| 2017 | 122.13 | 121.95 | 0.17 | 121.87 | 119.86 | 2.01 |
| 2018 | 121.29 | 121.28 | 0.01 | 120.27 | 120.43 | (0.16) |
| 2019 | 125.93 | 126.15* | (0.22) | 129.32 | 123.55 | 5.77 |
| 2020 | 125.33 | 125.25 | 0.08 | 127.12 | 123.44 | 3.68 |
| 2021 | 130.29 | 130.29 | 0.00 | 139.35 | 133.76 | 5.59 |
| 2022 | 137.41 | 135.46 | 1.95 | - | - | - |

**Budget amended mid-year to enhance leaf collection services; \$ in millions*



Budget Development Guidelines

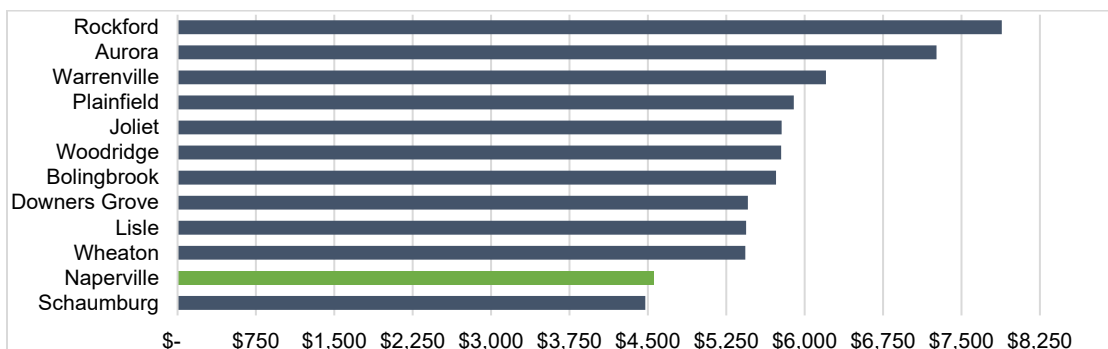
Part of the success in this area over the past five years is due to the City’s continued emphasis on revenue diversification to avoid overreliance on any one funding source. Naperville’s revenue mix, including service charges, market-driven taxes, intergovernmental taxes, and other sources, has remained consistent and been regularly tested against the concepts of consistency, competitive advantage, service alignment, and diversification.

PRINCIPLE #2 | The City commits to continuous improvement in the delivery of necessary and cost-effective services.

Principle #2’s impact over the past five years can be measured through efforts in advancing emerging priorities, the City’s response to the COVID-19 pandemic, and the continued value provided to taxpayers compared to other municipalities in the region.

Naperville’s approach to municipal service has been to not just serve the community, but to serve it *well*. Since 2016, using data-driven approaches as well as the need to respond to changing societal priorities, staff has enhanced this service model. This includes the hiring of a DE&I Manager and Sustainability Coordinator, improved staffing in IT to support the City’s technology assets, and supporting needed service enhancements, among others. For example, when data showed that Finance call center wait times had reached almost 12 minutes in 2018, two positions were added to the 2019 budget, resulting in a reduction of nearly 10 minutes in wait times by the end of 2020. Another example is the approval of four police officer positions in the 2020 budget in association with the creation of a Strategic Response Unit to respond to targeted concerns based on crime analytics. Since its inception, the unit has engaged in over 2,500 proactive encounters, participated in numerous resident and business stakeholder meetings, and seized approximately 30 illegal firearms.

Following the principles over the past five years was critical to leading the City through the initial months of the pandemic. According to Illinois Municipal League data, many municipalities reduced services, drew down reserve funds, closed facilities, or increased taxes and fees in response. However, Naperville maintained all its services and even enhanced some online offerings. This was possible because of the City’s financial flexibility and revenue diversification model. Throughout the pandemic, the City maintained one of the lowest costs of living among comparable and regional Illinois communities, as seen below.





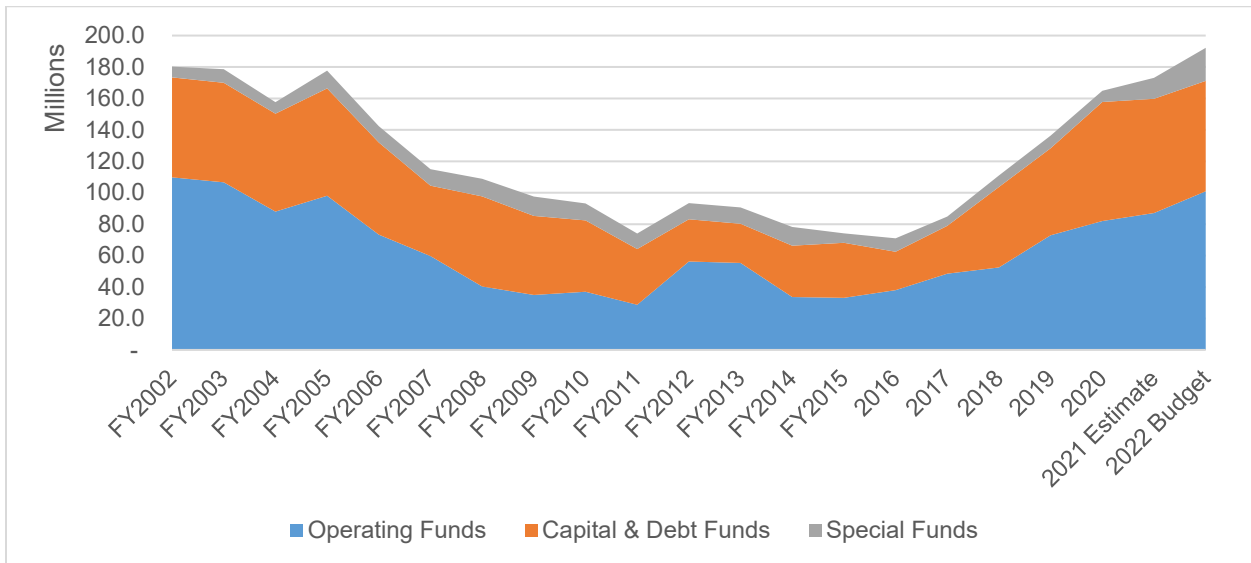
Budget Development Guidelines

PRINCIPLE #3

The City will actively seek to increase its reserves to twenty-five percent (25%) and reduce its debt by twenty-five percent (25%) in the next eight (8) years.

The intent of Naperville’s long-term goal to increase its reserves is based on reversing historical drawdowns of cash, protection against a potential downgrade of the City’s AAA bond rating, and security in the event of an economic downturn. Cash reserves have grown steadily since 2016 across various City funds, increasing from \$71.1 million to \$164.8 million by the end of 2020. Over that period, cash balances have improved across all three major operating funds: the General Fund, the Electric Utility Fund, and the Water and Wastewater Utilities Fund. Cash balances have also improved in the capital and debt service funds. Historical cash balances are displayed in the chart below.

Principle #3 specifically addresses increasing General Fund cash reserves to 25% of expenditures. General Fund reserves increased from \$15.5 million in 2016 to \$30.2 million in 2020. The City maintains a 20% emergency reserve policy for the General Fund, excluding transfers to pension funds and inter-fund transfers. The City is currently on track to meet the established cash reserve goal.



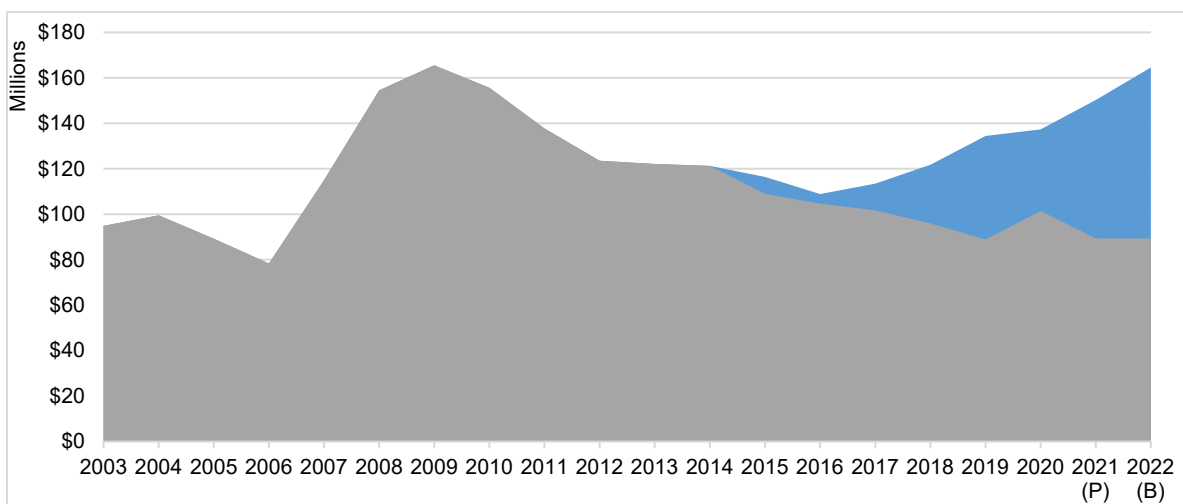
The City maintains debt positions across several funds. Principle #3 addresses reducing debt funded through the property tax levy and not by other sources, such as the utility funds, by 25% in the eight years after its passage. At the end of 2014, the City held \$121.3 million in debt in this category. That amount has steadily decreased since 2016, due in part to the passage of the home rule sales tax (HRST) in 2016 and a subsequent quarter percent HRST that was added in 2018.



Budget Development Guidelines

Since 2016, the HRST has paid down \$12.2 million in debt service while contributing \$41.2 million to capital projects. Maintaining the HRST is a key component to future investment in capital assets without significantly adding debt. Additionally, there is no data showing the quarter percent diminished spending in Naperville or impacted consumer patterns. In fact, the community's financial and consumer strength continues to be a draw for national businesses, including Costco, Amazon, and Nike. Among the City's neighboring and comparable home rule communities, Naperville shares the lowest HRST rate.

The chart below shows total governmental debt (excluding utility and other funds) through 2022. The gray area shows the City's projected debt. The section in blue denotes what the City's total debt would have been if a home rule sales tax had not been implemented to drive down debt and reduce capital borrowing.



The City assumed additional debt in 2020 when funding for capital projects remained uncertain in the wake of the pandemic. This increase will not dramatically impact the City's ability to achieve its goal as no debt issuance is planned for 2021. The City remains on track to reduce debt by 25% by the end of 2022.

In September 2021, the City reviewed progress towards meeting the goals established through the financial principles and found that the City has achieved or is on track to achieve those goals. The City Council reaffirmed their commitment to the financial principles at this time, and the 2022 budget was developed with that commitment in mind.



Budget Development Guidelines

BRIDGE TO 2023 PRIORITIES PLAN

In 2021, the City began work on a strategic priorities plan to identify updated priorities essential to achieving the City's mission. The public involvement phase included a community survey where over 2,700 respondents shared inputs on strengths and weaknesses and City services. Additional engagement activities offered online-gathered feedback from the community on a variety of topics, including sustainability and diversity, equity, and inclusion.

City staff finalized the priorities plan in late fall 2021, taking into account public input as well as direction from elected officials and expertise of senior staff. The intent is for the priorities plan to serve as a touchstone for City operations throughout 2022. Priority themes that have been part of continued policy discussion over the past 18 months and that weave into the priority plan discussion moving forward were included as part of the 2022 budget organization.

On Dec. 7, 2021, the City Council approved the Bridge to 2023 Priorities Plan, which includes the five priority areas highlighted below. Staff is developing a cadence and method to deliver status updates, which will continue to inform budget priorities as we move into 2023 budget development in summer 2022.

Staff also recommends that a statistically valid citizen survey be programmed for 2023, which will be utilized as a future development guideline in upcoming budget years.

The full priorities plan can be viewed at www.naperville.il.us/government/strategic-plan/.

FINANCIAL STABILITY AND ECONOMY

Provided policy direction and will continue to guide decisions into the future

- Financial Principles
 - Principle #1 - The City will pass a structurally balanced operating budget annually.
 - Principle #2 – The City commits to continuous improvement in the delivery of necessary and cost-effective services.
 - Principle #3 – The City will actively seek to increase its reserves to 25% and reduces its debts by 25% in the next eight years.
- Maintain flexibility while seeking redevelopment options in order to fully utilize Naperville's developed commercial properties.

HOUSING CHOICE

Goals were approved in January 2021 after years of study and consideration by the Naperville Housing Advisory Commission and community

- Develop a plan for Naturally Occurring Affordable Housing.
- Establish a revolving rehabilitation loan program targeted towards low-income seniors.
- Consider options for a voluntary inclusionary zoning ordinance.
- Leverage publicly owned land to address housing choice.



Budget Development Guidelines

INFRASTRUCTURE AND UTILITIES

Goals reflect the plans and strategies contained within the current Water and Electric Utility rate studies

- Strategically invest in the City's aged infrastructure to help facilitate business retention and expansion.
- Develop and implement a water utility capital plan that maintains the City's high service levels while ensuring regulatory compliance with all IEPA & EPA mandates.
- Develop and implement programs that will improve electric utility load factor and reduce system peaks.

PUBLIC SAFETY

Goals from the departments' long-range planning documents

- Fire Department
 - Promote and foster community risk reduction
 - Continue the investment in Fire training, education and succession planning
 - Explore new ways of service delivery while adapting to changing community needs
- Police Department
 - Increase public support and trust in the Police
 - Continue the investment in Police training, education, and succession planning
 - Implement technological enhancements

SUSTAINABILITY

Goals reflect the outcomes of the August 31 Naperville City Council Sustainability Workshop and the final goal listed is an additional request from the November 2, 2021 Naperville City Council meeting

- Implement a Green Purchasing Program.
- Determine appropriate metrics and reimplement publishing the City of Naperville Sustainability Report on a biannual basis.
- Revise permit applications to capture waste/recycling data and sustainability efforts.
- Collaborate with community partners to create a Sustainability Outreach and Engagement Program.
- Pursue opportunities to increase and expand the City's renewable energy sources with IMEA and through the City's renewable energy program.



2022 City of Naperville Financial Climate

Overview

For the past 26 years, the City of Naperville has maintained a AAA bond rating and managed its finances to support a consistently low property tax rate while providing high-quality services to the community. Short-term factors, including the continued uncertainty surrounding the global pandemic and continued financial struggles at the state level, were considered

while preparing the 2022 annual budget proposal. City staff continues to monitor the financial trends of the nation, state, and region, allowing for proactive action to any significant changes in the City's financial climate.

2022 CLIMATE HIGHLIGHTS

- ✓ FEDERAL STIMULUS AIDING ECONOMIC RECOVERY
- ✓ STATE-SHARED TAXES MAINTAINED AT CURRENT LEVEL
- ✓ LOCAL POPULATION GROWTH

National Trends

The U.S. economy has experienced a rapid recovery in 2021, with annual GDP growth at nearly 6% after sharp declines from the global pandemic in 2020. Leading economists forecast continued growth in 2022, albeit at a slower rate of 3 to 4%. As the nation continues to recover from the economic impacts of the pandemic, the U.S. government has made a significant investment in communities through the American Rescue Plan Act and other legislation focused on accelerating economic recovery and renewing infrastructure.

The City received the first half of \$13.4 million in federal assistance in 2021, with the second half due in 2022. While largely viewed as a positive, this rapid economic recovery has increased fears of inflation while various sectors of the economy continue to experience labor shortages and supply chain disruptions. Staff will continue to monitor federal economic data and information related to job creation, tax policy, and interest rate changes and evaluate the potential impacts on a local level.

State Trends

The State of Illinois continues to face significant financial challenges; however, the infusion of federal stimulus is helping to support the state's budget for the coming year. Additionally, several state-shared revenues have experienced growth over the past 12 months despite fears that the pandemic would significantly impact state-shared revenue. Total state-shared revenues for 2021 are estimated to have increased by 12% from 2020. The Illinois Municipal League (IML) forecasts a slight 2% decline in state-shared revenues for 2022. Strong corporate earnings and better than expected employment are driving strong income tax returns, and the state has maintained the municipal share of state revenues at current levels for the current state fiscal year.

Another notable trend at the state level is the increasing sales tax revenues being realized through legislative changes stemming from the South Dakota vs. Wayfair court decision. This allowed the State of Illinois to begin altering the methodology of collection and disbursement associated with online sales.

Public safety pension liabilities at the local government level continue to be a concern across the state; however, pension fund consolidation efforts enacted in late 2019 should improve pension funding for the City into the future. Efforts to consolidate both the fire and police pension funds are underway, which is expected to have a positive impact at the municipal level.



2022 City of Naperville Financial Climate

Local Trends

As the broader economy recovers from the global pandemic, the Naperville community continues to see strong economic activity. Local economic development continues to be particularly strong, with national brands choosing Naperville as a destination to expand their business. The recent opening of a second Costco Warehouse has brought new life to the East Ogden Avenue corridor and continues the trend of redeveloping long-vacant “big box” retail locations. The downtown area is also filling vacant spaces with high-visibility names, such as Nike, Warby Parker, J. McLaughlin, and LoveSac Furniture, in addition to numerous new dining options.

While residential development has slowed when compared to prior decades, developers continue to seek opportunities to build residential properties within the existing geography of the City. Several single-family and multi-family residential developments are underway, and residential development has contributed to continued population growth for the City. According to the 2020 U.S. Census, the Naperville population has grown to 149,540, an increase of more than 2,000 residents from the 2018 Special Census. The City maintained its status as the fourth-largest municipality in the state. This population growth will result in an increase in state-shared per capita revenues of more than \$400,000 in 2022.

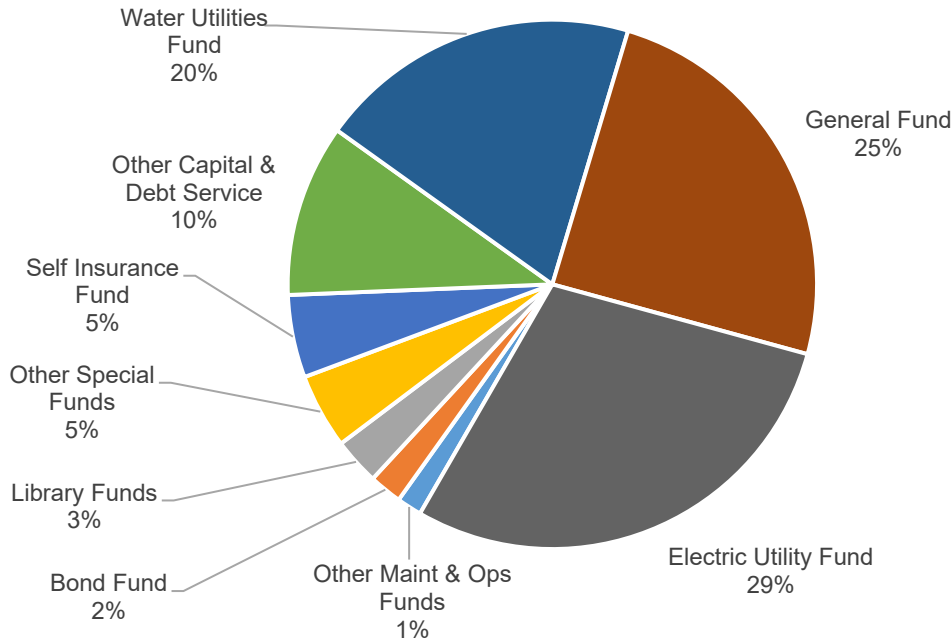
Summary

Naperville continues to position itself well to remain financially stable in 2022 and beyond. Commercial and residential development continues to support a very strong tax base that allows the City to maintain a property tax rate lower than comparable communities. The strength of the local economy is further supported by the state maintaining shared revenue allocations at current levels and the addition of federal recovery funds. Strong revenue support will allow the City to continue to invest in its service delivery and address needs to address aging infrastructure. The City is also mindful that economic recovery remains dependent on a stable public health situation, and that lagging effects on the broader economy may result in rising costs for goods, services, and labor. Staff considered these factors when developing the 2022 budget.

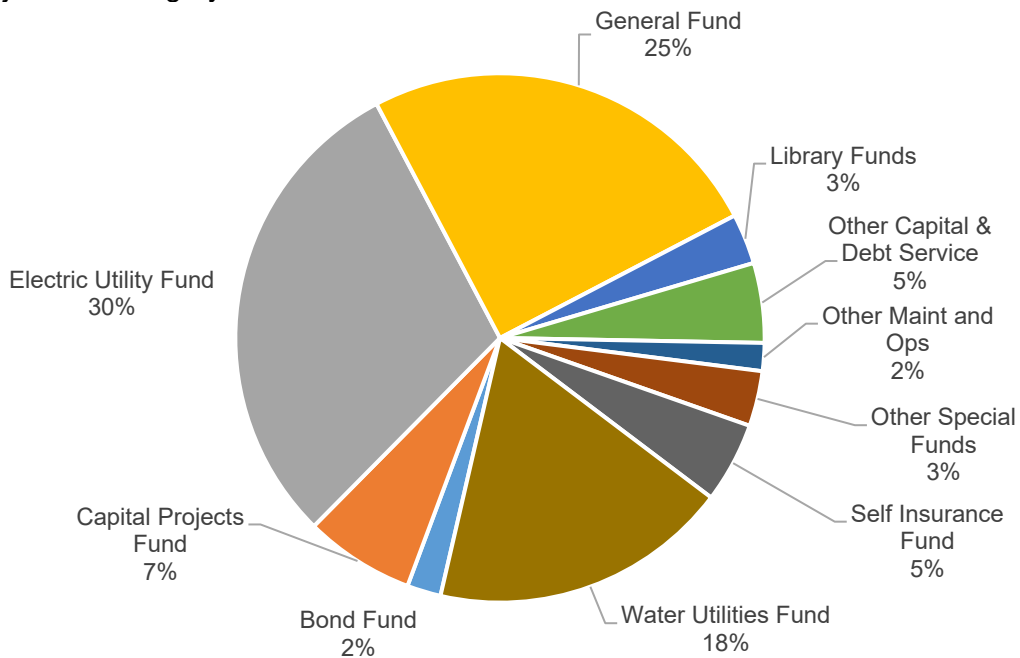


Revenue and Expenditure Summary

Total citywide revenues from all sources are budgeted at \$557.9 million for 2022. Most revenues are dedicated to the General Fund and Utility Funds, which make up 73% of all revenues. Overall, 2022 revenues are up by an increase of 12.5% from the 2021 budget. Below is a breakdown of revenues by major fund category.



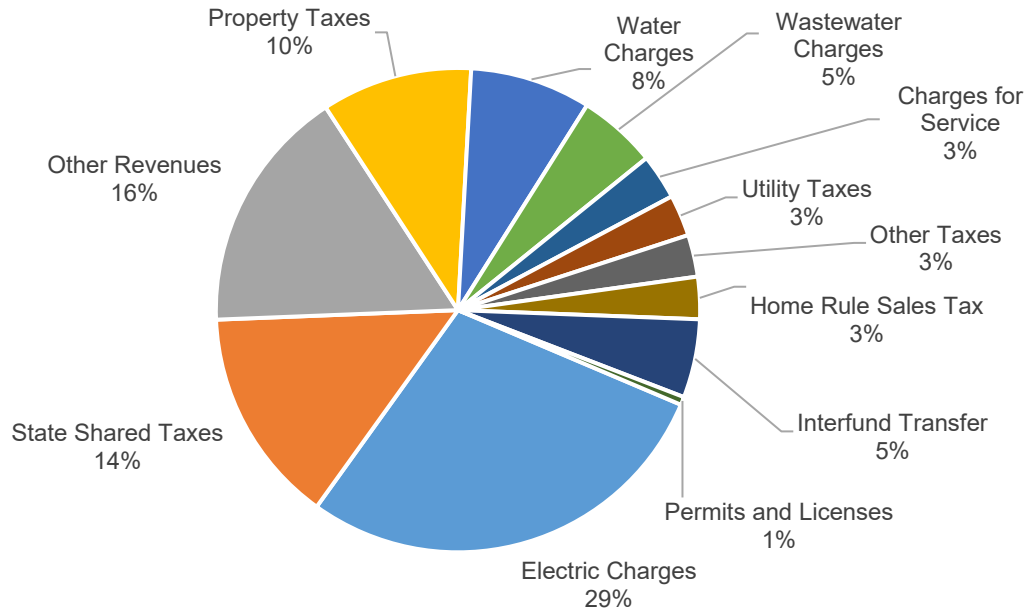
Total citywide expenditures, including all Maintenance and Operating Funds, Special Funds, and Capital and Debt Service Funds, add up to \$540.6 million for 2022. Overall, the 2022 budget appropriations are 7.6% greater than the 2021 budget. Below is a breakdown of the total budget by major fund category.



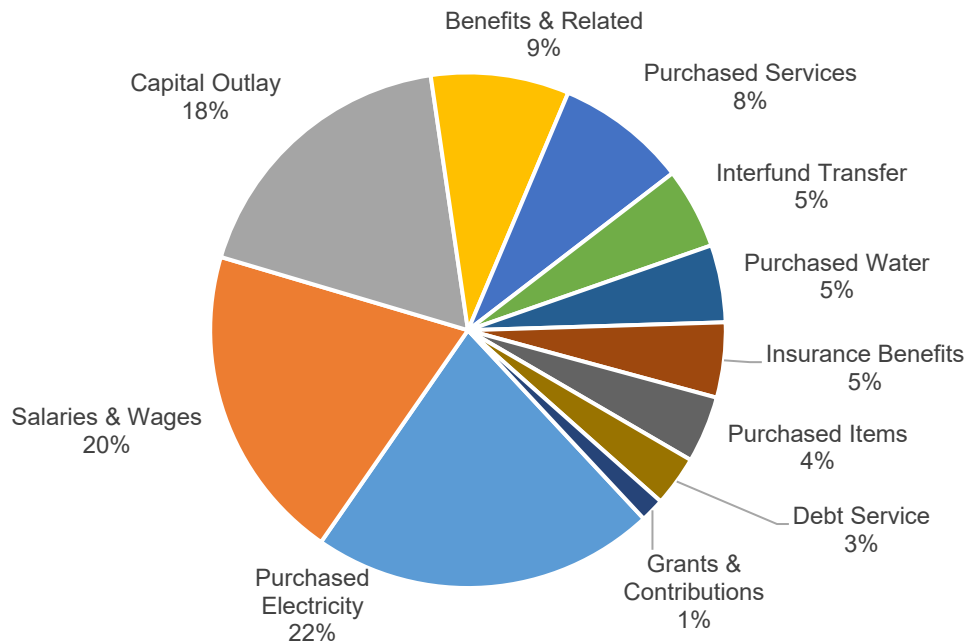


Revenue and Expenditure Summary

Below is a breakdown of citywide revenues by source. Charges for utility services, which includes electric, water, and wastewater charges, account for 42% of citywide revenues. Electric charges make up the largest portion at \$159.2 million. Water and wastewater charges are projected at \$74.3 million. Taxes make up the next largest portion of revenue projections, with state shared taxes totaling \$80.6 million and property taxes at \$56.2 million.



Below is a breakdown of citywide expenses by type. Most expenses are related to salaries and benefits, with the next largest expense categories for purchased power and water. The total for these three expense categories is \$297.6 million, or 55% of the total budget.



2022 Budget
Revenue and Expenditures
Annual Summary

REVENUES/TRANSFERS IN

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|--|--------------------|--------------------|--------------------|--------------------|-------------------|---------------|
| Maintenance and Operating Funds | | | | | | |
| Commuter Parking Fund | 1,260,221 | 1,239,528 | 907,032 | 1,092,263 | (147,265) | -11.9% |
| Electric Utility Fund | 154,604,947 | 161,049,373 | 156,847,517 | 162,240,533 | 1,191,160 | 0.7% |
| General Fund | 127,116,973 | 130,292,834 | 144,974,018 | 137,408,178 | 7,115,344 | 5.5% |
| Self Insurance Fund | 24,355,638 | 26,807,719 | 25,344,190 | 28,194,521 | 1,386,802 | 5.2% |
| Solid Waste Fund | 6,752,303 | 7,246,182 | 6,948,244 | 7,438,680 | 192,498 | 2.7% |
| Water Utilities Fund | 66,296,920 | 84,122,219 | 69,983,682 | 79,842,267 | (4,279,952) | -5.1% |
| Capital and Debt Service Funds | | | | | | |
| Bond Fund | 16,449,703 | 13,451,530 | (8,837) | 11,208,883 | (2,242,647) | -16.7% |
| Capital Projects Fund | 12,709,848 | 12,110,430 | 15,601,635 | 33,710,831 | 21,600,401 | 178.4% |
| Debt Service Fund | 18,913,529 | 11,037,908 | 11,663,434 | 10,292,933 | (744,975) | -6.7% |
| Downtown Parking Fund | 1,789,631 | 1,533,234 | 1,333,661 | 1,539,146 | 5,912 | 0.4% |
| Motor Fuel Tax Fund | 9,283,766 | 9,206,433 | 8,868,067 | 9,515,768 | 309,335 | 3.4% |
| Phosphorus Fund | 2,220,062 | 1,280,240 | 1,402,012 | 1,554,355 | 274,115 | 21.4% |
| Road And Bridge Fund | 2,454,641 | 2,894,092 | 2,611,338 | 3,123,776 | 229,684 | 7.9% |
| SSA 21 | 39,517 | 14,306 | - | 5,140 | (9,166) | -64.1% |
| SSA 23 | 107,048 | 65,000 | 133,241 | 100,412 | 35,412 | 54.5% |
| SSA 25 | 74,034 | 68,000 | 55,754 | 69,276 | 1,276 | 1.9% |
| SSA 30 | - | - | - | - | - | - |
| SSA 31 | - | 27,000 | 36,360 | 23,445 | (3,555) | -13.2% |
| Water Capital Fund | - | - | - | 28,672,275 | 28,672,275 | - |
| Water Street TIF Fund | 390,590 | 363,449 | 466,803 | 374,025 | 10,576 | 2.9% |
| Special Funds | | | | | | |
| American Rescue Fund | - | - | - | 6,745,952 | 6,745,952 | - |
| Comm Dev Block Grant Fund | 578,071 | 1,233,723 | 1,220,348 | 557,688 | (676,035) | -54.8% |
| E911 Surcharge Fund | 3,217,320 | 2,909,945 | 2,707,977 | 3,136,119 | 226,174 | 7.8% |
| Escrow Fund | 138,288 | - | - | - | - | - |
| ETSB Fund | 2,445,071 | 2,308,894 | 2,071,346 | 2,406,302 | 97,408 | 4.2% |
| Fair Share Assessment Fund | (252) | - | - | - | - | - |
| Federal Drug Forfeiture Fund | 48,975 | 110,786 | 205,897 | 107,760 | (3,026) | -2.7% |
| Food And Beverage Fund | 3,367,326 | 4,073,077 | 3,224,108 | 4,580,041 | 506,964 | 12.4% |
| Foreign Fire Tax Fund | 311,784 | 290,000 | - | 305,000 | 15,000 | 5.2% |
| Library Capital Fund | 346,451 | 5,159 | - | 2,000 | (3,159) | -61.2% |
| Library Fund | 15,644,568 | 15,555,273 | 17,201,354 | 15,907,000 | 351,727 | 2.3% |
| Library Special Revenue Fund | 26,320 | 4,100 | 6,674 | 4,000 | (100) | -2.4% |
| Naper Settlement Fund | 2,920,644 | 3,293,038 | 3,786,504 | 4,339,521 | 1,046,483 | 31.8% |
| Renewable Energy Fund | 442,926 | 285,698 | 413,285 | 266,618 | (19,080) | -6.7% |
| SSA #33 - Downtown Maint Fund | 2,370,316 | 2,669,635 | 3,480,830 | 2,864,207 | 194,572 | 7.3% |
| State Drug Forfeiture Fund | 64,617 | 191,114 | 62,517 | 186,972 | (4,142) | -2.2% |
| Test Track Fund | 21,861 | 56,000 | 10,767 | 56,419 | 419 | 0.7% |
| TOTAL REVENUES/TRANSFERS IN | 476,763,656 | 495,795,919 | 481,559,759 | 557,872,306 | 62,076,387 | 12.5% |

2022 Budget
Revenue and Expenditures
Annual Summary

EXPENSES/TRANSFERS OUT

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|--|--------------------|--------------------|--------------------|--------------------|-------------------|---------------|
| Maintenance and Operating Funds | | | | | | |
| Commuter Parking Fund | 2,228,268 | 2,012,839 | 1,850,257 | 1,728,813 | (284,026) | -14.1% |
| Electric Utility Fund | 150,672,672 | 162,326,397 | 155,972,121 | 160,783,311 | (1,543,086) | -1.0% |
| General Fund | 123,438,898 | 130,289,670 | 137,326,984 | 135,458,450 | 5,168,780 | 4.0% |
| Self Insurance Fund | 21,884,012 | 26,637,752 | 23,943,111 | 26,557,688 | (80,065) | -0.3% |
| Solid Waste Fund | 6,840,879 | 7,315,757 | 7,331,435 | 7,513,680 | 197,923 | 2.7% |
| Water Utilities Fund | 63,486,863 | 78,740,962 | 73,037,793 | 70,297,949 | (8,443,013) | -10.7% |
| Capital and Debt Service Funds | | | | | | |
| Bond Fund | 15,610,050 | 20,758,094 | 17,947,446 | 11,202,000 | (9,556,094) | -46.0% |
| Capital Projects Fund | 2,888,451 | 12,359,137 | 7,920,263 | 36,506,130 | 24,146,993 | 195.4% |
| Debt Service Fund | 17,227,063 | 12,293,229 | 1,911,211 | 11,722,357 | (570,872) | -4.6% |
| Downtown Parking Fund | 207,521 | 1,625,744 | 1,481,867 | 586,567 | (1,039,177) | -63.9% |
| Motor Fuel Tax Fund | 4,915,150 | 9,889,201 | 6,628,950 | 10,482,000 | 592,799 | 6.0% |
| Phosphorus Fund | - | - | - | - | - | 0.0% |
| Road And Bridge Fund | 2,900,011 | 2,992,567 | 2,590,199 | 2,957,590 | (34,977) | -1.2% |
| SSA 21 | 225,850 | 224,485 | 9,048 | 44,536 | (179,949) | -80.2% |
| SSA 23 | 99,931 | 65,000 | - | 98,939 | 33,939 | 52.2% |
| SSA 25 | 68,002 | 68,000 | - | 68,000 | - | 0.0% |
| SSA 30 | - | - | - | - | - | - |
| SSA 31 | - | - | - | - | - | - |
| Water Capital Fund | - | - | - | 28,672,275 | 28,672,275 | - |
| Water Street TIF Fund | 1,345,970 | 547,253 | 5,010 | 377,263 | (169,990) | -31.1% |
| Special Funds | | | | | | |
| American Rescue Fund | - | - | - | - | - | - |
| Comm Dev Block Grant Fund | 568,822 | 1,233,723 | 1,733,707 | 557,688 | (676,035) | -54.8% |
| E911 Surcharge Fund | 3,053,547 | 2,900,000 | 3,436,672 | 2,900,000 | - | 0.0% |
| Escrow Fund | - | - | - | - | - | - |
| ETSB Fund | 4,796,653 | 2,300,000 | 2,300,192 | 2,800,000 | 500,000 | 21.7% |
| Fair Share Assessment Fund | - | - | - | - | - | - |
| Federal Drug Forfeiture Fund | 75,176 | 100,000 | 21,734 | 100,000 | - | 0.0% |
| Food And Beverage Fund | 3,571,479 | 4,065,878 | 3,222,317 | 4,130,515 | 64,637 | 1.6% |
| Foreign Fire Tax Fund | 327,790 | 275,500 | - | 315,000 | 39,500 | 14.3% |
| Library Capital Fund | 438,938 | 100,000 | 26,436 | 300,000 | 200,000 | 200.0% |
| Library Fund | 15,676,129 | 15,930,084 | 15,015,400 | 16,331,861 | 401,777 | 2.5% |
| Library Special Revenue Fund | 6,712 | 4,000 | 25,831 | 4,000 | - | 0.0% |
| Naper Settlement Fund | 3,808,266 | 3,888,859 | 4,155,817 | 4,324,928 | 436,069 | 11.2% |
| Renewable Energy Fund | 626,485 | 606,500 | 885,381 | 645,000 | 38,500 | 6.3% |
| SSA #33 - Downtown Maint Fund | 2,164,527 | 2,635,204 | 2,360,984 | 2,864,207 | 229,003 | 8.7% |
| State Drug Forfeiture Fund | 67,742 | 181,500 | 72,203 | 181,500 | - | 0.0% |
| Test Track Fund | 18,919 | 56,215 | 33,534 | 66,645 | 10,430 | 18.6% |
| TOTAL EXPENSES/TRANSFERS OUT | 449,240,774 | 502,423,551 | 471,245,903 | 540,578,892 | 38,155,341 | 7.6% |

2022 Budget
Revenue and Expenditures
Fund and Type Summary

| Revenue Type | Capital Projects Fund/Bond Funds | Commuter Fund | Debt Service Fund | Downtown Parking Fund | Electric Utility Funds | Food & Beverage Fund | General Fund | Library Funds | Motor Fuel Tax Fund | Naper Settlement | Other Special Funds | Road & Bridge Fund | Self Insurance Fund | Solid Waste Fund | SSA Funds | Water & Wastewater Funds | Water Street TIF Fund | Total |
|-------------------------------|----------------------------------|------------------|-------------------|-----------------------|------------------------|----------------------|--------------------|-------------------|---------------------|------------------|---------------------|--------------------|---------------------|------------------|------------------|--------------------------|-----------------------|--------------------|
| Bond Sale Proceeds | 11,202,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 17,000,000 | - | 28,202,000 |
| Business License & Permit | - | - | - | - | - | - | 685,280 | - | - | - | - | - | - | - | - | - | - | 685,280 |
| Cannabis Tax | - | - | - | - | - | - | 1,125,000 | - | - | - | - | - | - | - | - | - | - | 1,125,000 |
| Charges for Service | - | - | - | - | 155,003 | - | 8,608,127 | 130,000 | - | 431,461 | 56,000 | - | - | 7,438,680 | - | 40,771 | - | 16,860,042 |
| Contributions | 10,143,000 | - | - | - | - | - | 170,000 | 4,100 | - | - | 305,000 | - | - | - | - | - | - | 10,622,100 |
| Electric Charges | - | - | - | - | 159,161,210 | - | - | - | - | - | - | - | - | - | - | - | - | 159,161,210 |
| Fees | 240,000 | 6,950 | - | - | 2,529,790 | 5,000 | 881,000 | - | - | - | - | - | - | - | - | 411,379 | - | 4,074,119 |
| Fines | - | 100,000 | - | - | - | - | 1,134,000 | 50,000 | - | - | - | - | - | - | 60,000 | 250 | - | 1,344,250 |
| Food & Beverage Tax | - | - | - | 662,671 | - | 4,561,555 | - | - | - | - | - | - | - | - | - | - | - | 5,224,226 |
| Grants | 8,424,000 | - | - | - | - | - | 382,136 | 219,224 | - | - | 7,212,033 | - | - | - | - | - | - | 16,237,393 |
| Home Rule Sales Tax | 14,576,674 | - | 500,000 | 662,671 | - | - | - | - | - | - | - | - | - | - | - | - | - | 15,739,345 |
| Hotel & Motel Tax | - | - | - | - | - | - | 1,229,950 | - | - | - | - | - | - | - | - | - | - | 1,229,950 |
| Insurance Premium | - | - | - | - | - | - | - | - | - | - | - | - | 23,522,627 | - | - | - | - | 23,522,627 |
| Interest & Investment Income | 334,040 | 32,441 | 73,438 | 96,887 | 518,789 | 13,486 | 426,764 | (3,700) | 105,288 | 444 | 122,679 | 1,345 | 54,549 | - | 26,074 | 97,391 | 630 | 1,900,545 |
| Interfund TF (Rev) | - | - | 1,040,334 | - | - | - | 4,145,323 | - | - | - | - | - | 4,617,345 | - | 1,577,015 | 17,871,396 | - | 29,251,413 |
| Intergovernmental Agreement | - | - | - | - | - | - | 1,579,826 | - | - | - | - | - | - | - | - | - | - | 1,579,826 |
| Local Gasoline Tax | - | - | - | - | - | - | - | - | - | - | - | 2,736,000 | - | - | - | - | - | 2,736,000 |
| Local Shared Taxes | - | - | - | - | - | - | - | - | - | - | - | 303,146 | - | - | - | - | - | 303,146 |
| Non-Business License & Permit | - | 947,872 | - | - | - | - | 1,300,000 | - | - | - | - | - | - | - | 10,000 | - | - | 2,257,872 |
| Other License & Permit | - | - | - | - | - | - | 29,000 | - | - | - | - | 40,000 | - | - | - | - | - | 69,000 |
| Other Revenue | - | - | - | - | 100,359 | - | 190,000 | 42,600 | - | - | 281,500 | - | - | - | - | 275,000 | - | 889,459 |
| Property Taxes | - | - | 8,679,161 | - | - | - | 26,531,847 | 15,310,000 | - | 3,907,616 | - | - | - | - | 1,389,391 | - | 373,395 | 56,191,410 |
| Real Estate Transfer Tax | - | - | - | - | - | - | 4,991,000 | - | - | - | - | - | - | - | - | - | - | 4,991,000 |
| Rents & Royalties | - | 5,000 | - | 116,917 | 42,000 | - | 3,058,340 | - | - | - | - | - | - | - | - | 45,114 | - | 3,267,371 |
| State Shared Taxes | - | - | - | - | - | - | 65,495,585 | 160,776 | 9,410,480 | - | 5,525,000 | 43,285 | - | - | - | - | - | 80,635,126 |
| Utility Taxes | - | - | - | - | - | - | 15,445,000 | - | - | - | - | - | - | - | - | - | - | 15,445,000 |
| Wastewater Charges | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 29,266,388 | - | 29,266,388 |
| Water Charges | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 45,061,208 | - | 45,061,208 |
| Revenue Total | 44,919,714 | 1,092,263 | 10,292,933 | 1,539,146 | 162,507,151 | 4,580,041 | 137,408,178 | 15,913,000 | 9,515,768 | 4,339,521 | 13,502,212 | 3,123,776 | 28,194,521 | 7,438,680 | 3,062,480 | 110,068,897 | 374,025 | 557,872,306 |

| Expenditure Type | Capital Projects Fund/Bond Funds | Commuter Fund | Debt Service Fund | Downtown Parking Fund | Electric Utility Funds | Food & Beverage Fund | General Fund | Library Funds | Motor Fuel Tax Fund | Naper Settlement | Other Special Funds | Road & Bridge Fund | Self Insurance Fund | Solid Waste Fund | SSA Funds | Water & Wastewater Funds | Water Street TIF Fund | Total |
|--------------------------|----------------------------------|------------------|-------------------|-----------------------|------------------------|----------------------|--------------------|-------------------|---------------------|------------------|---------------------|--------------------|---------------------|------------------|------------------|--------------------------|-----------------------|--------------------|
| Salaries & Wages | - | 370,211 | - | - | 13,020,794 | 65,822 | 72,343,382 | 8,736,416 | - | 2,405,468 | - | 493,664 | 336,716 | - | 722,089 | 9,255,622 | - | 107,750,184 |
| Benefits & Related | - | 129,453 | - | - | 4,061,129 | 1,159,840 | 34,218,035 | 2,766,516 | - | 856,078 | - | 168,926 | 97,058 | - | 226,101 | 3,209,923 | - | 46,893,059 |
| Capital Outlay | 43,972,130 | 399,700 | - | 231,667 | 11,912,467 | - | - | 632,000 | 9,382,000 | 112,380 | - | 2,295,000 | - | - | 214,100 | 28,672,275 | - | 97,823,719 |
| Debt Service | - | - | 11,719,495 | 304,900 | 2,827,688 | - | - | - | - | - | - | - | - | - | 44,536 | 2,199,400 | - | 17,096,019 |
| Grants & Contributions | - | 3,500 | - | - | 677,890 | 2,104,720 | 1,742,640 | - | - | - | 3,366,688 | - | - | - | - | 185,690 | - | 8,081,128 |
| Insurance Benefits | - | - | - | - | 1,000 | - | - | 72,000 | - | - | - | - | 25,369,614 | - | - | - | - | 25,442,614 |
| Interfund TF (Exp) | - | - | - | - | 1,248,365 | 500,000 | 2,659,192 | 108,000 | - | 158,158 | 2,925,000 | - | - | - | 239,841 | 19,250,490 | 373,395 | 27,462,441 |
| Purchased Electricity | - | - | - | - | 116,756,932 | - | - | - | - | - | - | - | - | - | - | - | - | 116,756,932 |
| Purchased Items | - | 122,460 | - | - | 4,511,932 | - | 9,227,607 | 3,176,568 | - | 214,486 | 497,645 | - | - | - | 291,110 | 4,571,203 | - | 22,613,011 |
| Purchased Services | 3,736,000 | 703,489 | 2,862 | 50,000 | 6,410,114 | 300,133 | 15,267,594 | 1,144,361 | 1,100,000 | 578,358 | 131,500 | - | 754,300 | 7,513,680 | 1,337,905 | 5,408,176 | 3,868 | 44,442,341 |
| Purchased Water | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 26,217,445 | - | 26,217,445 |
| Expenditure Total | 47,708,130 | 1,728,813 | 11,722,357 | 586,567 | 161,428,311 | 4,130,515 | 135,458,450 | 16,635,861 | 10,482,000 | 4,324,928 | 6,920,833 | 2,957,590 | 26,557,688 | 7,513,680 | 3,075,682 | 98,970,224 | 377,263 | 540,578,892 |



2022 Cash Balance Summary

| | Estimated Beginning Balance | 2022 Budgeted Revenues | 2022 Budgeted Expenses | Estimated Ending Balance |
|---|-----------------------------|------------------------|------------------------|--------------------------|
| Maintenance & Operating Fund | | | | |
| Commuter Parking Fund | 2,380,839 | 1,092,263 | 1,728,813 | 1,744,289 |
| Electric Utility Fund | 38,616,754 | 162,240,533 | 160,783,311 | 40,073,976 |
| General Fund | 39,582,472 | 137,408,178 | 135,458,450 | 41,532,200 |
| Self-Insurance Fund | 5,155,830 | 28,194,521 | 26,557,688 | 6,792,664 |
| Solid Waste Fund | - | 7,438,680 | 7,513,680 | (75,000) |
| Water/Wastewater Utility Fund | 1,367,149 | 79,842,267 | 70,297,949 | 10,911,468 |
| Capital & Debt Service Funds | | | | |
| G.O. Bond Funds | - | 11,208,883 | 11,202,000 | 6,883 |
| Capital Projects Fund | 26,854,755 | 33,710,831 | 36,506,130 | 24,059,456 |
| Debt Service Fund | 6,211,186 | 10,292,933 | 11,722,357 | 4,781,762 |
| Downtown Parking Fund | 7,448,212 | 1,539,146 | 586,567 | 8,400,791 |
| Motor Fuel Tax Fund | 10,583,082 | 9,515,768 | 10,482,000 | 9,616,850 |
| Phosphorus Fund | 20,819,317 | 1,554,355 | - | 22,373,672 |
| Road & Bridge Fund | 271,676 | 3,123,776 | 2,957,590 | 437,862 |
| SSA 21 - Van Buren Parking Deck Fund | 359,098 | 5,140 | 44,536 | 319,702 |
| SSA 23 - Naper Main Fund | 107,959 | 100,412 | 98,939 | 109,432 |
| SSA 25 - LaCrosse Traffic Signal Fund | 92,661 | 69,276 | 68,000 | 93,937 |
| SSA 30 - Downtown Streetscape Fund | - | - | - | - |
| SSA 31 - Downtown Streetscape Fund | 27,270 | 23,445 | - | 50,715 |
| Water Capital Fund | - | 28,672,275 | 28,672,275 | - |
| Water Street TIF Fund | 45,722 | 374,025 | 377,263 | 42,484 |
| Special Funds | | | | |
| American Rescue Fund | 6,654,345 | 6,745,952 | - | 13,400,297 |
| Community Development Block Grant Fund | - | 557,688 | 557,688 | - |
| E-911 Surcharge Fund | 794,647 | 3,136,119 | 2,900,000 | 1,030,766 |
| ETSB Fund | 280,844 | 2,406,302 | 2,800,000 | (112,854) |
| Federal Forfeiture Fund | 713,395 | 107,760 | 100,000 | 721,155 |
| Food & Beverage Fund | 1,860,166 | 4,580,041 | 4,130,515 | 2,309,692 |
| Foreign Fire Insurance Fund | 37,110 | 305,000 | 315,000 | 27,110 |
| Library Building Reserve Fund | 36,226 | 2,000 | 300,000 | (261,774) |
| Library Operating Fund | 2,545,717 | 15,907,000 | 16,331,861 | 2,120,856 |
| Library Gift & Memorial Fund | 41,016 | 4,000 | 4,000 | 41,016 |
| Naper Settlement Fund | (895,154) | 4,339,521 | 4,324,928 | (880,561) |
| Renewable Energy Fund | 859,904 | 266,618 | 645,000 | 481,522 |
| SSA 33 - Downtown Maintenance Fund | 1,630,541 | 2,864,207 | 2,864,207 | 1,630,541 |
| State Forfeiture Fund | 423,142 | 186,972 | 181,500 | 428,614 |
| Test Track Fund | 53,142 | 56,419 | 66,645 | 42,916 |
| TOTALS BALANCES | \$ 174,959,023 | \$ 557,872,306 | \$ 540,578,892 | \$ 192,252,437 |

GENERAL INFORMATION


Naperville


Naperville
Park District





City of Naperville – Our Community & Economy

Located 28 miles west of Chicago, Naperville, Illinois, consistently ranks as a top community in the nation in which to live, raise children, and retire. This vibrant, thriving city is home to acclaimed public and parochial schools, the best public library system in the country, world-class parks, diverse worship options, an array of healthcare options and an exceptionally low crime rate.

Naperville has ready access to a variety of public transportation, housing, and employment options. The City's diversified employer base features high technology firms, retailers, and factories, as well as small and home-based businesses. Naperville truly is the premiere community in which to live, work, and explore.

History and Form of Government

The [City of Naperville](#) was founded by Captain Joseph Naper in 1831 and has a historic past as the oldest settlement and original county seat of DuPage County. The Village of Naperville was incorporated in 1857 with Captain Naper as its first president. In 1890, Naperville incorporated as a City, operated under the commission form of government beginning in 1912, and adopted the Council-Manager form of government in 1969 due to a court-ordered special election.

Naperville continues to operate under the Council-Manager form of government and is a home-rule city operating under the State of Illinois Constitution and statutes. The day-to-day operations of the City are managed by the City Manager, a chief administrator with experience in municipal government. The manager is hired by the City Council, which consists of the Mayor and eight Council members who are elected at-large. The Council sets policy for the City, adopts ordinances and resolutions, approves the annual budget, and approves all expenditures.

Our Community

Demographics

The 2020 U.S. Census showed Naperville is a changing community. According to the United States Census Bureau, Naperville's population in 2020 was 149,540, a 5% growth over the past decade. Naperville is the fourth largest city in Illinois.

According to [the Naperville Sun](#), according to 2020 U.S. Census data gathered and analyzed by the Associated Press and Big Local News, the number of Naperville residents who identify as Asian rose by 58% over the last decade to 33,269, while the number of people who identify as white declined by 11%. According to the article, "while the total percentage might be smaller, the number of residents who identify as multiracial rose by 93%, Latino by 37%, and Black by 13%." More information can be found in the graphs on the next page, which are sourced from the Chicago Metropolitan Agency for Planning (CMAP), 2020 U.S. Census data, and 2019 American Community Survey.



Population

149,540

Land Area

39.76 sq. miles

Average Income

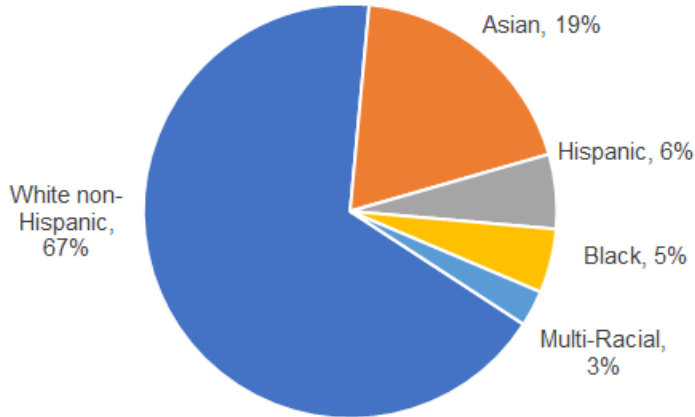
\$125,926

Median Home Value

\$416,700



Ethnicity



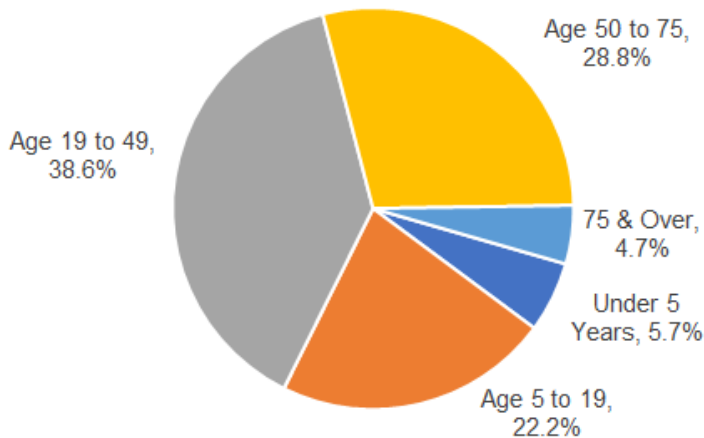
Culture & Recreation

Naperville offers a variety of cultural and recreational amenities to both residents and visitors. The [Naperville Park District](#), a separate taxing body from the City of Naperville, oversees over 2,400 acres of parks and their facilities, along with providing indoor and outdoor recreational programs for all ages.

Naperville is also home to both [Naper Settlement](#) and the [DuPage Children’s Museum](#), two unique museums that each draw visitors from throughout the Chicago region. As an outdoor living history museum, Naper Settlement connects visitors through engaging and fun experiences, special events, and programs while telling the story of life in Naperville and northern Illinois in the 19th and 20th centuries, while the DuPage Children’s Museum provides children and families with fun and unique learning opportunities.

Through numerous special events and cultural programs – supported by the City’s Special Events and Cultural Amenities Fund – residents can enjoy festivals, parades, and celebrations year-round.

Population by Age



Education

Widely recognized as a safe community in which to live and raise children, Naperville is home to two nationally recognized public-school systems, Naperville Community Unit School District 203 and Indian Prairie School District 204, and many highly rated private schools. Average scores on standardized tests, such as the Illinois Standard Achievement Test (ISAT) Program and ACT and SAT college entrance examinations, consistently rank among the highest in the state and in the nation. Additionally, graduation rates far exceed state and national averages.



City of Naperville – Our Community & Economy

North Central College, located in the heart of downtown Naperville, has been an integral part of the community for more than 125 years. Numerous other higher education institutions have located primary or satellite facilities in and around Naperville, providing residents an opportunity to pursue life-long learning.

Healthcare

Naperville is home to Edward Hospital, part of the Edward-Elmhurst Health system. Edward-Elmhurst Health has 98% of its physicians board certified, as well as more than 50 outpatient locations across a service area of 1.7 million residents in Chicago’s west and southwest suburbs. Edward Hospital has received [numerous awards](#) over the years for the quality of care it provides.

Public Safety

Naperville’s world-class Police and Fire departments are a significant reason the City continues to receive accolades around its safety, including being named the [safest place to raise a child in 2020 by Safewise](#) and the [best city to raise a family](#) and [one of the best cities to live in](#) by Niche.com in 2021. The Naperville Fire Department is one of a select few fire departments in the U.S. to have been awarded accreditation status by the Commission on Fire Service Accreditation International. The Naperville Police Department is an internationally accredited law enforcement agency, receiving its ninth re-accreditation in 2020, with its Communications Section receiving its seventh accreditation award in 2020.

Transportation

The City of Naperville has access to a variety of public transportation options, including Metra commuter rail, Pace suburban bus, and Amtrak.

Metra provides Naperville with commuter train service to downtown Chicago and the Chicago suburban area. Regular service is provided throughout the day, and express service is available during the morning and evening commutes. Express trains can travel from the Route 59 Metra Station to Union Station in less than 45 minutes and from the Naperville Metra Station in less than 35 minutes.

Pace provides bus service throughout the Chicagoland suburbs, including the City of Naperville. Pace provides rush hour service to and from the Naperville and Lisle train stations and other areas of the City.

Learn More



[City of Naperville, Illinois](#)
[Naperville Fire Department](#)
[Naperville Police Department](#)



[@NapervilleIL](#)
[@NapervillePD](#)



[OfficialNapervilleIL](#)



City of Naperville – Our Community & Economy

Naperville is also located near both O’Hare International and Midway airports, making the City an historically attractive location for conferences and business gatherings.

Utilities

Naperville owns and operates its own public electric and water utilities. Naperville’s Electric Utility serves 61,500 customers and prides itself on proactive asset maintenance to help ensure reliability. The utility’s average number of minutes without power was the lowest among regional utilities in 2020; Naperville had 13.9 minutes versus ComEd’s 334.4. In addition, sustainability is a major component of its efforts, including offering a Renewable Energy Program to customers as well as a utility dashboard for customers to track their energy use patterns.

Naperville’s Water Utility serves 44,439 customers (population: 154,197) and the Wastewater Utility serves 43,653 customers (population: 162,338). Naperville’s Water Utilities is one of the largest combined utility systems in Illinois. The City’s water supply is sourced from Lake Michigan via the Jardine Water Purification Plant and purchased through the DuPage Water Commission. The utility prides itself on providing safe, reliable, and cost-efficient water and wastewater while fully complying with all water quality standards listed under the Safe Drinking Water Act. Water supplied by the City complies with all Illinois Department of Public Health, United States Environmental Protection Agency (USEPA), and Illinois Environmental Protection Agency (IEPA) standards.

Our Economy

From well-known international and national companies to local small businesses, Naperville places a strong emphasis on economic development. Naperville is home to several high technology research centers, corporate headquarters, and facilities. The quality of life and business climate of the City are major reasons numerous prominent companies have located here, including Edward Health Services, Nokia, Nicor Gas, BMO Harris, Nalco, Mondelez International, Calamos Investments, and Phoenix Closures. Recent developments, including the construction of a second Costco Warehouse and opening of an Amazon Fresh grocery store -- only the second of its kind in the United States -- further solidify Naperville as a prime location for business.

Naperville supports a strong economic environment, annually ranking among the state’s highest revenue generators. According to the *Chicago Tribune*, “over the past 10 years, Naperville has taken the top spot in overall suburban sales five times”. The City remains committed to the upkeep and growth of its economic base. The Naperville Chamber of Commerce is also one of only a handful of cities in the United States to obtain 5-Star Accreditation from the U.S. Chamber of Commerce.

| Top Industry Sectors | |
|------------------------------|------|
| | % |
| Professional | 18.1 |
| Health Care | 16.0 |
| Retail Trade | 11.7 |
| Education | 9.5 |
| Accommodation & Food Service | 8.8 |



City of Naperville – Our Community & Economy

Principal Employers

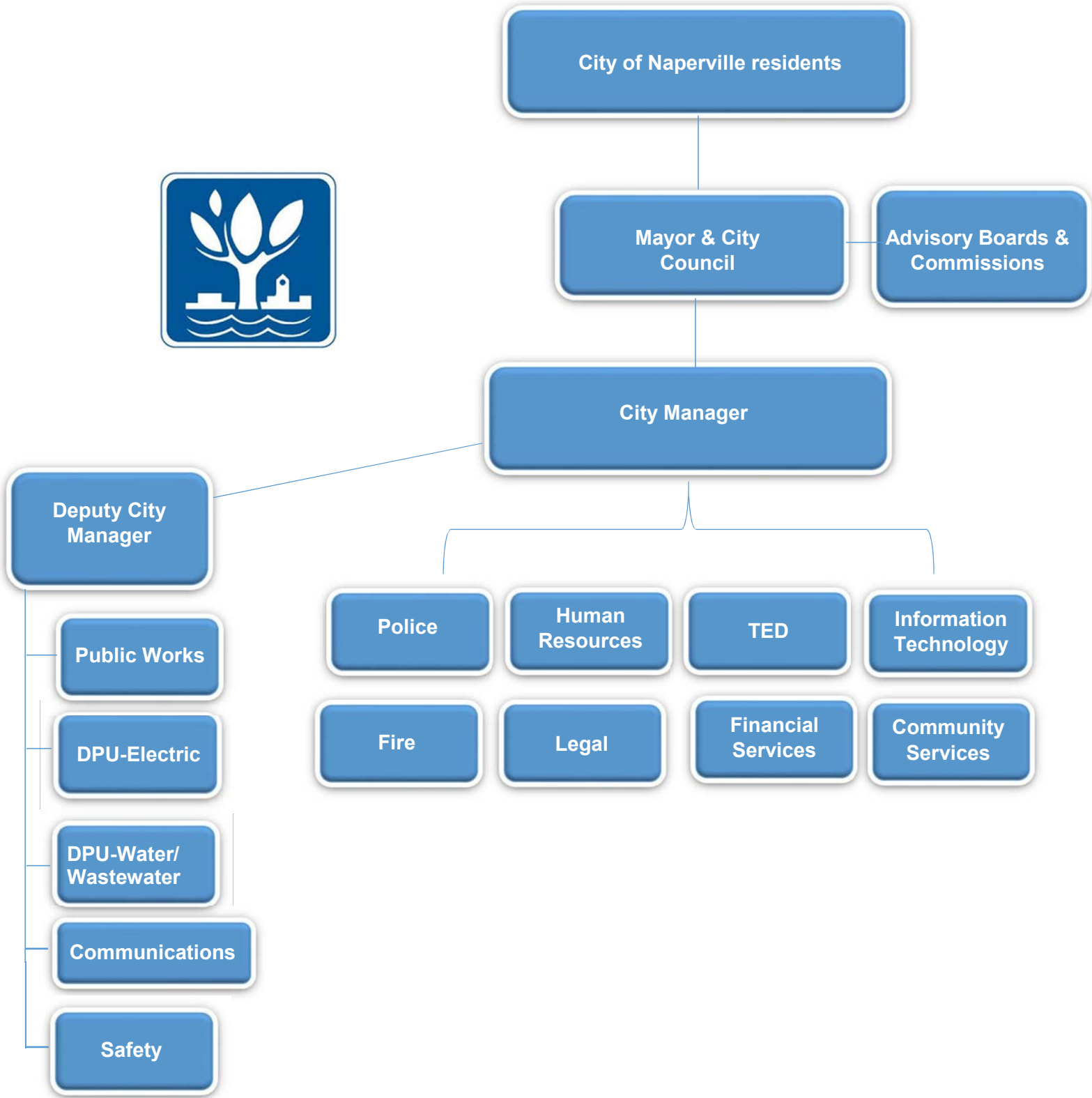
| Employer | Employees | Rank | % of Total City Population |
|------------------------------------|-----------|------|----------------------------|
| Edward Hospital & Health Services | 4,500 | 1 | 3.05% |
| Indian Prairie School District 204 | 3,071 | 2 | 2.08% |
| Nokia | 2,750 | 3 | 1.87% |
| Naperville School District 203 | 2,300 | 4 | 1.56% |
| BP America | 1,200 | 5 | 0.81% |
| BMO Harris | 1,200 | 6 | 0.81% |
| Nalco | 1,200 | 7 | 0.81% |
| City of Naperville | 933 | 8 | 0.63% |
| North Central College | 700 | 9 | 0.47% |
| Coriant | 600 | 10 | 0.41% |

Principal Property Tax Payers

| Taxpayer | Taxable Assessed Value | Rank | % of Total City Taxable Valuation |
|-------------------------|------------------------|------|-----------------------------------|
| NS-MPG Inc. | 24,068,685.00 | 1 | 0.32% |
| FPAS Addison LLC | 23,506,790.00 | 2 | 0.32% |
| Allegan Warrenville LP | 18,265,800.00 | 3 | 0.25% |
| Ryan PTS | 18,121,280.00 | 4 | 0.24% |
| Sir Properties REIT LLC | 18,004,910.00 | 5 | 0.24% |
| CF Railway Multifamily | 17,068,960.00 | 6 | 0.23% |
| PBH Cress Creek LLC | 17,047,790.00 | 7 | 0.23% |
| Lincoln at the Parks | 14,591,350.00 | 8 | 0.20% |
| TGM McDowell Place LLC | 14,531,880.00 | 9 | 0.20% |
| Crane and Norcross | 14,045,850.00 | 10 | 0.19% |

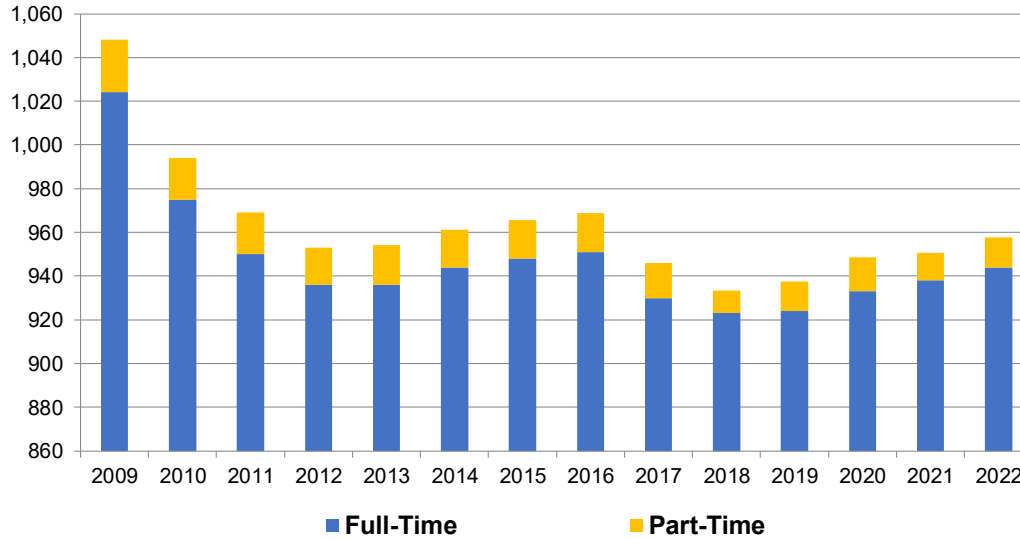


Organizational Chart



2022 City of Naperville Budget

Citywide Headcount



| End of Fiscal Year | Full-Time | Part-Time | Total |
|--------------------|-----------|-----------|----------|
| 2009 | 1,024.00 | 24.21 | 1,048.21 |
| 2010 | 975.00 | 19.07 | 994.07 |
| 2011 | 950.00 | 19.22 | 969.22 |
| 2012 | 936.00 | 17.09 | 953.09 |
| 2013 | 936.00 | 18.26 | 954.26 |
| 2014 | 944.00 | 17.22 | 961.22 |
| 2015 | 948.00 | 17.68 | 965.68 |
| 2016 | 951.00 | 17.78 | 968.78 |
| 2017 | 930.00 | 16.00 | 946.00 |
| 2018 | 923.00 | 10.49 | 933.49 |
| 2019 | 924.00 | 13.52 | 937.52 |
| 2020 | 933.00 | 15.51 | 948.51 |
| 2021 | 938.00 | 12.52 | 950.52 |
| 2022 | 944.00 | 13.82 | 957.82 |

| Budgeted Headcount by Department | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | Proposed Budget 2022 |
|-----------------------------------|-----------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------------|
| Mayor & Council | 12.00 | 11.12 | 11.12 | 11.12 | 11.12 | 11.12 | 11.00 | 11.00 | 11.00 | 11.00 | 11.00 | 11.00 | 11.00 | 11.00 |
| Legal | 11.50 | 10.50 | 10.50 | 10.50 | 10.50 | 14.00 | 14.00 | 13.50 | 13.50 | 9.00 | 9.00 | 9.00 | 9.00 | 9.00 |
| City Manager's Office | 12.87 | 11.62 | 10.12 | 10.12 | 13.12 | 11.12 | 11.12 | 11.12 | 10.13 | 11.63 | 11.13 | 13.63 | 13.63 | 14.63 |
| Community Services | 6.00 | 5.50 | 5.50 | 5.50 | 5.50 | 5.50 | 6.50 | 8.00 | 7.25 | 6.00 | 6.00 | 6.00 | 7.00 | 8.00 |
| Special Events and Cultural | 1.00 | 1.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.62 | 0.62 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Community Development Block Grant | 0.50 | - | 1.00 | 0.75 | 0.50 | 0.67 | 0.67 | 0.67 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Information Technology | 21.37 | 19.85 | 19.37 | 18.75 | 19.75 | 21.75 | 27.00 | 27.00 | 26.00 | 26.00 | 30.00 | 35.00 | 36.00 | 38.00 |
| Finance | 42.49 | 35.63 | 35.63 | 35.63 | 35.63 | 36.63 | 35.63 | 35.63 | 33.63 | 33.13 | 35.13 | 35.13 | 46.13 | 46.13 |
| Human Resources | 12.75 | 10.50 | 9.50 | 9.50 | 9.50 | 9.00 | 9.00 | 9.00 | 9.00 | 9.00 | 9.00 | 9.00 | 9.00 | 10.00 |
| Board of Fire & Police | 1.12 | 0.88 | 0.88 | 0.88 | 0.88 | 0.88 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - |
| TED Business Group | 82.66 | 71.97 | 67.03 | 65.87 | 66.60 | 66.18 | 66.66 | 68.66 | 64.00 | 63.00 | 63.00 | 63.00 | 63.20 | 64.30 |
| Riverwalk Commission | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 |
| Public Works | 117.35 | 110.35 | 108.96 | 108.55 | 108.30 | 108.76 | 108.88 | 109.39 | 103.63 | 103.63 | 100.63 | 100.63 | 99.63 | 99.63 |
| Police | 299.04 | 284.88 | 273.54 | 269.92 | 269.92 | 275.67 | 275.54 | 274.90 | 271.88 | 268.10 | 269.13 | 273.12 | 265.13 | 265.13 |
| Fire | 208.00 | 207.00 | 203.00 | 203.00 | 202.00 | 202.00 | 202.00 | 202.00 | 202.00 | 201.00 | 201.00 | 201.00 | 201.00 | 201.00 |
| Electric Utility | 122.04 | 120.00 | 120.00 | 118.50 | 117.00 | 114.00 | 112.00 | 112.00 | 106.00 | 106.00 | 106.00 | 105.00 | 103.00 | 103.00 |
| Water Utility | 97.02 | 92.27 | 92.07 | 83.50 | 82.94 | 82.94 | 83.56 | 83.79 | 84.50 | 82.50 | 83.00 | 83.50 | 83.50 | 85.50 |
| TOTAL FTE POSITIONS | 1,048.21 | 994.07 | 969.22 | 953.09 | 954.26 | 961.22 | 965.68 | 968.78 | 946.00 | 933.49 | 937.52 | 948.51 | 950.72 | 957.82 |



ACCOUNTING POLICIES

Reporting Entity

The City of Naperville, Illinois, incorporated in 1857, is a home-rule community operating under a Council/Manager form of government. The City Council is composed of the Mayor and eight council members. The City provides numerous services to the community, including police, fire, an electric utility, a water and wastewater utility, development and transportation services, public works, and general services.

Basis of Budgeting

The City of Naperville uses accounting procedures and principles in accordance with Generally Accepted Accounting Principles (GAAP). The accounting for the Governmental Fund Types, the Expendable Trust Funds, and the Agency Funds follows the modified accrual basis of accounting. Under this basis, revenues are recognized when susceptible to accrual, e.g., both measurable and available. “Measurable” means the amount of the transaction can be determined and “Available” means collectable within the current period. Property tax revenues are recognized in the year due and collected. The City’s Proprietary Funds and the Pension Trust Funds follow the accrual basis of accounting whereby revenues are recorded as earned and expenses are recorded when incurred. Because there is not significant fluctuation in accrued revenues and expenses from year to year, the budget is prepared on the same basis of accounting.

Fund Accounting

Fund accounting is utilized by the City to account for the diverse nature of its activities. Each fund is established to account for a certain type of activity and is accounted for as a separate entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its fixed assets, liabilities, fund equity, revenues, and/or expenses, as appropriate.

FINANCIAL MANAGEMENT POLICIES

Operating Budget Policies

The City’s budget must be funded at a level adequate to ensure continuation of service levels, within the budgetary guidelines, established each year by the City Council.

Revenues must be estimated at realistic but conservative levels and must be consistent with historical trends. Comparisons with other years include the two preceding years, total budgeted revenue for the current year, as well as the amount anticipated for the current year.

Expenditures must be itemized separately for each department or agency of the City. Comparison with other years includes the two preceding years, total budgeted expenditures for the current year, as well as the amount anticipated for the current year.

Operating expenditures should not exceed the amount of operating revenues. If necessary, fund balance may be appropriated by Council authority and the appropriation shall be limited to the amount by which fund balance is estimated to exceed the 20% reserve requirement in the General Fund and the 30-day reserve requirement in the Utility Funds at the beginning of the budget year.



Fiscal Policies

Existing personnel levels must be analyzed and justified each year, as do any requests for additional personnel.

Capital Budget Policies

Any proposed capital expenditures must be detailed and justified in each individual department.

The budget shall provide a financial plan for all funds for the budget year. It shall contain for each fund a general summary, detailed estimates of all anticipated revenues and expenditures, and a detailed use of any funds appropriated from accumulated fund balance.

The City budgets for capital projects on a project length basis. The initial project budget is determined at the time of the adoption of the Capital Improvement Program (CIP). Any modifications to increase the appropriation for a project are approved by the City Council at the time additional appropriations are requested.

The CIP is a five-year plan for the acquisition, development, and/or improvement of the City's infrastructure. The projects that are included in the CIP are prioritized and the means for financing each shall be identified at the time of Council's approval of the program. The first year of the CIP is considered the capital budget, which becomes the basis for the City's debt issuance. The City Council, upon advice from the City's financial advisor, may consider incurring debt to fund multiple years of the CIP.

When and where applicable, operating revenue is used as a source to fund capital projects. Projects that are part of the CIP also utilize bond proceeds. Bond proceeds for capital projects are accounted for annually and over the life of the project. Any project appropriations that are unspent for the designated project are returned to the bond fund contingency account and re-appropriated to new projects annually when the CIP is updated each year. These funds become the "B" prior issues funding source defined in the CIP. In addition, other funding sources, such as grants and other funding from other governments, are utilized annually to fund specific CIP projects.

Budget Transfer Policies

The Budget Officer, with approval by the City Manager, may at any time transfer any unencumbered appropriation balance or portion thereof between general classifications of expenditures within an office, department, or agency. Notwithstanding the specific number of full- and part-time employees identified in any budget, the City Manager may authorize the hiring of additional replacement employees for the limited purpose of replacing an existing employee in order to assist in cross training for the purpose of maintaining continuity of city services. The City Manager's authority to allow the hiring of additional replacement employees is limited to a duration of 30 days and the existing approved budget is sufficient to cover the additional replacement employee cost. Upon the recommendation of the City Manager, the City Council may authorize transfer of any unencumbered appropriation balance or portion thereof from one office, department, or agency to another.

Appropriations Lapse at End of Year

All appropriations shall lapse at the end of the budget year to the extent that they shall not have been expended or lawfully encumbered.



Fiscal Policies

Supplemental Appropriations

At any time in any budget year, the governing body may, pursuant to this Section, make supplemental appropriations to meet a pressing need for public expenditure. Such appropriation shall be adopted by the favorable votes of at least a majority of the City Council. The total amount of all such appropriations made in any budget year shall not exceed the sum of unanticipated actual revenue in excess of the budget estimates, plus transfers from other appropriations, and the fund balance.

(Naperville, Illinois, Municipal Code, Ord. 74-30, 4-29-1974; Ord. No. 14-024, § 1, 3-18-2014)

Reserve Policies

Reserve policies must be set that provide adequate protection for the future. General Fund Reserves have been set by Council at 20% of the approved budget appropriations. Effective April 15, 2003, each Utility Fund maintains a reserve equal to 30 days of operating expenditures, excluding capital and debt service payments.

DEBT MANAGEMENT POLICIES

The City of Naperville faces continuing capital infrastructure requirements to meet the increasing needs of its citizens. The costs of these requirements will be partially met through the issuance of various types of debt instruments. In January 1993, the City of Naperville adopted a formal debt management policy. The purpose of this policy is to provide a functional tool for debt management and capital planning as well as to enhance the City's reputation for managing the debt in a conservative fashion. The City's Financial Advisory Board reviews the policy every three years. The policy was amended in 1997, 2008, 2010, and most recently in September 2013 to include revenue bonds, conduit financing, and American Recovery and Reinvestment Account financing vehicles. In accordance with this policy, the City shall pursue the following goals:

- Maintain AAA credit rating for each general obligation debt issue, and an Aa2 credit rating for each revenue bond debt issue.
- Take all practical precautions to avoid any financial decision which will negatively impact current credit ratings on existing or future debt issues.
- Effectively utilize debt capacity in relation to City growth and tax burden to meet long-term capital requirements.
- Consider market timing.
- Determine the amortization (maturity) schedule which will best fit with the overall debt structure of the City's general obligation debt and related tax levy at the time the new debt is issued. For issuance of revenue bonds, the amortization schedule which will best fit with the overall debt structure of the enterprise fund and its related rate structure will be considered. Consideration will be given to coordinating the length of the issue with the lives of assets, whenever practicable, while considering repair and replacement costs of those assets to be incurred in future years as an offset to the useful lives, and the related length of time in the payout structure.
- Consider the impact of such new debt on overlapping debt and the financing plan of local governments, which overlap, or underlie the City.
- Assess financial alternatives to include, whenever feasible, categorical grants, revolving loans, or other state/federal aid.
- Minimize debt interest costs.



INVESTMENT POLICIES

The City's investment policy - adopted in August 1996 - applies to the cash management and investment activities of the City of Naperville. The policy is reviewed and updated every three years. In 2018, the City Council passed an ordinance updating the City's Investment and Cash Management Policy with the following changes:

- Ensuring City investments are in the safety types of securities;
- Adding local government investment pools (rated AA or higher) as permissible investments;
- Limiting municipal bonds to no more than 35% of the entire portfolio;
- Adding investment grade corporate bonds (rated BBB or higher) as permissible investments and limiting overall exposure to 30% of the portfolio;
- Adding non-agency bonds, commercial mortgage-back securities (CMBS), bank loans or collateralized loan obligations (CLO), and asset-backed securities (ABS). No more than 10% of the entire portfolio may be invested in any one security type listed above; and
- Allowing open-ended mutual funds that are primarily invested in a diversified portfolio of fixed income instruments and limiting overall exposure to 10% of the portfolio.

The primary objective of the City's investment activities is the preservation of capital, liquidity, maximizing investment income, and conforming to all state and local statutes governing the investment of public funds. The responsibility for the management of the City's investment portfolio is delegated to the Director of Finance by the City Council.

The City seeks to ensure the preservation of capital in the overall portfolio. The objective is to mitigate credit risk and interest rate risk. The City will minimize credit risk by investing City assets in the safest types of securities; pre-qualifying the financial institutions, brokers, intermediaries, and advisers with whom the City does business; and via security diversification. The City minimizes interest rate risk by structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations and by investing operating funds primarily in shorter-term securities. In addition, the investment portfolio is to remain liquid to meet all operating requirements that may be reasonably anticipated. This is accomplished by structuring the portfolio so that securities mature concurrent with cash needs to meet anticipated demands.

With the exception of the police and fire pension funds or other financial assets bound by separate governance documents held by various fiscal agents and trustees, all funds of the city shall be administered in accordance with the provisions of this policy. The police and fire pension funds or other financial assets bound by separate governance documents held by fiscal agents and trustees shall be administered according to the contractual and statutory requirements of the respective funds.



Budget Calendar

| 2022 Budget Schedule | |
|---|---|
| <p><u>Analysis and Communication to Policy Makers</u></p> <ul style="list-style-type: none"> Monthly reports to City Council discussing revenues and expense trends and high-level financial concepts as baseline for 2022 budget discussions | January 2021 through September 2021 |
| <p><u>Budget Parameter Development</u></p> <ul style="list-style-type: none"> Develop 2022 budget parameters, including cost variables, and salary information | Monday, July 5, 2021 through Friday, July 30, 2021 |
| <p><u>Financial Information Preparation</u></p> <ul style="list-style-type: none"> Prepare information for use in budget development, including prior years' budget to actuals | Monday, July 5, 2021 through Friday, July 30, 2021 |
| <p><u>Budget and CIP Kick-Off</u></p> <ul style="list-style-type: none"> Finance Department provides overview of budget process including timelines for deliverables | Tuesday, August 3, 2021 |
| <p><u>Department Budget Entry</u></p> <ul style="list-style-type: none"> Departments enter operating budget and CIP projects into financial databases | Tuesday, August 3, 2021 through Friday, August 27, 2021 |
| <p><u>First Round of Budget Review</u></p> <ul style="list-style-type: none"> Finance reviews department budget requests, coordinates meetings with departments to review operating budget and CIP, and makes preliminary revisions to budget | Monday, August 30, 2021 through Friday, September 17, 2021 |
| <p><u>Second Round of Budget Review</u></p> <ul style="list-style-type: none"> Collaborative review of all department operating budgets and CIP which includes all department heads and the CMO | Monday, September 27, 2021 through Friday, October 8, 2021 |
| <p><u>Publish Tentative Budget</u></p> <ul style="list-style-type: none"> Issue 2022 tentative budget for public inspection | Friday, October 15, 2021 |
| <p><u>City Council Workshops</u></p> <ol style="list-style-type: none"> Workshop 1 Workshop 2 Workshop 3 | Monday, October 25, 2021 Monday, November 8, 2021 Monday, November 22, 2021 |
| <p><u>Estimate Property Tax Levy</u></p> <ul style="list-style-type: none"> Provide City Council with estimate of property tax levy due and notice on intent to adopt tax levy | Tuesday, November 16, 2021 |
| <p><u>City Council Budget Approval</u></p> <ul style="list-style-type: none"> Hold public hearing on tentative budget and pass ordinance adopting annual budget | Tuesday, December 7, 2021 |
| <p><u>City Council Tax Levy Approval</u></p> <ul style="list-style-type: none"> Conduct Truth in Taxation hearings and pass ordinance adopting tax levies | Tuesday, December 21, 2021 |

MAINTENANCE AND OPERATING FUND OVERVIEWS





General Fund

Fund Overview

The General Fund is the primary operating fund of the City and accounts for resources used to pay for services traditionally associated with local government, including police and fire protection services, public works, transportation, engineering, and development. Additionally, support services such as legal and financial services, information technology, human resources, community services, and communications are funded primarily through the General Fund.

Funding for the General Fund is derived from a variety of sources, including property, sales, income, real estate transfer, and utility taxes; as well as charges for services, including ambulance services, licenses, permits, fees, and other miscellaneous revenues.

Revenues

For 2022, budgeted revenues for the General Fund total \$137.41 million, which is \$7.11 million more than the 2021 budget. The following is a review of the major revenue sources for the General Fund.

SHARED REVENUES – INCREASE OF \$12.54 MILLION, OR 23.7%

- Retail sales tax of 7.00% is collected by the state. The municipality where the tax is collected receives 1% of those revenues. This includes all general merchandise sales, including automotive sales. This does not include the City of Naperville's 0.75% home rule sales tax (HRST). The City projects retail sales tax revenues at \$41.84 million. The projected total is \$8.48 million above the 2021 budget, which amounts to a 25.4% increase. Gross receipts are partially offset by sales tax rebate agreements for key developments. In 2022, there are six agreements in place. These rebate agreements are estimated to reduce gross receipts by \$1.44 million. Net retail sales tax revenues are estimated at \$40.40 million.
- The City receives a portion of state income tax receipts on a per capita basis through the Local Government Distributive Fund (LGDF). The 2022 budget proposal estimates receipts of \$18.27 million, which is a \$4.71 million increase from the 2021 budget.
- A use tax is imposed in Illinois on the privilege of using any item of tangible personal property purchased as retail, regardless of location. The state maintains a 6.25% use tax rate, which is redistributed to municipalities on a per capita basis at varying rates. Revenues from the local use tax have increased significantly in recent years, primarily due to the impact of online sales. Court rulings in recent years have allowed the state to increase collection of taxes on internet sales, resulting in more tax revenue distributions throughout the state. Local Use Tax is budgeted at \$6.07 million for 2022, an increase of \$247,088 over the 2021 budget.

LOCAL TAXES – DECREASE OF \$5.09 MILLION, OR 9.4%

- Local taxes allocated to the General Fund decrease due to the temporary allocation of \$6.25 million in HRST in 2021 being removed in 2022. Although budgeted in 2021, better-than-expected revenue recovery made the reallocation unnecessary.
- Property taxes are assessed against the valuation of property within the City. The General Fund receives property taxes to fund police, fire, and IMRF pensions, as well as a portion of general operational expenses. Property tax receipts in the General Fund are estimated at \$26.53 million, an increase of \$188,893 from 2021.
- The City imposes taxes on the consumption of electric, natural gas, and water utilities. The electric tax budget is \$6.08 million, up \$20,000 from the 2021 budget. The natural gas



General Fund

tax budget is \$3.75 million, an increase of \$400,000, which is tied to higher natural gas prices. The water tax budget increased for a total of \$2.0 million, a \$100,000 increase from the previous year.

- Hotel & Motel Tax is budgeted at \$2.40 million for 2022 before tax incentive rebates. This represents a \$480,000, or 25.1% increase from the 2021 budget. The four active incentive rebates further reduce this amount by \$1.17 million for total gross revenue of \$1.23 million.
- The State of Illinois legalized adult-use recreational cannabis in 2020, and the City Council approved zoning amendments to allow for up to three dispensaries to be located in the City. A 3.0% local tax is imposed on the sale of adult-use recreational cannabis, which is projected to bring in \$1.12 million in revenue in 2022.
- The City levies \$1.50 per \$500 on the sale of property. Real estate transfer tax data shows home sale prices and volume have increased from 2019 to 2021. Based on 2021 sales activity, the 2022 real estate transfer tax is estimated to be \$4.99 million, an increase of \$791,750 from the 2021 budget.

CHARGES FOR SERVICES – INCREASE OF \$128,632, OR 1.5%

- Ambulance fees are budgeted at \$6.00 million for 2022 and remain in line with the 2021 budget. The 2021 increase was a result of additional ambulance fees charged to align with the true cost of service and the recapture of Medicaid-related transport costs through the Ground Emergency Medical Transport (GEMT) program.
- Department service charges are budgeted at \$1.29 million, a decrease of 1%. Most of this revenue comes from miscellaneous fire (\$1.06 million) and police (\$810,000) service charges.
- Administrative towing fees increase by \$120,000 to \$240,000 in 2022 as a result of increased activity and revisions to the Municipal Code in 2021.

FINES AND FEES – DECREASE OF \$171,000, OR 7.9%

- Police fine revenue is projected to decline by \$188,000 in 2022. This includes a 14.4% reduction in traffic fines and a 43% reduction in parking fines.
- Development-related fees are projected to increase 21% in 2022, with inspection fees increasing \$70,000, or 25%.

LICENSES AND PERMITS – INCREASE OF \$48,000, OR 2.4%

- Business-related licenses, such as liquor, tobacco, and general business, are projected to remain flat in 2022.
- Commercial permit fees are estimated to increase by \$100,000, or 13.3%, while residential permit fees are estimated to decline by \$50,000, or 10%.

OTHER REVENUE SOURCES – DECREASE OF \$3,453, OR 0.9%

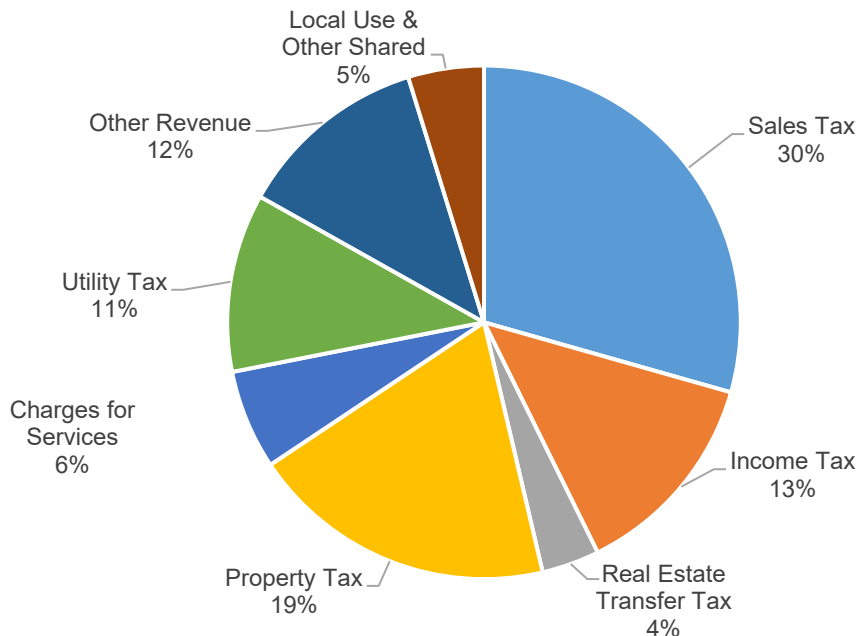
- Franchise and PEG fees for AT&T, Comcast, and Wide Open West are budgeted at \$2.68 million, a decrease of \$75,000 from 2022. This revenue continues to be impacted as consumers shift away from traditional cable television services.



General Fund

Fund Revenues by Source

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|------------------|-------------|
| Business License & Permit | 274,199 | 687,280 | 856,288 | 685,280 | (2,000) | -0.3% |
| Cannabis Tax | - | 1,000,000 | - | 1,125,000 | 125,000 | 12.5% |
| Charges for Service | 5,869,747 | 8,479,495 | 8,449,006 | 8,608,127 | 128,632 | 1.5% |
| Contributions | 168,565 | 150,000 | 185,249 | 170,000 | 20,000 | 13.3% |
| Fees | 942,122 | 860,700 | 1,191,800 | 881,000 | 20,300 | 2.4% |
| Fines | 977,089 | 1,326,000 | 1,221,867 | 1,134,000 | (192,000) | -14.5% |
| Grants | 7,977,882 | 590,823 | 630,947 | 382,136 | (208,687) | -35.3% |
| Home Rule Sales Tax | - | 6,250,000 | 851,564 | - | (6,250,000) | -100.0% |
| Hotel & Motel Tax | 825,750 | 1,120,000 | 1,411,789 | 1,229,950 | 109,950 | 9.8% |
| Interest & Investment | 1,031,708 | 467,557 | - | 426,764 | (40,793) | -8.7% |
| Interfund Transfer | 4,328,349 | 4,207,250 | 4,243,021 | 4,145,323 | (61,927) | -1.5% |
| Intergovernmental Agree. | 1,478,951 | 1,575,771 | 1,422,793 | 1,579,826 | 4,055 | 0.3% |
| Non-Business License & Permit | 1,103,925 | 1,250,000 | 1,372,975 | 1,300,000 | 50,000 | 4.0% |
| Other License & Permit | 32,847 | 29,000 | 42,949 | 29,000 | - | 0.0% |
| Other Revenue | 113,016 | 220,000 | 188,841 | 190,000 | (30,000) | -13.6% |
| Property Taxes | 24,104,494 | 26,342,954 | 26,601,244 | 26,531,847 | 188,893 | 0.7% |
| Real Estate Transfer Tax | 4,265,262 | 4,199,250 | 6,921,138 | 4,991,000 | 791,750 | 18.9% |
| Rents & Royalties | 2,970,896 | 3,072,000 | 3,288,522 | 3,058,340 | (13,660) | -0.4% |
| State Shared Taxes | 55,887,797 | 52,954,754 | 67,259,429 | 65,495,585 | 12,540,831 | 23.7% |
| Utility Taxes | 14,764,374 | 15,510,000 | 14,453,616 | 15,445,000 | (65,000) | -0.4% |
| Revenue Total | 127,116,973 | 130,292,834 | 140,593,036 | 137,408,178 | 7,115,344 | 5.5% |





General Fund

Expenses

For 2022, budgeted expenses for the General Fund total \$135.46 million, an increase of \$5.17 million, or 4.0%. The following is a review of the major expenses for the General Fund.

SALARIES AND WAGES – INCREASE OF \$3.04 MILLION, OR 4.4%

- This includes all negotiated increases for union employees and a 3.0% merit pool wage increase for non-union employees. In addition, the budget includes requests for seven new positions across six different departments.

BENEFITS AND RELATED – INCREASE OF \$397,000, OR 1.2%

- The required contribution to the Police and Fire pensions have increased by a combined \$403,000. IMRF has decreased by 19%, with rates falling from 10.85% to 8.85% in 2022. Employer contributions to medical plans also increased by \$323,000.

PURCHASED SERVICES – INCREASE OF \$1.03 MILLION, OR 7.2%

- Software and hardware maintenance expenses are increasing \$372,842, or 9.4%. That increase is driven by new software items to enhance security services, continued development to enhance efficiency in the Enterprise Resource Planning (ERP) and CityWorks conversion, and items related to the public safety systems.
- Human Resources services are increasing \$101,498, or 29.9%, due to increases in the use of temporary staffing in the Finance and Information Technology departments.
- Operational services and building and grounds maintenance are increasing \$383,715, or 9.6%. Public Works is increasing custodial services and preventative maintenance contracts. Increases in several areas are attributable to minimum wage increases.

PURCHASED ITEMS – INCREASE OF \$326,925, OR 3.7%

- Salt and chemicals are increasing by \$115,000. The 2022 state contract salt price came in at \$48.93 per ton, a 17% increase over the 2021 price. Deicing chemical increased from 53 cents per gallon to 55 cents.
- Fuel is increasing \$150,000, or 13.4%. The projected cost is \$1.13 million, with reduced consumption being offset by higher prices in 2022.
- Operating supplies are increasing \$126,685, or 4.9%, to facilitate increases related to public safety uniforms and equipment and general operating supplies.
- Spending on technology hardware decreases by \$185,645, or 17.6%, in 2022. This reduction is attributable to fewer scheduled technology replacements, most notably in the IT server space.

INTERFUND TRANSFERS – INCREASE OF \$364,153, OR 15.9%

- This increase is largely attributed to anticipated costs within the Self-Insurance Fund. The City manages all settlements related to workers' compensation and general liability, as well as associated legal services for claims, through the Self-Insurance Fund. To account for anticipated costs, the City transfers funds from each department into the Self-Insurance Fund. Insurance and legal service needs have increased significantly since 2019.
- Transfers out consist of two primary expenses: a transfer of the City's two-thirds share of maintenance costs for the downtown special service area (SSA #33) totaling \$1.57 million and a \$2.36 million transfer to the Self-Insurance Fund to cover the expenses noted above.

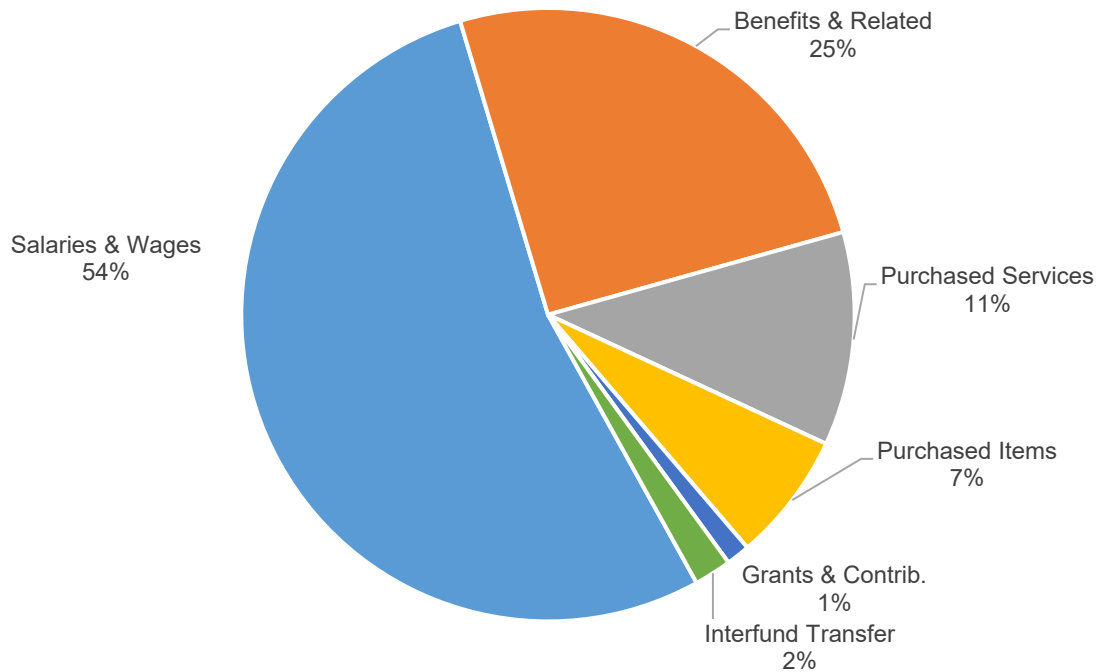


General Fund

- Transfers in are mainly IT charges for enterprise-wide software and hardware purchases. The 2022 budgeted amount is \$1.27 million, an increase of 20.5%.

Fund Expenses by Category

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|----------------------|--------------------|--------------------|--------------------|--------------------|------------------|-------------|
| Salaries & Wages | 69,459,566 | 69,337,768 | 71,783,455 | 72,343,382 | 3,005,614 | 4.3% |
| Benefits & Related | 32,219,749 | 33,851,755 | 33,624,236 | 34,218,035 | 366,280 | 1.1% |
| Capital Outlay | 13,872 | - | 309,054 | - | - | - |
| Grants & Contrib. | 1,541,593 | 1,676,775 | 1,662,846 | 1,742,640 | 65,865 | 3.9% |
| Interfund Transfer | 2,039,523 | 2,295,039 | 2,420,271 | 2,659,192 | 364,153 | 15.9% |
| Purchased Items | 7,984,971 | 8,900,682 | 8,375,088 | 9,227,607 | 326,925 | 3.7% |
| Purchased Services | 10,179,589 | 14,227,651 | 12,959,997 | 15,267,594 | 1,039,944 | 7.3% |
| Expense Total | 123,438,863 | 130,289,670 | 131,134,948 | 135,458,450 | 5,168,780 | 4.0% |

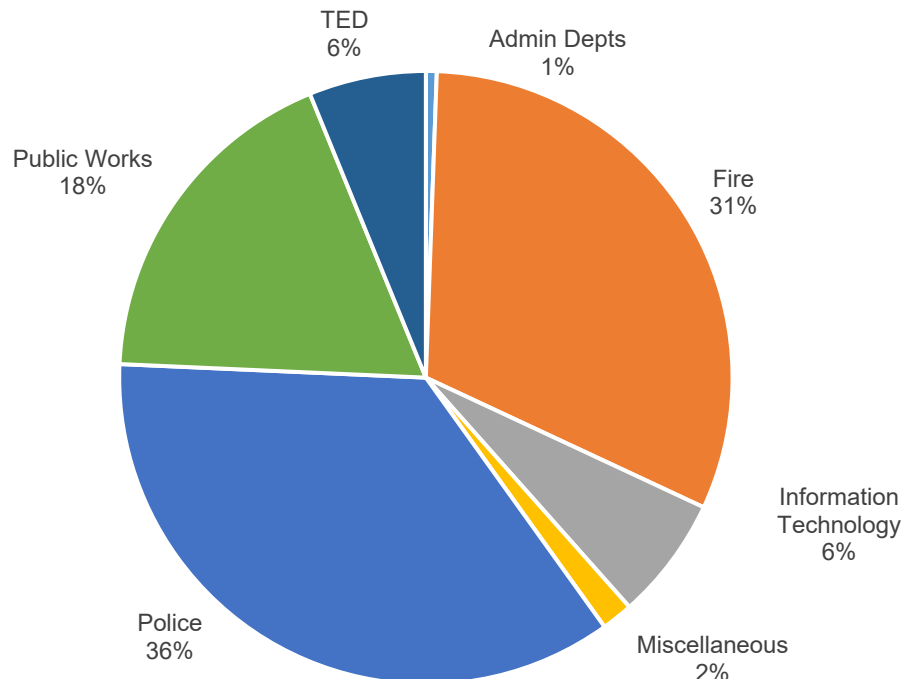




General Fund

Fund Expenses by Department

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|------------------------|--------------------|--------------------|--------------------|--------------------|------------------|-------------|
| City Manager's Office | 1,453,586 | 1,739,079 | 1,677,191 | 1,747,981 | 8,902 | 0.5% |
| Community Services | 611,703 | 677,512 | 715,382 | 778,507 | 100,995 | 14.9% |
| Finance | 2,190,822 | 2,178,672 | 2,278,245 | 2,257,594 | 78,922 | 3.6% |
| Fire | 38,571,742 | 39,212,468 | 40,069,979 | 40,438,408 | 1,225,940 | 3.1% |
| Human Resources | 1,049,420 | 1,250,602 | 1,238,512 | 1,280,428 | 29,826 | 2.4% |
| Information Technology | 5,967,818 | 7,855,969 | 7,766,605 | 8,373,984 | 518,015 | 6.6% |
| Insurance | - | 4,728 | 4,728 | 5,760 | 1,032 | 21.8% |
| Legal | 754,413 | 798,168 | 799,328 | 815,773 | 17,605 | 2.2% |
| Mayor And Council | 257,269 | 360,324 | 269,258 | 360,874 | 550 | 0.2% |
| Miscellaneous | 2,621,125 | 1,223,279 | 3,118,161 | 2,180,232 | 956,953 | 78.2% |
| Police | 43,211,524 | 45,210,824 | 44,255,534 | 45,909,811 | 698,987 | 1.5% |
| Public Works | 19,870,886 | 22,271,762 | 21,620,714 | 23,350,215 | 1,078,453 | 4.8% |
| TED | 6,878,556 | 7,506,283 | 7,321,312 | 7,958,884 | 452,601 | 6.0% |
| Total | 123,438,863 | 130,289,670 | 131,134,948 | 135,458,450 | 5,168,780 | 4.0% |



**City of Naperville
2022 Budget
General Fund
Revenues**

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|--|------------------|------------------|--------------------|------------------|--------------------|----------------|
| Revenue | | | | | | |
| Business License & Permit | | | | | | |
| BASSET | 21,570 | 37,500 | 35,689 | 37,500 | - | 0.0% |
| CONTRACTOR LICENSE | 21,590 | 29,900 | 25,369 | 29,900 | - | 0.0% |
| ELECTRIC LICENSE | 37,160 | 43,850 | 31,620 | 43,850 | - | 0.0% |
| GENERAL BUSINESS LICENSE | 1,455 | 6,030 | 22 | 4,030 | (2,000) | -33.2% |
| LIQUOR LICENSE | 177,174 | 550,000 | 745,662 | 550,000 | - | 0.0% |
| OTHER LICENSES | - | 2,000 | - | 2,000 | - | 0.0% |
| TOBACCO PERMITS | 15,250 | 18,000 | 17,926 | 18,000 | - | 0.0% |
| Business License & Permit Total | 274,199 | 687,280 | 856,288 | 685,280 | (2,000) | -0.3% |
| Cannabis Tax | | | | | | |
| CANNABIS TAX - MUNICIPAL | - | 1,000,000 | - | 1,125,000 | 125,000 | 12.5% |
| Cannabis Tax Total | - | 1,000,000 | - | 1,125,000 | 125,000 | 12.5% |
| Charges for Service | | | | | | |
| ADMINISTRATIVE TOW FEE | 134,732 | 120,000 | 225,807 | 240,000 | 120,000 | 100.0% |
| AMBULANCE FEES | 3,906,841 | 6,000,000 | 6,555,795 | 6,000,000 | - | 0.0% |
| DAMAGE TO CITY PROPERTY | - | 10,000 | 5,139 | 10,000 | - | 0.0% |
| DEPARTMENT SERVICE CHARGES | 864,143 | 1,313,495 | 773,580 | 1,293,127 | (20,368) | -1.6% |
| FIRE ALARM MONITORING | 697,348 | 700,000 | 693,650 | 700,000 | - | 0.0% |
| FUEL | 81,177 | 115,000 | 35,904 | 115,000 | - | 0.0% |
| OTHER BILLABLE SERVICES | 30,504 | 10,000 | 4,329 | 10,000 | - | 0.0% |
| OTHER ITEMS | 155,001 | 211,000 | 154,803 | 240,000 | 29,000 | 13.7% |
| Charges for Service Total | 5,869,747 | 8,479,495 | 8,449,006 | 8,608,127 | 128,632 | 1.5% |
| Contributions | | | | | | |
| DEVELOPER CONTRIBUTIONS | 164,195 | 150,000 | 183,837 | 170,000 | 20,000 | 13.3% |
| DONATIONS | 4,370 | - | 1,412 | - | - | - |
| Contributions Total | 168,565 | 150,000 | 185,249 | 170,000 | 20,000 | 13.3% |
| Fees | | | | | | |
| COMMERCIAL PERMITS | 294,303 | 240,000 | 353,449 | 280,000 | 40,000 | 16.7% |
| ENGINEERING FEES | 199,192 | 100,000 | 307,266 | 75,000 | (25,000) | -25.0% |
| ENTITLEMENT FEES | 135,602 | 100,000 | 102,813 | 90,000 | (10,000) | -10.0% |
| INSPECTION FEES | 35,935 | 56,000 | 66,747 | 70,000 | 14,000 | 25.0% |
| LATE PAYMENT FEE | 22,529 | 30,000 | 44,668 | 30,000 | - | 0.0% |
| OTHER FEES | 37,635 | 40,000 | 22,140 | 25,000 | (15,000) | -37.5% |
| PLAN REVIEW | 250 | 200 | 164 | - | (200) | -100.0% |
| RESIDENTIAL PERMITS | 216,675 | 245,000 | 294,117 | 260,000 | 15,000 | 6.1% |
| TREE REIMBURSEMENT | - | 49,500 | 436 | 51,000 | 1,500 | 3.0% |
| Fees Total | 942,122 | 860,700 | 1,191,800 | 881,000 | 20,300 | 2.4% |
| Fines | | | | | | |
| ORDINANCE VIOLATIONS | 5,092 | 27,000 | 13,549 | 17,000 | (10,000) | -37.0% |
| OTHER FINES | 172,152 | 224,000 | 131,979 | 217,000 | (7,000) | -3.1% |
| PARKING FINES | 56,217 | 175,000 | 71,618 | 100,000 | (75,000) | -42.9% |
| TRAFFIC FINES | 743,628 | 900,000 | 1,004,721 | 800,000 | (100,000) | -11.1% |
| Fines Total | 977,089 | 1,326,000 | 1,221,867 | 1,134,000 | (192,000) | -14.5% |
| Grants | | | | | | |
| FEDERAL GRANTS | 7,969,856 | 552,023 | 518,477 | 346,016 | (206,007) | -37.3% |
| STATE GRANTS | 8,026 | 38,800 | 112,470 | 36,120 | (2,680) | -6.9% |
| Grants Total | 7,977,882 | 590,823 | 630,947 | 382,136 | (208,687) | -35.3% |
| Home Rule Sales Tax | | | | | | |
| HRST/GENERAL | - | 6,250,000 | 851,564 | - | (6,250,000) | -100.0% |
| Home Rule Sales Tax Total | - | 6,250,000 | 851,564 | - | (6,250,000) | -100.0% |

**City of Naperville
2022 Budget
General Fund
Revenues**

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|--|-------------------|-------------------|--------------------|-------------------|-----------------|---------------|
| Hotel & Motel Tax | | | | | | |
| HOTEL&MOTEL TAX | 1,236,674 | 1,915,000 | 1,984,857 | 2,395,000 | 480,000 | 25.1% |
| HOTEL&MOTEL/REBATE/CITYGATE | (97,758) | (167,000) | (155,180) | (213,650) | (46,650) | 27.9% |
| HOTEL&MOTEL/REBATE/EMBASSY | (156,537) | (228,000) | (176,384) | (294,000) | (66,000) | 28.9% |
| HOTEL&MOTEL/REBATE/MARRIOTT | - | (165,000) | - | (294,800) | (129,800) | 78.7% |
| HOTEL&MOTEL/REBATE/WATER ST | (156,630) | (235,000) | (241,504) | (362,600) | (127,600) | 54.3% |
| Hotel & Motel Tax Total | 825,750 | 1,120,000 | 1,411,789 | 1,229,950 | 109,950 | 9.8% |
| Interest & Investment Income | | | | | | |
| GAIN/LOSS ON INVESTMENT | 1,071,742 | - | - | - | - | - |
| INTEREST ON INVESTMENTS | 4,437 | 492,764 | - | 465,000 | (27,764) | -5.6% |
| MONEY MANAGER FEES | (44,470) | (25,207) | - | (38,236) | (13,029) | 51.7% |
| Interest & Investment Income Total | 1,031,708 | 467,557 | - | 426,764 | (40,793) | -8.7% |
| Interfund TF (Rev) | | | | | | |
| OPERATIONAL TRANSFER | 4,328,349 | 4,207,250 | 4,243,021 | 4,145,323 | (61,927) | -1.5% |
| Interfund TF (Rev) Total | 4,328,349 | 4,207,250 | 4,243,021 | 4,145,323 | (61,927) | -1.5% |
| Intergovernmental Agreement | | | | | | |
| BILLABLE SERVICES | 101,042 | 75,050 | 89,226 | 75,050 | - | 0.0% |
| HOUSEHOLD HAZARDOUS WASTE | 180,000 | 155,000 | 114,545 | 155,000 | - | 0.0% |
| LOCAL | 2,496 | 60,000 | - | 65,000 | 5,000 | 8.3% |
| NAPERVILLE FIRE PROTECTION DIS | 1,195,414 | 1,285,721 | 1,219,021 | 1,284,776 | (945) | -0.1% |
| Intergovernmental Agreement Total | 1,478,951 | 1,575,771 | 1,422,793 | 1,579,826 | 4,055 | 0.3% |
| Non-Business License & Permit | | | | | | |
| COMMERCIAL PERMIT FEES | 680,008 | 750,000 | 950,056 | 850,000 | 100,000 | 13.3% |
| RESIDENTIAL PERMIT FEES | 423,917 | 500,000 | 422,919 | 450,000 | (50,000) | -10.0% |
| Non-Business License & Permit Total | 1,103,925 | 1,250,000 | 1,372,975 | 1,300,000 | 50,000 | 4.0% |
| Other License & Permit | | | | | | |
| OTHER PERMITS | 32,847 | 29,000 | 42,949 | 29,000 | - | 0.0% |
| Other License & Permit Total | 32,847 | 29,000 | 42,949 | 29,000 | - | 0.0% |
| Other Revenue | | | | | | |
| BAD DEBT | (18,165) | 50,000 | 31,640 | 50,000 | - | 0.0% |
| OTHER RECEIPTS | 23,608 | 20,000 | 6,321 | 20,000 | - | 0.0% |
| REBATE PROGRAMS | 58,633 | 50,000 | 54,169 | 45,000 | (5,000) | -10.0% |
| SALE OF PROPERTY | 48,941 | 100,000 | 96,710 | 75,000 | (25,000) | -25.0% |
| Other Revenue Total | 113,016 | 220,000 | 188,841 | 190,000 | (30,000) | -13.6% |
| Property Taxes | | | | | | |
| CURRENT/FIRE PENSION | 9,208,772 | 9,748,334 | 9,843,868 | 10,049,006 | 300,672 | 3.1% |
| CURRENT/GENERAL CORP | 5,482,982 | 6,543,160 | 6,607,283 | 6,750,000 | 206,840 | 3.2% |
| CURRENT/IMRF | 2,638,067 | 2,743,559 | 2,770,446 | 2,213,424 | (530,135) | -19.3% |
| CURRENT/POLICE PENSION | 6,774,353 | 7,307,901 | 7,379,518 | 7,519,417 | 211,516 | 2.9% |
| NON-CURRENT/FIRE PENSION | 120 | - | 48 | - | - | - |
| NON-CURRENT/GENERAL CORP | 71 | - | 32 | - | - | - |
| NON-CURRENT/IMRF | 34 | - | 14 | - | - | - |
| NON-CURRENT/POLICE PENSION | 93 | - | 35 | - | - | - |
| Property Taxes Total | 24,104,494 | 26,342,954 | 26,601,244 | 26,531,847 | 188,893 | 0.7% |
| Real Estate Transfer Tax | | | | | | |
| REAL ESTATE TRANSFER TAX | 4,265,262 | 4,199,250 | 6,921,138 | 4,991,000 | 791,750 | 18.9% |
| Real Estate Transfer Tax Total | 4,265,262 | 4,199,250 | 6,921,138 | 4,991,000 | 791,750 | 18.9% |

City of Naperville
2022 Budget
General Fund
Revenues

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|------------------------------------|--------------------|--------------------|--------------------|--------------------|-------------------|---------------|
| Rents & Royalties | | | | | | |
| FRANCHISE/AT&T | 251,768 | 285,000 | 185,327 | 250,000 | (35,000) | -12.3% |
| FRANCHISE/COMCAST | 1,540,913 | 1,580,000 | 1,759,923 | 1,580,000 | - | 0.0% |
| FRANCHISE/WIDE OPEN WEST | 429,346 | 420,000 | 493,488 | 410,000 | (10,000) | -2.4% |
| LEASE INCOME | 242,707 | 250,000 | 300,836 | 311,340 | 61,340 | 24.5% |
| PEG FEE/AT&T | 50,354 | 60,000 | 37,065 | 40,500 | (19,500) | -32.5% |
| PEG FEE/COMCAST | 308,171 | 320,000 | 351,968 | 320,000 | - | 0.0% |
| PEG FEE/WIDE OPEN WEST | 85,869 | 90,000 | 98,698 | 79,500 | (10,500) | -11.7% |
| RENTAL INCOME | 61,767 | 67,000 | 61,216 | 67,000 | - | 0.0% |
| Rents & Royalties Total | 2,970,896 | 3,072,000 | 3,288,522 | 3,058,340 | (13,660) | -0.4% |
| State Shared Taxes | | | | | | |
| AUTO RENTAL TAX | 106,718 | 110,000 | 121,228 | 110,000 | - | 0.0% |
| LOCAL USE TAX | 6,028,814 | 5,824,236 | 6,112,370 | 6,071,324 | 247,088 | 4.2% |
| PPRT | 308,319 | 257,912 | 558,740 | 375,144 | 117,232 | 45.5% |
| SALES TAX | 33,482,471 | 33,357,003 | 40,393,408 | 41,837,584 | 8,480,581 | 25.4% |
| SALES TAX/REBATE/CITYGATE | (12,105) | (27,904) | (12,037) | (20,543) | 7,361 | -26.4% |
| SALES TAX/REBATE/EMBASSY | (6,158) | (16,893) | (1,897) | (11,792) | 5,101 | -30.2% |
| SALES TAX/REBATE/MARRIOTT | (2,500) | (38,713) | - | - | 38,713 | -100.0% |
| SALES TAX/REBATE/PROMENADE | (67,262) | (118,900) | (61,886) | (98,939) | 19,961 | -16.8% |
| SALES TAX/REBATE/WATER ST | (59,199) | (90,000) | (71,292) | (90,000) | - | 0.0% |
| STATE INCOME TAX | 16,023,125 | 13,565,308 | 20,016,234 | 18,270,788 | 4,705,480 | 34.7% |
| CANNABIS TAX - STATE | 85,574 | 132,705 | 204,559 | 269,172 | 136,467 | 102.8% |
| SALES TAX/REBATE/COSTCO | - | - | - | (1,217,153) | (1,217,153) | - |
| State Shared Taxes Total | 55,887,797 | 52,954,754 | 67,259,429 | 65,495,585 | 12,540,831 | 23.7% |
| Utility Taxes | | | | | | |
| ELECTRIC TAX/CITY | 5,975,875 | 5,950,000 | 5,914,004 | 5,975,000 | 25,000 | 0.4% |
| ELECTRIC TAX/COMED | 101,674 | 110,000 | 105,428 | 105,000 | (5,000) | -4.5% |
| ELECTRIC TAX/UNBILLED REVENUE | 14,650 | - | - | - | - | - |
| NATURAL GAS TAX/NICOR | 3,188,969 | 3,350,000 | 3,362,951 | 3,750,000 | 400,000 | 11.9% |
| TELEPHONE TAX/STATE | 3,404,667 | 4,200,000 | 2,936,546 | 3,615,000 | (585,000) | -13.9% |
| WATER TAX/CITY | 2,078,540 | 1,900,000 | 2,134,687 | 2,000,000 | 100,000 | 5.3% |
| Utility Taxes Total | 14,764,374 | 15,510,000 | 14,453,616 | 15,445,000 | (65,000) | -0.4% |
| Revenue Total | 127,116,973 | 130,292,834 | 140,593,036 | 137,408,178 | 7,115,344 | 5.5% |

**City of Naperville
2022 Budget
General Fund
Expenses**

| Expense | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|-------------------|-------------------|--------------------|-------------------|------------------|---------------|
| Salaries & Wages | | | | | | |
| REGULAR PAY | 64,130,271 | 64,276,404 | 65,072,278 | 65,769,173 | 1,492,769 | 2.3% |
| REIMBURSABLE OVERTIME | 111 | - | - | - | - | - |
| OVERTIME PAY | 4,941,576 | 6,043,934 | 6,136,026 | 6,743,057 | 699,123 | 11.6% |
| TEMPORARY PAY | 245,018 | 518,660 | 330,645 | 589,050 | 70,390 | 13.6% |
| OTHER COMPENSATION | 142,590 | (1,501,230) | 244,506 | (757,898) | 743,332 | -49.5% |
| Salaries & Wages Total | 69,459,566 | 69,337,768 | 71,783,455 | 72,343,382 | 3,005,614 | 4.3% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 571,457 | 580,540 | 568,170 | 579,547 | (993) | -0.2% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 85,060 | 84,445 | 77,359 | 84,346 | (99) | -0.1% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 9,003,933 | 9,381,647 | 9,129,829 | 9,678,171 | 296,524 | 3.2% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 106,962 | 68,068 | 69,044 | 68,773 | 705 | 1.0% |
| EMPLOYER CONTRIBUTIONS/WCOMP | 1,208,052 | 1,391,512 | 1,391,532 | 1,526,998 | 135,486 | 9.7% |
| FIRE PENSION | 9,189,865 | 9,802,802 | 9,802,802 | 10,049,006 | 246,204 | 2.5% |
| IMRF | 2,857,343 | 2,752,510 | 2,755,102 | 2,214,298 | (538,212) | -19.6% |
| MEDICARE | 995,025 | 911,364 | 982,433 | 932,543 | 21,179 | 2.3% |
| POLICE PENSION | 6,760,449 | 7,362,369 | 7,362,369 | 7,519,417 | 157,048 | 2.1% |
| SOCIAL SECURITY | 1,441,602 | 1,516,498 | 1,485,597 | 1,564,936 | 48,438 | 3.2% |
| Benefits & Related Total | 32,219,749 | 33,851,755 | 33,624,236 | 34,218,035 | 366,280 | 1.1% |
| Capital Outlay | | | | | | |
| BUILDING IMPROVEMENTS | - | - | 33,618 | - | - | - |
| TECHNOLOGY | 13,626 | - | - | - | - | - |
| VEHICLES AND EQUIPMENT | 246 | - | 275,437 | - | - | - |
| Capital Outlay Total | 13,872 | - | 309,054 | - | - | - |
| Grants & Contributions | | | | | | |
| CONTRIBUTION TO OTHER ENTITIES | 1,534,993 | 1,661,775 | 1,628,136 | 1,722,640 | 60,865 | 3.7% |
| REIMBURSEMENT PROGRAMS | 6,600 | 15,000 | 34,711 | 20,000 | 5,000 | 33.3% |
| Grants & Contributions Total | 1,541,593 | 1,676,775 | 1,662,846 | 1,742,640 | 65,865 | 3.9% |
| Interfund TF (Exp) | | | | | | |
| TRANSFER IN | (995,220) | (1,060,275) | (1,060,261) | (1,277,211) | (216,936) | 20.5% |
| TRANSFER OUT | 3,034,743 | 3,355,314 | 3,480,532 | 3,936,403 | 581,089 | 17.3% |
| Interfund TF (Exp) Total | 2,039,523 | 2,295,039 | 2,420,271 | 2,659,192 | 364,153 | 15.9% |
| Purchased Items | | | | | | |
| BOOKS AND PUBLICATIONS | 7,986 | 30,465 | 18,907 | 27,765 | (2,700) | -8.9% |
| CUSTODIAL SUPPLIES | 127,348 | 160,000 | 136,955 | 170,000 | 10,000 | 6.3% |
| ELECTRIC | 1,039,146 | 974,675 | 1,010,024 | 1,073,803 | 99,128 | 10.2% |
| EQUIPMENT PARTS | 569,287 | 912,200 | 775,952 | 939,070 | 26,870 | 2.9% |
| FUEL | 698,013 | 1,125,500 | 1,110,804 | 1,276,200 | 150,700 | 13.4% |
| INTERNET | 263,613 | 329,040 | 286,514 | 319,130 | (9,910) | -3.0% |
| ITEMS PURCHASED FOR RESALE | 163,756 | 220,000 | 141,332 | 225,000 | 5,000 | 2.3% |
| NATURAL GAS | 41,330 | 77,750 | 57,105 | 77,750 | - | 0.0% |
| OFFICE SUPPLIES | 72,149 | 99,273 | 66,851 | 97,523 | (1,750) | -1.8% |
| OPERATING SUPPLIES | 2,438,672 | 2,601,722 | 2,412,258 | 2,728,407 | 126,685 | 4.9% |
| SALT AND CHEMICALS | 1,060,370 | 647,032 | 661,952 | 762,500 | 115,468 | 17.8% |
| TECHNOLOGY HARDWARE | 919,810 | 1,052,415 | 1,162,710 | 866,770 | (185,645) | -17.6% |
| TELEPHONE | 476,987 | 533,450 | 420,993 | 519,489 | (13,961) | -2.6% |
| TELEVISION | 3,368 | 2,500 | 3,700 | 2,800 | 300 | 12.0% |
| WATER AND SEWER | 103,135 | 134,660 | 109,032 | 141,400 | 6,740 | 5.0% |
| Purchased Items Total | 7,984,971 | 8,900,682 | 8,375,088 | 9,227,607 | 326,925 | 3.7% |

**City of Naperville
2022 Budget
General Fund
Expenses**

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---------------------------------|--------------------|--------------------|--------------------|--------------------|------------------|---------------|
| Purchased Services | | | | | | |
| ADMINISTRATIVE SERVICE FEES | 386,300 | 294,500 | 310,880 | 370,400 | 75,900 | 25.8% |
| ADVERTISING AND MARKETING | 17,645 | 15,610 | 10,539 | 15,610 | - | 0.0% |
| ARCHITECT AND ENGINEER SERVICE | 86,581 | 156,500 | 84,861 | 206,500 | 50,000 | 31.9% |
| BUILDING AND GROUNDS MAINT | 583,680 | 785,700 | 748,635 | 868,200 | 82,500 | 10.5% |
| EDUCATION AND TRAINING | 307,407 | 1,016,167 | 568,044 | 1,033,293 | 17,126 | 1.7% |
| EQUIPMENT MAINTENANCE | 1,626,297 | 1,891,790 | 1,433,184 | 1,911,058 | 19,268 | 1.0% |
| FINANCIAL SERVICE | 218,247 | 233,670 | 225,252 | 243,349 | 9,679 | 4.1% |
| HR SERVICE | 329,135 | 338,941 | 325,178 | 440,439 | 101,498 | 29.9% |
| LAUNDRY SERVICE | 24,455 | 35,594 | 29,069 | 35,830 | 236 | 0.7% |
| LEGAL SERVICE | 53,993 | 45,200 | 22,203 | 42,700 | (2,500) | -5.5% |
| MILEAGE REIMBURSEMENT | 6,985 | 18,335 | 10,830 | 18,285 | (50) | -0.3% |
| OPERATIONAL SERVICE | 2,961,017 | 3,484,355 | 3,310,002 | 3,785,570 | 301,215 | 8.6% |
| OTHER EXPENSES | 16,504 | 42,420 | 16,851 | 42,770 | 350 | 0.8% |
| OTHER PROFESSIONAL SERVICE | 574,091 | 1,146,066 | 929,897 | 1,144,789 | (1,277) | -0.1% |
| POSTAGE AND DELIVERY | 25,738 | 47,930 | 57,467 | 47,580 | (350) | -0.7% |
| PRINTING SERVICE | 6,620 | 23,650 | 9,194 | 23,350 | (300) | -1.3% |
| REFUSE AND RECYCLING SERVICE | 294,491 | 375,500 | 257,399 | 396,750 | 21,250 | 5.7% |
| RENTAL FEES | 20,664 | 82,825 | 39,156 | 64,825 | (18,000) | -21.7% |
| SOFTWARE AND HARDWARE MAINT | 2,463,304 | 3,964,609 | 4,355,590 | 4,337,450 | 372,842 | 9.4% |
| DUES/SUBSCRIPTIONS/LICENSES | 176,437 | 228,289 | 215,767 | 238,846 | 10,557 | 4.6% |
| Purchased Services Total | 10,179,589 | 14,227,651 | 12,959,997 | 15,267,594 | 1,039,944 | 7.3% |
| Expense Total | 123,438,863 | 130,289,670 | 131,134,948 | 135,458,450 | 5,168,780 | 4.0% |



Electric Utility Fund

Fund Overview

The City of Naperville has owned and operated its own electric utility for more than 120 years and serves approximately 61,500 customers. Naperville previously purchased power through a variety of sources, including Commonwealth Edison (ComEd), J. Aron/Goldman Sachs, and most recently through the Illinois Municipal Electric Agency (IMEA).

The City became a member of IMEA in 2007, and IMEA began supplying power to Naperville on June 1, 2011. The ability to ensure a long-term, stable power supply drove this decision. Membership in this not-for-profit joint action power purchasing agency through 2035 helps mitigate the risk of complete dependence on the future power market. A diversified portfolio shields the City and other IMEA members from some of this volatility. The cost of energy in our region is influenced by many factors, including weather, natural gas prices, government regulation, electric usage patterns, alternative energy, and the overall energy market.

Rate Study

The Electric Utility conducts rate studies on a three-year cycle to ensure charges and fees are in-line with the costs for providing services. In 2021, the utility contracted with Utility Financial Solutions (UFS) to develop a three-year rate structure for 2022 to 2024.

2022 budget requests are built against the rate structure approved in fall 2021, which calls for an overall 0.5% revenue adjustment when averaged across customer classes. This takes into account a cost-of-service shift to ensure large commercial and primary customers are not subsidizing residential and small commercial customers.

The rate study also calls for an increase in the Purchased Power Adjustment (PPA) base rate from \$85.51 to \$86.00/MWh and increased capital spending from \$14 to \$15 million during each of the next three years.

Revenues

The 2022 budgeted revenues for the Electric Utility total \$162.2 million. This is an *increase* of \$1.2 million, or 0.7% from the 2021 budget. The following is a review of the major revenue sources for the Electric Utility.

ELECTRIC CHARGES

Electric charges make up the majority of the utility's revenue at 98%, or \$158.9 million. Charges include electric charges for general services, residential, small and large commercial, transmission, and metered lighting. The estimated *increase* is approximately \$4.1 million, or 2.6%, more than the 2021 budget and aligns with the rate structure proposed through the 2021 rate study.

FEES

Fees include installation fees for new developments and electric upgrades. In 2017, the Electric Utility began a project with Edward Hospital which has been delayed indefinitely. Additional revenues are budgeted in 2022 for transformer storage, which will continue until the project is reinstated. Other fees budgeted included reimbursed capital work related to new developments, which will also decrease in 2022.



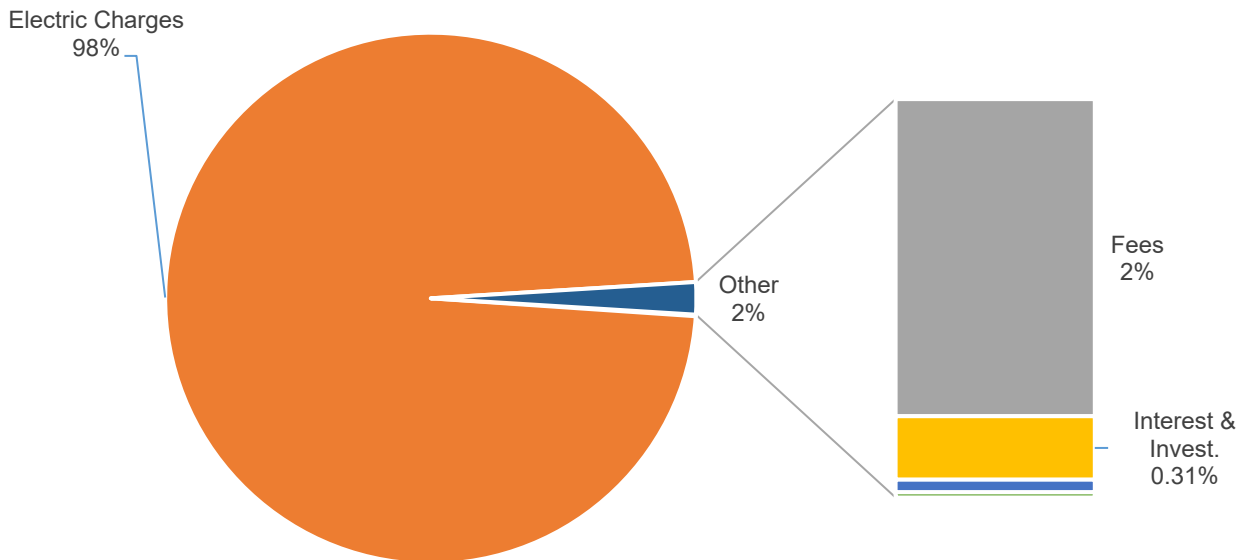
Electric Utility Fund

REMAINING REVENUES

Remaining revenue sources include charges for service, interest and investment income, and other reimbursements. These sources of revenues total approximately \$803,000, which is a slight decrease from 2021.

Fund Revenues by Source

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|----------------------|--------------------|--------------------|--------------------|--------------------|------------------|-------------|
| Charges for Service | 240,367 | 155,003 | 132,138 | 155,003 | - | 0.0% |
| Electric Charges | 150,455,038 | 154,852,667 | 152,974,810 | 158,906,982 | 4,054,315 | 2.6% |
| Fees | 2,823,894 | 5,225,723 | 4,032,079 | 2,529,790 | (2,695,933) | -51.6% |
| Interest & Invest. | 1,838,816 | 713,621 | - | 506,399 | (207,222) | -29.0% |
| Other Revenue | (778,108) | 60,359 | 176,446 | 100,359 | 40,000 | 66.3% |
| Rents & Royalties | 24,940 | 42,000 | 36,406 | 42,000 | - | 0.0% |
| Revenue Total | 154,604,947 | 161,049,373 | 157,351,879 | 162,240,533 | 1,191,160 | 0.7% |





Electric Utility Fund

Expenses

The 2022 budgeted expenses for the Electric Utility fund total \$160.8 million, a decrease of \$1.5 million, or -1.0%. Major expenses are as follows:

SALARIES AND BENEFITS

Salary and benefits are budgeted at \$13.0 million, reflecting a 4.5% increase from the previous year. This is consistent due to contractual increases as well as overtime vesting. Benefits are decreasing 7.0% as the IMRF rate has decreased.

PURCHASED SERVICES

There is an increase in this category of \$192,000, or 3.2%. The utility anticipates some modest increases in the areas of architect and engineer services, as well as operational services, totaling \$386,000. The utility is seeing significant decreases in other areas, such as building and ground and equipment maintenance.

PURCHASED ITEMS

Purchased items is increasing \$480,620, or 11.9%, as a result of the need to add new supplies to the utility's inventory. This includes several items already ordered but delayed into 2022 due to supply chain issues arising from the COVID-19 pandemic.

CAPITAL OUTLAY

The total planned capital outlay in 2021 is \$11.91 million, a reduction of \$107,723, or -0.9%. While there were both increases and decreases to certain projects, the main driver of the decrease is the Edward Hospital Project, which has only \$29,067 budgeted in 2022, compared to \$1 million in 2021. The utility is also beginning a new multi-year project in 2022 related to reliability upgrades at its Tollway Substation.

DEBT SERVICE

This area will see a decrease in 2022, based on the current debt schedule. Total debt outstanding is \$12.37 million and is scheduled to be paid off in 2029.

PURCHASED ELECTRICITY

This is the largest line item in the utility's budget, accounting for 73% of total expenses. Based on historical usage and estimated rates, the cost for 2022 is expected to decrease compared to the 2021 budget. The rate budgeted in 2021 was \$84.12/MWh and the rate in 2022 is \$86.41/MWh. However, budgeted consumption is down about 4% from last year.

INTERFUND TRANSFER

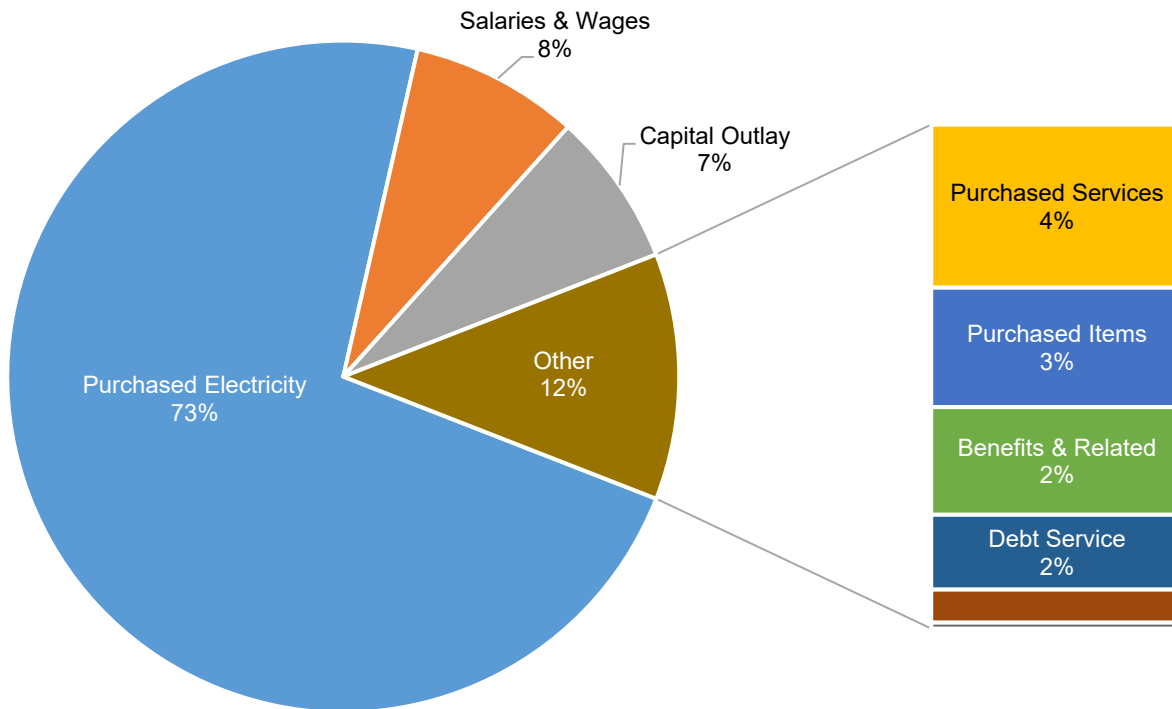
Internal services include technology services and replacement costs, vehicle maintenance, and a portion of the City's general liability. This area will increase \$155,344 in 2022, or 14.2%.



Electric Utility Fund

Fund Expenses by Category

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-----------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------|
| Salaries & Wages | 13,021,714 | 12,463,860 | 12,407,618 | 13,020,794 | 556,934 | 4.5% |
| Benefits & Related | 3,967,443 | 4,368,098 | 4,146,192 | 4,061,129 | (306,969) | -7.0% |
| Capital Outlay | 9,691,573 | 12,020,190 | 9,552,941 | 11,912,467 | (107,723) | -0.9% |
| Debt Service | 522,768 | 3,150,386 | 3,066,307 | 2,827,688 | (322,698) | -10.2% |
| Grants & Contrib. | 149,447 | 617,100 | 322,097 | 222,890 | (394,210) | -63.9% |
| Insurance Benefits | - | 1,000 | 297 | 1,000 | - | 0.0% |
| Interfund TF (Exp) | 1,051,992 | 1,093,021 | 1,092,961 | 1,248,365 | 155,344 | 14.2% |
| Purchased Electricity | 113,314,798 | 118,553,260 | 112,657,528 | 116,756,932 | (1,796,328) | -1.5% |
| Purchased Items | (1,235,414) | 4,031,312 | 5,724,607 | 4,511,932 | 480,620 | 11.9% |
| Purchased Services | 4,035,993 | 6,028,171 | 5,695,086 | 6,220,114 | 191,943 | 3.2% |
| Expense Total | 144,520,315 | 162,326,397 | 154,665,634 | 160,783,311 | (1,543,086) | -1.0% |



City of Naperville
2022 Budget
Electric Utility Fund
Revenues and Expenses

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|---------------|
| Revenue | | | | | | |
| Charges for Service | | | | | | |
| DAMAGE TO CITY PROPERTY | 240,367 | 155,003 | 132,138 | 155,003 | - | 0.0% |
| Charges for Service Total | 240,367 | 155,003 | 132,138 | 155,003 | - | 0.0% |
| Electric Charges | | | | | | |
| FIBER NETWORK | 377,934 | 387,334 | 410,546 | 377,934 | (9,400) | -2.4% |
| RESIDENTIAL/CUSTOMER CHARGE | 10,194,456 | 10,249,803 | 10,194,446 | 10,506,048 | 256,245 | 2.5% |
| RESIDENTIAL/RETAIL RATE | 57,852,110 | 55,051,375 | 59,836,934 | 56,876,118 | 1,824,743 | 3.3% |
| RESIDENTIAL/PPA | 2,209,011 | 1,104,072 | 2,494,208 | 2,250,000 | 1,145,928 | 103.8% |
| GENERAL SERVICE/CUSTOMER CHARGE | 2,422,342 | 2,296,175 | 2,436,146 | 2,789,653 | 493,478 | 21.5% |
| GENERAL SERVICE/RETAIL RATE | 13,935,894 | 14,842,697 | 14,718,155 | 14,768,484 | (74,213) | -0.5% |
| GENERAL SERVICE/PPA | 489,996 | 1,106,466 | 610,885 | 500,000 | (606,466) | -54.8% |
| LARGE SERVICE/RETAIL RATE | 20,021,555 | 22,287,821 | 20,533,053 | 22,531,806 | 243,985 | 1.1% |
| LARGE SERVICE/DEMAND CHARGE | 23,283,513 | 26,833,482 | 23,617,691 | 26,833,482 | - | 0.0% |
| LARGE SERVICE/PPA | 1,633,517 | 1,500,000 | 1,960,336 | 1,500,000 | - | 0.0% |
| OUTDOOR LIGHT/CUSTOMER CHARGE | 43,554 | 41,416 | 43,364 | 41,416 | - | 0.0% |
| OUTDOOR LIGHT/RETAIL RATE | 163,575 | 248,368 | 173,651 | 248,368 | - | 0.0% |
| OUTDOOR LIGHT/PPA | 6,174 | 553 | 6,625 | 5,000 | 4,447 | 804.2% |
| PRIMARY METER/CUSTOMER CHARGE | 12,390 | 12,226 | 13,318 | 13,436 | 1,210 | 9.9% |
| PRIMARY METER/RETAIL RATE | 8,641,025 | 9,601,814 | 8,250,868 | 9,603,734 | 1,920 | 0.0% |
| PRIMARY METER/DEMAND CHARGE | 7,241,927 | 8,517,551 | 6,933,634 | 8,517,551 | - | 0.0% |
| PRIMARY METER/PPA | 736,895 | 42,869 | 808,507 | 750,000 | 707,131 | 1649.5% |
| PRIMARY METER/STAND-BY | 112,619 | 200,000 | 309,748 | 200,000 | - | 0.0% |
| TRANSMISSION/CUSTOMER CHARGE | 1,528 | 1,528 | 1,528 | 2,399 | 871 | 57.0% |
| TRANSMISSION/RETAIL RATE | 583,774 | 237,568 | (319,550) | 237,568 | - | 0.0% |
| TRANSMISSION/DEMAND CHARGE | 423,583 | 288,985 | (21,773) | 288,985 | - | 0.0% |
| TRANSMISSION/PPA | 67,668 | 564 | (37,511) | 65,000 | 64,436 | 11424.8% |
| Electric Charges Total | 150,455,038 | 154,852,667 | 152,974,810 | 158,906,982 | 4,054,315 | 2.6% |
| Fees | | | | | | |
| INSTALLATION FEES | 2,388,313 | 4,725,000 | 478,960 | 2,029,067 | (2,695,933) | -57.1% |
| LATE PAYMENT FEE | 250,390 | 255,723 | 477,805 | 255,723 | - | 0.0% |
| OTHER FEES | 6,242 | - | - | - | - | - |
| SERVICE FEES | 161,688 | 85,000 | 79,278 | 85,000 | - | 0.0% |
| TURN-OFF/ON FEE | 9,605 | 150,000 | 33,513 | 150,000 | - | 0.0% |
| FACILITIES INSTALLATION CHARGE | 7,655 | 10,000 | 2,962,523 | 10,000 | - | 0.0% |
| Fees Total | 2,823,894 | 5,225,723 | 4,032,079 | 2,529,790 | (2,695,933) | -51.6% |
| Interest & Investment Income | | | | | | |
| GAIN/LOSS ON INVESTMENT | 1,879,397 | - | - | - | - | - |
| INTEREST ON INVESTMENTS | 7,780 | 733,455 | - | 532,500 | (200,955) | -27.4% |
| MONEY MANAGER FEES | (52,366) | (37,519) | - | (43,786) | (6,267) | 16.7% |
| OTHER INTEREST INCOME | 4,005 | 17,685 | - | 17,685 | - | 0.0% |
| Interest & Investment Income Total | 1,838,816 | 713,621 | - | 506,399 | (207,222) | -29.0% |
| Other Revenue | | | | | | |
| BAD DEBT | (1,328,724) | (67,933) | 45,657 | (67,933) | - | 0.0% |
| OTHER RECEIPTS | 478,686 | 835 | 14 | 835 | - | 0.0% |
| SALE OF PROPERTY | 38,330 | 87,457 | 45,368 | 87,457 | - | 0.0% |
| REIMBURSEMENTS | 33,600 | 40,000 | 85,408 | 80,000 | 40,000 | 100.0% |
| Other Revenue Total | (778,108) | 60,359 | 176,446 | 100,359 | 40,000 | 66.3% |
| Rents & Royalties | | | | | | |
| LEASE INCOME | 24,940 | 42,000 | 36,406 | 42,000 | - | 0.0% |
| Rents & Royalties Total | 24,940 | 42,000 | 36,406 | 42,000 | - | 0.0% |
| Revenue Total | 154,604,947 | 161,049,373 | 157,351,879 | 162,240,533 | 1,191,160 | 0.7% |

**City of Naperville
2022 Budget
Electric Utility Fund
Revenues and Expenses**

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|-------------------|-------------------|--------------------|-------------------|------------------|---------------|
| Expense | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 11,863,936 | 11,927,990 | 11,089,656 | 12,165,666 | 237,676 | 2.0% |
| OVERTIME PAY | 1,114,793 | 1,288,698 | 1,248,231 | 1,599,591 | 310,893 | 24.1% |
| TEMPORARY PAY | 10,729 | 12,000 | 19,509 | 12,000 | - | 0.0% |
| OTHER COMPENSATION | 32,257 | (764,828) | 50,222 | (756,463) | 8,365 | -1.1% |
| Salaries & Wages Total | 13,021,714 | 12,463,860 | 12,407,618 | 13,020,794 | 556,934 | 4.5% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 85,184 | 108,270 | 97,447 | 110,790 | 2,520 | 2.3% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 13,691 | 15,633 | 13,000 | 14,906 | (727) | -4.7% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 1,603,575 | 1,800,400 | 1,608,386 | 1,834,075 | 33,675 | 1.9% |
| EMPLOYER CONTRIBUTIONS/UNEMPL | (5,895) | 13,050 | 11,899 | 13,183 | 133 | 1.0% |
| EMPLOYER CONTRIBUTIONS/WCOMP | 88,908 | 102,413 | 102,408 | 112,384 | 9,971 | 9.7% |
| IMRF | 1,308,525 | 1,389,669 | 1,430,164 | 1,064,679 | (324,990) | -23.4% |
| MEDICARE | 161,730 | 178,937 | 169,407 | 173,584 | (5,353) | -3.0% |
| SOCIAL SECURITY | 711,725 | 759,725 | 713,480 | 737,528 | (22,197) | -2.9% |
| Benefits & Related Total | 3,967,443 | 4,368,098 | 4,146,192 | 4,061,129 | (306,969) | -7.0% |
| Capital Outlay | | | | | | |
| BUILDING IMPROVEMENTS | 59,842 | 179,200 | 94,974 | 184,200 | 5,000 | 2.8% |
| INFRASTRUCTURE | 8,825,931 | 10,770,000 | 8,692,662 | 10,444,067 | (325,933) | -3.0% |
| TECHNOLOGY | 692,838 | 710,990 | 388,463 | 604,000 | (106,990) | -15.0% |
| VEHICLES AND EQUIPMENT | 112,962 | 360,000 | 376,841 | 680,200 | 320,200 | 88.9% |
| Capital Outlay Total | 9,691,573 | 12,020,190 | 9,552,941 | 11,912,467 | (107,723) | -0.9% |
| Debt Service | | | | | | |
| BOND ISSUANCE COST | 57,589 | - | (424) | - | - | - |
| GAIN/LOSS ON BOND REFUNDING | (142,266) | - | - | - | - | - |
| INTEREST | 607,445 | 653,086 | 569,431 | 559,988 | (93,098) | -14.3% |
| PRINCIPAL | - | 2,497,300 | 2,497,300 | 2,267,700 | (229,600) | -9.2% |
| Debt Service Total | 522,768 | 3,150,386 | 3,066,307 | 2,827,688 | (322,698) | -10.2% |
| Grants & Contributions | | | | | | |
| CONTRIBUTION TO OTHER ENTITIES | 59,500 | 549,500 | 198,054 | 100,690 | (448,810) | -81.7% |
| REIMBURSEMENT PROGRAMS | 75 | - | - | - | - | - |
| REBATE PROGRAM | 89,872 | 67,600 | 124,044 | 122,200 | 54,600 | 80.8% |
| Grants & Contributions Total | 149,447 | 617,100 | 322,097 | 222,890 | (394,210) | -63.9% |
| Insurance Benefits | | | | | | |
| CLAIMS/WORKERS COMPENSATION | - | 1,000 | 297 | 1,000 | - | 0.0% |
| Insurance Benefits Total | - | 1,000 | 297 | 1,000 | - | 0.0% |
| Interfund TF (Exp) | | | | | | |
| TRANSFER OUT | 1,051,992 | 1,093,021 | 1,092,961 | 1,248,365 | 155,344 | 14.2% |
| Interfund TF (Exp) Total | 1,051,992 | 1,093,021 | 1,092,961 | 1,248,365 | 155,344 | 14.2% |
| Purchased Electricity | | | | | | |
| COGENERATION ENERGY CREDIT | (3,162,338) | (2,355,611) | (3,290,686) | (3,261,569) | (905,958) | 38.5% |
| DELIVERY CHARGE | 8,091,687 | 8,675,696 | 11,705,230 | 8,345,595 | (330,101) | -3.8% |
| ENERGY CHARGE | 56,335,816 | 57,806,890 | 54,793,935 | 58,103,574 | 296,684 | 0.5% |
| GS/DISCHARGE/FLAT RVS ENERGY | 12,602 | - | 12,689 | - | - | - |
| GS/RENEW/FLAT NET METERING | 21,980 | - | 17,630 | - | - | - |
| GS/RENEW/TOU10 OFFPEAK NET | (43) | - | (50) | - | - | - |
| GS/RENEW/TOU11 ONPEAK NET | (186) | - | (214) | - | - | - |
| PM/COGENERATION/FLAT | 89,178 | 145,271 | 162,533 | 91,977 | (53,294) | -36.7% |
| PREMIUM CHARGE | 3,271,905 | 3,633,524 | 3,372,943 | 3,374,573 | (258,951) | -7.1% |
| REACTIVE DEMAND CHARGE | 172,840 | 225,959 | 199,048 | 178,264 | (47,695) | -21.1% |
| RS/RENEW/FLAT NET METERING | 75,755 | - | 188,674 | - | - | - |
| SUPPLY/DEMAND CHARGE | 45,418,352 | 47,516,088 | 42,289,469 | 46,843,531 | (672,557) | -1.4% |
| TM/COGENERATION/FLAT | 2,987,250 | 2,905,443 | 3,206,328 | 3,080,987 | 175,544 | 6.0% |

City of Naperville
2022 Budget
Electric Utility Fund
Revenues and Expenses

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------|
| Purchased Electricity Total | 113,314,798 | 118,553,260 | 112,657,528 | 116,756,932 | (1,796,328) | -1.5% |
| Purchased Items | | | | | | |
| BOOKS AND PUBLICATIONS | 13,960 | 8,065 | 12,056 | 7,650 | (415) | -5.1% |
| ELECTRIC | 113,281 | 137,560 | 116,919 | 141,060 | 3,500 | 2.5% |
| EQUIPMENT PARTS | 154,729 | 114,280 | 183,966 | 118,064 | 3,784 | 3.3% |
| INTERNET | 22,636 | 22,536 | 16,944 | 22,957 | 421 | 1.9% |
| INVENTORY ISSUES - CONTRA | (5,167,135) | - | - | - | - | - |
| NATURAL GAS | 16,827 | 24,000 | 21,266 | 24,000 | - | 0.0% |
| OFFICE SUPPLIES | 8,059 | 13,052 | 5,823 | 13,052 | - | 0.0% |
| OPERATING SUPPLIES | 3,500,639 | 3,655,429 | 5,310,936 | 4,128,849 | 473,420 | 13.0% |
| OTHER UTILITIES | - | 800 | 511 | 2,400 | 1,600 | 200.0% |
| TECHNOLOGY HARDWARE | 76,103 | 46,800 | 28,935 | 44,600 | (2,200) | -4.7% |
| TELEPHONE | 17,401 | - | 18,237 | - | - | - |
| WATER AND SEWER | 8,087 | 8,790 | 9,015 | 9,300 | 510 | 5.8% |
| Purchased Items Total | (1,235,414) | 4,031,312 | 5,724,607 | 4,511,932 | 480,620 | 11.9% |
| Purchased Services | | | | | | |
| ADMINISTRATIVE SERVICE FEES | 865,290 | 919,279 | 952,365 | 981,147 | 61,868 | 6.7% |
| ARCHITECT AND ENGINEER SERVICE | 71,514 | 134,667 | 140,210 | 240,067 | 105,400 | 78.3% |
| BUILDING AND GROUNDS MAINT | 155,945 | 466,723 | 420,448 | 271,723 | (195,000) | -41.8% |
| EDUCATION AND TRAINING | 32,071 | 152,049 | 55,735 | 117,472 | (34,577) | -22.7% |
| EQUIPMENT MAINTENANCE | 247,053 | 661,536 | 165,356 | 472,979 | (188,557) | -28.5% |
| FINANCIAL SERVICE | 41,023 | 41,742 | 39,906 | 44,123 | 2,381 | 5.7% |
| HR SERVICE | 9,446 | 3,550 | 2,744 | 3,550 | - | 0.0% |
| LAUNDRY SERVICE | 35,736 | 44,500 | 43,915 | 116,380 | 71,880 | 161.5% |
| LEGAL SERVICE | - | 25,000 | 8,300 | 25,000 | - | 0.0% |
| MILEAGE REIMBURSEMENT | - | 250 | 57 | 250 | - | 0.0% |
| OPERATIONAL SERVICE | 1,010,956 | 1,127,606 | 1,457,000 | 1,408,628 | 281,022 | 24.9% |
| OTHER EXPENSES | 1,774 | 1,800 | 3,440 | 4,100 | 2,300 | 127.8% |
| OTHER PROFESSIONAL SERVICE | 170,750 | 457,497 | 558,029 | 499,020 | 41,523 | 9.1% |
| POSTAGE AND DELIVERY | 117,487 | 132,000 | 113,348 | 132,500 | 500 | 0.4% |
| PRINTING SERVICE | 75,194 | 75,200 | 67,892 | 95,200 | 20,000 | 26.6% |
| REFUSE AND RECYCLING SERVICE | - | 18,500 | 4,014 | 18,500 | - | 0.0% |
| RENTAL FEES | 13,170 | 26,025 | 8,943 | 26,025 | - | 0.0% |
| SOFTWARE AND HARDWARE MAINT | 1,185,125 | 1,729,757 | 1,645,895 | 1,753,553 | 23,796 | 1.4% |
| DUES/SUBSCRIPTIONS/LICENSES | 3,459 | 10,490 | 7,489 | 9,898 | (592) | -5.6% |
| Purchased Services Total | 4,035,993 | 6,028,171 | 5,695,086 | 6,220,114 | 191,943 | 3.2% |
| Expense Total | 144,520,315 | 162,326,397 | 154,665,634 | 160,783,311 | (1,543,086) | -1.0% |



Water and Wastewater Utilities Fund

Fund Overview

The City of Naperville provides water and wastewater service to more than 43,500 customers and a population of more than 145,000, and its Water Utilities is one of the largest combined utility systems in Illinois. The City's water supply is sourced from Lake Michigan via the Jardine Water Purification Plant and purchased through the DuPage Water Commission. Naperville previously provided water through a network of 25 underground wells, eight of which remain in service for emergency standby use.

The utility prides itself on providing safe, reliable, and cost-efficient water and wastewater while fully complying with all water quality standards listed under the Safe Drinking Water Act. Water supplied by the City complies with all Illinois Department of Public Health (IDPH), United States Environmental Protection Agency (USEPA) and Illinois Environmental Protection Agency (IEPA) standards. All financial activities for the utility are processed through the Water and Wastewater Utilities Fund.

Rate Study

The Water and Wastewater Utilities conduct rate studies on a five-year cycle to ensure charges and fees are in-line with the costs for providing services. In 2020, a rate consultant was selected to begin work on a three-year rate structure set to begin in 2022.

2022 budget requests are built against the rate structure approved by the City Council in fall 2021. A major component of the rate study included significant increases in capital needs due to aging infrastructure. To appropriately monitor and support the capital needs of the Water Utilities, the Water Capital Fund was created in 2022 to separate capital outlay items which were previously housed within the Water and Wastewater Utility Fund.

Revenues

The 2022 budgeted revenues for the Water Utilities total \$79.84 million. This is a decrease of \$4.28 million from the 2021 budget. The following is a review of the major revenue sources for the Water Utilities.

WATER CHARGES

Water charges make up 55.4% of the Water Utilities' revenues, totaling \$44.3 million. The estimated increase is approximately \$1.80 million more than the 2021 budget and aligns with the approved rate increases.

WASTEWATER CHARGES

Wastewater charges make up 34.7% of the Water Utilities' revenues, totaling \$27.7 million. The estimated increase is approximately \$1.1 million more than the 2021 budget and aligns with the approved rate increases.

OTHER REVENUES

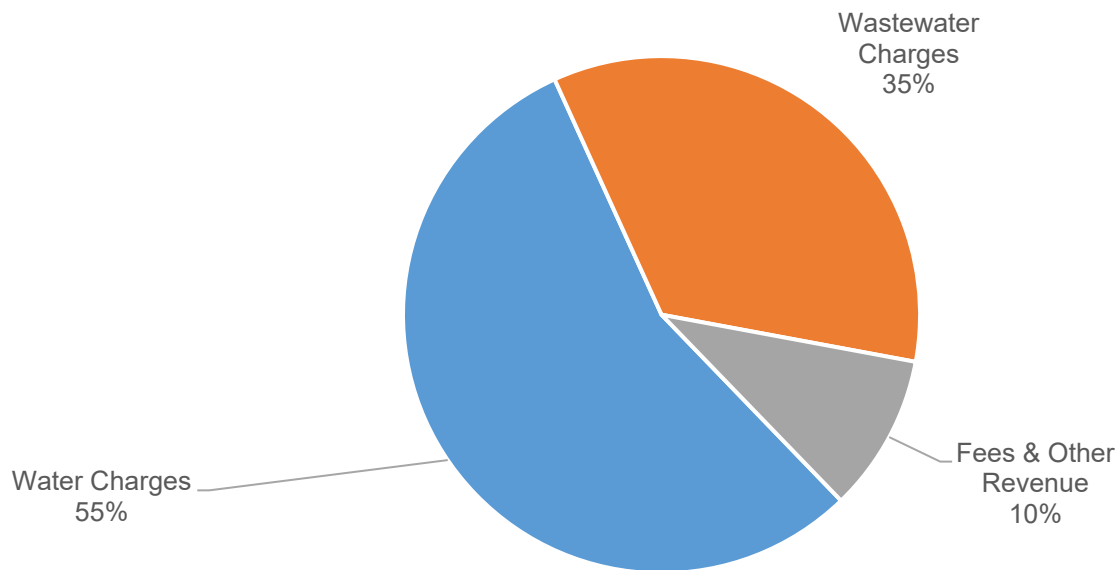
Other revenue sources include grant funds, connection fees for water and wastewater, and other reimbursements. Other revenues are projected to decrease by approximately \$7.2 million, which is primarily attributed to a decrease in anticipated borrowing. The City shifted all capital related expenses for the water and wastewater projects to a separate fund beginning in 2022. The only borrowing included in the budget is \$7 million for the Water AMI installation that was primarily completed in 2021 but will not be paid until 2022.



Water and Wastewater Utilities Fund

Revenues by Source

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-----------------------|-------------------|-------------------|-------------------|-------------------|--------------------|--------------|
| Bond Sale Proceeds | - | 14,457,394 | - | 7,000,000 | (7,457,394) | -51.6% |
| Charges for Service | 12,888 | 40,701 | 51,517 | 40,771 | 70 | 0.2% |
| Fees | 535,375 | 398,753 | 534,962 | 411,379 | 12,626 | 3.2% |
| Fines | - | 250 | - | 250 | - | 0.0% |
| Interest & Investment | 210,475 | 29,856 | - | 97,391 | 67,535 | 226.2% |
| Other Revenue | 453,293 | 110,000 | 620,988 | 275,000 | 165,000 | 150.0% |
| Rents & Royalties | 37,487 | 43,800 | 18,976 | 45,114 | 1,314 | 3.0% |
| Wastewater Charges | 21,883,273 | 26,580,770 | 23,253,983 | 27,712,033 | 1,131,263 | 4.3% |
| Water Charges | 43,164,129 | 42,460,695 | 46,197,607 | 44,260,329 | 1,799,634 | 4.2% |
| Revenue Total | 66,296,920 | 84,122,219 | 70,678,032 | 79,842,267 | (4,279,952) | -5.1% |





Water and Wastewater Utilities Fund

Expenses

The 2022 budgeted expenses for water and wastewater services total \$70.30 million. This is a decrease of \$8.44 million. The following is a review of major expenses.

SALARIES AND BENEFITS

Salaries will increase \$715,150, or 8.4%, while benefits are decreasing \$133,825, or 4.0%. Regular pay is increasing 5.6% due largely to the addition of new full-time positions, including a Senior Civil Engineer and a Utility Specialist. The decrease in benefits is primarily the result of decreased contribution requirements from the Illinois Municipal Retirement Fund.

PURCHASED SERVICES

Purchased services will increase \$175,000, or 3.3%. The increase is tied to engineering services. Additional engineering will be completed in 2022 as the Water Utilities prepares for several capital projects addressing upgrades for aging infrastructure in the near future.

PURCHASED WATER

Purchased water is the largest expense on the utility's budget, accounting for 37% of total expenses. Based on historical usage and rates from the DuPage Water Commission, purchased water costs are projected at \$26.2 million, representing a 1.2% increase over the 2021 budget. The increase is based on average water consumption over the previous five years, which is trending slightly up compared to the 2021 projection.

PURCHASED ITEMS

Purchased items are projecting an increase of \$184,000. The increase is tied to increased costs for wastewater treatment chemicals, as well as additional technology needed for the new positions.

CAPITAL OUTLAY

Capital expenses have been eliminated from the Water and Wastewater Fund, thereby removing \$27.6 million from the budget. All future capital expenses will be recorded on the Water Capital Fund.

DEBT SERVICES

The Water and Wastewater Fund will provide \$2.20 million to debt services to pay toward existing loans. This is a reduction of \$19,000 from the 2021 budget.

GRANTS & CONTRIBUTIONS

Grants and contribution expenses are associated with the Water Utilities' reimbursement program for various services provided to residents. The expense will decrease \$48,800.

INTERFUND TRANSFER

Interfund transfers are how the utilities pay for services provided by other City departments, including technology, fleet repair, and maintenance and legal services. The expense is increasing \$18.02 million over the 2021 budget. The amount includes \$17.87 million to support the Water Capital Fund, as capital projects will be partially funded by revenues collected from water and wastewater utility bills.



Water and Wastewater Utilities Fund

Expenses by Category

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|------------------------|-------------------|-------------------|-------------------|-------------------|--------------------|---------------|
| Salaries & Wages | 9,278,896 | 8,540,472 | 9,142,292 | 9,255,622 | 715,150 | 8.4% |
| Benefits & Related | 2,950,672 | 3,343,747 | 3,316,398 | 3,209,923 | (133,824) | -4.0% |
| Capital Outlay | 11,481,097 | 27,637,770 | 24,499,747 | - | (27,637,770) | -100.0% |
| Debt Service | 826,692 | 2,218,326 | 2,218,501 | 2,199,400 | (18,926) | -0.9% |
| Grants & Contributions | 563,959 | 234,500 | 202,040 | 185,690 | (48,810) | -20.8% |
| Interfund Transfer | 1,181,160 | 1,232,918 | 1,232,880 | 19,250,490 | 18,017,572 | 1461.4% |
| Purchased Items | 4,072,395 | 4,387,180 | 3,973,383 | 4,571,203 | 184,023 | 4.2% |
| Purchased Services | 4,025,342 | 5,233,081 | 4,935,430 | 5,408,176 | 175,095 | 3.3% |
| Purchased Water | 26,392,832 | 25,912,968 | 25,371,137 | 26,217,445 | 304,477 | 1.2% |
| Expense Total | 60,773,046 | 78,740,962 | 74,891,809 | 70,297,949 | (8,443,013) | -10.7% |

Fund by Department

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|------------------------|-------------------|-------------------|-------------------|-------------------|--------------------|---------------|
| City Manager's Office | 246,133 | 180,902 | 150,452 | 212,134 | 31,232 | 17.3% |
| Community Services | 24,484 | 24,760 | 32,527 | 66,793 | 42,033 | 169.8% |
| Debt Service | 823,188 | 2,218,326 | 2,217,221 | 2,199,400 | (18,926) | -0.9% |
| Finance | 1,975,258 | 2,156,006 | 2,146,230 | 2,270,260 | 114,254 | 5.3% |
| Human Resources | 179,612 | 113,378 | 124,016 | 142,355 | 28,977 | 25.6% |
| Information Technology | 400,804 | 896,924 | 755,870 | 450,253 | (446,670) | -49.8% |
| Insurance | 2,040 | 2,249 | 2,244 | 2,740 | 491 | 21.8% |
| Legal | 116,372 | 72,995 | 76,403 | 75,231 | 2,236 | 3.1% |
| Mayor And Council | 24,397 | 25,825 | 21,850 | 26,042 | 217 | 0.8% |
| Police | 258,302 | 50,017 | 45,934 | 35,840 | (14,177) | -28.3% |
| Public Works | 575,172 | 565,471 | 408,223 | 449,456 | (116,015) | -20.5% |
| TED | 146,178 | 155,703 | 105,852 | 93,806 | (61,897) | -39.8% |
| Water | 56,001,105 | 72,278,406 | 68,804,986 | 64,273,639 | (8,004,767) | -11.1% |
| Expense Total | 60,773,046 | 78,740,962 | 74,891,809 | 70,297,949 | (8,443,013) | -10.7% |

City of Naperville
2022 Budget
Water and Wastewater Utility Fund
Revenues and Expenses

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|-------------------|-------------------|--------------------|-------------------|--------------------|---------------|
| Revenue | | | | | | |
| Bond Sale Proceeds | | | | | | |
| GO BOND PROCEEDS | - | 14,457,394 | - | 7,000,000 | (7,457,394) | -51.6% |
| Bond Sale Proceeds Total | - | 14,457,394 | - | 7,000,000 | (7,457,394) | -51.6% |
| Charges for Service | | | | | | |
| DAMAGE TO CITY PROPERTY | 12,888 | 500 | 2,277 | 500 | - | 0.0% |
| DEPARTMENT SERVICE CHARGES | - | 40,201 | 49,240 | 40,271 | 70 | 0.2% |
| Charges for Service Total | 12,888 | 40,701 | 51,517 | 40,771 | 70 | 0.2% |
| Fees | | | | | | |
| INSTALLATION FEES | 155,507 | 225,603 | 179,044 | 231,243 | 5,640 | 2.5% |
| LATE PAYMENT FEE | 94,672 | 100,000 | 152,675 | 102,500 | 2,500 | 2.5% |
| SERVICE FEES | 137,530 | 28,150 | 4,752 | 30,261 | 2,111 | 7.5% |
| TURN-OFF/ON FEE | 16,550 | 25,000 | 342 | 26,875 | 1,875 | 7.5% |
| WATER/SEWER EXTENSIONS | 131,116 | 20,000 | 198,150 | 20,500 | 500 | 2.5% |
| Fees Total | 535,375 | 398,753 | 534,962 | 411,379 | 12,626 | 3.2% |
| Fines | | | | | | |
| ORDINANCE VIOLATIONS | - | 250 | - | 250 | - | 0.0% |
| Fines Total | - | 250 | - | 250 | - | 0.0% |
| Interest & Investment Income | | | | | | |
| GAIN/LOSS ON INVESTMENT | 235,995 | - | - | - | - | 0.0% |
| INTEREST ON INVESTMENTS | 977 | 30,412 | - | 105,000 | 74,588 | 245.3% |
| MONEY MANAGER FEES | (26,497) | (1,556) | - | (8,634) | (7,078) | 454.9% |
| OTHER INTEREST INCOME | - | 1,000 | - | 1,025 | 25 | 2.5% |
| Interest & Investment Income Total | 210,475 | 29,856 | - | 97,391 | 67,535 | 226.2% |
| Other Revenue | | | | | | |
| BAD DEBT | (357,885) | - | - | - | - | - |
| OTHER RECEIPTS | 785,145 | 100,000 | 477,239 | 250,000 | 150,000 | 150.0% |
| SALE OF PROPERTY | 26,033 | 10,000 | 143,749 | 25,000 | 15,000 | 150.0% |
| Other Revenue Total | 453,293 | 110,000 | 620,988 | 275,000 | 165,000 | 150.0% |
| Rents & Royalties | | | | | | |
| LEASE INCOME | 37,487 | 43,800 | 18,976 | 45,114 | 1,314 | 3.0% |
| Rents & Royalties Total | 37,487 | 43,800 | 18,976 | 45,114 | 1,314 | 3.0% |
| Wastewater Charges | | | | | | |
| WW/RESIDENTIAL/CHARGE | 13,846,868 | 16,242,634 | 14,357,188 | 17,826,319 | 1,583,685 | 9.8% |
| WW/COMMERCIAL/CHARGE | 6,024,339 | 7,836,913 | 6,950,960 | 7,442,843 | (394,070) | -5.0% |
| WW/INDUSTRIAL/CHARGE | 327,534 | 564,190 | 322,226 | 556,700 | (7,490) | -1.3% |
| WW/INST GOVT/CHARGE | 72,072 | 137,763 | 95,567 | 87,707 | (50,056) | -36.3% |
| WW/MUNICIPAL/CHARGE | 38,676 | 49,270 | 44,418 | 48,464 | (806) | -1.6% |
| WW/WARRENVILLE/CHARGE | 854,724 | 1,050,000 | 800,710 | 1,050,000 | - | 0.0% |
| WW/ CONNECTION FEE | 719,061 | 700,000 | 682,914 | 700,000 | - | 0.0% |
| Wastewater Charges Total | 21,883,273 | 26,580,770 | 23,253,983 | 27,712,033 | 1,131,263 | 4.3% |
| Water Charges | | | | | | |
| W/RESIDENTIAL/CUSTMR CHARGE | 4,430,761 | 4,453,975 | 4,594,940 | 5,146,165 | 692,190 | 15.5% |
| W/RESIDENTIAL/RETAIL RATE | 8,265,497 | 7,834,219 | 9,090,738 | 8,651,994 | 817,775 | 10.4% |
| W/RESIDENTIAL/WHOLESALE RATE | 15,726,047 | 14,405,395 | 16,617,892 | 15,811,703 | 1,406,308 | 9.8% |
| W/RESIDENTIAL/UNCPTD SRCHRG | 95,413 | 220,945 | 99,667 | 32,186 | (188,759) | -85.4% |
| W/COMMERCIAL/CUSTMR CHARGE | 2,100,363 | 1,574,023 | 2,237,546 | 1,643,631 | 69,608 | 4.4% |
| W/COMMERCIAL/RETAIL RATE | 3,507,521 | 3,975,479 | 3,915,847 | 3,678,353 | (297,126) | -7.5% |
| W/COMMERCIAL/WHOLESALE RATE | 7,198,229 | 7,940,874 | 7,730,863 | 7,382,308 | (558,566) | -7.0% |
| W/INDUSTRIAL/CUSTMR CHARGE | 37,673 | 37,525 | 39,899 | 22,719 | (14,806) | -39.5% |
| W/INDUSTRIAL/RETAIL RATE | 243,821 | 228,734 | 264,483 | 227,013 | (1,721) | -0.8% |

City of Naperville
2022 Budget
Water and Wastewater Utility Fund
Revenues and Expenses

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|-------------------|-------------------|--------------------|-------------------|---------------------|----------------|
| W/INDUSTRIAL/WHOLESALE RATE | 676,916 | 705,379 | 706,687 | 703,951 | (1,428) | -0.2% |
| W/INST GOVT/CUSTMR CHARGE | 33,789 | 29,865 | 37,374 | 30,801 | 936 | 3.1% |
| W/INST GOVT/RETAIL RATE | 35,939 | 68,796 | 43,733 | 30,625 | (38,171) | -55.5% |
| W/INST GOVT/WHOLESALE RATE | 67,458 | 135,720 | 84,515 | 69,359 | (66,361) | -48.9% |
| W/MTRD CONST/CUSTMR CHARGE | 24,232 | 42,119 | 29,742 | 13,681 | (28,438) | -67.5% |
| W/MTRD CONST/RETAIL RATE | 3,728 | 19,398 | 3,833 | 13,364 | (6,034) | -31.1% |
| W/MTRD CONST/WHOLESALE RATE | 31,672 | 12,528 | 29,979 | 30,516 | 17,988 | 143.6% |
| W/MUNICIPAL/CUSOMTER CHARGE | 11,809 | 15,787 | 15,551 | 15,720 | (67) | -0.4% |
| W/MUNICIPAL/RETAIL RATE | 18,571 | 20,403 | 19,697 | 17,128 | (3,275) | -16.1% |
| W/MUNICIPAL/WHOLESALE RATE | 48,753 | 39,531 | 53,074 | 39,112 | (419) | -1.1% |
| W/ CONNECTION FEE | 605,937 | 700,000 | 581,548 | 700,000 | - | 0.0% |
| Water Charges Total | 43,164,129 | 42,460,695 | 46,197,607 | 44,260,329 | 1,799,634 | 4.2% |
| Revenue Total | 66,296,920 | 84,122,219 | 70,678,032 | 79,842,267 | (4,279,952) | -5.1% |
| Expense | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 8,693,870 | 8,267,887 | 8,431,860 | 8,733,610 | 465,723 | 5.6% |
| OVERTIME PAY | 541,002 | 646,295 | 625,403 | 659,975 | 13,680 | 2.1% |
| TEMPORARY PAY | 20,986 | 56,620 | 47,082 | 59,080 | 2,460 | 4.3% |
| OTHER COMPENSATION | 23,038 | (430,330) | 37,947 | (197,043) | 233,287 | -54.2% |
| Salaries & Wages Total | 9,278,896 | 8,540,472 | 9,142,292 | 9,255,622 | 715,150 | 8.4% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 54,674 | 88,297 | 85,766 | 87,907 | (390) | -0.4% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 9,471 | 11,141 | 10,095 | 11,196 | 55 | 0.5% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 1,345,200 | 1,523,529 | 1,448,897 | 1,526,528 | 2,999 | 0.2% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | (9,501) | 10,738 | 10,753 | 17,437 | 6,699 | 62.4% |
| EMPLOYER CONTRIBUTIONS/WCOMP | 88,908 | 102,413 | 102,408 | 112,384 | 9,971 | 9.7% |
| IMRF | 894,985 | 959,023 | 1,003,547 | 784,305 | (174,718) | -18.2% |
| MEDICARE | 61,188 | 124,235 | 124,498 | 127,532 | 3,297 | 2.7% |
| SOCIAL SECURITY | 505,746 | 524,371 | 530,434 | 542,634 | 18,263 | 3.5% |
| Benefits & Related Total | 2,950,672 | 3,343,747 | 3,316,398 | 3,209,923 | (133,824) | -4.0% |
| Capital Outlay | | | | | | |
| BUILDING IMPROVEMENTS | 158,216 | - | - | - | - | - |
| INFRASTRUCTURE | 10,364,807 | 26,743,950 | 23,763,900 | - | (26,743,950) | -100.0% |
| TECHNOLOGY | 246,453 | 603,820 | 341,297 | - | (603,820) | -100.0% |
| VEHICLES AND EQUIPMENT | 711,621 | 290,000 | 394,550 | - | (290,000) | -100.0% |
| Capital Outlay Total | 11,481,097 | 27,637,770 | 24,499,747 | - | (27,637,770) | -100.0% |
| Debt Service | | | | | | |
| BOND ISSUANCE COST | 136,004 | - | (1,105) | - | - | - |
| GAIN/LOSS ON BOND REFUNDING | (5,515) | - | - | - | - | - |
| INTEREST | 704,913 | 638,326 | 639,606 | 554,400 | (83,926) | -13.1% |
| PRINCIPAL | (8,710) | 1,580,000 | 1,580,000 | 1,645,000 | 65,000 | 4.1% |
| Debt Service Total | 826,692 | 2,218,326 | 2,218,501 | 2,199,400 | (18,926) | -0.9% |
| Grants & Contributions | | | | | | |
| CONTRIBUTION TO OTHER ENTITIES | 59,500 | 109,500 | 74,895 | 60,690 | (48,810) | -44.6% |
| REIMBURSEMENT PROGRAMS | 504,459 | 125,000 | 127,145 | 125,000 | - | 0.0% |
| Grants & Contributions Total | 563,959 | 234,500 | 202,040 | 185,690 | (48,810) | -20.8% |
| Interfund TF (Exp) | | | | | | |
| TRANSFER OUT | 1,181,160 | 1,232,918 | 1,232,880 | 19,250,490 | 18,017,572 | 1461.4% |
| Interfund TF (Exp) Total | 1,181,160 | 1,232,918 | 1,232,880 | 19,250,490 | 18,017,572 | 1461.4% |
| Purchased Items | | | | | | |

City of Naperville
2022 Budget
Water and Wastewater Utility Fund
Revenues and Expenses

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---------------------------------|-------------------|-------------------|--------------------|-------------------|--------------------|---------------|
| BOOKS AND PUBLICATIONS | 3,247 | 3,840 | 3,948 | 3,840 | - | 0.0% |
| ELECTRIC | 2,481,290 | 2,421,977 | 2,175,778 | 2,506,191 | 84,214 | 3.5% |
| EQUIPMENT PARTS | 255,647 | 257,900 | 366,822 | 259,400 | 1,500 | 0.6% |
| INTERNET | 185,825 | 182,209 | 180,859 | 186,025 | 3,816 | 2.1% |
| INVENTORY ISSUES - CONTRA | (38,212) | - | - | - | - | - |
| LUBRICANTS AND FLUIDS | 11,213 | 12,400 | 14,775 | 12,500 | 100 | 0.8% |
| NATURAL GAS | 27,759 | 43,750 | 42,861 | 45,401 | 1,651 | 3.8% |
| OFFICE SUPPLIES | 4,589 | 9,550 | 9,455 | 9,600 | 50 | 0.5% |
| OPERATING SUPPLIES | 871,254 | 1,014,900 | 843,086 | 1,025,950 | 11,050 | 1.1% |
| SALT AND CHEMICALS | 251,545 | 402,898 | 305,673 | 441,515 | 38,617 | 9.6% |
| TECHNOLOGY HARDWARE | 2,439 | 25,250 | 12,953 | 67,650 | 42,400 | 167.9% |
| WATER AND SEWER | 15,799 | 12,506 | 17,172 | 13,131 | 625 | 5.0% |
| Purchased Items Total | 4,072,395 | 4,387,180 | 3,973,383 | 4,571,203 | 184,023 | 4.2% |
| Purchased Services | | | | | | |
| ADMINISTRATIVE SERVICE FEES | 476,566 | 417,450 | 402,330 | 450,000 | 32,550 | 7.8% |
| ADVERTISING AND MARKETING | 2,516 | 3,000 | 2,240 | 3,000 | - | 0.0% |
| ARCHITECT AND ENGINEER SERVICE | 393,900 | 433,770 | 647,319 | 684,700 | 250,930 | 57.8% |
| BUILDING AND GROUNDS MAINT | 448,085 | 452,000 | 271,615 | 572,500 | 120,500 | 26.7% |
| EDUCATION AND TRAINING | 8,241 | 60,940 | 40,098 | 73,340 | 12,400 | 20.3% |
| EQUIPMENT MAINTENANCE | 94,220 | 287,823 | 228,162 | 294,490 | 6,667 | 2.3% |
| FINANCIAL SERVICE | 41,023 | 41,742 | 39,283 | 44,123 | 2,381 | 5.7% |
| HR SERVICE | 6,924 | 2,880 | 2,319 | 2,880 | - | 0.0% |
| LAUNDRY SERVICE | 23,699 | 29,673 | 23,439 | 30,500 | 827 | 2.8% |
| MILEAGE REIMBURSEMENT | 145 | 575 | 102 | 575 | - | 0.0% |
| OPERATIONAL SERVICE | 2,130,692 | 2,616,589 | 2,636,571 | 2,347,322 | (269,267) | -10.3% |
| OTHER EXPENSES | 96 | 120 | 352 | 120 | - | 0.0% |
| OTHER PROFESSIONAL SERVICE | 106,376 | 211,830 | 161,356 | 177,028 | (34,802) | -16.4% |
| POSTAGE AND DELIVERY | 98,550 | 133,550 | 137,896 | 133,650 | 100 | 0.1% |
| PRINTING SERVICE | 81,917 | 75,800 | 69,446 | 99,305 | 23,505 | 31.0% |
| REFUSE AND RECYCLING SERVICE | - | - | - | 15,420 | 15,420 | - |
| RENTAL FEES | 5,181 | 13,000 | 26,919 | 49,000 | 36,000 | 276.9% |
| SOFTWARE AND HARDWARE MAINT | 41,357 | 365,891 | 186,201 | 337,894 | (27,997) | -7.7% |
| DUES/SUBSCRIPTIONS/LICENSES | 65,855 | 86,448 | 59,782 | 92,329 | 5,881 | 6.8% |
| Purchased Services Total | 4,025,342 | 5,233,081 | 4,935,430 | 5,408,176 | 175,095 | 3.3% |
| Purchased Water | | | | | | |
| WATER | 26,392,832 | 25,912,968 | 25,371,137 | 26,217,445 | 304,477 | 1.2% |
| Purchased Water Total | 26,392,832 | 25,912,968 | 25,371,137 | 26,217,445 | 304,477 | 1.2% |
| Expense Total | 60,773,046 | 78,740,962 | 74,891,809 | 70,297,949 | (8,443,013) | -10.7% |



Commuter Fund

Fund Summary

The purpose of the Commuter Fund is to account for maintenance, operations, and regulation of commuter parking spaces for the City's two commuter train stations; to provide funding for maintenance services of the defined pedestrian walkway networks connecting the parking facilities to the train stations and platforms; and to provide funding for multi-modal access to the commuter train stations.

Service Priorities

- Provide snow and ice removal services for sidewalks and parking lots to improve commuter safety
- Provide maintenance of downtown train station depot, surrounding platform, and tunnels
- Manage daily fee and permit parking programs

2021 Accomplishments

- Established new principles to guide improvements to commuter parking and access
- Implemented the first step toward providing flexible parking options and fair privileges to all commuters by converting the Parkview Lot to daily fee spaces to increase the amount of daily parking at the Naperville Metra station
- Completed a study of all commuter-related expenses

2022 Goals

- Re-establish an agreement between the City of Aurora and the City of Naperville to define maintenance at the Route 59 Metra station. The goal is to clarify maintenance and funding responsibilities and to establish capital improvement projects to improve facilities on Naperville's side of the railroad tracks.
- Evaluate program improvements and parking management technology
- Conduct sidewalk repairs at the Naperville Metra station

Long-Term Objectives

- Conduct a parking rate study



Commuter Fund

Fund Overview by Category

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-------------------------------|------------------|------------------|-----------------|------------------|------------------|---------------|
| Revenue | | | | | | |
| Fees | 9,196 | 16,075 | 5,266 | 6,950 | (9,125) | -56.8% |
| Fines | 48,165 | 160,000 | 24,709 | 100,000 | (60,000) | -37.5% |
| Interest & Investment Income | 197,788 | 83,453 | - | 32,441 | (51,012) | -61.1% |
| Non-Business License & Permit | 1,002,415 | 975,000 | 883,449 | 947,872 | (27,128) | -2.8% |
| Other Revenue | 1,007 | - | 10,575 | - | - | - |
| Rents & Royalties | 1,650 | 5,000 | 1,800 | 5,000 | - | 0.0% |
| Revenue Total | 1,260,221 | 1,239,528 | 925,800 | 1,092,263 | (147,265) | -11.9% |

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|------------------------|------------------|------------------|------------------|------------------|------------------|---------------|
| Expense | | | | | | |
| Salaries & Wages | 468,986 | 572,154 | 590,218 | 370,211 | (201,943) | -35.3% |
| Benefits & Related | 171,564 | 217,758 | 211,695 | 129,453 | (88,305) | -40.6% |
| Capital Outlay | 1,324,410 | 85,000 | 35,340 | 399,700 | 314,700 | 370.2% |
| Grants & Contributions | 78,033 | 1,500 | 374 | 3,500 | 2,000 | 133.3% |
| Interfund Transfer | 375,540 | 368,862 | 368,857 | - | (368,862) | -100.0% |
| Purchased Items | 228,753 | 114,165 | 71,369 | 122,460 | 8,295 | 7.3% |
| Purchased Services | 272,696 | 653,400 | 390,120 | 703,489 | 50,089 | 7.7% |
| Expense Total | 2,919,982 | 2,012,839 | 1,667,972 | 1,728,813 | (284,026) | -14.1% |

Fund Expense by Department

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|--------------|------------------|------------------|------------------|------------------|------------------|---------------|
| Finance | 953,161 | 90,757 | 132,636 | 85,538 | (5,219) | -5.8% |
| Insurance | 1,992 | 2,191 | 2,196 | - | (2,191) | -100.0% |
| Police | 170,462 | 185,333 | 180,153 | 117,221 | (68,112) | -36.8% |
| Public Works | 1,357,281 | 1,303,193 | 1,080,457 | 1,039,955 | (263,238) | -20.2% |
| TED | 437,086 | 431,365 | 272,531 | 486,099 | 54,734 | 12.7% |
| Total | 2,919,982 | 2,012,839 | 1,667,972 | 1,728,813 | (284,026) | -14.1% |

**City of Naperville
2022 Budget
Commuter Fund
Revenues and Expenses**

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|--|------------------|------------------|--------------------|------------------|------------------|---------------|
| Revenue | | | | | | |
| Fees | | | | | | |
| ADMINISTRATIVE FEES | 4,106 | 11,075 | 5,048 | 1,950 | (9,125) | -82.4% |
| LATE PAYMENT FEE | 5,090 | 5,000 | 218 | 5,000 | - | 0.0% |
| Fees Total | 9,196 | 16,075 | 5,266 | 6,950 | (9,125) | -56.8% |
| Fines | | | | | | |
| PARKING FINES | 48,165 | 160,000 | 24,709 | 100,000 | (60,000) | -37.5% |
| Fines Total | 48,165 | 160,000 | 24,709 | 100,000 | (60,000) | -37.5% |
| Interest & Investment Income | | | | | | |
| GAIN/LOSS ON INVESTMENT | 206,403 | - | - | - | - | - |
| INTEREST ON INVESTMENTS | 854 | 87,952 | - | 35,348 | (52,604) | -59.8% |
| MONEY MANAGER FEES | (9,470) | (4,499) | - | (2,907) | 1,592 | -35.4% |
| Interest & Investment Income Total | 197,788 | 83,453 | - | 32,441 | (51,012) | -61.1% |
| Non-Business License & Permit | | | | | | |
| BURLINGTON/PARKVIEW LOTS | 364,045 | 450,000 | 407,856 | 401,440 | (48,560) | -10.8% |
| BURLINGTON/PARKVIEW REVERSE | 580 | - | 785 | 720 | 720 | - |
| DAILY PARKING | 224,424 | 25,000 | 139,887 | 200,000 | 175,000 | 700.0% |
| KROEHLER LOT | 112,108 | 128,000 | 121,936 | 110,000 | (18,000) | -14.1% |
| KROEHLER NON-RESIDENT | 11,075 | 17,000 | 13,647 | 15,000 | (2,000) | -11.8% |
| ROUTE 59 LOT | 146,289 | 185,000 | 103,714 | 110,192 | (74,808) | -40.4% |
| ROUTE 59 NON-RESIDENT | 143,635 | 170,000 | 95,576 | 110,000 | (60,000) | -35.3% |
| ROUTE 59 REVERSE | 259 | - | 48 | 520 | 520 | - |
| Non-Business License & Permit Total | 1,002,415 | 975,000 | 883,449 | 947,872 | (27,128) | -2.8% |
| Other Revenue | | | | | | |
| BAD DEBT | (34) | - | - | - | - | - |
| OTHER RECEIPTS | 1,040 | - | 10,575 | - | - | - |
| Other Revenue Total | 1,007 | - | 10,575 | - | - | - |
| Rents & Royalties | | | | | | |
| LEASE INCOME | 1,650 | 5,000 | 1,800 | 5,000 | - | 0.0% |
| Rents & Royalties Total | 1,650 | 5,000 | 1,800 | 5,000 | - | 0.0% |
| Revenue Total | 1,260,221 | 1,239,528 | 925,800 | 1,092,263 | (147,265) | -11.9% |
| Expense | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 440,084 | 549,642 | 545,645 | 349,181 | (200,461) | -36.5% |
| OVERTIME PAY | 28,901 | 22,512 | 44,573 | 21,030 | (1,482) | -6.6% |
| Salaries & Wages Total | 468,986 | 572,154 | 590,218 | 370,211 | (201,943) | -35.3% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 4,821 | 6,758 | 6,218 | 3,236 | (3,522) | -52.1% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 600 | 737 | 673 | 459 | (278) | -37.7% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 77,666 | 106,255 | 96,981 | 66,514 | (39,741) | -37.4% |
| EMPLOYER CONTRIBUTIONS/UNEMPL | 670 | 831 | 778 | 470 | (361) | -43.4% |
| IMRF | 53,327 | 61,723 | 63,964 | 31,643 | (30,080) | -48.7% |
| MEDICARE | 6,535 | 7,855 | 8,170 | 5,145 | (2,710) | -34.5% |
| SOCIAL SECURITY | 27,944 | 33,599 | 34,911 | 21,986 | (11,613) | -34.6% |
| Benefits & Related Total | 171,564 | 217,758 | 211,695 | 129,453 | (88,305) | -40.6% |
| Capital Outlay | | | | | | |
| BUILDING IMPROVEMENTS | 210,926 | 85,000 | 35,340 | 234,000 | 149,000 | 175.3% |
| INFRASTRUCTURE | 173,493 | - | - | 90,700 | 90,700 | - |
| LAND | 857,078 | - | - | 75,000 | 75,000 | - |
| TECHNOLOGY | 82,914 | - | - | - | - | - |
| Capital Outlay Total | 1,324,410 | 85,000 | 35,340 | 399,700 | 314,700 | 370.2% |
| Grants & Contributions | | | | | | |
| CONTRIBUTION TO OTHER ENTITIES | 78,033 | 1,500 | 374 | 3,500 | 2,000 | 133.3% |
| Grants & Contributions Total | 78,033 | 1,500 | 374 | 3,500 | 2,000 | 133.3% |

**City of Naperville
2022 Budget
Commuter Fund
Revenues and Expenses**

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---------------------------------|------------------|------------------|--------------------|------------------|------------------|----------------|
| Interfund TF (Exp) | | | | | | |
| TRANSFER OUT | 375,540 | 368,862 | 368,857 | - | (368,862) | -100.0% |
| Interfund TF (Exp) Total | 375,540 | 368,862 | 368,857 | - | (368,862) | -100.0% |
| Purchased Items | | | | | | |
| ELECTRIC | 13,736 | 22,610 | 14,235 | 22,160 | (450) | -2.0% |
| INTERNET | 2,122 | 6,500 | 2,541 | 6,500 | - | 0.0% |
| NATURAL GAS | 1,352 | 2,425 | 1,938 | 2,425 | - | 0.0% |
| OFFICE SUPPLIES | 424 | 2,500 | - | 2,000 | (500) | -20.0% |
| OPERATING SUPPLIES | 3,719 | 33,700 | 2,655 | 34,700 | 1,000 | 3.0% |
| SALT AND CHEMICALS | 204,578 | 41,980 | 47,182 | 50,000 | 8,020 | 19.1% |
| WATER AND SEWER | 2,823 | 4,450 | 2,818 | 4,675 | 225 | 5.1% |
| Purchased Items Total | 228,753 | 114,165 | 71,369 | 122,460 | 8,295 | 7.3% |
| Purchased Services | | | | | | |
| ADMINISTRATIVE SERVICE FEES | 37,707 | 137,700 | 82,619 | 150,700 | 13,000 | 9.4% |
| BUILDING AND GROUNDS MAINT | 20,992 | 104,355 | 7,927 | 114,750 | 10,395 | 10.0% |
| EQUIPMENT MAINTENANCE | 23,562 | 25,000 | 25,346 | 30,000 | 5,000 | 20.0% |
| FINANCIAL SERVICE | 1,866 | 2,000 | 2,004 | 2,036 | 36 | 1.8% |
| OPERATIONAL SERVICE | 139,939 | 279,410 | 205,264 | 304,680 | 25,270 | 9.0% |
| OTHER EXPENSES | 9,630 | - | 8,862 | - | - | - |
| OTHER PROFESSIONAL SERVICE | 2,222 | 52,500 | 14,445 | 52,500 | - | 0.0% |
| POSTAGE AND DELIVERY | 3,964 | 7,500 | 4,421 | 6,000 | (1,500) | -20.0% |
| PRINTING SERVICE | - | 1,500 | 503 | 1,500 | - | 0.0% |
| REFUSE AND RECYCLING SERVICE | - | 1,100 | 239 | 1,100 | - | 0.0% |
| SOFTWARE AND HARDWARE MAINT | 32,813 | 42,335 | 38,492 | 40,223 | (2,112) | -5.0% |
| Purchased Services Total | 272,696 | 653,400 | 390,120 | 703,489 | 50,089 | 7.7% |
| Expense Total | 2,919,982 | 2,012,839 | 1,667,972 | 1,728,813 | (284,026) | -14.1% |



Self-Insurance Fund

Fund Summary

The Self-Insurance Fund is a risk management method in which a calculated amount of money is set aside to compensate for potential future loss. The fund was created in 1977, when the City became self-insured. The fund is a clearinghouse for all types of insurance required by the City, including medical, dental, general liability, workers' compensation, auto liability, life and unemployment.

The City's medical claims are limited to a specific stop-loss limit, meaning the City is responsible up to a specific cost for any individual claim. Once the limit is reached, a stop-loss insurance policy pays additional claims submitted on behalf of an employee. Insurance policies for property, worker's compensation and general liability are also maintained with stop-loss policies. In addition to the above-mentioned insurance policies, the City has a separate program for fidelity bonds.

Fund Overview by Category

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-----------------------|-------------------|-------------------|--------------------|-------------------|------------------|---------------|
| Revenue | | | | | | |
| Insurance Premium | 20,389,971 | 22,565,747 | 20,971,237 | 23,522,627 | 956,880 | 4.2% |
| Interest & Investment | 72,592 | 10,333 | - | 54,549 | 44,216 | 427.9% |
| Interfund Transfer | 3,893,076 | 4,231,639 | 4,226,988 | 4,617,345 | 385,706 | 9.1% |
| Other Revenue | - | - | 28 | - | - | - |
| Revenue Total | 24,355,638 | 26,807,719 | 25,198,252 | 28,194,521 | 1,386,802 | 5.2% |
| Expense | | | | | | |
| Salaries & Wages | 330,873 | 326,188 | 330,913 | 336,716 | 10,528 | 3.2% |
| Benefits & Related | 97,243 | 95,949 | 102,948 | 97,058 | 1,109 | 1.2% |
| Insurance Benefits | 20,883,026 | 25,190,665 | 21,958,116 | 25,369,614 | 178,948 | 0.7% |
| Purchased Services | 572,870 | 1,024,950 | 840,728 | 754,300 | (270,650) | -26.4% |
| Expense Total | 21,884,012 | 26,637,752 | 23,232,706 | 26,557,688 | (80,065) | -0.3% |

**City of Naperville
2022 Budget
Self Insurance Fund
Revenues and Expenses**

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|-------------------|-------------------|--------------------|-------------------|------------------|---------------|
| Revenue | | | | | | |
| Insurance Premium | | | | | | |
| COBRA | 35,571 | 50,000 | 60,136 | 50,000 | - | 0.0% |
| DENTAL PREMIUMS EE/ER | 1,047,005 | 1,109,651 | 1,068,662 | 1,147,246 | 37,595 | 3.4% |
| EMPLOYEE | 1,843 | - | 2,860 | - | - | - |
| EMPLOYER MEDICAL BENEFIT | (261,698) | - | - | - | - | - |
| MEDICAL PREMIUMS EE/ER | 16,430,393 | 18,140,193 | 16,941,260 | 19,219,381 | 1,079,188 | 5.9% |
| OUTSIDE AGENCY | 212,356 | 196,000 | 162,779 | 196,000 | - | 0.0% |
| RETIREE HEALTH | 2,804,885 | 2,820,000 | 2,614,865 | 2,820,000 | - | 0.0% |
| LIFE INS PREMIUMS EE/ER | - | 127,609 | - | - | (127,609) | -100.0% |
| UNEMPLOYMENT PREMIUMS EE/ER | 119,616 | 122,294 | 120,675 | 90,000 | (32,294) | -26.4% |
| Insurance Premium Total | 20,389,971 | 22,565,747 | 20,971,237 | 23,522,627 | 956,880 | 4.2% |
| Interest & Investment Income | | | | | | |
| GAIN/LOSS ON INVESTMENT | 73,576 | - | - | - | - | - |
| INTEREST ON INVESTMENTS | 305 | 10,890 | - | 50,404 | 39,514 | 362.8% |
| MONEY MANAGER FEES | (1,289) | (557) | - | 4,145 | 4,702 | -844.2% |
| Interest & Investment Income Total | 72,592 | 10,333 | - | 54,549 | 44,216 | 427.9% |
| Interfund TF (Rev) | | | | | | |
| INSURANCE TRANSFER | 3,893,076 | 4,231,639 | 4,226,988 | 4,617,345 | 385,706 | 9.1% |
| Interfund TF (Rev) Total | 3,893,076 | 4,231,639 | 4,226,988 | 4,617,345 | 385,706 | 9.1% |
| Other Revenue | | | | | | |
| OTHER RECEIPTS | - | - | 28 | - | - | - |
| Other Revenue Total | - | - | 28 | - | - | - |
| Revenue Total | 24,355,638 | 26,807,719 | 25,198,252 | 28,194,521 | 1,386,802 | 5.2% |
| Expense | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 330,709 | 326,188 | 330,627 | 336,716 | 10,528 | 3.2% |
| OVERTIME PAY | 164 | - | 286 | - | - | - |
| Salaries & Wages Total | 330,873 | 326,188 | 330,913 | 336,716 | 10,528 | 3.2% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 1,943 | 1,933 | 2,214 | 2,219 | 286 | 14.8% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 467 | 474 | 444 | 482 | 8 | 1.7% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 34,112 | 34,040 | 40,101 | 40,550 | 6,510 | 19.1% |
| EMPLOYER CONTRIBUTIONS/UNEMPL | 334 | 330 | 330 | 330 | (0) | -0.1% |
| IMRF | 36,398 | 35,391 | 35,848 | 28,891 | (6,500) | -18.4% |
| MEDICARE | 4,622 | 4,578 | 4,599 | 4,736 | 158 | 3.5% |
| SOCIAL SECURITY | 19,367 | 19,203 | 19,412 | 19,850 | 647 | 3.4% |
| Benefits & Related Total | 97,243 | 95,949 | 102,948 | 97,058 | 1,109 | 1.2% |

**City of Naperville
2022 Budget
Self Insurance Fund
Revenues and Expenses**

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---------------------------------|-------------------|-------------------|--------------------|-------------------|------------------|---------------|
| Insurance Benefits | | | | | | |
| CLAIMS/WORKERS COMPENSATION | 907,406 | 850,000 | 840,544 | 1,000,000 | 150,000 | 17.6% |
| CLAIMS/GENERAL LIABILITY | 18,915 | 20,000 | 32,211 | 20,000 | - | 0.0% |
| PREMIUMS/GENERAL LIABILITY | 184,380 | 211,870 | 211,742 | 232,916 | 21,046 | 9.9% |
| ADMIN FEES/HMO | 2,403,569 | 2,286,524 | 1,784,257 | 3,075,821 | 789,297 | 34.5% |
| ADMIN FEES/PPO | 326,505 | 454,093 | 294,955 | 421,312 | (32,781) | -7.2% |
| ADMIN FEES/HSA | 216,253 | 185,213 | 185,920 | 200,466 | 15,253 | 8.2% |
| ADMIN FEES/OTHER FEES AND TAXE | 89,183 | 111,306 | 116,772 | 91,860 | (19,446) | -17.5% |
| ADMIN FEES/DENTAL INSURANCE | 35,742 | 35,950 | 35,716 | 35,950 | - | 0.0% |
| ADMIN FEES/OTHER BENEFITS | (395,408) | 882,417 | 734,085 | 1,144,350 | 261,933 | 29.7% |
| PREMIUMS/IUOE 399 PLAN | 146,388 | 159,696 | 156,905 | 152,245 | (7,451) | -4.7% |
| PREMIUMS/RETIREE HEALTH PLAN | 453,544 | 755,000 | 878,977 | 755,000 | - | 0.0% |
| PREMIUMS/WORKERS COMP | 61,834 | 75,600 | 69,340 | 83,874 | 8,274 | 10.9% |
| PREMIUMS/PROPERTY | 452,411 | 543,000 | 643,140 | 836,082 | 293,082 | 54.0% |
| PREMIUMS/SURETY BONDS | 10,593 | 11,532 | 12,772 | 14,049 | 2,517 | 21.8% |
| CLAIMS/HMO | 3,882,382 | 5,027,005 | 4,054,454 | 3,965,484 | (1,061,521) | -21.1% |
| CLAIMS/PPO | 6,167,915 | 6,544,638 | 5,389,858 | 6,298,367 | (246,271) | -3.8% |
| CLAIMS/CDHP | 1,407 | - | - | - | - | - |
| CLAIMS/HSA | 1,578,207 | 1,850,190 | 2,412,478 | 1,639,272 | (210,917) | -11.4% |
| CLAIMS/PHARMACEUTICALS | 2,635,497 | 2,747,245 | 2,881,723 | 3,086,945 | 339,700 | 12.4% |
| CLAIMS/PHARMACEUTICALS/REBATE | (266,250) | (461,909) | (562,217) | (585,675) | (123,766) | 26.8% |
| CLAIMS/DENTAL | 817,950 | 1,111,296 | 894,498 | 1,111,296 | - | 0.0% |
| CLAIMS/UNEMPLOYEMENT | 67,999 | 90,000 | 63,205 | 90,000 | - | 0.0% |
| SETTLEMENTS/WORKERS COMP | 375,544 | 700,000 | 733,782 | 700,000 | - | 0.0% |
| SETTLEMENTS/GENERAL LIABILITY | 711,061 | 1,000,000 | 93,000 | 1,000,000 | - | 0.0% |
| Insurance Benefits Total | 20,883,026 | 25,190,665 | 21,958,116 | 25,369,614 | 178,948 | 0.7% |
| Purchased Services | | | | | | |
| HR SERVICE | 14,691 | 627,450 | 250,558 | 106,800 | (520,650) | -83.0% |
| LEGAL SERVICE | 522,554 | 350,000 | 527,370 | 600,000 | 250,000 | 71.4% |
| OPERATIONAL SERVICE | 35,625 | 47,500 | 59,375 | 47,500 | - | 0.0% |
| OTHER PROFESSIONAL SERVICE | - | - | 3,425 | - | - | - |
| Purchased Services Total | 572,870 | 1,024,950 | 840,728 | 754,300 | (270,650) | -26.4% |
| Expense Total | 21,884,012 | 26,637,752 | 23,232,706 | 26,557,688 | (80,065) | -0.3% |



Solid Waste Fund

Fund Summary

The Solid Waste Fund is comprised of the refuse and recycling contract between the City of Naperville and Groot Industries as well as the corresponding revenue paid per household per month for refuse and recycling collection. This fund was established in 2020. Previously, dollars associated with this contract and per-household revenue were accounted for in the General Fund.

Fund Revenues and Expenses by Category

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|----------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| Revenue | | | | | | |
| Charges for Service | 6,798,577 | 7,246,182 | 6,981,971 | 7,438,680 | 192,498 | 2.7% |
| Other Revenue | (46,273) | - | - | - | - | - |
| Revenue Total | 6,752,303 | 7,246,182 | 6,981,971 | 7,438,680 | 192,498 | 2.7% |

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|----------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| Expense | | | | | | |
| Purchased Services | 6,840,879 | 7,315,757 | 7,506,326 | 7,513,680 | 197,923 | 2.7% |
| Expense Total | 6,840,879 | 7,315,757 | 7,506,326 | 7,513,680 | 197,923 | 2.7% |

**City of Naperville
2022 Budget
Solid Waste Fund
Revenues and Expenses**

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|----------------------------------|------------------|------------------|--------------------|------------------|----------------|---------------|
| Revenue | | | | | | |
| Charges for Service | | | | | | |
| REFUSE/RECYCLING COLLECTION | 6,798,577 | 7,246,182 | 6,981,971 | 7,438,680 | 192,498 | 2.7% |
| Charges for Service Total | 6,798,577 | 7,246,182 | 6,981,971 | 7,438,680 | 192,498 | 2.7% |
| Other Revenue | | | | | | |
| BAD DEBT | (46,273) | - | - | - | - | - |
| Other Revenue Total | (46,273) | - | - | - | - | - |
| Revenue Total | 6,752,303 | 7,246,182 | 6,981,971 | 7,438,680 | 192,498 | 2.7% |
| Expense | | | | | | |
| Purchased Services | | | | | | |
| ADMINISTRATIVE SERVICE FEES | - | 69,575 | 71,199 | 75,000 | 5,425 | 7.8% |
| REFUSE AND RECYCLING SERVICE | 6,840,879 | 7,246,182 | 7,435,127 | 7,438,680 | 192,498 | 2.7% |
| Purchased Services Total | 6,840,879 | 7,315,757 | 7,506,326 | 7,513,680 | 197,923 | 2.7% |
| Expense Total | 6,840,879 | 7,315,757 | 7,506,326 | 7,513,680 | 197,923 | 2.7% |

CAPITAL AND DEBT SERVICE FUND OVERVIEWS





Capital Projects Fund

Fund Summary

The Capital Projects Fund was established to fund capital improvements to City assets on an as-needed basis. Vehicles, major equipment, and technology assets are also purchased through the Capital Projects Fund.

On Sept. 15, 2015, the City Council approved Ordinance 15-160 establishing a home rule sales tax (HRST) at the rate of 0.5%, which took effect Jan. 1, 2016. On March 6, 2018, the City Council approved Ordinance 18-022 raising the HRST to 0.75%, which took effect July 1, 2018. Proceeds from the tax are used solely to increase the City's cash reserves and reduce debt. Other funding sources include contributions from other governments or private developers and grants.

Fund Overview by Category

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------|
| Revenue | | | | | | |
| Charges for Service | 55,178 | - | 97,351 | - | - | - |
| Contributions | 426,852 | 5,678,737 | 703,734 | 10,143,000 | 4,464,263 | 78.6% |
| Fees | 272,255 | 249,500 | 289,952 | 240,000 | (9,500) | -3.8% |
| Grants | 701,533 | - | 817,335 | 8,424,000 | 8,424,000 | - |
| Home Rule Sales Tax | 10,476,032 | 5,900,032 | 14,712,207 | 14,576,674 | 8,676,642 | 147.1% |
| Interest & Investments | 803,096 | 282,161 | - | 327,157 | 44,996 | 15.9% |
| Other Revenue | (25,097) | - | 135,130 | - | - | - |
| Revenue Total | 12,709,848 | 12,110,430 | 16,755,709 | 33,710,831 | 21,600,401 | 178.4% |

| Expense | | | | | | |
|----------------------|------------------|-------------------|------------------|-------------------|-------------------|---------------|
| Capital Outlay | 2,545,726 | 11,068,177 | 5,613,698 | 34,095,130 | 23,026,953 | 208.0% |
| Grants & Contrib. | 33,717 | - | 16,354 | - | - | - |
| Purchased Services | 309,008 | 1,290,960 | 164,832 | 2,411,000 | 1,120,040 | 86.8% |
| Expense Total | 2,888,451 | 12,359,137 | 5,794,883 | 36,506,130 | 24,146,993 | 195.4% |

Fund Expense by Department

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|------------------|------------------|-------------------|------------------|-------------------|-------------------|---------------|
| Finance | 20,058 | 50,000 | 3,577 | - | (50,000) | -100.0% |
| Fire | (532) | 1,184,500 | 1,013,091 | 3,088,873 | 1,904,373 | 160.8% |
| IT | 145,547 | 240,000 | 8,218 | 554,600 | 314,600 | 131.1% |
| Naper Settlement | - | - | - | 2,715,080 | 2,715,080 | - |
| Police | 124,131 | 873,800 | 1,034,421 | 1,921,006 | 1,047,206 | 119.8% |
| Public Works | 425,934 | 2,966,100 | 1,599,510 | 6,962,571 | 3,996,471 | 134.7% |
| TED | 2,173,313 | 7,044,737 | 2,136,065 | 21,264,000 | 14,219,263 | 201.8% |
| Total | 2,888,451 | 12,359,137 | 5,794,883 | 36,506,130 | 24,146,993 | 195.4% |

**City of Naperville
2022 Budget
Capital Projects Fund
Revenues and Expenses**

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|-------------------|-------------------|--------------------|-------------------|-------------------|---------------|
| Revenue | | | | | | |
| Charges for Service | | | | | | |
| DAMAGE TO CITY PROPERTY | 55,178 | - | 97,351 | - | - | - |
| Charges for Service Total | 55,178 | - | 97,351 | - | - | - |
| Contributions | | | | | | |
| DEVELOPER CONTRIBUTIONS | 153,052 | - | 212,825 | - | - | - |
| GOVERNMENT CONTRIBUTIONS | 273,800 | 5,678,737 | 490,909 | 10,143,000 | 4,464,263 | 78.6% |
| Contributions Total | 426,852 | 5,678,737 | 703,734 | 10,143,000 | 4,464,263 | 78.6% |
| Fees | | | | | | |
| SIDEWALK REIMBURSEMENT | 272,255 | 200,000 | 289,952 | 200,000 | - | 0.0% |
| TREE REIMBURSEMENT | - | 49,500 | - | 40,000 | (9,500) | -19.2% |
| Fees Total | 272,255 | 249,500 | 289,952 | 240,000 | (9,500) | -3.8% |
| Grants | | | | | | |
| FEDERAL GRANTS | 237,992 | - | 457,200 | 8,260,000 | 8,260,000 | - |
| STATE GRANTS | 463,541 | - | 360,135 | 164,000 | 164,000 | - |
| Grants Total | 701,533 | - | 817,335 | 8,424,000 | 8,424,000 | - |
| Home Rule Sales Tax | | | | | | |
| HRST/CAPITAL PROJECTS | 10,476,032 | 5,900,032 | 14,712,207 | 15,023,939 | 9,123,907 | 154.6% |
| HRST/REBATE/COSTCO | - | - | - | (447,265) | (447,265) | - |
| Home Rule Sales Tax Total | 10,476,032 | 5,900,032 | 14,712,207 | 14,576,674 | 8,676,642 | 147.1% |
| Interest & Investment Income | | | | | | |
| GAIN/LOSS ON INVESTMENT | 825,710 | - | - | - | - | - |
| INTEREST ON INVESTMENTS | 3,418 | 297,373 | - | 356,468 | 59,095 | 19.9% |
| MONEY MANAGER FEES | (26,032) | (15,212) | - | (29,311) | (14,099) | 92.7% |
| Interest & Investment Income Total | 803,096 | 282,161 | - | 327,157 | 44,996 | 15.9% |
| Other Revenue | | | | | | |
| BAD DEBT | (25,097) | - | - | - | - | - |
| SALE OF PROPERTY | - | - | 135,130 | - | - | - |
| Other Revenue Total | (25,097) | - | 135,130 | - | - | - |
| Revenue Total | 12,709,848 | 12,110,430 | 16,755,709 | 33,710,831 | 21,600,401 | 178.4% |
| Expense | | | | | | |
| Capital Outlay | | | | | | |
| BUILDING IMPROVEMENTS | 184,720 | 563,800 | 340,223 | 5,811,999 | 5,248,199 | 930.9% |
| INFRASTRUCTURE | 1,240,326 | 4,873,777 | 1,826,098 | 20,958,000 | 16,084,223 | 330.0% |
| LAND | 619,100 | 1,670,000 | 695,208 | 875,000 | (795,000) | -47.6% |
| TECHNOLOGY | 265,605 | 497,000 | 334,929 | 1,430,620 | 933,620 | 187.9% |
| VEHICLES AND EQUIPMENT | 235,976 | 3,463,600 | 2,417,240 | 5,019,511 | 1,555,911 | 44.9% |
| Capital Outlay Total | 2,545,726 | 11,068,177 | 5,613,698 | 34,095,130 | 23,026,953 | 208.0% |
| Grants & Contributions | | | | | | |
| REIMBURSEMENT PROGRAMS | 33,717 | - | 16,354 | - | - | - |
| Grants & Contributions Total | 33,717 | - | 16,354 | - | - | - |
| Purchased Services | | | | | | |
| ARCHITECT AND ENGINEER SERVICE | 288,772 | 1,250,960 | 161,761 | 2,211,000 | 960,040 | 76.7% |
| OTHER PROFESSIONAL SERVICE | 20,236 | 40,000 | 3,071 | 200,000 | 160,000 | 400.0% |
| Purchased Services Total | 309,008 | 1,290,960 | 164,832 | 2,411,000 | 1,120,040 | 86.8% |
| Expense Total | 2,888,451 | 12,359,137 | 5,794,883 | 36,506,130 | 24,146,993 | 195.4% |



Bond Fund

Fund Summary

Capital upgrade projects are budgeted to the Bond Fund. The City maintains a single fund to account for bond proceeds. Capital projects with no dedicated funding source are budgeted in the Bond Fund. Bond proceeds are deposited into and projects are expensed out of the fund. The resulting debt service payments are expensed to the Debt Service Fund.

The 2022 Capital Improvement Program (CIP) includes \$21.2 million in unfunded projects. The unfunded projects will be funded through a new bond issuance in 2022, with \$11.2 million in the Bond Fund, and \$10 million in the Water Capital fund.

Fund Overview by Category

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-----------------------|-------------------|-------------------|-----------------|-------------------|--------------------|---------------|
| Revenue | | | | | | |
| Bond Sale Proceeds | 16,082,017 | 13,318,525 | - | 11,202,000 | (2,116,525) | -15.9% |
| Interest & Investment | 367,686 | 133,005 | - | 6,883 | (126,122) | -94.8% |
| Revenue Total | 16,449,703 | 13,451,530 | - | 11,208,883 | (2,242,647) | -16.7% |

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|----------------------|-------------------|-------------------|-------------------|-------------------|--------------------|---------------|
| Expense | | | | | | |
| Capital Outlay | 13,663,974 | 19,446,094 | 13,105,469 | 9,877,000 | (9,569,094) | -49.2% |
| Debt Service | 276,089 | - | (1,384) | - | - | - |
| Interfund Transfer | 1,089,519 | - | - | - | - | - |
| Purchased Services | 580,468 | 1,312,000 | 930,985 | 1,325,000 | 13,000 | 1.0% |
| Expense Total | 15,610,050 | 20,758,094 | 14,035,070 | 11,202,000 | (9,556,094) | -46.0% |

Fund Expense by Department

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|------------------------|-------------------|-------------------|-------------------|-------------------|--------------------|---------------|
| Debt Service | 276,089 | - | (1,384) | - | - | - |
| Fire | 2,712,452 | - | 268,800 | - | - | - |
| Information Technology | 1,536,504 | 342,190 | 232,072 | - | (342,190) | -100.0% |
| Naper Settlement | - | 2,553,670 | 50,815 | - | (2,553,670) | -100.0% |
| Police | 810,605 | 523,134 | 516,355 | - | (523,134) | -100.0% |
| Public Works | 3,709,350 | 3,854,100 | 3,791,057 | - | (3,854,100) | -100.0% |
| TED | 5,475,531 | 13,485,000 | 9,177,355 | 11,202,000 | (2,283,000) | -16.9% |
| Miscellaneous | 1,089,519 | - | - | - | - | - |
| Total | 15,610,050 | 20,758,094 | 14,035,070 | 11,202,000 | (9,556,094) | -46.0% |

City of Naperville
2022 Budget
Bond Fund
Revenues and Expenses

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|-------------------|-------------------|--------------------|-------------------|--------------------|---------------|
| Revenue | | | | | | |
| Bond Sale Proceeds | | | | | | |
| GO BOND PROCEEDS | 15,145,000 | 13,318,525 | - | 11,202,000 | (2,116,525) | -15.9% |
| PREMIUMS ON BONDS | 937,017 | - | - | - | - | - |
| Bond Sale Proceeds Total | 16,082,017 | 13,318,525 | - | 11,202,000 | (2,116,525) | -15.9% |
| Interest & Investment Income | | | | | | |
| GAIN/LOSS ON INVESTMENT | 376,794 | - | - | - | - | - |
| INTEREST ON INVESTMENTS | 1,560 | 140,176 | - | 7,500 | (132,676) | -94.6% |
| MONEY MANAGER FEES | (10,668) | (7,171) | - | (617) | 6,554 | -91.4% |
| Interest & Investment Income Total | 367,686 | 133,005 | - | 6,883 | (126,122) | -94.8% |
| Revenue Total | 16,449,703 | 13,451,530 | - | 11,208,883 | (2,242,647) | -16.7% |
| Expense | | | | | | |
| Capital Outlay | | | | | | |
| BUILDING IMPROVEMENTS | 1,917,315 | 6,289,100 | 3,861,287 | - | (6,289,100) | -100.0% |
| INFRASTRUCTURE | 6,306,369 | 10,588,000 | 7,868,579 | 8,582,000 | (2,006,000) | -18.9% |
| LAND | - | 1,600,000 | - | 1,295,000 | (305,000) | -19.1% |
| TECHNOLOGY | 1,442,114 | 968,994 | 317,203 | - | (968,994) | -100.0% |
| VEHICLES AND EQUIPMENT | 3,998,175 | - | 1,058,401 | - | - | - |
| Capital Outlay Total | 13,663,974 | 19,446,094 | 13,105,469 | 9,877,000 | (9,569,094) | -49.2% |
| Debt Service | | | | | | |
| BOND ISSUANCE COST | 276,089 | - | (1,384) | - | - | - |
| Debt Service Total | 276,089 | - | (1,384) | - | - | - |
| Interfund TF (Exp) | | | | | | |
| TRANSFER OUT | 1,089,519 | - | - | - | - | - |
| Interfund TF (Exp) Total | 1,089,519 | - | - | - | - | - |
| Purchased Services | | | | | | |
| ARCHITECT AND ENGINEER SERVICE | 566,214 | 1,112,000 | 863,774 | 1,325,000 | 213,000 | 19.2% |
| OTHER PROFESSIONAL SERVICE | 14,254 | 200,000 | 67,211 | - | (200,000) | -100.0% |
| Purchased Services Total | 580,468 | 1,312,000 | 930,985 | 1,325,000 | 13,000 | 1.0% |
| Expense Total | 15,610,050 | 20,758,094 | 14,035,070 | 11,202,000 | (9,556,094) | -46.0% |



Debt Service Fund

Fund Summary

The Debt Service Fund was created to receive property taxes and other monies for payment of principal and interest on bonded indebtedness. At present, scheduled bond and interest payments are made to retire the following general obligation (G.O.) bond issues: 2012, 2013, 2014, 2016, 2017, 2018, and 2020.

As a home-rule community, the City has no legal debt limit. However, the City's Debt Management Policy describes limitations the City placed on itself for issuance of general obligation debt. The City carefully monitors the effects of debt issuance on the tax rate and has made debt reduction a component of its financial principles approved in 2016. The applicable principle states that the City will actively seek to increase reserves to 25% and reduce debt by 25% by 2023.

Fund Overview by Category

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Chang (%) |
|-----------------------|-------------------|-------------------|-------------------|-------------------|------------------|--------------|
| Revenue | | | | | | |
| Bond Sale Proceeds | 4,847,731 | - | - | - | - | - |
| Home Rule Sales Tax | 1,450,000 | 250,000 | 250,000 | 500,000 | 250,000 | 100.0% |
| Interest & Investment | 437,385 | 93,094 | - | 73,438 | (19,656) | -21.1% |
| Interfund Transfer | 2,432,400 | 1,266,833 | 1,266,833 | 1,040,334 | (226,499) | -17.9% |
| Other Revenue | 222,939 | - | 244,948 | - | - | - |
| Property Taxes | 9,523,074 | 9,427,981 | 10,154,307 | 8,679,161 | (748,820) | -7.9% |
| Revenue Total | 18,913,529 | 11,037,908 | 11,916,088 | 10,292,933 | (744,975) | -6.7% |

| Expense | | | | | | |
|----------------------|-------------------|-------------------|-------------------|-------------------|------------------|--------------|
| Debt Service | 12,435,240 | 12,293,229 | 12,292,819 | 11,719,495 | (573,734) | -4.7% |
| Purchased Services | 4,791,822 | - | 1,908 | 2,862 | 2,862 | - |
| Expense Total | 17,227,063 | 12,293,229 | 12,294,727 | 11,722,357 | (570,872) | -4.6% |

General Obligation (G.O.) Bonds by Type and Series

| | Debt Service | Downtown Parking | Electric | SSA 21 | Water | Water St. TIF | Total |
|-------------------------|-------------------|------------------|-------------------|---------------|-------------------|------------------|--------------------|
| 2012 Series | 4,089,358 | - | 2,872,706 | 44,536 | - | - | 7,006,600 |
| 2013 Series | 4,060,500 | - | - | - | - | - | 4,060,500 |
| 2014 Series | 14,994,000 | - | - | - | - | - | 14,994,000 |
| 2016 Series | 9,864,725 | - | - | - | - | 3,888,625 | 13,753,350 |
| 2016 Series (Refunding) | 20,932,425 | 1,018,700 | 4,544,500 | - | 3,935,550 | - | 30,431,175 |
| 2017 Series | 7,514,900 | - | - | - | - | - | 7,514,900 |
| 2018 Series | 5,824,450 | - | - | - | - | - | 5,824,450 |
| 2020 Series | 22,080,149 | 98,000 | 4,956,450 | - | 12,977,550 | - | 40,112,149 |
| Total | 89,360,507 | 1,116,700 | 12,373,656 | 44,536 | 16,913,100 | 3,888,625 | 123,697,124 |

**City of Naperville
2022 Budget
Debt Service Fund
Revenues and Expenses**

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|-------------------|-------------------|--------------------|-------------------|------------------|---------------|
| Revenue | | | | | | |
| Bond Sale Proceeds | | | | | | |
| GO BOND PROCEEDS | 4,465,000 | - | - | - | - | - |
| PREMIUMS ON BONDS | 382,731 | - | - | - | - | - |
| Bond Sale Proceeds Total | 4,847,731 | - | - | - | - | - |
| Home Rule Sales Tax | | | | | | |
| HRST/DEBT SERVICE | 1,450,000 | 250,000 | 250,000 | 500,000 | 250,000 | 100.0% |
| Home Rule Sales Tax Total | 1,450,000 | 250,000 | 250,000 | 500,000 | 250,000 | 100.0% |
| Interest & Investment Income | | | | | | |
| GAIN/LOSS ON INVESTMENT | 435,980 | - | - | - | - | - |
| INTEREST ON INVESTMENTS | 1,805 | 98,113 | - | 80,018 | (18,095) | -18.4% |
| MONEY MANAGER FEES | (400) | (5,019) | - | (6,580) | (1,561) | 31.1% |
| Interest & Investment Income Total | 437,385 | 93,094 | - | 73,438 | (19,656) | -21.1% |
| Interfund TF (Rev) | | | | | | |
| DEBT SERVICE TRANSFER | 2,432,400 | 1,266,833 | 1,266,833 | 1,040,334 | (226,499) | -17.9% |
| Interfund TF (Rev) Total | 2,432,400 | 1,266,833 | 1,266,833 | 1,040,334 | (226,499) | -17.9% |
| Other Revenue | | | | | | |
| OTHER RECEIPTS | 222,939 | - | 244,948 | - | - | - |
| Other Revenue Total | 222,939 | - | 244,948 | - | - | - |
| Property Taxes | | | | | | |
| CURRENT/DEBT SERVICE | 9,522,945 | 9,427,981 | 10,154,260 | 8,679,161 | (748,820) | -7.9% |
| NON-CURRENT/DEBT SERVICE | 129 | - | 47 | - | - | - |
| Property Taxes Total | 9,523,074 | 9,427,981 | 10,154,307 | 8,679,161 | (748,820) | -7.9% |
| Revenue Total | 18,913,529 | 11,037,908 | 11,916,088 | 10,292,933 | (744,975) | -6.7% |
| Expense | | | | | | |
| Debt Service | | | | | | |
| BOND ISSUANCE COST | 59,266 | - | (408) | - | - | - |
| INTEREST | 2,631,652 | 2,841,441 | 2,841,441 | 2,506,595 | (334,846) | -11.8% |
| PRINCIPAL | 9,744,323 | 9,451,788 | 9,451,788 | 9,212,900 | (238,888) | -2.5% |
| Debt Service Total | 12,435,240 | 12,293,229 | 12,292,821 | 11,719,495 | (573,734) | -4.7% |
| Purchased Services | | | | | | |
| ADMINISTRATIVE SERVICE FEES | 4,791,822 | - | 1,908 | 2,862 | 2,862 | - |
| Purchased Services Total | 4,791,822 | - | 1,908 | 2,862 | 2,862 | - |
| Expense Total | 17,227,063 | 12,293,229 | 12,294,727 | 11,722,357 | (570,872) | -4.6% |



Motor Fuel Tax Fund

Fund Summary

The mission of the Motor Fuel Tax Fund is to utilize revenues from the State of Illinois for the City's annual Street Maintenance Improvement Program (MIP), which maintains the City's infrastructure and is integrated with the Capital Improvement Program. The state outlines permissible uses of these funds. The revenues help maintain and foster a quality living experience in neighborhoods through the maintenance of the City's infrastructure.

On July 1, 2020, the State of Illinois increased the Motor Fuel Tax rate as a part of the Rebuild Illinois capital plan, resulting in an increase in the City's portion of these revenues. An additional component of the Rebuild Illinois plan is a \$1.5 billion grant program made possible from state bond sale proceeds. The City's portion of this program is \$1.62 million paid out twice a year starting in 2020 and ending in 2022. These funds can only be used for bondable capital improvements.

Fund Overview by Category

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-----------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| Revenue | | | | | | |
| Interest & Investment | 338,563 | 57,786 | - | 105,288 | 47,502 | 82.2% |
| State Shared Taxes | 8,945,202 | 9,148,647 | 8,850,324 | 9,410,480 | 261,833 | 2.9% |
| Revenue Total | 9,283,766 | 9,206,433 | 8,850,324 | 9,515,768 | 309,335 | 3.4% |

| | | | | | | |
|----------------------|------------------|------------------|------------------|-------------------|----------------|-------------|
| Expense | | | | | | |
| Capital Outlay | 4,915,150 | 8,868,241 | 6,433,420 | 9,382,000 | 513,759 | 5.8% |
| Purchased Services | - | 1,020,960 | 164,651 | 1,100,000 | 79,040 | 7.7% |
| Expense Total | 4,915,150 | 9,889,201 | 6,598,071 | 10,482,000 | 592,799 | 6.0% |

Fund Expense by Department

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|--------------|------------------|------------------|------------------|-------------------|----------------|-------------|
| TED | 4,915,150 | 9,889,201 | 6,598,071 | 10,482,000 | 592,799 | 6.0% |
| Total | 4,915,150 | 9,889,201 | 6,598,071 | 10,482,000 | 592,799 | 6.0% |

City of Naperville
2022 Budget
Motor Fuel Tax Fund
Revenues and Expenses

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|------------------|------------------|--------------------|-------------------|----------------|---------------|
| Revenue | | | | | | |
| Interest & Investment Income | | | | | | |
| GAIN/LOSS ON INVESTMENT | 337,604 | - | - | - | - | - |
| INTEREST ON INVESTMENTS | 1,398 | 60,901 | - | 114,721 | 53,820 | 88.4% |
| MONEY MANAGER FEES | (438) | (3,115) | - | (9,433) | (6,318) | 202.8% |
| Interest & Investment Income Total | 338,563 | 57,786 | - | 105,288 | 47,502 | 82.2% |
| State Shared Taxes | | | | | | |
| MFT SUPPLEMENT ALLOTMENT | 340,183 | 100,000 | 235,188 | 100,000 | - | 0.0% |
| MFT TAX | 2,938,517 | 3,406,072 | 2,995,711 | 3,559,052 | 152,980 | 4.5% |
| TRANSPORTATION RENEWAL FUND | 2,427,346 | 2,403,419 | 2,380,269 | 2,512,272 | 108,853 | 4.5% |
| REBUILD IL BONDS | 3,239,156 | 3,239,156 | 3,239,156 | 3,239,156 | - | 0.0% |
| State Shared Taxes Total | 8,945,202 | 9,148,647 | 8,850,324 | 9,410,480 | 261,833 | 2.9% |
| Revenue Total | 9,283,766 | 9,206,433 | 8,850,324 | 9,515,768 | 309,335 | 3.4% |
| Expense | | | | | | |
| Capital Outlay | | | | | | |
| INFRASTRUCTURE | 4,915,150 | 8,868,241 | 6,433,420 | 8,382,000 | (486,241) | -5.5% |
| LAND | - | - | - | 1,000,000 | 1,000,000 | - |
| Capital Outlay Total | 4,915,150 | 8,868,241 | 6,433,420 | 9,382,000 | 513,759 | 5.8% |
| Purchased Services | | | | | | |
| ARCHITECT AND ENGINEER SERVICE | - | 1,020,960 | 164,651 | 1,100,000 | 79,040 | 7.7% |
| Purchased Services Total | - | 1,020,960 | 164,651 | 1,100,000 | 79,040 | 7.7% |
| Expense Total | 4,915,150 | 9,889,201 | 6,598,071 | 10,482,000 | 592,799 | 6.0% |



Road and Bridge Fund

Fund Summary

The Road and Bridge Fund provides a funding source for local road construction projects. The fund uses revenues from a \$0.04 cent local gas tax and revenues the City receives from four local township road districts. The four local townships are Naperville and Lisle in DuPage County and DuPage and Wheatland in Will County. Each township annually allocates a share of their roadway funds to the City.

In August 2016, the use of local gas taxes was solely dedicated to the Road and Bridge Fund through Ordinance 16-107. The fund is also supplemented by roadway damage fees collected by the City as part of the overweight truck permit process. Revenues help maintain and foster a quality living experience in neighborhoods through maintenance of the City's roadway and bridge infrastructure.

Fund Overview by Category

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-----------------------|------------------|------------------|--------------------|------------------|----------------|---------------|
| Revenue | | | | | | |
| Interest & Investment | 42,420 | 10,397 | - | 1,345 | (9,052) | -87.1% |
| Local Gasoline Tax | 2,022,588 | 2,496,000 | 2,222,370 | 2,736,000 | 240,000 | 9.6% |
| Local Shared Taxes | 307,154 | 305,275 | 330,294 | 303,146 | (2,129) | -0.7% |
| License & Permit | 48,191 | 45,000 | 45,842 | 40,000 | (5,000) | -11.1% |
| Other Revenue | (1,282) | - | - | - | - | - |
| State Shared Taxes | 35,569 | 37,420 | 49,932 | 43,285 | 5,865 | 15.7% |
| Revenue Total | 2,454,641 | 2,894,092 | 2,648,439 | 3,123,776 | 229,684 | 7.9% |

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|----------------------|------------------|------------------|--------------------|------------------|-----------------|---------------|
| Expense | | | | | | |
| Salaries & Wages | 507,021 | 511,713 | 552,522 | 493,664 | (18,049) | -3.5% |
| Benefits & Related | 197,123 | 185,854 | 210,686 | 168,926 | (16,928) | -9.1% |
| Purchased Services | 2,523 | - | 3,590 | - | - | - |
| Capital Outlay | 2,193,344 | 2,295,000 | 1,806,128 | 2,295,000 | - | 0.0% |
| Expense Total | 2,900,011 | 2,992,567 | 2,572,925 | 2,957,590 | (34,977) | -1.2% |

Fund Expense by Department

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|--------------|------------------|------------------|--------------------|------------------|-----------------|---------------|
| Finance | 2,523 | - | 3,590 | - | - | - |
| Public Works | 23,344 | 125,000 | 23,998 | 125,000 | - | 0.0% |
| TED | 2,874,144 | 2,867,567 | 2,545,337 | 2,832,590 | (34,977) | -1.2% |
| Total | 2,900,011 | 2,992,567 | 2,572,925 | 2,957,590 | (34,977) | -1.2% |

City of Naperville
2022 Budget
Road and Bridge Fund
Revenues and Expenses

| | 2020 | 2021 | 2021 | 2022 | Change | Change |
|---|------------------|------------------|------------------|------------------|-----------------|---------------|
| | Actual | Budget | Projection | Budget | (\$) | (%) |
| Revenue | | | | | | |
| Interest & Investment Income | | | | | | |
| GAIN/LOSS ON INVESTMENT | 42,339 | - | - | - | - | - |
| INTEREST ON INVESTMENTS | 175 | 10,957 | - | 1,465 | (9,492) | -86.6% |
| MONEY MANAGER FEES | (94) | (560) | - | (120) | 440 | -78.6% |
| Interest & Investment Income Total | 42,420 | 10,397 | - | 1,345 | (9,052) | -87.1% |
| Local Gasoline Tax | | | | | | |
| GAS TAX | 2,022,588 | 2,496,000 | 2,222,370 | 2,736,000 | 240,000 | 9.6% |
| Local Gasoline Tax Total | 2,022,588 | 2,496,000 | 2,222,370 | 2,736,000 | 240,000 | 9.6% |
| Local Shared Taxes | | | | | | |
| NON-CURRENT/TOWNSHIP R&B | 4 | - | 2 | - | - | - |
| TOWNSHIP ROAD AND BRIDGE | 307,150 | 305,275 | 330,292 | 303,146 | (2,129) | -0.7% |
| Local Shared Taxes Total | 307,154 | 305,275 | 330,294 | 303,146 | (2,129) | -0.7% |
| Other License & Permit | | | | | | |
| OTHER PERMITS | 48,191 | 45,000 | 45,842 | 40,000 | (5,000) | -11.1% |
| Other License & Permit Total | 48,191 | 45,000 | 45,842 | 40,000 | (5,000) | -11.1% |
| Other Revenue | | | | | | |
| BAD DEBT | (1,282) | - | - | - | - | - |
| Other Revenue Total | (1,282) | - | - | - | - | - |
| State Shared Taxes | | | | | | |
| PPRT | 35,569 | 37,420 | 49,932 | 43,285 | 5,865 | 15.7% |
| State Shared Taxes Total | 35,569 | 37,420 | 49,932 | 43,285 | 5,865 | 15.7% |
| Revenue Total | 2,454,641 | 2,894,092 | 2,648,439 | 3,123,776 | 229,684 | 7.9% |
| Expense | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 456,867 | 511,713 | 482,963 | 463,664 | (48,049) | -9.4% |
| OVERTIME PAY | 50,154 | - | 69,559 | 30,000 | 30,000 | - |
| Salaries & Wages Total | 507,021 | 511,713 | 552,522 | 493,664 | (18,049) | -3.5% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 4,359 | 5,619 | 4,584 | 5,066 | (553) | -9.8% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 583 | 727 | 604 | 607 | (120) | -16.5% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 68,427 | 86,261 | 76,470 | 84,535 | (1,726) | -2.0% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 557 | 651 | 567 | 595 | (56) | -8.6% |
| IMRF | 87,720 | 55,521 | 90,575 | 42,357 | (13,164) | -23.7% |
| MEDICARE | 6,761 | 7,196 | 7,221 | 6,848 | (348) | -4.8% |
| SOCIAL SECURITY | 28,716 | 29,880 | 30,665 | 28,918 | (962) | -3.2% |
| Benefits & Related Total | 197,123 | 185,854 | 210,686 | 168,926 | (16,928) | -9.1% |
| Capital Outlay | | | | | | |
| INFRASTRUCTURE | 2,193,344 | 2,295,000 | 1,806,128 | 2,295,000 | - | 0.0% |
| Capital Outlay Total | 2,193,344 | 2,295,000 | 1,806,128 | 2,295,000 | - | 0.0% |
| Purchased Services | | | | | | |
| ADMINISTRATIVE SERVICE FEES | 2,523 | - | 3,590 | - | - | - |
| Purchased Services Total | 2,523 | - | 3,590 | - | - | - |
| Expense Total | 2,900,011 | 2,992,567 | 2,572,925 | 2,957,590 | (34,977) | -1.2% |



Special Service Area 21 – Van Buren Parking Deck

Fund Summary

Special Service Area 21 (SSA 21) was created in Fiscal Year (FY) 2001 to establish a financing mechanism for repayment of a proportionate share of the cost to design and construct a parking deck on Van Buren Avenue. Issuance of debt took place in FY2001, and the final debt payment will take place in 2022. As part of the SSA, downtown property owners are assessed an additional tax on their annual property tax bills. Annual expenditures represent the required debt service payments. As of 2020, the City no longer levies property taxes for SSA 21 as it has the necessary dollars to fund its debt payments.

Fund Overview by Category

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-----------------------|----------------|----------------|--------------------|----------------|----------------|---------------|
| Revenue | | | | | | |
| Interest & Investment | 39,517 | 14,306 | - | 5,140 | (9,166) | -64.1% |
| Revenue Total | 39,517 | 14,306 | - | 5,140 | (9,166) | -64.1% |

| | | | | | | |
|----------------------|----------------|---------------|----------------|---------------|------------------|---------------|
| Expense | | | | | | |
| Debt Service | 225,850 | 224,485 | 224,485 | 44,536 | (179,949) | -80.2% |
| Expense Total | 225,850 | 24,485 | 224,485 | 44,536 | (179,949) | -80.2% |

City of Naperville
2022 Budget
Special Service Area 21 Fund
Revenues and Expenses

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|----------------|----------------|--------------------|----------------|------------------|---------------|
| Revenue | | | | | | |
| Interest & Investment Income | | | | | | |
| GAIN/LOSS ON INVESTMENT | 39,354 | - | - | - | - | - |
| INTEREST ON INVESTMENTS | 163 | 15,077 | - | 5,601 | (9,476) | -62.9% |
| MONEY MANAGER FEES | - | (771) | - | (461) | 310 | -40.2% |
| Interest & Investment Income Total | 39,517 | 14,306 | - | 5,140 | (9,166) | -64.1% |
| Revenue Total | 39,517 | 14,306 | - | 5,140 | (9,166) | -64.1% |
| Expense | | | | | | |
| Debt Service | | | | | | |
| INTEREST | 21,737 | 13,573 | 13,573 | 5,136 | (8,437) | -62.2% |
| PRINCIPAL | 204,113 | 210,913 | 210,913 | 39,400 | (171,513) | -81.3% |
| Debt Service Total | 225,850 | 224,485 | 224,485 | 44,536 | (179,949) | -80.2% |
| Expense Total | 225,850 | 224,485 | 224,485 | 44,536 | (179,949) | -80.2% |



Special Service Area 23 – Naper Main

Fund Summary

Special Service Area 23 (SSA 23) was created in 2007 to provide a financing mechanism to collect a portion of the debt service for the Van Buren parking deck addition, also referred to as Naper Main. In April 2012, the City Council passed a resolution suspending the levy until November 2014. Naper Main was completed in late 2014, and the tax levy was reinstated.

This SSA has an economic incentive; the sales tax dollars received by the City are rebated back to the owner of the property. The City then levies the SSA (owner), who uses the sales tax rebate to pay the property tax levy. The annual expenditures represent the required debt service payments.

Fund Overview by Category

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Chang (%) |
|-----------------------|----------------|----------------|--------------------|----------------|----------------|--------------|
| Revenue | | | | | | |
| Interest & Investment | 7,117 | - | - | 1,473 | 1,473 | - |
| Property Taxes | 99,931 | 65,000 | 99,931 | 98,939 | 33,939 | 52.2% |
| Revenue Total | 107,048 | 65,000 | 99,931 | 100,412 | 35,412 | 54.5% |

| | | | | | | |
|----------------------|---------------|---------------|----------|---------------|---------------|--------------|
| Expense | | | | | | |
| Interfund Transfer | 99,931 | 65,000 | - | 98,939 | 33,939 | 52.2% |
| Expense Total | 99,931 | 65,000 | - | 98,939 | 33,939 | 52.2% |

City of Naperville
2022 Budget
Special Service Area 23 Fund
Revenues and Expenses

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|----------------|----------------|--------------------|----------------|----------------|---------------|
| Revenue | | | | | | |
| Interest & Investment Income | | | | | | |
| GAIN/LOSS ON INVESTMENT | 7,269 | - | - | - | - | - |
| INTEREST ON INVESTMENTS | 30 | - | - | 1,605 | 1,605 | - |
| MONEY MANAGER FEES | (182) | - | - | (132) | (132) | - |
| Interest & Investment Income Total | 7,117 | - | - | 1,473 | 1,473 | - |
| Property Taxes | | | | | | |
| CURRENT/SSA #23 | 99,931 | 65,000 | 99,931 | 98,939 | 33,939 | 52.2% |
| Property Taxes Total | 99,931 | 65,000 | 99,931 | 98,939 | 33,939 | 52.2% |
| Revenue Total | 107,048 | 65,000 | 99,931 | 100,412 | 35,412 | 54.5% |
| Expense | | | | | | |
| Interfund TF (Exp) | | | | | | |
| TRANSFER OUT | 99,931 | 65,000 | - | 98,939 | 33,939 | 52.2% |
| Interfund TF (Exp) Total | 99,931 | 65,000 | - | 98,939 | 33,939 | 52.2% |
| Expense Total | 99,931 | 65,000 | - | 98,939 | 33,939 | 52.2% |



Special Service Area 25 – LaCrosse Traffic Signal Fund

Fund Summary

Special Service Area 25 (SSA 25), created in 2012 after passage of the adopted Fiscal Year (FY) 2013 budget, provides a financing mechanism to collect a portion of the debt service for the traffic signal at LaCrosse Lane and Route 59 over a period of 15 years.

Fund Revenues and Expenses by Category

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Chang (%) |
|-----------------------|----------------|----------------|--------------------|----------------|----------------|--------------|
| Revenue | | | | | | |
| Interest & Investment | 6,032 | - | - | 1,276 | 1,276 | - |
| Property Taxes | 68,002 | 68,000 | 68,000 | 68,000 | - | 0.0% |
| Revenue Total | 74,034 | 68,000 | 68,000 | 69,276 | 1,276 | 1.9% |

| | | | | | | |
|----------------------|---------------|---------------|----------|---------------|----------|-------------|
| Expense | | | | | | |
| Interfund Transfer | 68,002 | 68,000 | - | 68,000 | - | 0.0% |
| Expense Total | 68,002 | 68,000 | - | 68,000 | - | 0.0% |

City of Naperville
2022 Budget
Special Service Area 25 Fund
Revenues and Expenses

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|----------------|----------------|--------------------|----------------|----------------|---------------|
| Revenue | | | | | | |
| Interest & Investment Income | | | | | | |
| GAIN/LOSS ON INVESTMENT | 6,007 | - | - | - | - | - |
| INTEREST ON INVESTMENTS | 25 | - | - | 1,390 | 1,390 | - |
| MONEY MANAGER FEES | - | - | - | (114) | (114) | - |
| Interest & Investment Income Total | 6,032 | - | - | 1,276 | 1,276 | - |
| Property Taxes | | | | | | |
| CURRENT/SSA #25 | 68,002 | 68,000 | 68,000 | 68,000 | - | 0.0% |
| Property Taxes Total | 68,002 | 68,000 | 68,000 | 68,000 | - | 0.0% |
| Revenue Total | 74,034 | 68,000 | 68,000 | 69,276 | 1,276 | 1.9% |
| Expense | | | | | | |
| Interfund TF (Exp) | | | | | | |
| TRANSFER OUT | 68,002 | 68,000 | - | 68,000 | - | 0.0% |
| Interfund TF (Exp) Total | 68,002 | 68,000 | - | 68,000 | - | 0.0% |
| Expense Total | 68,002 | 68,000 | - | 68,000 | - | 0.0% |



Special Service Area 30 – Downtown Streetscape

Fund Summary

Special Service Area 30 (SSA 30) was established to fund a capital project involving the design and construction of improvements to the streetscape in the Central Business District following new downtown standards. Work will include the installation of new sidewalks, curbs, and parkway features as identified in the *Naperville Downtown 2030 Plan*.

This work was originally planned to occur in 2020; however, these efforts were deferred in spring 2020 at the request of downtown property owners due to the uncertainties surrounding the COVID-19 pandemic. Work will commence in early 2022. Bonds will be issued to pay for 2022 construction work for areas along both sides of Jefferson Avenue between Main and Webster streets and both sides of Main Street between Jefferson and Jackson avenues. Project costs will be expensed to the Bond Fund and SSA 30 will provide a financing mechanism for the debt service, beginning in 2023.

Fund Revenues and Expenses by Category

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|----------------------|-------------|-------------|-----------------|-------------|-------------|------------|
| Revenue | | | | | | |
| Property Taxes | - | - | - | - | - | - |
| Revenue Total | - | - | - | - | - | - |

| | | | | | | |
|----------------------|---|---|---|---|---|---|
| Expense | | | | | | |
| Debt Service | - | - | - | - | - | - |
| Expense Total | - | - | - | - | - | - |



Special Service Area 31 – Downtown Streetscape

Fund Summary

Special Service Area 31 (SSA 31) was created to help finance City-required streetscape improvements following the redevelopment of the downtown property at 41 W. Jefferson Ave. Due to the cost to bring the streetscape up to current City standards, the City considered a SSA as a mechanism for financing these improvements.

The City reimbursed the property owner for the full costs related to the improvements in 2019 and began to levy property taxes in 2021 to recoup the amount, plus interest, over the next 15 years.

Fund Revenues and Expenses by Category

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|----------------------|-------------|---------------|-----------------|---------------|----------------|---------------|
| Revenue | | | | | | |
| Property Taxes | - | 27,000 | 27,270 | 23,445 | (3,555) | -13.2% |
| Revenue Total | - | 27,000 | 27,270 | 23,445 | (3,555) | -13.2% |

| | | | | | | |
|----------------------|---|---|---|---|---|---|
| Expense | | | | | | |
| Capital Outlay | - | - | - | - | - | - |
| Expense Total | - | - | - | - | - | - |

City of Naperville
2022 Budget
Special Service Area 31 Fund
Revenues and Expenses

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-----------------------------|----------------|----------------|--------------------|----------------|----------------|---------------|
| Revenue | | | | | | |
| Property Taxes | | | | | | |
| CURRENT/SSA #31 | - | 27,000 | 27,270 | 23,445 | (3,555) | -13.2% |
| Property Taxes Total | - | 27,000 | 27,270 | 23,445 | (3,555) | -13.2% |
| Revenue Total | - | 27,000 | 27,270 | 23,445 | (3,555) | -13.2% |



Downtown Parking Fund

Fund Summary

State statute allows the City to implement a food and beverage (F&B) tax within a defined location. The downtown F&B tax was implemented for the downtown area in September 2008 with 75% of restaurants agreeing to the tax. City Council approved the tax at a rate of 1.50% for a 25-year period.

In September 2015, Council approved the home rule sales tax at a rate of 0.50%. The downtown F&B tax was decreased by 0.50% to 1.0% as an offset to the home rule sales tax implementation. In March 2018, Council approved the increase of the home rule sales tax to 0.75% and subsequently decreased the F&B tax by 0.25% to 0.75%, thereby ensuring the total combined rate of the home rule sales tax and downtown F&B tax will not exceed 1.50%. The downtown F&B tax is used to pay for two-thirds of downtown parking deck construction and maintenance.

Fund Overview by Category

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-----------------------|------------------|------------------|--------------------|------------------|--------------|---------------|
| Revenue | | | | | | |
| Bond Sale Proceeds | 98,474 | - | - | - | - | - |
| Fees | 2,472 | - | - | - | - | - |
| Food & Beverage Tax | 500,907 | 657,213 | 673,083 | 662,671 | 5,458 | 0.8% |
| Home Rule Sales Tax | 754,179 | 657,213 | 621,140 | 662,671 | 5,458 | 0.8% |
| Interest & Investment | 316,682 | 101,891 | - | 96,887 | (5,004) | -4.9% |
| Rents & Royalties | 116,917 | 116,917 | 127,546 | 116,917 | - | 0.0% |
| Revenue Total | 1,789,631 | 1,533,234 | 1,421,768 | 1,539,146 | 5,912 | 0.4% |

| Expense | | | | | | |
|----------------------|----------------|------------------|------------------|----------------|--------------------|---------------|
| Capital Outlay | - | 1,310,100 | 773,943 | 231,667 | (1,078,433) | -82.3% |
| Debt Service | 323,145 | 315,644 | 315,637 | 304,900 | (10,744) | -3.4% |
| Interfund Transfer | (167,835) | - | - | - | - | - |
| Purchased Services | 52,211 | - | 6,000 | 50,000 | 50,000 | - |
| Expense Total | 207,521 | 1,625,744 | 1,095,580 | 586,567 | (1,039,177) | -63.9% |

**City of Naperville
2022 Budget
Downtown Parking Fund
Revenues and Expenses**

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|------------------|------------------|--------------------|------------------|--------------------|---------------|
| Revenue | | | | | | |
| Bond Sale Proceeds | | | | | | |
| GO BOND PROCEEDS | 80,000 | - | - | - | - | - |
| PREMIUMS ON BONDS | 18,474 | - | - | - | - | - |
| Bond Sale Proceeds Total | 98,474 | - | - | - | - | - |
| Fees | | | | | | |
| OTHER FEES | 2,472 | - | - | - | - | - |
| Fees Total | 2,472 | - | - | - | - | - |
| Food & Beverage Tax | | | | | | |
| F&B/DOWNTOWN PARKING | 500,907 | 657,213 | 673,083 | 662,671 | 5,458 | 0.8% |
| Food & Beverage Tax Total | 500,907 | 657,213 | 673,083 | 662,671 | 5,458 | 0.8% |
| Home Rule Sales Tax | | | | | | |
| HRST/DOWNTOWN PARKING | 754,179 | 657,213 | 621,140 | 662,671 | 5,458 | 0.8% |
| Home Rule Sales Tax Total | 754,179 | 657,213 | 621,140 | 662,671 | 5,458 | 0.8% |
| Interest & Investment Income | | | | | | |
| GAIN/LOSS ON INVESTMENT | 325,733 | - | - | - | - | - |
| INTEREST ON INVESTMENTS | 1,348 | 107,384 | - | 105,568 | (1,816) | -1.7% |
| MONEY MANAGER FEES | (10,399) | (5,493) | - | (8,681) | (3,188) | 58.0% |
| Interest & Investment Income Total | 316,682 | 101,891 | - | 96,887 | (5,004) | -4.9% |
| Rents & Royalties | | | | | | |
| LEASE INCOME | 116,917 | 116,917 | 127,546 | 116,917 | - | 0.0% |
| Rents & Royalties Total | 116,917 | 116,917 | 127,546 | 116,917 | - | 0.0% |
| Revenue Total | 1,789,631 | 1,533,234 | 1,421,768 | 1,539,146 | 5,912 | 0.4% |
| Expense | | | | | | |
| Capital Outlay | | | | | | |
| BUILDING IMPROVEMENTS | - | 1,310,100 | 773,943 | 231,667 | (1,078,433) | -82.3% |
| Capital Outlay Total | - | 1,310,100 | 773,943 | 231,667 | (1,078,433) | -82.3% |
| Debt Service | | | | | | |
| BOND ISSUANCE COST | 945 | - | (7) | - | - | - |
| INTEREST | 37,200 | 35,644 | 35,644 | 29,900 | (5,744) | -16.1% |
| PRINCIPAL | 285,000 | 280,000 | 280,000 | 275,000 | (5,000) | -1.8% |
| Debt Service Total | 323,145 | 315,644 | 315,637 | 304,900 | (10,744) | -3.4% |
| Interfund TF (Exp) | | | | | | |
| TRANSFER IN | (167,835) | - | - | - | - | - |
| Interfund TF (Exp) Total | (167,835) | - | - | - | - | - |
| Purchased Services | | | | | | |
| ARCHITECT AND ENGINEER SERVICE | 52,211 | - | 6,000 | 50,000 | 50,000 | - |
| Purchased Services Total | 52,211 | - | 6,000 | 50,000 | 50,000 | - |
| Expense Total | 207,521 | 1,625,744 | 1,095,580 | 586,567 | (1,039,177) | -63.9% |



Water Street Tax Increment Financing (TIF) Fund

Fund Summary

The Water Street TIF was created in December 2007 to establish a financing mechanism for the Water Street Redevelopment Project. The eligible costs under this TIF included land, stormwater, sanitary sewer, parking facilities, the service of public facilities and spaces pursuant to the act, and road improvements. Construction began in 2015 and was completed in 2017. The City spent \$18.12 million towards completion of the project. To support the project, the City issued General Obligation Bonds and utilized funds from the Downtown Parking Fund to pay for improvements. The frozen valuation of the TIF is \$1.80 million, and the 2021 valuation of the \$4.48 million incremental tax value of the property will be collected by the City to pay back the bonds over the life of the TIF.

Fund Overview by Category

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-----------------------|----------------|----------------|-----------------|----------------|---------------|-------------|
| Revenue | | | | | | |
| Interest & Investment | 53,543 | 18,449 | - | 630 | (17,819) | -96.6% |
| Property Taxes | 337,047 | 345,000 | 359,033 | 373,395 | 28,395 | 8.2% |
| Revenue Total | 390,590 | 363,449 | 359,0833 | 374,025 | 10,576 | 2.9% |

| | | | | | | |
|----------------------|------------------|----------------|--------------|----------------|------------------|---------------|
| Expense | | | | | | |
| Interfund Transfer | 1,342,783 | 543,453 | - | 373,395 | (170,058) | -31.3% |
| Purchased Services | 3,187 | 3,800 | 3,800 | 3,868 | 68 | 1.8% |
| Expense Total | 1,345,970 | 547,253 | 3,800 | 377,263 | (169,990) | -31.1% |

Fund Expense by Department

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---------------|------------------|----------------|-----------------|----------------|------------------|---------------|
| Finance | 3,187 | 3,800 | 3,800 | 3,868 | 68 | 1.8% |
| Miscellaneous | 2,432,302 | 543,453 | - | 373,395 | (170,058) | -31.3% |
| Undefined | (1,089,519) | - | - | - | - | - |
| Total | 1,345,970 | 547,253 | 3,800 | 377,263 | (169,990) | -31.1% |

City of Naperville
2022 Budget
Water Street TIF Fund
Revenues and Expenses

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|------------------|----------------|--------------------|----------------|------------------|---------------|
| Revenue | | | | | | |
| Interest & Investment Income | | | | | | |
| GAIN/LOSS ON INVESTMENT | 54,460 | - | - | - | - | - |
| INTEREST ON INVESTMENTS | 225 | 19,442 | - | 686 | (18,756) | -96.5% |
| MONEY MANAGER FEES | (1,143) | (993) | - | (56) | 937 | -94.4% |
| Interest & Investment Income Total | 53,543 | 18,449 | - | 630 | (17,819) | -96.6% |
| Property Taxes | | | | | | |
| CURRENT/WATER ST TIF | 337,047 | 345,000 | 359,033 | 373,395 | 28,395 | 8.2% |
| Property Taxes Total | 337,047 | 345,000 | 359,033 | 373,395 | 28,395 | 8.2% |
| Revenue Total | 390,590 | 363,449 | 359,033 | 374,025 | 10,576 | 2.9% |
| Expense | | | | | | |
| Interfund TF (Exp) | | | | | | |
| TRANSFER IN | (1,089,519) | - | - | - | - | - |
| TRANSFER OUT | 2,432,302 | 543,453 | - | 373,395 | (170,058) | -31.3% |
| Interfund TF (Exp) Total | 1,342,783 | 543,453 | - | 373,395 | (170,058) | -31.3% |
| Purchased Services | | | | | | |
| FINANCIAL SERVICE | 3,187 | 3,800 | 3,800 | 3,868 | 68 | 1.8% |
| Purchased Services Total | 3,187 | 3,800 | 3,800 | 3,868 | 68 | 1.8% |
| Expense Total | 1,345,970 | 547,253 | 3,800 | 377,263 | (169,990) | -31.1% |



Phosphorous Removal Fund

Fund Summary

In 2016, the Water Utilities conducted a rate study to align revenues with costs for providing services. Among the study’s major considerations were permit requirements mandated by the Illinois Environmental Protection Agency (IEPA), which oversees the City’s operations at Springbrook Water Reclamation Center (SWRC). As part of the permit renewal requirements, the City must implement improvements to reduce phosphorus discharged from the SWRC by 2028.

On April 5, 2017, City Council approved a new rate schedule to address the financial needs of the utility. Included in the rate schedule is a graduated phosphorus surcharge for wastewater customers which will be used to fund half the EPA-mandated improvements at SWRC. Work on improvements is scheduled to begin in 2025. The phosphorus surcharge will expire once funds collected are equal to 50% of the cost of improvements.

Fund Overview by Category

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-----------------------|------------------|------------------|------------------|------------------|----------------|--------------|
| Revenue | | | | | | |
| Interest & Investment | 951,364 | - | - | - | - | - |
| Wastewater Charges | 1,268,698 | 1,280,240 | 1,405,930 | 1,554,355 | 274,115 | 21.4% |
| Revenue Total | 2,220,062 | 1,280,240 | 1,405,930 | 1,554,355 | 274,115 | 21.4% |

City of Naperville
2022 Budget
Phosphorus Removal Fund
Revenues and Expenses

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|------------------|------------------|--------------------|------------------|----------------|---------------|
| Revenue | | | | | | |
| Interest & Investment Income | | | | | | |
| GAIN/LOSS ON INVESTMENT | 947,442 | - | - | - | - | - |
| INTEREST ON INVESTMENTS | 3,922 | - | - | - | - | - |
| Interest & Investment Income Total | 951,364 | - | - | - | - | - |
| Wastewater Charges | | | | | | |
| WW/RESIDENTIAL/PHOSPHORUS | 1,013,767 | 1,020,028 | 1,058,520 | 1,125,058 | 105,030 | 10.3% |
| WW/COMMERICAL/PHOSPHORUS | 243,812 | 248,636 | 331,217 | 397,804 | 149,168 | 60.0% |
| WW/INDUSTRIAL/PHOSPHORUS | 3,597 | 3,732 | 5,841 | 9,204 | 5,472 | 146.6% |
| WW/MUNICIPAL/PHOSPHORUS | 7,523 | 7,844 | 10,353 | 22,289 | 14,445 | 184.2% |
| Wastewater Charges Total | 1,268,698 | 1,280,240 | 1,405,930 | 1,554,355 | 274,115 | 21.4% |
| Revenue Total | 2,220,062 | 1,280,240 | 1,405,930 | 1,554,355 | 274,115 | 21.4% |



Water Capital Fund

Fund Summary

In 2021, the Water Utilities conducted a rate study for projected costs between 2022 and 2024. During the study, significant capital needs were identified due to aging infrastructure and shifts in state and federally mandated standards for water and wastewater operations. To support these capital needs, a fixed capital charge was added to rate payers' bills to provide a dedicated funding source for assets that is not dependent on fluctuating usage variables, such as weather patterns or conservation trends.

To better monitor capital expenses and adhere to restrictions placed on the capital charge, a separate fund was created to track all capital revenues and expenses related to the Water and Wastewater Utilities.

Fund Overview by Category

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|----------------------|-------------|-------------|-----------------|-------------------|-------------------|------------|
| Revenue | | | | | | |
| Bond Sale Proceeds | - | - | - | 10,000,000 | 10,000,000 | - |
| Interfund Transfer | - | - | - | 17,871,396 | 17,871,396 | - |
| Water Charges | - | - | - | 800,879 | 800,879 | - |
| Revenue Total | - | - | - | 28,672,275 | 28,672,275 | - |

| | | | | | | |
|----------------------|---|---|---|-------------------|-------------------|---|
| Expense | | | | | | |
| Capital Outlay | - | - | - | 28,672,275 | 28,672,275 | - |
| Expense Total | - | - | - | 28,672,275 | 28,672,275 | - |

City of Naperville
2022 Budget
Water Capital Fund
Revenues and Expenses

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---------------------------------|----------------|----------------|--------------------|-------------------|-------------------|---------------|
| Revenue | | | | | | |
| Bond Sale Proceeds | | | | | | |
| GO BOND PROCEEDS | - | - | - | 10,000,000 | 10,000,000 | - |
| Bond Sale Proceeds Total | - | - | - | 10,000,000 | 10,000,000 | - |
| Interfund TF (Rev) | | | | | | |
| CAPITAL TRANSFER | - | - | - | 17,871,396 | 17,871,396 | - |
| Interfund TF (Rev) Total | - | - | - | 17,871,396 | 17,871,396 | - |
| Water Charges | | | | | | |
| W/RESIDENTIAL/CAPITAL | - | - | - | 599,932 | 599,932 | - |
| W/COMMERCIAL/CAPITAL | - | - | - | 191,332 | 191,332 | - |
| W/INDUSTRIAL/CAPITAL | - | - | - | 2,649 | 2,649 | - |
| W/INST GOVT/CAPITAL | - | - | - | 3,591 | 3,591 | - |
| W/MTRD CONST/CAPITAL | - | - | - | 1,595 | 1,595 | - |
| W/MUNICIPAL/CAPITAL | - | - | - | 1,780 | 1,780 | - |
| Water Charges Total | - | - | - | 800,879 | 800,879 | - |
| Revenue Total | - | - | - | 28,672,275 | 28,672,275 | - |
| Expense | | | | | | |
| Capital Outlay | | | | | | |
| INFRASTRUCTURE | - | - | - | 27,438,275 | 27,438,275 | - |
| TECHNOLOGY | - | - | - | 138,000 | 138,000 | - |
| VEHICLES AND EQUIPMENT | - | - | - | 1,096,000 | 1,096,000 | - |
| Capital Outlay Total | - | - | - | 28,672,275 | 28,672,275 | - |
| Expense Total | - | - | - | 28,672,275 | 28,672,275 | - |

2022-2026 CAPITAL IMPROVEMENT PROGRAM





2022 – 2026 Capital Improvement Program (CIP)

The Capital Improvement Program (CIP) represents the City of Naperville’s commitment to plan and maintain assets linked to the City’s mission as well as the long-term investment in the City’s infrastructure. The CIP provides the City’s long-range financial plan that complements the annual budget, which provides the short-term financial plan to fund operations. The City publishes the CIP as part of the annual budget; together, the two documents provide a comprehensive plan for financing the City’s programs and enhancing the quality of life in Naperville. This document summarizes all major capital outlay anticipated over the next five years and is comprised of project descriptions, financial requirements, and funding sources.

Projects may include land acquisition; the construction of new buildings; additions to or renovations of existing buildings; construction or reconstruction of streets; infrastructure for utilities; major equipment purchases; and technology upgrades, including both software and hardware. While some projects are funded through current revenues, the size and magnitude of these projects have historically required the use of bond funds to supplement revenue streams.

During preparation and review of the CIP, staff sets priorities and identifies which projects can be accomplished in a given year within the limits of the City’s control. The City also incorporates resource allocation, prioritization, consideration of external factors, and cost evaluation to arrive at the final capital program. As would be expected, the data available, and therefore the expenditure estimates, for earlier years are more precise than later years. Additionally, the 2022 – 2026 CIP recommendation is based on the City’s three financial principles:

- **Principle 1** – The City will pass a structurally balanced operating budget annually;
- **Principle 2** – The City commits to continuous improvement in the delivery of necessary and cost-effective services; and
- **Principle 3** – The City will actively seek to increase its reserves to twenty-five percent (25%) and reduce its debt by twenty-five percent (25%) in the next eight (8) years.

While all three principles were instrumental in development of the 2022 budget recommendation, Principle 3 is most directly tied to the CIP. Principle 3 provides guidance on the appropriate level of debt, aggressiveness of a debt reduction plan, and how debt policies shape future property tax levies and the City’s AAA bond rating.

Budget Structure

Capital and debt service funds contain expenses that fall into both maintenance expenditures and one-time capital expenditures. Capital and debt service funds include the following:

- Bond Fund
- Debt Service Fund
- Motor Fuel Tax Fund
- Road and Bridge Fund
- SSA 23 – Naper Main Fund
- Water Street TIF Fund
- American Rescue Fund
- Capital Projects Fund
- Downtown Parking Fund
- Phosphorus Fund
- SSA 21 – Van Buren Parking Deck Fund
- SSA 25 – Lacrosse Traffic Signal Fund
- Downtown Streetscape SSA Funds

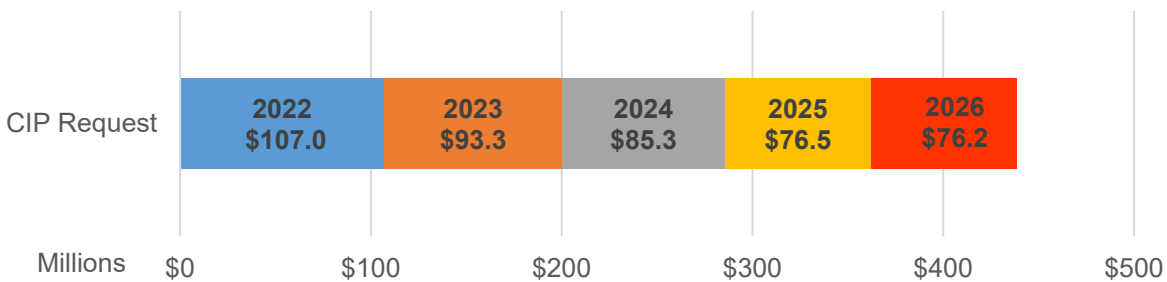


2022 – 2026 Capital Improvement Program (CIP)

Program Highlights

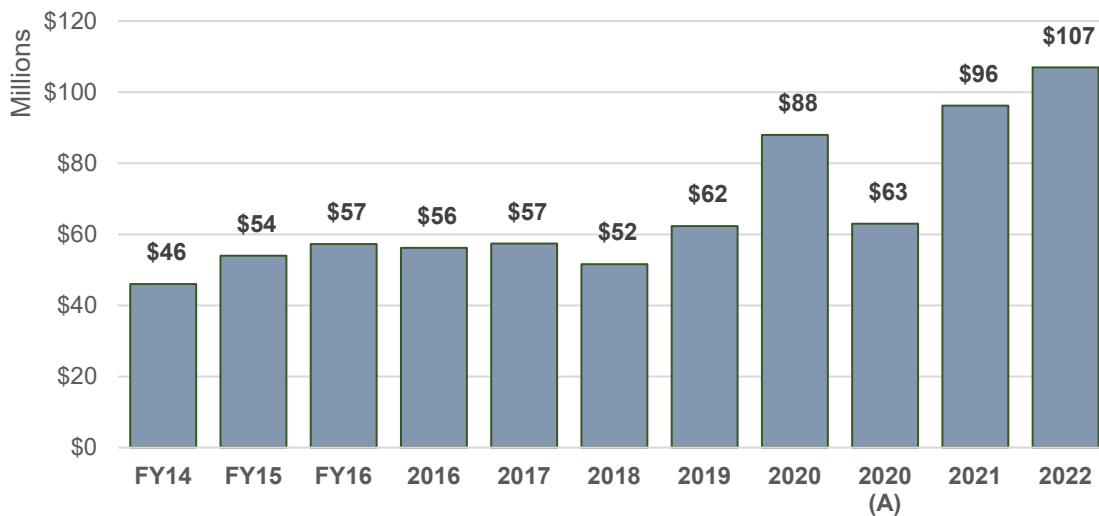
Five-Year Overview

The five-year CIP totals \$438.3 million and ensures needed capital projects and infrastructure are in place in a timely manner to accommodate continued development of the community. Below is the distribution by calendar year of the five-year CIP. In each year, the CIP request becomes more refined. Expenses in 2022 are based on engineering estimates or recent bid prices and accurately reflect the expected cost for the upcoming year. Conversely, expenses projected in 2026 are based on historical expenses and foreseeable needs of the community but are ultimately forecasts. For this reason, staff presents City Council with a five-year overview of projects but limits the dollars requested to only those necessary to support the upcoming year. (See Exhibit 1 for a listing of projects by category.)



2022 Overview

The 2022 CIP is valued at \$107.0 million, which is a 17.7% increase from the 2021 approved program of \$90.9 million. (See Exhibit 2 for a listing of 2022 projects by department.) The 2022 program is the highest level in the past 10 years as the City continues to re-invest more in aging infrastructure and invest in new capital programs. The graph below shows the value of the approved capital programs over the last 10 years. The original 2020 CIP and the amended 2020 CIP are displayed on the graph.





2022 – 2026 Capital Improvement Program (CIP)

2022 Change

| | 2021 Approved | 2022 Projected | 2022 Proposed |
|-----------------------------------|------------------|-------------------|------------------|
| Building Maintenance/Upgrade | 6.87 | 4.77 | 6.78 |
| eGovernment | 2.87 | 5.89 | 1.89 |
| Electric | 15.27 | 14.94 | 15.44 |
| Other Capital | 2.37 | 1.87 | 1.69 |
| Roadway & Bridge | 28.99 | 34.81 | 39.14 |
| Sidewalk & Parking Lot | 1.10 | 1.37 | 5.10 |
| Stormwater | 1.61 | 1.42 | 1.59 |
| Traffic Control & Street Lighting | 0.99 | 1.11 | 1.11 |
| Vehicles | 4.11 | 6.00 | 6.80 |
| Water/Wastewater | 26.74 | 20.50 | 27.47 |
| TOTALS | \$96.23 | \$92.66 | 107.02 |

\$ in millions

Overall, the City is seeing a significant increase in capital investment associated with roadway and bridge projects and sidewalk and parking lot projects. These two categories account for 88% of the overall capital increase for 2022.

Additionally, there was a significant amount of refinement from the initial project submissions for 2022 compared to the final 2022 recommendation. This included project deferrals and removals. The most significant capital deferrals, reductions, or removals included:

- *EMS cardiac monitors*: Deferred the purchase of cardiac monitors valued at \$880,000 to 2023. Some useful life remains in the current equipment, and this purchase is better accommodated in 2023 when the Fire Department vehicle replacement budget will not include a ladder truck.
- *Vehicle Replacement Program*: Deferred the purchase of two vehicles valued at \$243,000 to offset the SSA 33 tax levy increase for the Downtown Maintenance Fund
- *Emergency Operations Center remodel*: Deferred construction estimated to cost \$275,000. A consultant is currently evaluating this space and additional information is requested before committing to the construction phase.
- *Conference room upgrades*: A reduction of \$140,000 is made to the Information Technology budget for conference room upgrades. Further evaluation of needs is required before committing to major upgrades of current equipment.
- *NEMA Facility*: The Fire Department requested \$100,000 for the initial planning and design of a new facility to house NEMA vehicles and equipment. This project requires further evaluation and coordination among several departments before dollars are committed.

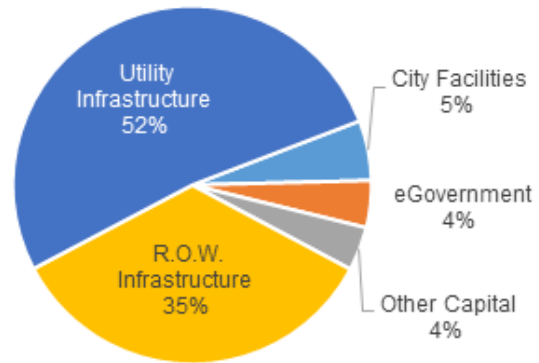


2022 – 2026 Capital Improvement Program (CIP)

Project Categories

Five-Year Overview

Each project within the five-year CIP is assigned to one of five categories. Categories are meant to help define the type of projects being requested for capital investment. As the chart shows, construction and maintenance projects related to right-of-way infrastructure (roads, stormwater, etc.) and utility infrastructure make up the majority of the City’s next five years of capital spending at almost 90%. The project categories include:

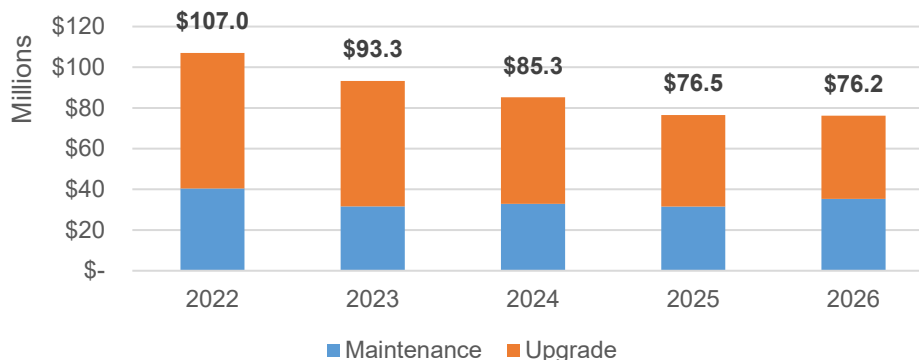


- **Right-of-Way Infrastructure** – Projects required to maintain and build upon existing infrastructure, including construction and maintenance projects for the City’s roads, stormwater, bridges, street lights, and traffic control
- **Utility Infrastructure** – All projects required to maintain the City’s Water Utilities and Electric Utility
- **City Facilities** – Projects such as building construction and renovations, roof replacements, parking deck maintenance, and all other facility work
- **E-Government** – Projects related to enhancing and maintaining the City’s technology platform, such as the Enterprise Resource Planning (ERP) system, work order system, and network security
- **Other Capital** – Equipment purchases, vehicle replacement, Naper Settlement, and Riverwalk projects

Capital Upgrade and Capital Maintenance Projects

Capital programs will be presented in the following two categories:

- **Capital Upgrade Projects** – One-time capital expenditures that bring new assets or completely replace existing ones. This category includes capital outlays for new buildings, roadways, or technology.
- **Capital Maintenance Projects** – Expenditures that significantly extend the life of current assets, including the street maintenance improvement program (MIP), storm sewer lining program, sidewalk and curb replacement program, water meter replacement program, and the Electric Utility’s underground transmission and distribution program





2022 – 2026 Capital Improvement Program (CIP)

Capital maintenance projects make up 39.4% of the total capital program over five years and are stable with an average annual cost of \$34.3 million. The highest projected cost is \$40.4 million in 2022, and the lowest projected cost is \$31.5 million in both 2023 and 2025.

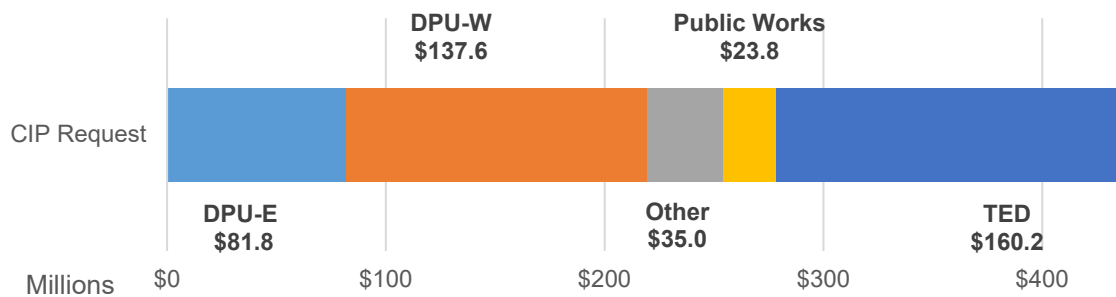
Conversely, capital upgrade projects vary significantly from year-to-year. Capital upgrade projects are 60.6% of the total capital program over five years. The annual variation is driven by large construction projects, including:

- \$32.62 million for the engineering and construction of the North Aurora Underpass at the CN Railroad – construction scheduled in 2022 and 2023;
- \$9.76 million for the replacement of the Public Safety Land Mobile Radio Network Frequency Subsystem – work in 2023-2026;
- \$9.55 million for the engineering and construction of 248th Avenue from 95th to 103rd Street – work in 2022 and 2023;
- \$10.32 million for the engineering and construction of the downtown streetscape – construction scheduled for 2022 and 2023; additional engineering in 2024 for construction in 2025.

Department Overview

Five-Year Overview

Each department is responsible for projects related to different components of the citywide infrastructure they oversee. The below graphic shows the five-year CIP broken down by department, depicting corresponding allocation of responsibility for capital project maintenance. The Transportation, Engineering and Development (TED) Business Group maintains the largest capital program, primarily due to the group’s large focus on roadway improvement and construction projects and the high dollar value associated with those projects.

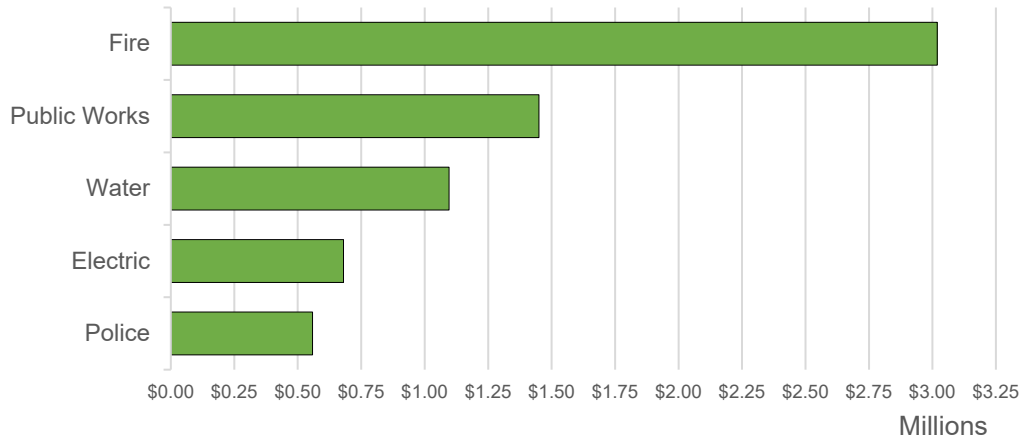




2022 – 2026 Capital Improvement Program (CIP)

Vehicle Replacement

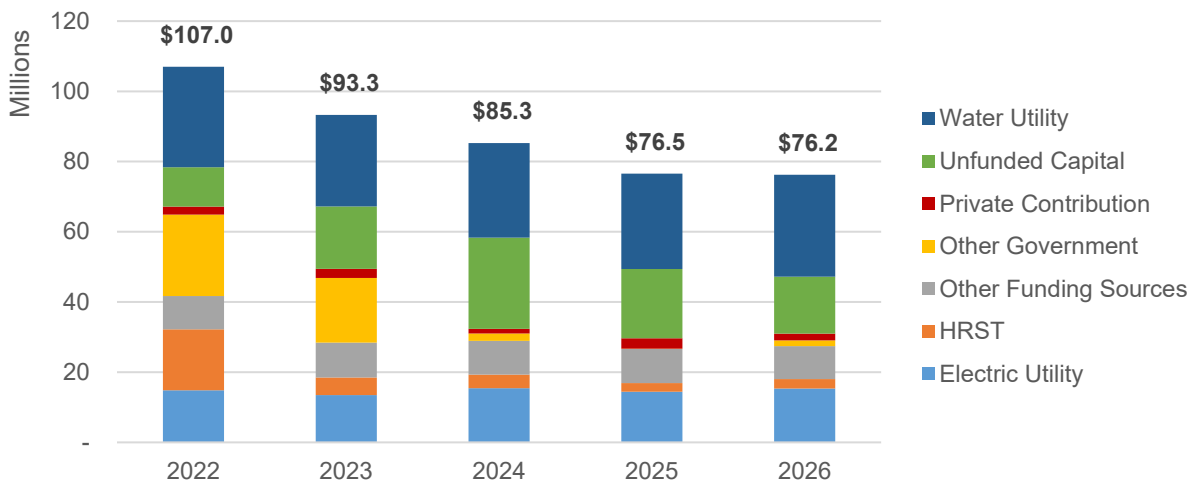
The below chart breaks out the vehicle replacement listing by department. (See Exhibit 3 for a specific listing of all vehicle replacements planned for 2022.)



Funding Sources

Five-Year Overview

The CIP leverages a variety of funding sources. Over the past several years, the City has transitioned from growth to maintenance mode. With growth-related funding sources declining, staff evaluated projects with this concept in mind to ensure funding is available for the entire infrastructure to be properly maintained. Many CIP projects involve cooperation and participation with other governments, particularly related to road and bridge construction. While staff works diligently to identify appropriate funding sources for all projects, a portion of the annual CIP program is unfunded. The below chart identifies major funding sources for requested projects over the next five years.



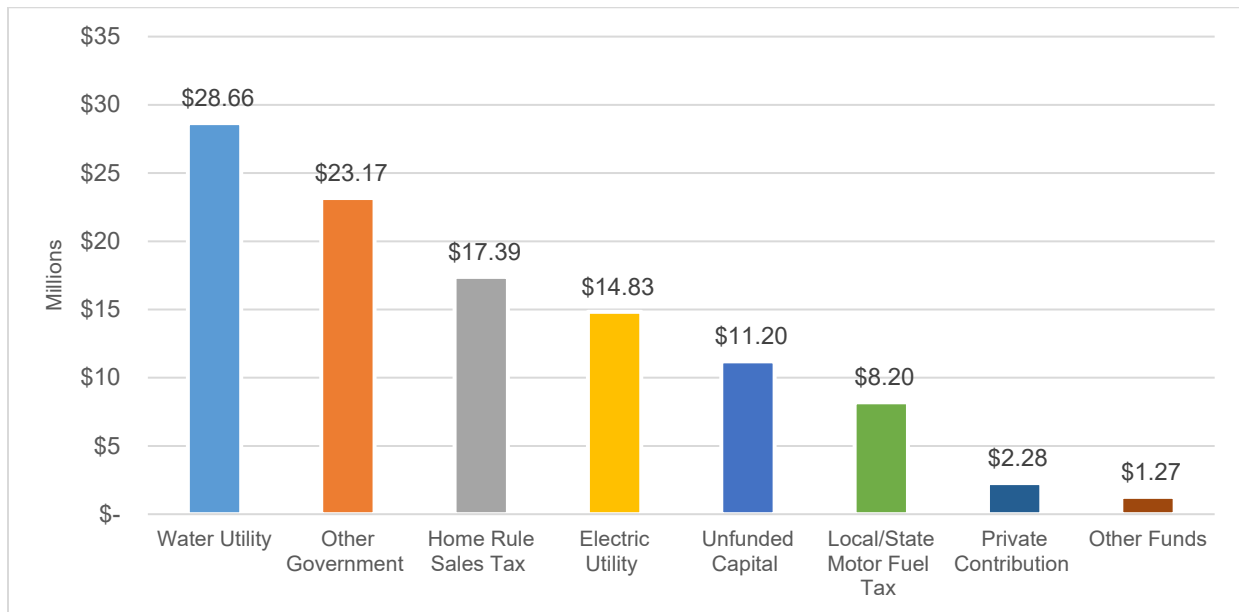


2022 – 2026 Capital Improvement Program (CIP)

2022 Funding Overview

Below is a chart further breaking down the funding sources for the 2022 budget. Funding sources are as follows:

- **Utility Funds** – Broken into the Water Capital Fund and Electric Utility Fund. The funding sources are used to pay for capital infrastructure re-investment. Funds are earned through utility rates and supplemented with borrowing as needed.
- **Home Rule Sales Tax** – Funds from the City’s 0.75% home rule sales tax. Funds are dedicated to debt reduction and reducing future borrowing for capital.
- **Unfunded Capital** – Funds that would be required to borrow for project completion
- **Local/State Motor Fuel Tax** – Funds collected from the state’s motor fuel tax and the City’s local gas tax. Funds are used for road construction projects.
- **Private Contribution** – Funds provided by developers or private organizations for construction of new or upgraded infrastructure. The funds can be used for road construction, stormwater construction, and utility construction.
- **Other Government** – Funds received from other government agencies, such as grants or intergovernmental agreements
- **Other Funds** – Funds from the Commuter Parking Fund for commuter station projects, funds from Special Service Areas, prior bond issuances, property sales, and a variety of other small funds. These also include Library Reserves, which are used for building renovations and upgrades.





2022 – 2026 Capital Improvement Program (CIP)

Debt Reduction

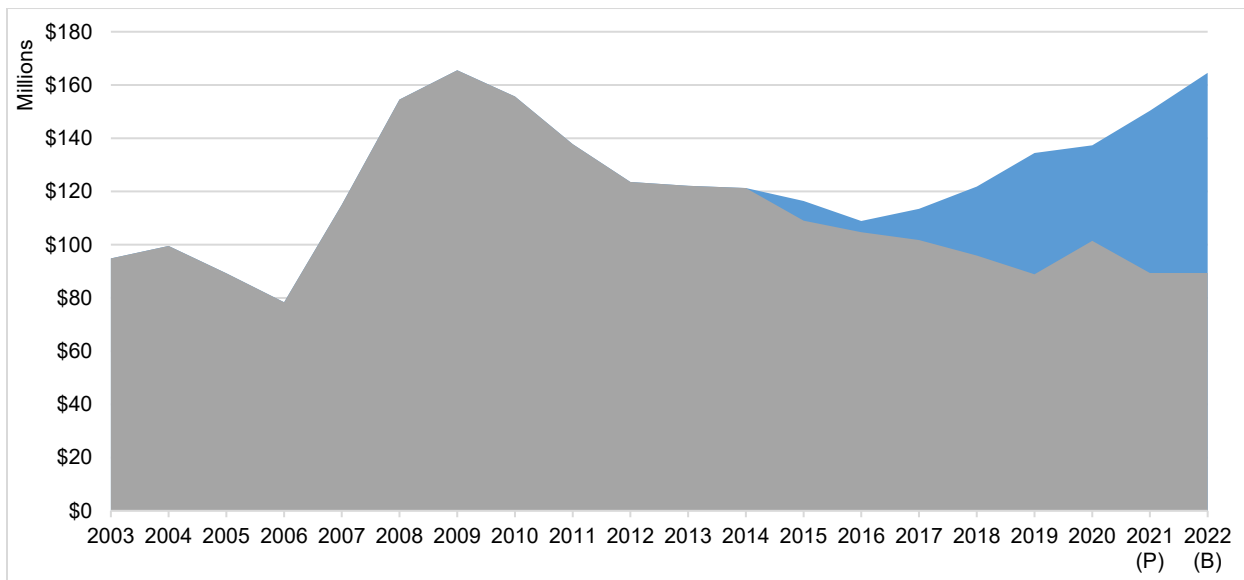
Home Rule Sales Tax

The City’s CIP includes recurring infrastructure maintenance programs that require funding at a semi-consistent level to ensure the same level of service year over year. Prior to 2016, recurring revenue sources were not available to fully support these programs. In 2015, the City passed an ordinance establishing a home rule sales tax at the rate of 0.50% and specified proceeds of the tax be directed to increasing the City’s cash reserves and reducing the City’s debt. The home rule sales tax was re-affirmed in 2017. City Council passed an incremental 0.25% increase to the tax in early 2018 for a total home rule sales tax rate of 0.75% throughout the City.

Staff projects the home rule sales tax will generate \$15.74 million in 2022 to decrease debt. There are two methods to drive down debt; the first is to pay off existing debt, and the second is to reduce future borrowing requirements through dedicated funding sources for the CIP.

After an estimated \$662,671 make-whole payment to the downtown parking fund to offset the downtown food and beverage tax, there is \$15.08 million available to drive down debt. Staff recommends using \$14.58 million generated through the home rule sales tax to reduce future borrowing requirements by funding capital projects and \$500,000 for direct debt service payments that will reduce the property tax rate. The \$14.58 million was assigned to capital projects without a dedicated revenue source and previously categorized as unfunded.

The chart below focuses on the debt reduction component of Financial Principle 3 and shows the City’s total governmental debt (excluding utility and other funds) through 2022, seven years from the beginning of 2015 when the principles were developed. The gray area shows the City’s projected debt and assumes borrowing at the annual borrowing limit. The section in blue denotes what the City’s total debt would have been if the City had not implemented a home rule sales tax to drive down debt and reduce capital borrowing.

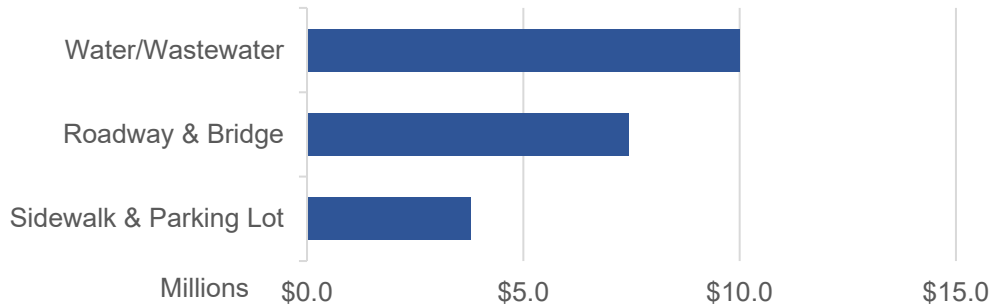




2022 – 2026 Capital Improvement Program (CIP)

Projected Borrowing

The remaining capital projects without a dedicated funding source are categorized as unfunded and broken down in the Unfunded Overview section. These projects would require borrowing to complete. (Exhibit 4 includes a complete listing of projects recommended for borrowing.) Of the \$107 million budgeted for the 2022 CIP, \$85.8 million in funding was identified to support the 2022 program. This represents 81% of the total cost, leaving \$21.2 million of the capital program unfunded. The unfunded projects recommended for borrowing are broken into the following project categories:



In addition to amounts planned to be borrowed in support of the 2022 CIP, the budget includes \$7.0 million in borrowing that had been planned for 2021 in support of the Water Utilities advanced metering infrastructure project. That amount will be borrowed in early 2022 to reimburse costs incurred on the project in 2021.

Five-Year Overview

The five-year value of unfunded capital projects is \$70.86 million. This includes capital maintenance projects and capital upgrade projects for both the maintenance improvement program (MIP) and non-MIP projects, as well as vehicle and equipment purchases. This is an average of \$14.1 million per year and is broken down in the following chart. As cost estimates for future years become more refined, the funding sources are adjusted to meet the needs for the current year. Thus, the unfunded portion of the program is likely to change over time.

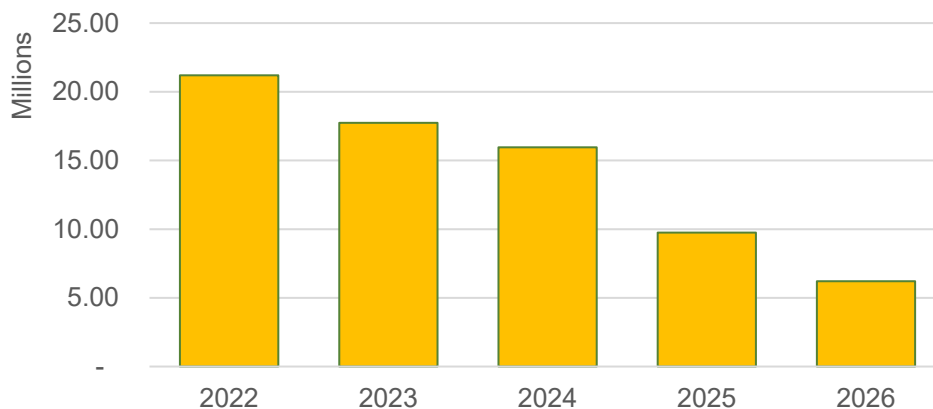


EXHIBIT 1

2022-2026 Capital Improvement Program

Annual Projects by Asset Type

| | 2022 Budget | 2023 Estimate | 2024 Estimate | 2025 Estimate | 2026 Estimate |
|---------------------------|--------------------|-------------------|-------------------|-------------------|-------------------|
| Bridge | 21,118,000 | 18,902,640 | 156,060 | 244,078 | 162,365 |
| Computer Equipment | 1,496,600 | 3,106,565 | 2,997,030 | | |
| Electric Utility | 15,289,067 | 15,276,608 | 15,943,159 | 16,585,691 | 16,490,854 |
| Equipment | 808,228 | 1,152,600 | 286,110 | 344,893 | 460,034 |
| Library | 300,000 | 306,000 | 572,220 | 318,362 | 324,730 |
| Long Range Communications | 200,000 | 306,000 | 3,199,230 | 3,263,215 | 3,328,478 |
| Maintenance Program | 13,220,200 | 13,050,900 | 13,613,946 | 13,450,811 | 14,022,313 |
| Municipal Buildings | 4,009,578 | 4,224,678 | 3,480,490 | 5,274,774 | 2,618,792 |
| Naper Settlement | 2,715,080 | 470,424 | 753,396 | 406,933 | 194,838 |
| Parks | 795,000 | 1,581,000 | 2,344,190 | 463,871 | 1,998,378 |
| Sidewalks | 4,074,000 | 3,366,000 | 624,240 | 3,501,986 | 324,730 |
| Stormwater Management | 1,587,000 | 1,280,100 | 1,170,450 | 1,162,023 | 4,627,397 |
| Street Construction | 6,021,000 | 3,141,600 | 11,792,934 | 4,229,344 | 2,500,949 |
| Street Lights | 975,000 | 637,500 | 130,050 | 132,651 | 135,304 |
| Traffic Control | 135,000 | 408,000 | 1,300,500 | 53,060 | 54,122 |
| Vehicle Replacement | 6,803,311 | | | | |
| Wastewater Utility | 14,066,400 | 10,153,692 | 12,534,323 | 12,123,240 | 15,609,754 |
| Water Utility | 13,406,000 | 15,906,900 | 14,378,328 | 14,984,257 | 13,389,686 |
| Grand Total | 107,019,464 | 93,271,207 | 85,276,657 | 76,539,188 | 76,242,723 |

EXHIBIT 2

2022 Capital Improvement Program

Project Listing by Department

| Projects | 2022 Budget | 2023 Proposed | 2024 Proposed | 2025 Proposed | 2026 Proposed | Total |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Electric | | | | | | |
| EU001 - New Residential Electric Services and Metering | 200,000 | 204,000 | 208,080 | 212,242 | 216,486 | 1,040,808 |
| EU002 - Existing Residential Electric Services | 250,000 | 255,000 | 260,100 | 265,302 | 270,608 | 1,301,010 |
| EU003 - New Electric System Installations | 1,500,000 | 1,836,000 | 520,200 | 530,604 | 541,216 | 4,928,020 |
| EU005 - Overhead Transmission & Distribution | 300,000 | 306,000 | 312,120 | 318,362 | 324,730 | 1,561,212 |
| EU006 - Underground Transmission & Distribution | 1,000,000 | 1,020,000 | 1,040,400 | 1,061,208 | 1,082,432 | 5,204,040 |
| EU012 - Government Required Electric System Relocations | 1,200,000 | 867,000 | 520,200 | 424,483 | 270,608 | 3,282,291 |
| EU013 - Underground Conduit (Duct Banks) | 1,200,000 | 1,326,000 | 2,080,800 | 1,114,268 | 3,247,296 | 8,968,365 |
| EU014 - Underground Cable (Feeders) & Equipment | 500,000 | 510,000 | 520,200 | 848,966 | 865,946 | 3,245,112 |
| EU022 - Substation Emergency Repair/Replacement Items | 1,315,000 | 280,500 | 286,110 | 291,832 | 297,669 | 2,471,111 |
| EU044 - Fiber Optic Cable for Relay Protection and Communication | 1,370,000 | 1,492,260 | 2,033,982 | 1,167,329 | 1,813,074 | 7,876,645 |
| EU047 - 34 and 138 KV Relay Improvements | 495,000 | 489,600 | 686,664 | 573,052 | 519,567 | 2,763,884 |
| EU049 - Distribution Automation | 500,000 | 612,000 | 390,150 | 397,953 | 405,912 | 2,306,015 |
| EU052 - Cable Replacement Program | 2,800,000 | 2,703,000 | 2,601,000 | 3,183,624 | 3,409,661 | 14,697,285 |
| EU057 - 12 KV and SCADA Substation Automation | 150,000 | 204,000 | 208,080 | 212,242 | 216,486 | 990,808 |
| EU065 - Electric Distribution Transformer Purchases | 650,000 | 663,000 | 676,260 | 689,785 | 703,581 | 3,382,626 |
| EU066 - Fiber Optic Cable for Metropolitan Area Network (MAN) | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |
| EU078 - Supervisory Control And Data Acquisition | 530,000 | 132,600 | 291,312 | 328,974 | 519,567 | 1,802,454 |
| EU079 - Substation Power Transformer | - | - | 884,340 | 902,027 | 920,067 | 2,706,434 |
| EU080 - Smart Grid Infrastructure Hardware | 155,000 | 255,000 | 286,110 | 344,893 | 460,034 | 1,501,036 |
| EU083 - Substation Flood Prevention | 250,000 | 255,000 | 260,100 | 265,302 | 270,608 | 1,301,010 |
| EU085 - Edward Hospital Substation Capacity Expansion | 29,067 | 29,648 | 30,241 | 1,622,658 | 541,216 | 2,252,831 |
| EU086 - Tollway Substation Reliability Upgrades | 1,000,000 | 2,040,000 | 2,080,800 | 2,122,416 | - | 7,243,216 |
| VEH002 - Vehicle Replacement | 680,200 | - | - | - | - | 680,200 |
| Electric Total | 16,124,267 | 15,531,608 | 16,229,269 | 16,930,584 | 16,950,888 | 81,766,616 |

Project Number: EU001
Project Title: New Residential Electric Services and Metering
Department Name: Electric

Asset Type: Electric Utility
CIP Status: Recurring
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

This project provides electric service to residential electric utility customers.

Project Narrative:

This project provides customers the means for receiving electrical service from the City. It includes installation of underground electrical cable and metering for services to new residential dwelling units.

External Funding Sources Available:

Projects are funded by developer.

Projected Timetable:

Systematically throughout the fiscal year as necessitated by new customers.

Impact on Operating Budget:

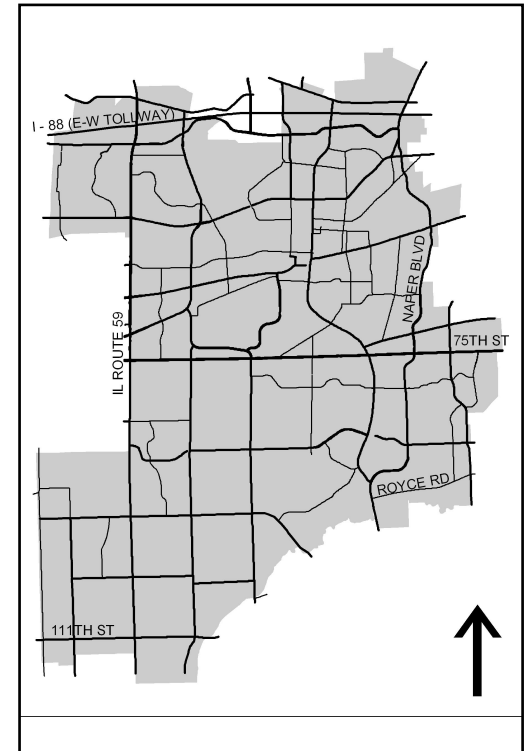
This project will require no additional staffing or resources. There will be no impact on the operating budget.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Developer Contribution | 200,000 | 204,000 | 208,080 | 212,242 | 216,486 | 1,040,808 |
| Totals | 200,000 | 204,000 | 208,080 | 212,242 | 216,486 | 1,040,808 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Construction | 200,000 | 200,000 | 204,000 | 208,080 | 212,242 | 216,486 | 1,040,808 |
| Totals | 200,000 | 200,000 | 204,000 | 208,080 | 212,242 | 216,486 | 1,040,808 |



Project Number: EU002
Project Title: Existing Residential Electric Services
Department Name: Electric

Asset Type: Electric Utility
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

This project provides upgrades and relocation of electric service to existing residential electric utility customers.

Project Narrative:

This project provides customers the means for upgrading or relocating their electrical service from the City. It includes installation of underground electrical cable and metering for services to existing residential dwelling units.

External Funding Sources Available:

Projects are funded partially by customer.

Projected Timetable:

Systematically throughout the fiscal year.

Impact on Operating Budget:

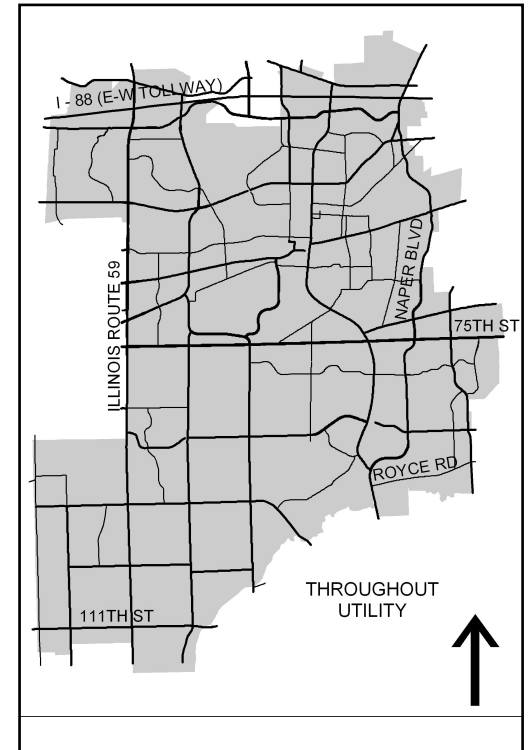
This project will require no additional staffing or resources. There will be no impact on the operating budget.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Developer Contribution | 250,000 | 255,000 | 260,100 | 265,302 | 270,608 | 1,301,010 |
| Totals | 250,000 | 255,000 | 260,100 | 265,302 | 270,608 | 1,301,010 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Construction | 250,000 | 250,000 | 255,000 | 260,100 | 265,302 | 270,608 | 1,301,010 |
| Totals | 250,000 | 250,000 | 255,000 | 260,100 | 265,302 | 270,608 | 1,301,010 |



Project Number: EU003
Project Title: New Electric System Installations
Department Name: Electric

Asset Type: Electric Utility
CIP Status: Recurring
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: LR
Sector: Various

Project Purpose:

This project provides infrastructure additions to the electrical system to facilitate new commercial and residential development.

Project Narrative:

This project includes the installation of conductors, switch modules, transformers, pedestals, and associated equipment for electric service to new customers.

External Funding Sources Available:

Funded by Developer.

Projected Timetable:

Systematically throughout the fiscal year as necessitated by new customers.

Impact on Operating Budget:

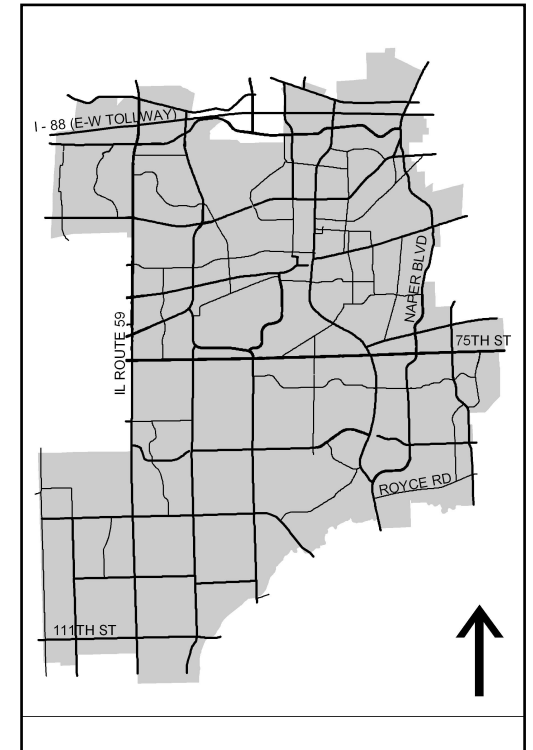
This project will require no additional staffing or resources. There will be no impact on the operating budget.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------------|------------------|------------------|----------------|----------------|----------------|------------------|
| Developer Contribution | 1,500,000 | 1,836,000 | 520,200 | 530,604 | 541,216 | 4,928,020 |
| Totals | 1,500,000 | 1,836,000 | 520,200 | 530,604 | 541,216 | 4,928,020 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|------------------|------------------|------------------|----------------|----------------|----------------|------------------|
| Construction | 2,925,000 | 1,500,000 | 1,836,000 | 520,200 | 530,604 | 541,216 | 4,928,020 |
| Totals | 2,925,000 | 1,500,000 | 1,836,000 | 520,200 | 530,604 | 541,216 | 4,928,020 |



Project Number: EU005
Project Title: Overhead Transmission & Distribution
Department Name: Electric

Asset Type: Electric Utility
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

This project sustains essential and reliable infrastructure by replacing or upgrading aged overhead electrical transmission or distribution facilities.

Project Narrative:

This project also includes overhead work necessitated by new development, to maintain service and reliability, and to increase load capacity to serve customers.

External Funding Sources Available:

None

Projected Timetable:

Systematically throughout the fiscal year.

Impact on Operating Budget:

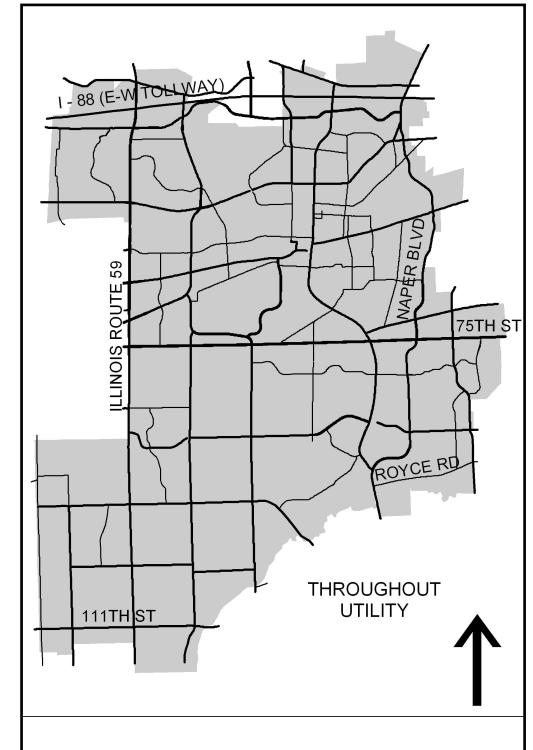
This project will require no additional staffing or resources. There will be no impact on the operating budget.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Electric Utility | 300,000 | 306,000 | 312,120 | 318,362 | 324,730 | 1,561,212 |
| Totals | 300,000 | 306,000 | 312,120 | 318,362 | 324,730 | 1,561,212 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Construction | 300,000 | 300,000 | 306,000 | 312,120 | 318,362 | 324,730 | 1,561,212 |
| Totals | 300,000 | 300,000 | 306,000 | 312,120 | 318,362 | 324,730 | 1,561,212 |



Project Number: EU006
Project Title: Underground Transmission & Distribution
Department Name: Electric

Asset Type: Electric Utility
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

This project sustains essential and reliable infrastructure by replacing or upgrading aged underground electrical transmission or distribution facilities.

Project Narrative:

This project includes underground work necessitated by new development, to maintain service and reliability, and to increase load capacity to serve customers.

External Funding Sources Available:

None

Projected Timetable:

Systematically throughout the fiscal year.

Impact on Operating Budget:

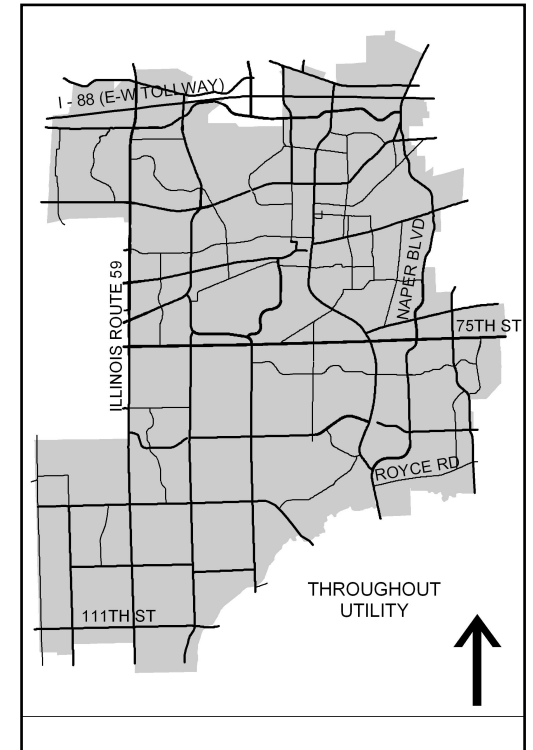
This project will require no additional staffing or resources. There will be no impact on the operating budget.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Electric Utility | 1,000,000 | 1,020,000 | 1,040,400 | 1,061,208 | 1,082,432 | 5,204,040 |
| Totals | 1,000,000 | 1,020,000 | 1,040,400 | 1,061,208 | 1,082,432 | 5,204,040 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Construction | 1,000,000 | 1,000,000 | 1,020,000 | 1,040,400 | 1,061,208 | 1,082,432 | 5,204,040 |
| Totals | 1,000,000 | 1,000,000 | 1,020,000 | 1,040,400 | 1,061,208 | 1,082,432 | 5,204,040 |



Project Number: EU012
Project Title: Government Required Electric System Relocations
Department Name: Electric

Asset Type: Electric Utility
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: LR
Sector: Various

Project Purpose:

This project supports coordination of intergovernmental projects in joint efforts with the City, County, and the State, (bridges, highways, flood control, storm, and sewer projects) in order to make improvements to the infrastructure and to minimize the impact on the electrical facilities that are to be relocated.

Project Narrative:

Project provides for the relocation of overhead and underground transmission and distribution electrical facilities in the public way that are required to be relocated to remove a conflict and to facilitate and accommodate improvements to the infrastructure. Projects include North Aurora Road Widening Project, and other locations as required.

External Funding Sources Available:

None

Projected Timetable:

Systematically throughout the fiscal year.

Impact on Operating Budget:

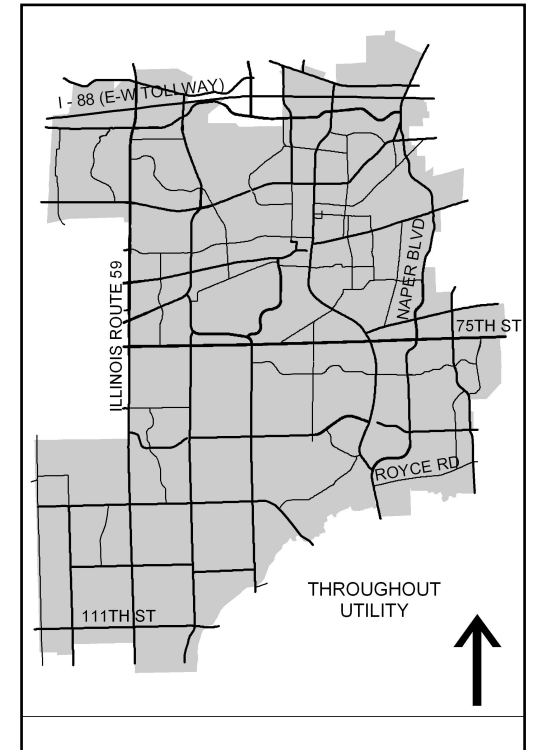
This project will require no additional staffing. There will be no impact on the operating budget.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|------------------|----------------|----------------|----------------|----------------|------------------|
| Electric Utility | 1,200,000 | 867,000 | 520,200 | 424,483 | 270,608 | 3,282,291 |
| Totals | 1,200,000 | 867,000 | 520,200 | 424,483 | 270,608 | 3,282,291 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|------------------|----------------|----------------|----------------|----------------|------------------|
| Construction | 450,000 | 1,200,000 | 867,000 | 520,200 | 424,483 | 270,608 | 3,282,291 |
| Totals | 450,000 | 1,200,000 | 867,000 | 520,200 | 424,483 | 270,608 | 3,282,291 |



Project Number: EU013
Project Title: Underground Conduit (Duct Banks)
Department Name: Electric

Asset Type: Electric Utility
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

This project is to install and maintain duct bank systems for the electrical and communication infrastructure.

Project Narrative:

Projects provide routing for new and replaced feeders in order to provide for load growth, improved distribution of existing load and replacement of aged and failing cables.

External Funding Sources Available:

None

Projected Timetable:

Systematically throughout the fiscal year.

Impact on Operating Budget:

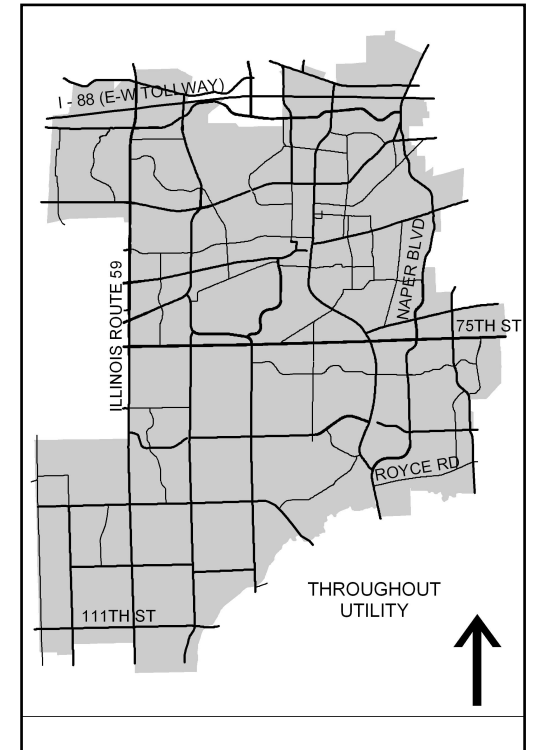
This project will require no additional staffing or resources. There will be no impact on the operating budget.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Electric Utility | 1,200,000 | 1,326,000 | 2,080,800 | 1,114,268 | 3,247,296 | 8,968,365 |
| Totals | 1,200,000 | 1,326,000 | 2,080,800 | 1,114,268 | 3,247,296 | 8,968,365 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Construction | 1,170,000 | 1,200,000 | 1,326,000 | 2,080,800 | 1,114,268 | 3,247,296 | 8,968,365 |
| Totals | 1,170,000 | 1,200,000 | 1,326,000 | 2,080,800 | 1,114,268 | 3,247,296 | 8,968,365 |



Project Number: EU014
Project Title: Underground Cable (Feeders) & Equipment
Department Name: Electric

Asset Type: Electric Utility
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: B
Sector: Various

Project Purpose:

Projects designed to install and replace 12 kV feeder systems for the electrical distribution system.

Project Narrative:

Sections of feeders that have multiple outages will be replaced to maintain reliability of service to customers. In future years, additional feeders will be planned in anticipation of load growth and improved distribution of existing load.

External Funding Sources Available:

None

Projected Timetable:

Systematically throughout the fiscal year.

Impact on Operating Budget:

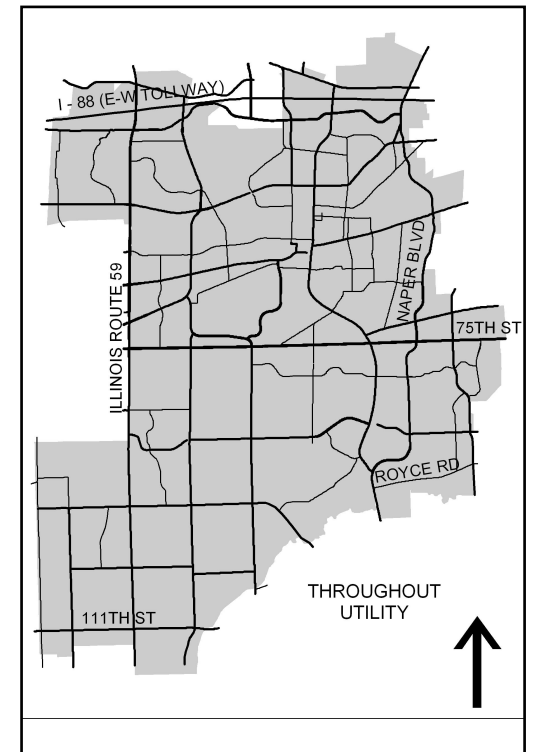
This project will require no additional staffing or resources. There will be no impact on the operating budget.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Electric Utility | 500,000 | 510,000 | 520,200 | 848,966 | 865,946 | 3,245,112 |
| Totals | 500,000 | 510,000 | 520,200 | 848,966 | 865,946 | 3,245,112 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Construction | 800,000 | 500,000 | 510,000 | 520,200 | 848,966 | 865,946 | 3,245,112 |
| Totals | 800,000 | 500,000 | 510,000 | 520,200 | 848,966 | 865,946 | 3,245,112 |



Project Number: EU022
Project Title: Substation Emergency Repair/Replacement Items
Department Name: Electric

Asset Type: Electric Utility
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

This project supports emergency replacement of capital equipment to maintain the reliability of the power delivery system at the substation.

Project Narrative:

These funds are required for emergency replacement of damaged or malfunctioning equipment due to weather (flooding, ice, lightning, etc.), accelerated aging, and/or manufacturer defect.

External Funding Sources Available:

None

Projected Timetable:

Systematically throughout the fiscal year to meet emergency repairs.

Impact on Operating Budget:

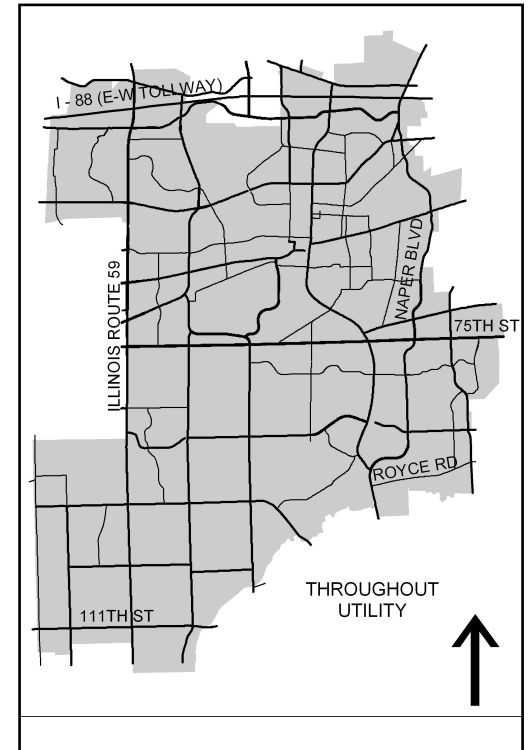
This project will require no additional staffing or resources. There will be no impact on the operating budget.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|------------------|----------------|----------------|----------------|----------------|------------------|
| Electric Utility | 1,315,000 | 280,500 | 286,110 | 291,832 | 297,669 | 2,471,111 |
| Totals | 1,315,000 | 280,500 | 286,110 | 291,832 | 297,669 | 2,471,111 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|------------------|----------------|----------------|----------------|----------------|------------------|
| Construction | 275,000 | 1,315,000 | 280,500 | 286,110 | 291,832 | 297,669 | 2,471,111 |
| Totals | 275,000 | 1,315,000 | 280,500 | 286,110 | 291,832 | 297,669 | 2,471,111 |



Project Number: EU044
Project Title: Fiber Optic Cable for Relay Protection and Communication
Department Name: Electric

Asset Type: Electric Utility
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: B
Sector: Various

Project Purpose:

Design and installation of fiber optic cable and equipment needed to create communication paths between the Electric Service Center and all electrical substations for protective relay and SCADA communication.

Project Narrative:

Fiber optic cable and communication equipment installations will provide a major backbone for all utility communication needs such as relay protection, supervisory control and data acquisition (SCADA), distribution automation (DA), substation automation systems (SAS), advanced metering infrastructure (AMI), and substation/infrastructure security (alarms, CCTV cameras, etc.).

External Funding Sources Available:

None

Projected Timetable:

Systematically throughout fiscal year.

Impact on Operating Budget:

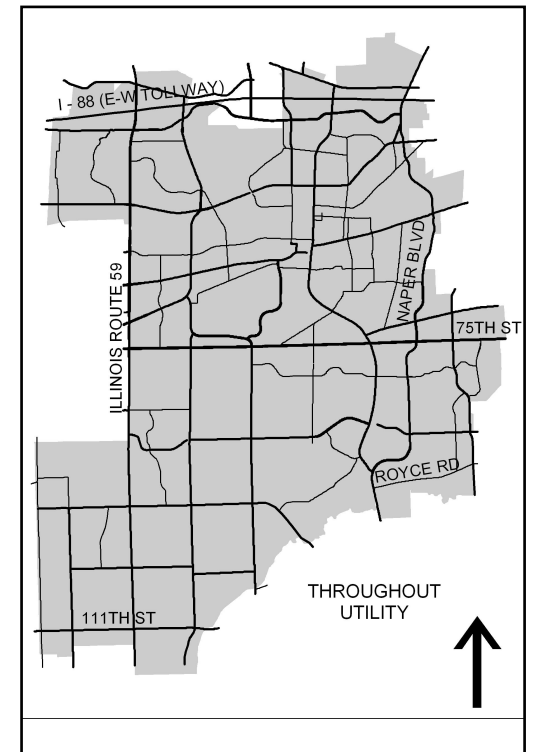
This project will require no additional staffing or resources. There will be no impact on the operating budget.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Electric Utility | 1,370,000 | 1,492,260 | 2,033,982 | 1,167,329 | 1,813,074 | 7,876,645 |
| Totals | 1,370,000 | 1,492,260 | 2,033,982 | 1,167,329 | 1,813,074 | 7,876,645 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Construction | 1,275,000 | 1,370,000 | 1,492,260 | 2,033,982 | 1,167,329 | 1,813,074 | 7,876,645 |
| Totals | 1,275,000 | 1,370,000 | 1,492,260 | 2,033,982 | 1,167,329 | 1,813,074 | 7,876,645 |



Project Number: EU047
Project Title: 34 and 138 KV Relay Improvements
Department Name: Electric

Asset Type: Electric Utility
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: B
Sector: Various

Project Purpose:

This project includes strategic, system-wide improvements to protective relay systems to reduce outages, enhance system reliability and ensure compliance with North American Electric Reliability Corporation Standards.

Project Narrative:

This project improves reliability of service to all customers by replacing and coordinating relays that protect transmission lines, transformers, and distribution feeders. Projects include the upgrade of electromechanical relay protection to microprocessor based relays to enhance reliability and comply with NERC testing requirements.

External Funding Sources Available:

None

Projected Timetable:

Systematically throughout the fiscal year.

Impact on Operating Budget:

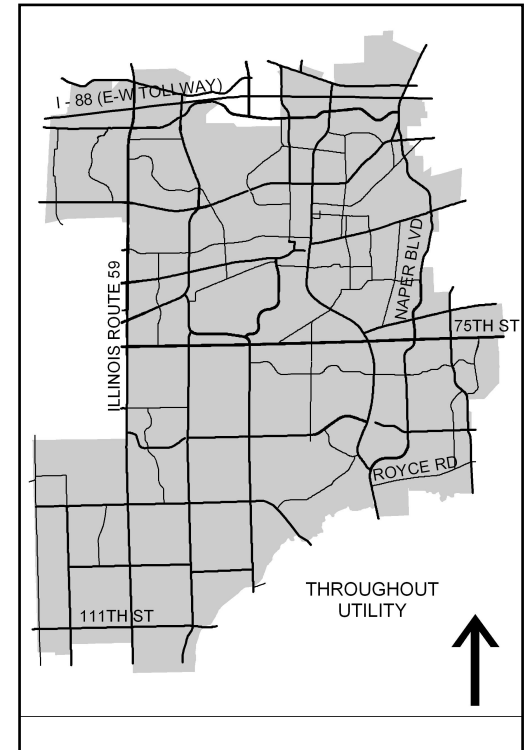
This project will have a very minor impact on the operating budget.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Electric Utility | 495,000 | 489,600 | 686,664 | 573,052 | 519,567 | 2,763,884 |
| Totals | 495,000 | 489,600 | 686,664 | 573,052 | 519,567 | 2,763,884 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Construction | 675,000 | 495,000 | 489,600 | 686,664 | 573,052 | 519,567 | 2,763,884 |
| Totals | 675,000 | 495,000 | 489,600 | 686,664 | 573,052 | 519,567 | 2,763,884 |



Project Number: EU049
Project Title: Distribution Automation
Department Name: Electric

Asset Type: Electric Utility
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: B
Sector: Various

Project Purpose:

This project involves design, installation and relocation of Distribution Automation (DA) Sectionalizing units at various points on the electric system.

Project Narrative:

Project provides automatic 12.5kV feeder reconfiguration after a power line disturbance has occurred by isolating a faulted section of the feeder reducing downtime and minimizes the number of affected customers.

External Funding Sources Available:

None

Projected Timetable:

Systematically throughout fiscal year.

Impact on Operating Budget:

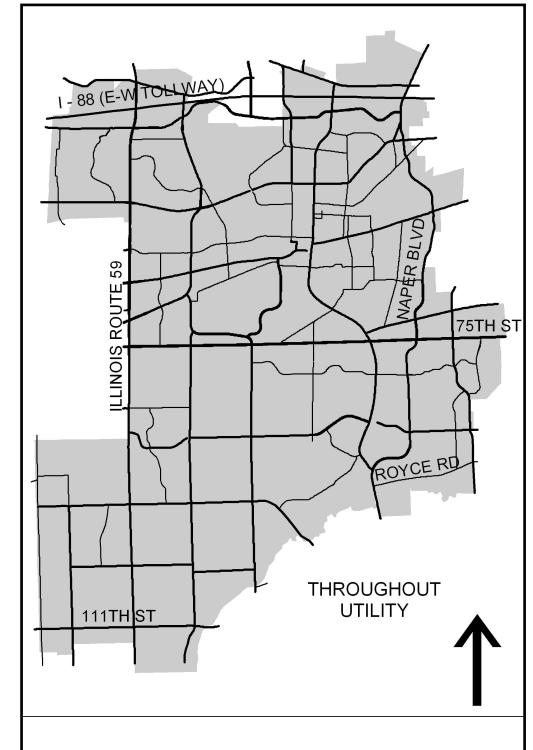
This project will require no additional staffing or resources. There will be no impact on the operating budget.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Electric Utility | 500,000 | 612,000 | 390,150 | 397,953 | 405,912 | 2,306,015 |
| Totals | 500,000 | 612,000 | 390,150 | 397,953 | 405,912 | 2,306,015 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Construction | 575,000 | 500,000 | 612,000 | 390,150 | 397,953 | 405,912 | 2,306,015 |
| Totals | 575,000 | 500,000 | 612,000 | 390,150 | 397,953 | 405,912 | 2,306,015 |



Project Number: EU052
Project Title: Cable Replacement Program
Department Name: Electric

Asset Type: Electric Utility
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: B
Sector: Various

Project Purpose:

This project includes refurbishing aging single and three-phase feeder cables and equipment through boring, cable replacement and cable injection.

Project Narrative:

Cable meeting the criteria for number of outages in a year and an unacceptable duration time is identified as a likely candidate for the cable refurbishment program. Significant portions of cable will be refurbished via cable injection, extending cable life for up to 30 years with minimal landscaping disturbance. For CY 2020, subdivisions slated for improvement include portions of University Heights, Impressions of Laurel Glen, High Oaks, Green Ridge Estates, Meadow Glens, Hidden Valley Lake Estates, Walnut Hill, and will continue in Meadows, Maplebrook East, Baileywood, Orleans, Naper Carriage Hill, and others. Cable replacement will be performed in the Pembroke Greens and Hobson Willage subdivisions and will continue in the Buttonwood and Countryside subdivisions.

External Funding Sources Available:

None

Projected Timetable:

Systematically throughout the fiscal year.

Impact on Operating Budget:

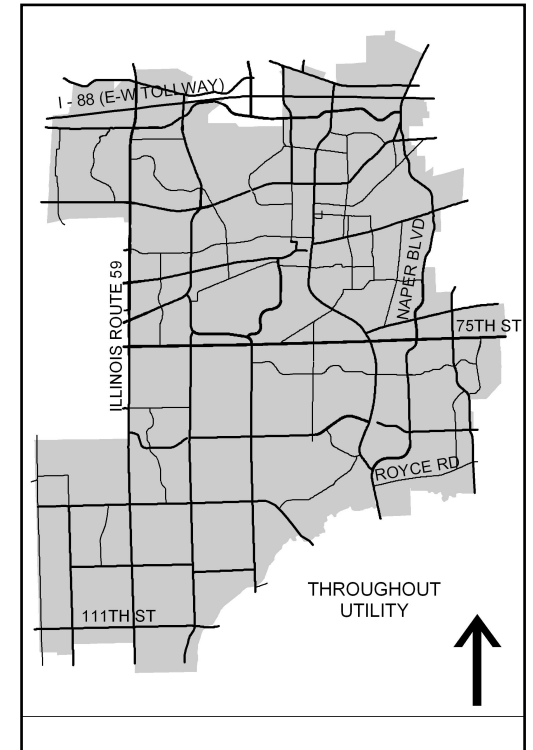
This project will require no additional staffing or resources. There will be no impact on the operating budget.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| Electric Utility | 2,800,000 | 2,703,000 | 2,601,000 | 3,183,624 | 3,409,661 | 14,697,285 |
| Totals | 2,800,000 | 2,703,000 | 2,601,000 | 3,183,624 | 3,409,661 | 14,697,285 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| Construction | 2,550,000 | 2,800,000 | 2,703,000 | 2,601,000 | 3,183,624 | 3,409,661 | 14,697,285 |
| Totals | 2,550,000 | 2,800,000 | 2,703,000 | 2,601,000 | 3,183,624 | 3,409,661 | 14,697,285 |



Project Number: EU057
Project Title: 12 KV and SCADA Substation Automation
Department Name: Electric

Asset Type: Electric Utility
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: B
Sector: Various

Project Purpose:

This project uses technology to integrate all equipment within the substation - providing secure, reliable and accurate information and remote control of substation equipment to system operators and substation field personnel.

Project Narrative:

Automation systems installed at DPU-E substations allow various devices within the substation to communicate with each other as well as providing a secure method for system controllers and engineering personnel to access information from relays and other Intelligent Electronic Devices inside the substation.

External Funding Sources Available:

None

Projected Timetable:

Systematically throughout the fiscal year.

Impact on Operating Budget:

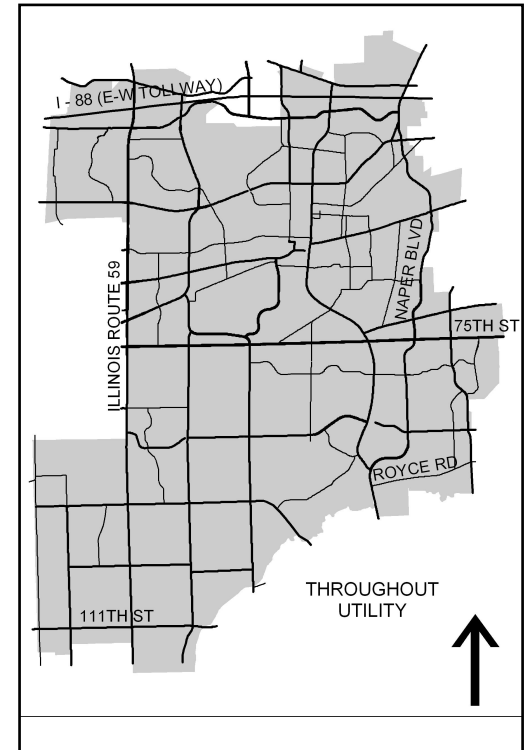
This project will require no additional staffing or resources. There will be no impact on the operating budget.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Electric Utility | 150,000 | 204,000 | 208,080 | 212,242 | 216,486 | 990,808 |
| Totals | 150,000 | 204,000 | 208,080 | 212,242 | 216,486 | 990,808 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Construction | 125,000 | 150,000 | 204,000 | 208,080 | 212,242 | 216,486 | 990,808 |
| Totals | 125,000 | 150,000 | 204,000 | 208,080 | 212,242 | 216,486 | 990,808 |



Project Number: EU065
Project Title: Electric Distribution Transformer Purchases
Department Name: Electric

Asset Type: Electric Utility
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

This project provides for the purchase of electric transformers to maintain and expand the electric system.

Project Narrative:

Annual distribution transformer purchases. Transformers are purchased and stored at the Electric Service Center's warehouse storage yard and installed in the field as the need arises for new and replacement.

External Funding Sources Available:

None

Projected Timetable:

Systematically throughout the fiscal year.

Impact on Operating Budget:

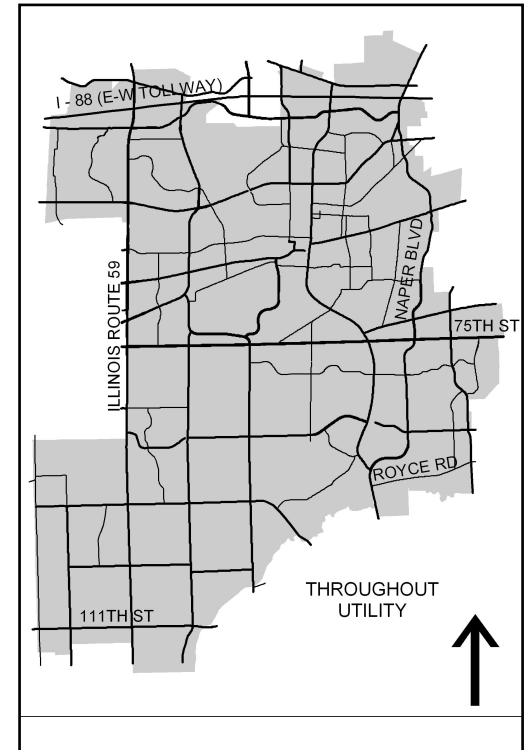
This project will require no additional staffing or resources. There will be no impact on the operating budget.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Electric Utility | 650,000 | 663,000 | 676,260 | 689,785 | 703,581 | 3,382,626 |
| Totals | 650,000 | 663,000 | 676,260 | 689,785 | 703,581 | 3,382,626 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Construction | 650,000 | 650,000 | 663,000 | 676,260 | 689,785 | 703,581 | 3,382,626 |
| Totals | 650,000 | 650,000 | 663,000 | 676,260 | 689,785 | 703,581 | 3,382,626 |



Project Number: EU066
Project Title: Fiber Optic Cable for Metropolitan Area Network (MAN)
Department Name: Electric

Asset Type: Electric Utility
CIP Status: Recurring
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Northeast

Project Purpose:

This project leverages the city's existing electric Metropolitan Area Network (MAN) to provide communication services to other city departments and outside agencies.

Project Narrative:

Projects supported by this project include the Metropolitan Area Network (MAN) servicing all City owned and operated buildings including Naper Settlement, Naperville to Aurora Fiber Optic Communications for Radio System support as well as SCADA for Water network which provides a reliable, high speed communication backbone for DPU-W communication to water and waste water sites.

External Funding Sources Available:

Projects are funded by Customer.

Projected Timetable:

Systematically throughout the fiscal year as necessitated by customers.

Impact on Operating Budget:

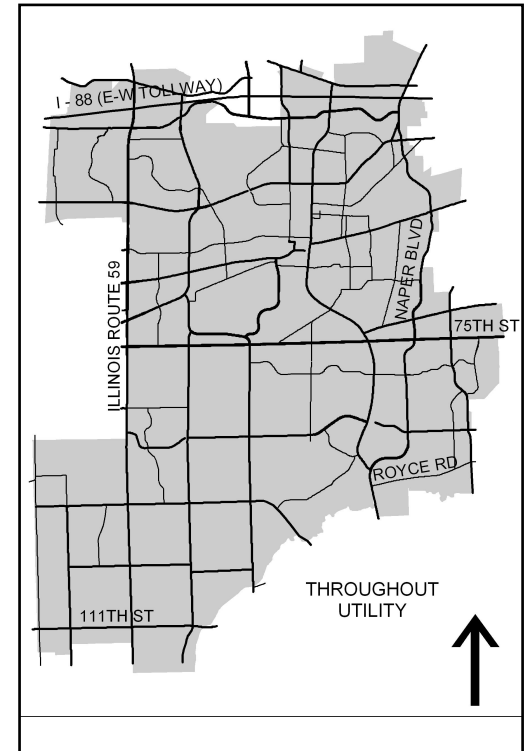
This project will require no additional staffing or resources. There will be no impact on the operating budget.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Developer Contribution | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |
| Totals | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Construction | 350,000 | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |
| Totals | 350,000 | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |



Project Number: EU078
Project Title: Supervisory Control And Data Acquisition
Department Name: Electric

Asset Type: Electric Utility
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: B
Sector: Various

Project Purpose:

This project upgrades and enhances the Supervisory Control and Data Acquisition (SCADA) system that is used to monitor, control, and assess the health of the transmission, sub transmission and distribution system.

Project Narrative:

Supervisory Control and Data Acquisition is used to monitor and control various devices located in each substation as well as the Distribution Automation devices located on 12kV feeders. Key components of this system include the master station, workstations, video wall and map board located in the Electric Service Center as well as the Remote Terminal Units (RTUs), transducers, meters and relays located at each of the 16 substations. This project also will ensure the utility's compliance with NERC Critical Infrastructure Protection standards.

External Funding Sources Available:

None

Projected Timetable:

Systematically throughout fiscal year.

Impact on Operating Budget:

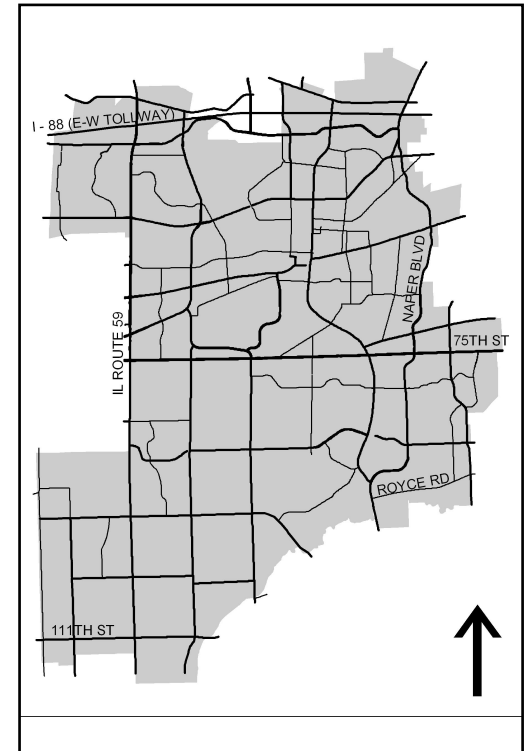
This project will require no additional staffing or resources. There will be no impact on the operating budget.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Electric Utility | 530,000 | 132,600 | 291,312 | 328,974 | 519,567 | 1,802,454 |
| Totals | 530,000 | 132,600 | 291,312 | 328,974 | 519,567 | 1,802,454 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Equip. & Maint. | 450,000 | 530,000 | 132,600 | 291,312 | 328,974 | 519,567 | 1,802,454 |
| Totals | 450,000 | 530,000 | 132,600 | 291,312 | 328,974 | 519,567 | 1,802,454 |



Project Number: EU079
Project Title: Substation Power Transformer
Department Name: Electric

Asset Type: Electric Utility
CIP Status: New
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

This project improves the reliability of service via replacement of old power transformers that are approaching their end of life to maintain system performance and reliability.

Project Narrative:

Naperville has a total of 16 substations with an average of 2 power transformers per station. Some power transformers on the system are 40-50 years old and are approaching the end of their useful life.

External Funding Sources Available:

None

Projected Timetable:

Systematically throughout the fiscal year.

Impact on Operating Budget:

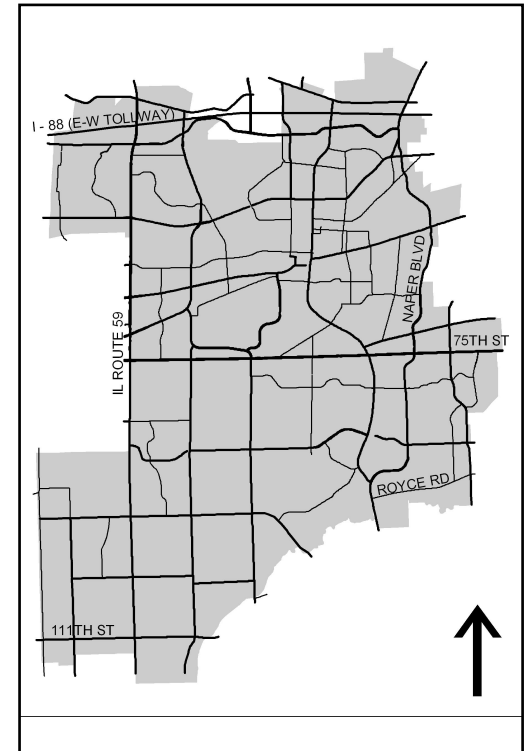
This project will require no additional staffing or resources. There will be no impact on the operating budget.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|----------|----------|----------------|----------------|----------------|------------------|
| Electric Utility | 0 | 0 | 884,340 | 902,027 | 920,067 | 2,706,434 |
| Totals | 0 | 0 | 884,340 | 902,027 | 920,067 | 2,706,434 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|-------------|----------|----------|----------------|----------------|----------------|------------------|
| Equip. & Maint. | 0 | 0 | 0 | 884,340 | 902,027 | 920,067 | 2,706,434 |
| Totals | 0 | 0 | 0 | 884,340 | 902,027 | 920,067 | 2,706,434 |



Project Number: EU080
Project Title: Smart Grid Infrastructure Hardware
Department Name: Electric

Asset Type: Equipment
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: B
Sector: Various

Project Purpose:

This project is for the replacement of utility hardware infrastructure supporting metering and billing operations at the Electric Service Center and Municipal Center.

Project Narrative:

Utility infrastructure hardware, initially purchased in 2013, is reaching end of life/end of support status with various manufacturers. New hardware and implementations to support Utility goals are also planned this upcoming year. CY22 projects include replacement of the ISR modems, implementation of Out of Band Network Control, OMS infrastructure deployment, Cellular Gatekeeper optimization, and the implementation of the Synergi Distributed Generation.

External Funding Sources Available:

None

Projected Timetable:

Systematically throughout the fiscal year.

Impact on Operating Budget:

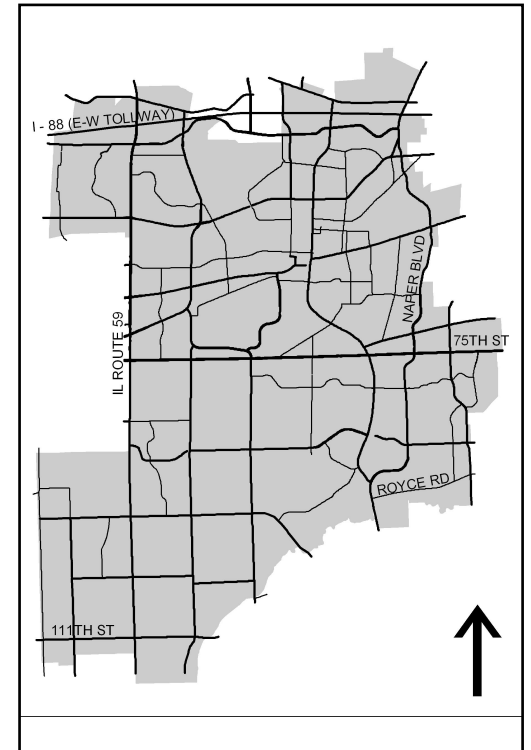
This project will require no additional staffing or resources. There will be impact on the operating budget of \$86,000 for maintenance costs for existing software.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Electric Utility | 155,000 | 255,000 | 286,110 | 344,893 | 460,034 | 1,501,036 |
| Totals | 155,000 | 255,000 | 286,110 | 344,893 | 460,034 | 1,501,036 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Construction | 250,000 | 155,000 | 255,000 | 286,110 | 344,893 | 460,034 | 1,501,036 |
| Totals | 250,000 | 155,000 | 255,000 | 286,110 | 344,893 | 460,034 | 1,501,036 |



Project Number: EU083
Project Title: Substation Flood Prevention
Department Name: Electric

Asset Type: Electric Utility
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

This project ensures electrical system reliability by installing flood prevention measures at Ogden, Modaff, Route 59 and Springbrook Substations.

Project Narrative:

As a result of heavy flooding experienced at Ogden, Modaff, Route 59 and Springbrook Substations during excessive rain in the Spring of 2013; this project will implement remediation efforts at each of these stations, starting in CY20.

External Funding Sources Available:

None

Projected Timetable:

Systematically throughout fiscal year starting in CY 19. This project will require no additional staffing or resources.

Impact on Operating Budget:

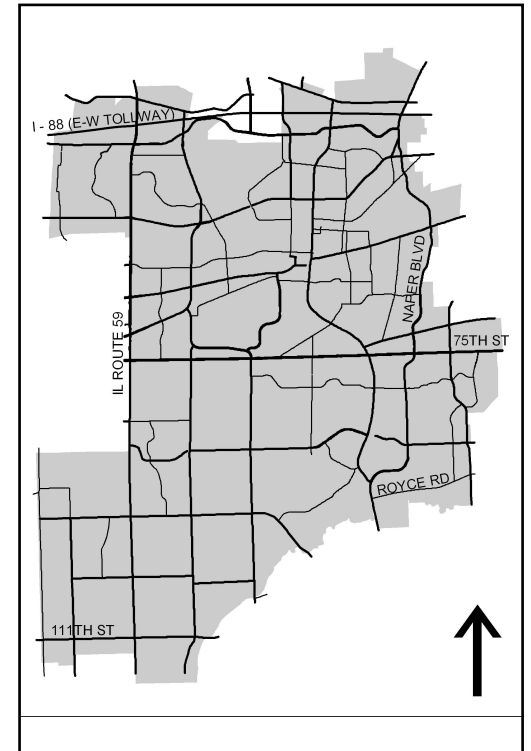
There will be no impact on the operating budget.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Electric Utility | 250,000 | 255,000 | 260,100 | 265,302 | 270,608 | 1,301,010 |
| Totals | 250,000 | 255,000 | 260,100 | 265,302 | 270,608 | 1,301,010 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|-------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Equip. & Maint. | 0 | 250,000 | 255,000 | 260,100 | 265,302 | 270,608 | 1,301,010 |
| Totals | 0 | 250,000 | 255,000 | 260,100 | 265,302 | 270,608 | 1,301,010 |



Project Number: EU085
Project Title: Edward Hospital Substation Capacity Expansion
Department Name: Electric

Asset Type: Electric Utility
CIP Status: New
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Northeast

Project Purpose:

This project directly supports the expansion of Edward Hospital's inpatient facilities by increasing the capacity of the existing substation.

Project Narrative:

This project will be funded by Edward Hospital to increase the capacity of the existing 15MVA substation to 30MVA by adding two 7.5MVA transformers and a control house with indoor 34.5kV switchgear. This project directly supports the expansion of Edward Hospital's inpatient facilities by providing the customer required fully redundant power sources. This project will span three calendar years and the design will begin in 2017.

External Funding Sources Available:

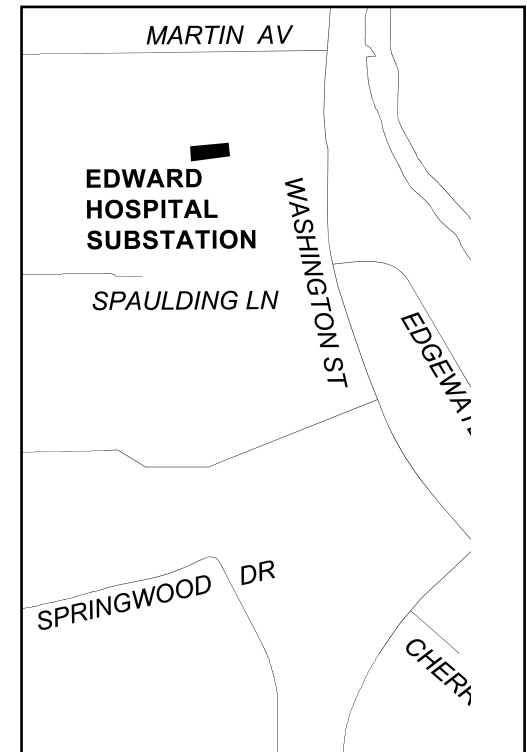
This project will be funded by Edward Hospital.

Projected Timetable:

This project will span three calendar years and the design will begin in 2017.

Impact on Operating Budget:

None. This project will be funded by Edward Hospital.



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------------|---------------|---------------|---------------|------------------|----------------|------------------|
| Developer Contribution | 29,067 | 29,648 | 30,241 | 1,622,658 | 541,216 | 2,252,831 |
| Totals | 29,067 | 29,648 | 30,241 | 1,622,658 | 541,216 | 2,252,831 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|------------------|---------------|---------------|---------------|------------------|----------------|------------------|
| Construction | 1,000,000 | 29,067 | 29,648 | 30,241 | 1,622,658 | 541,216 | 2,252,831 |
| Totals | 1,000,000 | 29,067 | 29,648 | 30,241 | 1,622,658 | 541,216 | 2,252,831 |

Project Number: EU086
Project Title: Tollway Substation Reliability Upgrades
Department Name: Electric

Asset Type: Electric Utility
CIP Status: New
Project Category: Capital Upgrade

Budget Year: 2022
Category Code:
Sector:

Project Purpose:

Project Narrative:

Tollway Substation Reliability Upgrades will include:

Indoor 34.5kV Gear

- Utility Has Committed to Indoor Gear and Additional 138kV to 34.5kV Transformer
- Phase 1 Engineering in Early 2022 (Budgeted);
- Expected Deployment Timeline 5 Years
- Expected Cost to Utility ~\$10 Million

External Funding Sources Available:

N/A

Projected Timetable:

2022-2026

Impact on Operating Budget:

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|------------------|------------------|------------------|------------------|----------|------------------|
| Electric Utility | 1,000,000 | 2,040,000 | 2,080,800 | 2,122,416 | 0 | 7,243,216 |
| Totals | 1,000,000 | 2,040,000 | 2,080,800 | 2,122,416 | 0 | 7,243,216 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|-------------|------------------|------------------|------------------|------------------|----------|------------------|
| Construction | 0 | 1,000,000 | 2,040,000 | 2,080,800 | 2,122,416 | 0 | 7,243,216 |
| Totals | 0 | 1,000,000 | 2,040,000 | 2,080,800 | 2,122,416 | 0 | 7,243,216 |

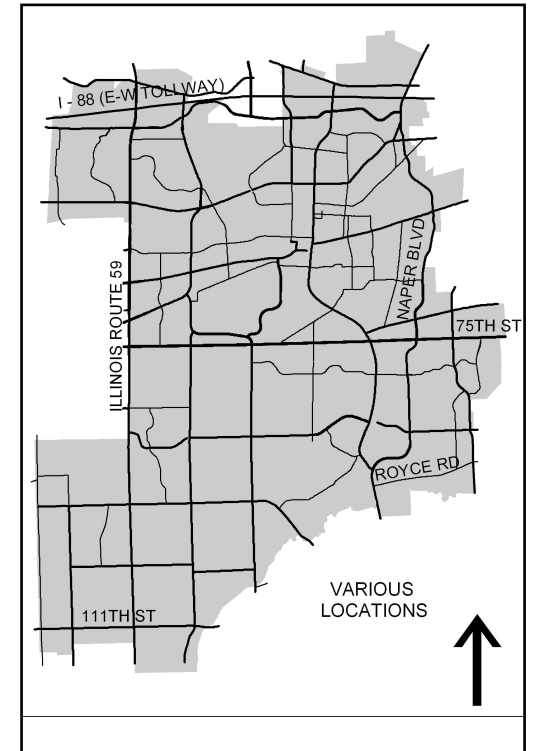


EXHIBIT 2**2022 Capital Improvement Program****Project Listing by Department**

| Projects | 2022 Budget | 2023 Proposed | 2024 Proposed | 2025 Proposed | 2026 Proposed | Total |
|---|------------------|------------------|------------------|------------------|------------------|------------------|
| Fire | | | | | | |
| EQ055 - Outdoor Warning Sirens (Tornado Sirens) | 70,000 | - | - | - | - | 70,000 |
| EQ056 - EMS Cardiac Monitors | - | 897,600 | - | - | - | 897,600 |
| MB220 - Emergency Operations Center Remodel | - | 280,500 | - | - | - | 280,500 |
| MB225 - Fire Department Training Facility (South) | - | - | 104,040 | 636,725 | - | 740,765 |
| MB226 - Retro Fire Station Bunk Rooms | - | - | 208,080 | 1,697,933 | - | 1,906,013 |
| VEH002 - Vehicle Replacement | 3,018,873 | - | - | - | - | 3,018,873 |
| Fire Total | 3,088,873 | 1,178,100 | 312,120 | 2,334,658 | - | 6,913,751 |

Project Number: EQ055
Project Title: Outdoor Warning Sirens (Tornado Sirens)
Department Name: Fire

Asset Type: Equipment
CIP Status: New
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

Upgrade/Replace Outside Warning Sirens

Project Narrative:

Naperville Emergency Management identified areas within the City of Naperville which require the addition of outside warning sirens. Initial studies conducted after the tornado of 2021 indicate further evaluation and confirmation of limited coverage areas and the addition of possibly 3 sirens may be needed.

External Funding Sources Available:

N/A

Projected Timetable:

Confirmation studies conducted in the first quarter of 2022, final project completion third quarter of 2022

Impact on Operating Budget:

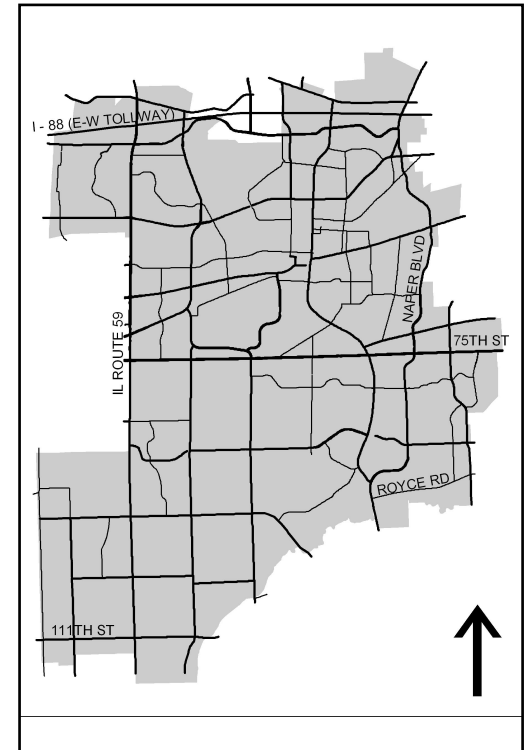
Annual maintenance cost to begin in 2023

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|---------------|----------|----------|----------|----------|---------------|
| Home Rule Sales Tax | 70,000 | 0 | 0 | 0 | 0 | 70,000 |
| Totals | 70,000 | 0 | 0 | 0 | 0 | 70,000 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|-------------|---------------|----------|----------|----------|----------|---------------|
| Construction | 0 | 70,000 | 0 | 0 | 0 | 0 | 70,000 |
| Totals | 0 | 70,000 | 0 | 0 | 0 | 0 | 70,000 |



Project Number: EQ056
Project Title: EMS Cardiac Monitors
Department Name: Fire

Asset Type: Equipment
CIP Status: New
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

Upgrade Current Cardiac Monitor Inventory

Project Narrative:

In support of the advanced cardiac resuscitation protocols and improvements in technology the department will be looking to upgrade the current cardiac monitor inventory. Current cardiac monitors are 8 years old and have supported advancements well however this technology is in need of an upgrade, current cardiac monitors hold a trade in value.

External Funding Sources Available:

N/A

Projected Timetable:

Identify RFP team and parameters first quarter of 2022, RFP process second quarter, purchase in third quarter, training in fourth quarter.

Impact on Operating Budget:

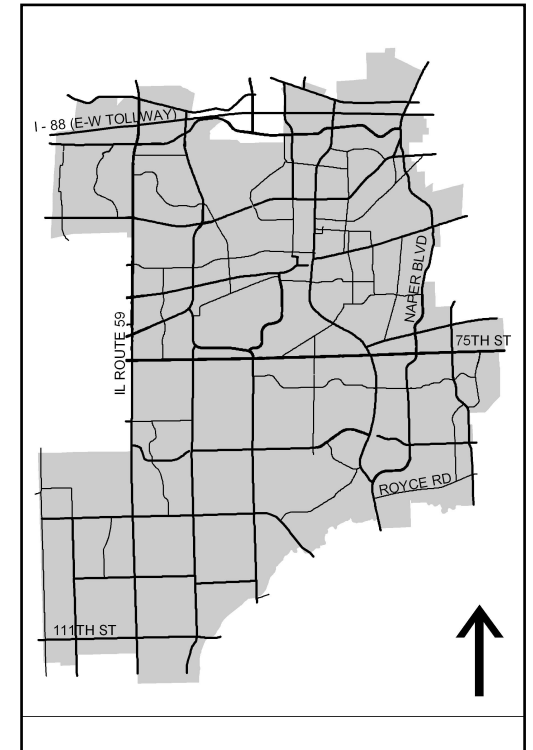
Estimated Annual Maintenance cost of \$20,00 per year

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------|----------------|----------|----------|----------|----------------|
| Home Rule Sales Tax | 0 | 897,600 | 0 | 0 | 0 | 897,600 |
| Totals | 0 | 897,600 | 0 | 0 | 0 | 897,600 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|-------------|----------|----------------|----------|----------|----------|----------------|
| Equip. & Maint. | 0 | 0 | 897,600 | 0 | 0 | 0 | 897,600 |
| Totals | 0 | 0 | 897,600 | 0 | 0 | 0 | 897,600 |



Project Number: MB220
Project Title: Emergency Operations Center Remodel
Department Name: Fire

Asset Type: Municipal Buildings
CIP Status: Amended
Project Category: Capital Maintenance

Budget Year: 2022
Category Code:
Sector: Northwest

Project Purpose:

Remodel to the existing Emergency Operations Center located in the lower level of the Fire Administration building.

Project Narrative:

The Emergency Operations Center has increased in use by City departments for such things as Alice training, mental health training, ERP training, purchasing training, WebEOC training, and accommodating the NEMA volunteers. The space was originally configured when the building was constructed in 1991. There are several smaller rooms that are no longer efficient for Emergency Operations Center use. This project would transition the space into a larger multi-purpose conference room and Emergency Operations Center, allowing us to accommodate up to 50 workspaces compared to the current 25 workspaces. It would continue to be available for use by City departments for software training, hands-on training, speakers, seminars, and more. Although the Fire Department has a conference room on the upper level, it can only hold 12-15 people. The scope of the project would be driven by guidance we get in the first year of the CIP.

External Funding Sources Available:

None

Projected Timetable:

In 2021, staff will collect layout proposals from engineers. This will provide a better cost estimate needed to complete the remodel in 2022.

Impact on Operating Budget:

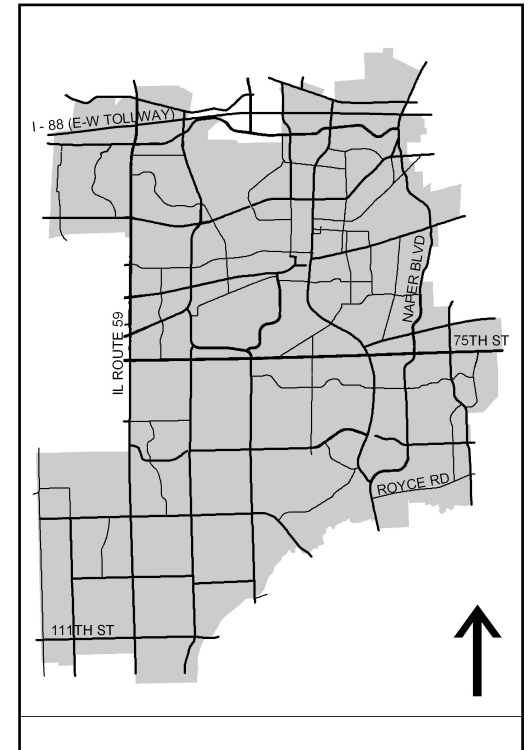
No impact on operating budget.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------|----------------|----------|----------|----------|----------------|
| Home Rule Sales Tax | 0 | 280,500 | 0 | 0 | 0 | 280,500 |
| Totals | 0 | 280,500 | 0 | 0 | 0 | 280,500 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|---------------|----------|----------------|----------|----------|----------|----------------|
| Construction | 15,000 | 0 | 280,500 | 0 | 0 | 0 | 280,500 |
| Totals | 15,000 | 0 | 280,500 | 0 | 0 | 0 | 280,500 |



Project Number: MB225
Project Title: Fire Department Training Facility (South)
Department Name: Fire

Asset Type: Municipal Buildings
CIP Status: New
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Southeast, Southwest

Project Purpose:

Establish a training facility in the southern portion of the city to supplement the current single (Fire based) training facility at fire station 4 in the far north west boundary.

Project Narrative:

Establish a training facility in the southern portion of the city to supplement the current single (Fire based) training facility at fire station 4 in the far north west boundary. The ability to hold critical companies to the southern portion or northern portion of the city for advanced training will be needed as call volume continues to increase and training continues to be coordinated in house. The training division has established an advanced training program which brings a majority of our departments training to Naperville, supplemented with outside agencies.

External Funding Sources Available:

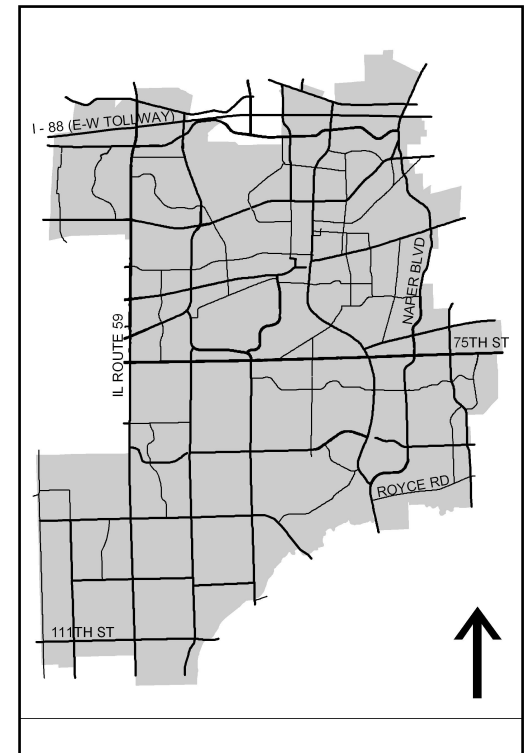
N/A

Projected Timetable:

Establish engineering and site location second quarter of 2024, identify engineering and resource needs third quarter, construction to begin second quarter of 2025.

Impact on Operating Budget:

Regular maintenance and utilities will need to be provided by DPW.



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|----------|----------|----------------|----------------|----------|----------------|
| Unfunded Capital | 0 | 0 | 104,040 | 636,725 | 0 | 740,765 |
| Totals | 0 | 0 | 104,040 | 636,725 | 0 | 740,765 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|-------------|----------|----------|----------------|----------------|----------|----------------|
| Construction | 0 | 0 | 0 | 0 | 636,725 | 0 | 636,725 |
| Professional Services | 0 | 0 | 0 | 104,040 | 0 | 0 | 104,040 |
| Totals | 0 | 0 | 0 | 104,040 | 636,725 | 0 | 740,765 |

Project Number: MB226
Project Title: Retro Fire Station Bunk Rooms
Department Name: Fire

Asset Type: Municipal Buildings
CIP Status: New
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

To partition Fire fighters' sleeping quarters from the general population and to align with new infection control issues

Project Narrative:

7 Naperville fires stations have open bunk concepts. The ability to section off sleeping quarters from the general population will align with new infection control challenges with the spread of disease and limited exposures for longer periods of time.

External Funding Sources Available:

Potential Grant Funding

Projected Timetable:

Engineering and design meetings conducted in the first/ second quarter of 2024. Construction in the first quarter of 2024 to be completed last quarter of 2025. Transition 4 stations per year

Impact on Operating Budget:

Regular maintenance and utilities will need to be provided by DPW.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|----------|----------|----------------|------------------|----------|------------------|
| Unfunded Capital | 0 | 0 | 208,080 | 1,697,933 | 0 | 1,906,013 |
| Totals | 0 | 0 | 208,080 | 1,697,933 | 0 | 1,906,013 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|-------------|----------|----------|----------------|------------------|----------|------------------|
| Construction | 0 | 0 | 0 | 0 | 1,697,933 | 0 | 1,697,933 |
| Professional Services | 0 | 0 | 0 | 208,080 | 0 | 0 | 208,080 |
| Totals | 0 | 0 | 0 | 208,080 | 1,697,933 | 0 | 1,906,013 |

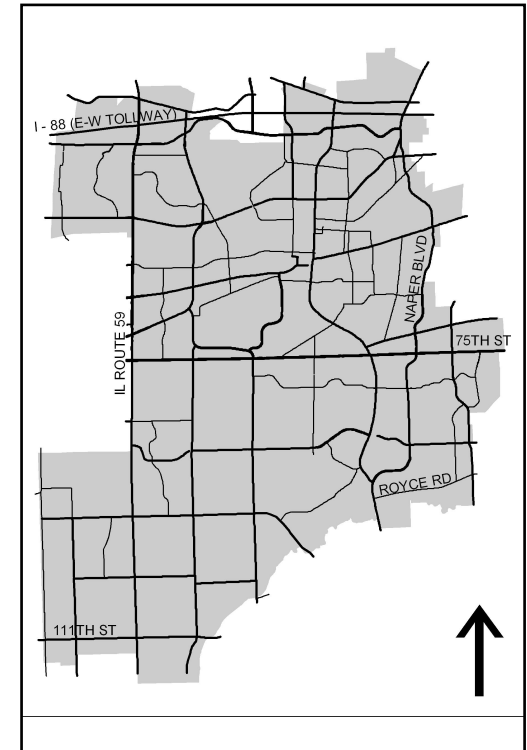


EXHIBIT 2**2022 Capital Improvement Program****Project Listing by Department**

| Projects | 2022 Budget | 2023 Proposed | 2024 Proposed | 2025 Proposed | 2026 Proposed | Total |
|---|------------------|------------------|------------------|------------------|------------------|------------------|
| Information Technology | | | | | | |
| CE125 - Enterprise Resource Planning (ERP) Software Migration | 400,000 | - | - | - | - | 400,000 |
| CE148 - Cityworks Service Request and Work Order Management System Enhancements | 746,600 | - | - | - | - | 746,600 |
| CE159 - Fiber Cabling for the Public Safety and Naper Settlement | - | 168,300 | - | - | - | 168,300 |
| CE160 - Conference Room Upgrades | 100,000 | - | - | - | - | 100,000 |
| CE163 - Strategic Data and Fiber (SDAF) | 50,000 | 178,500 | 182,070 | - | - | 410,570 |
| Information Technology Total | 1,296,600 | 346,800 | 182,070 | - | - | 1,825,470 |

Project Number: CE125
Project Title: Enterprise Resource Planning (ERP) Software Migration
Department Name: Information Technology

Asset Type: Computer Equipment
CIP Status: Recurring
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

The purpose of this project is to migrate the City's Naviline SunGard Public Sector software from the current platform, which the City implemented in 1990. This project aligns with the City's e-Government initiative.

Project Narrative:

ERP refers to an integrated suite of software applications that support the core business functions of an organization. In 2016, the City selected Tyler Technologies and their suite of products (Munis, Tyler Cashiering, EnerGov) as the new ERP. The City is currently in the process of transitioning from the old ERP to the Tyler ERP. The new ERP currently supports the following business functions: Accounting, Budgeting, Accounts Receivable, Purchasing/Inventory, Accounts Payable, and Payroll/Personnel. When fully implemented the Tyler ERP will also support Utility Billing, Building Permits, Business Licenses, and Code Enforcement as well as expanded services including, but not limited to, electronic building permit submittal and integration with the utility's GIS design software. The new ERP helps the City meet the goal of enhanced eGovernment functionality Citywide

External Funding Sources Available:

None

Projected Timetable:

2022 includes the implementation of the Business Licenses module, the Employee Expense module, and the Central Property module in Munis and EnerGov. Work is also anticipated to begin on implementing the Fixed Asset module in 2022 and the Utility Billing module in 2023

Impact on Operating Budget:

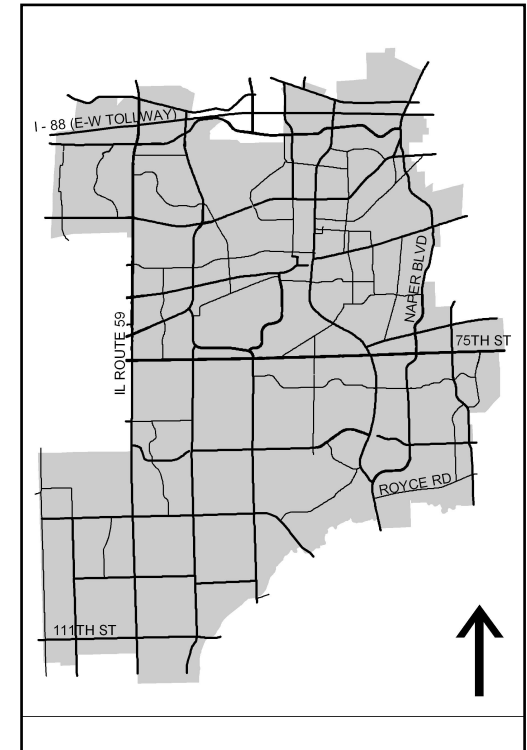
The annual Software as a Service (SaaS) maintenance fees are \$894,654. The annual maintenance fees for the old ERP will be reduced annually as more functions are moved into the new ERP.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|----------|----------|----------|----------|----------------|
| Water Utility | 48,000 | 0 | 0 | 0 | 0 | 48,000 |
| Home Rule Sales Tax | 256,000 | 0 | 0 | 0 | 0 | 256,000 |
| Electric Utility | 96,000 | 0 | 0 | 0 | 0 | 96,000 |
| Totals | 400,000 | 0 | 0 | 0 | 0 | 400,000 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|--------------------------------|----------------|----------------|----------|----------|----------|----------|----------------|
| Technology - Hardware/Software | 400,000 | 400,000 | 0 | 0 | 0 | 0 | 400,000 |
| Totals | 400,000 | 400,000 | 0 | 0 | 0 | 0 | 400,000 |



Project Number: CE148
Project Title: Cityworks Service Request and Work Order Management System
Department Name: Information Technology

Asset Type: Computer Equipment
CIP Status: New
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: B
Sector: Various

Project Purpose:

To enhance/upgrade the Cityworks service request and work order management software to include additional business components.

Project Narrative:

Cityworks is the City's primary GIS asset management service request/work order system. This project is to fund consulting services and the implementation of this software. This project will coordinate efforts with Public Works, TED (Transportation, Engineering, and Development), DPU-Electric and DPU-Water/Wastewater. Projects planned for the immediate future include the expansion and reconfiguration of Cityworks across existing implementations to support consistent and streamlined work management business processes and configuration of Cityworks, GIS and reporting tools to support enterprise depreciation and asset management business processes and procedures. These work order system upgrades in conjunction with the capabilities of the ERP system (CE125) will provide a cost effective software tool will be developed to maximize asset performance while lowering the costs of maintenance and replacement of assets. It will also detects failure conditions in advance; eliminates manual

External Funding Sources Available:

None

Projected Timetable:

Impact on Operating Budget:

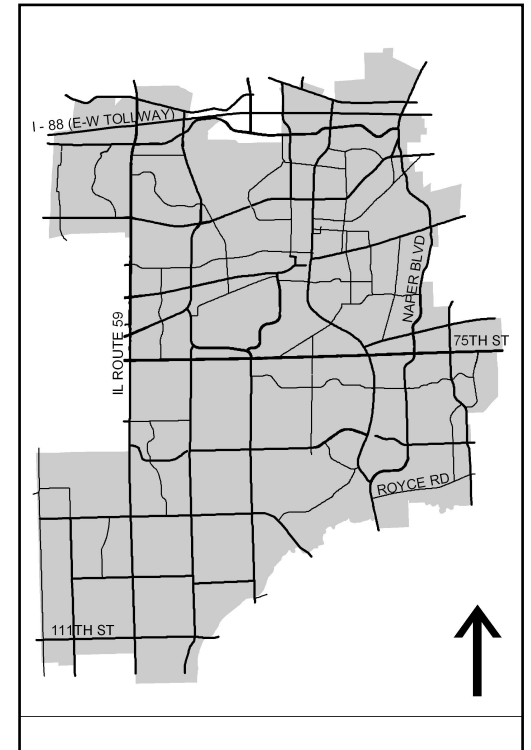
Annual maintenance.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|----------|----------|----------|----------|----------------|
| Water Utility | 90,000 | 0 | 0 | 0 | 0 | 90,000 |
| Home Rule Sales Tax | 148,600 | 0 | 0 | 0 | 0 | 148,600 |
| Electric Utility | 508,000 | 0 | 0 | 0 | 0 | 508,000 |
| Totals | 746,600 | 0 | 0 | 0 | 0 | 746,600 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|--------------------------------|----------------|----------------|----------|----------|----------|----------|----------------|
| Technology - Hardware/Software | 957,000 | 746,600 | 0 | 0 | 0 | 0 | 746,600 |
| Totals | 957,000 | 746,600 | 0 | 0 | 0 | 0 | 746,600 |



Project Number: CE159
Project Title: Fiber Cabling for the Public Safety and Naper Settlement
Department Name: Information Technology

Asset Type: Computer Equipment
CIP Status: New
Project Category: Capital Upgrade

Budget Year: 2022
Category Code:
Sector: Various

Project Purpose:

To add a redundant link to Aurora for the Public Safety Radio system and to upgrade the current network fiber cabling between the main network switch at the Police Department and the communication closets within the building and to the Fire Administration building. Also to upgrade the network fiber cable between the Municipal Center and the Naper Settlement campus.

Project Narrative:

The current network fiber cabling in the Police Department and to the Fire Administration building was originally installed when the buildings were built. The fiber connects the main network switch at the Police Department to the switches in each one of the local are network closets in the building and to the Fire Administration building. The fiber, being twenty years old, is not able to transmit at the higher communication speeds that the new network switches are capable of. The link from the Municipal Center to Naper Settlement is also in need of replacement to transmit the current data speeds for now and future growth. Part of the project will roll over to 2021.

External Funding Sources Available:

Projected Timetable:

Impact on Operating Budget:

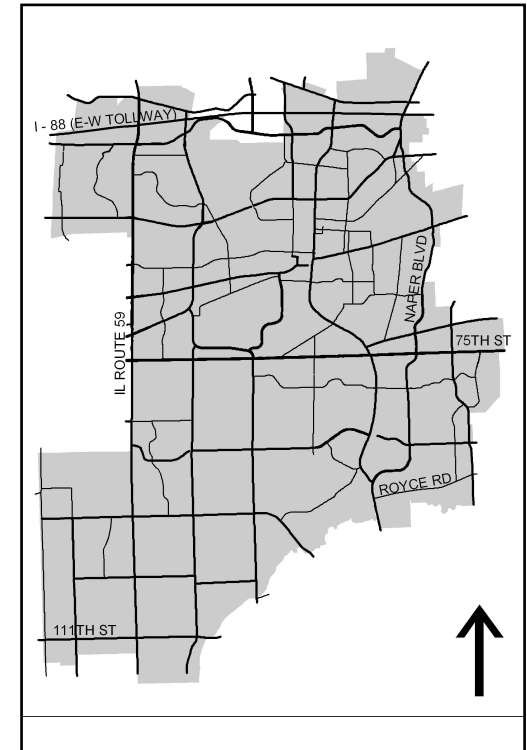
There will be no impact on the operating budget since this is a physical upgrade.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|----------|----------------|----------|----------|----------|----------------|
| Water Utility | 0 | 33,660 | 0 | 0 | 0 | 33,660 |
| Electric Utility | 0 | 50,490 | 0 | 0 | 0 | 50,490 |
| Unfunded Capital | 0 | 84,150 | 0 | 0 | 0 | 84,150 |
| Totals | 0 | 168,300 | 0 | 0 | 0 | 168,300 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|-------------|----------|----------------|----------|----------|----------|----------------|
| Construction | 0 | 0 | 168,300 | 0 | 0 | 0 | 168,300 |
| Totals | 0 | 0 | 168,300 | 0 | 0 | 0 | 168,300 |



Project Number: CE160
Project Title: Conference Room Upgrades
Department Name: Information Technology

Asset Type: Computer Equipment
CIP Status: New
Project Category: Capital Upgrade

Budget Year: 2022
Category Code:
Sector:

Project Purpose:

IT Department seeks to standardize conference room operation and experience, and to enable enhanced multimedia conferencing like Zoom, Microsoft Teams, etc. for remote meetings.

Project Narrative:

Current conference room technology is not standard; each room provides a unique method to connect, display presentations and conduct conference calls. This CIP will provide for standard functions and connectivity. Additionally, each updated room will be fully-integrated in the City's conference call solution to provide easy-to-use connections for City employees and guests.

External Funding Sources Available:

Projected Timetable:

This project will start in CY19 and end in CY22 and initial plan calls for 4 conference rooms per year at \$60K each.

Impact on Operating Budget:

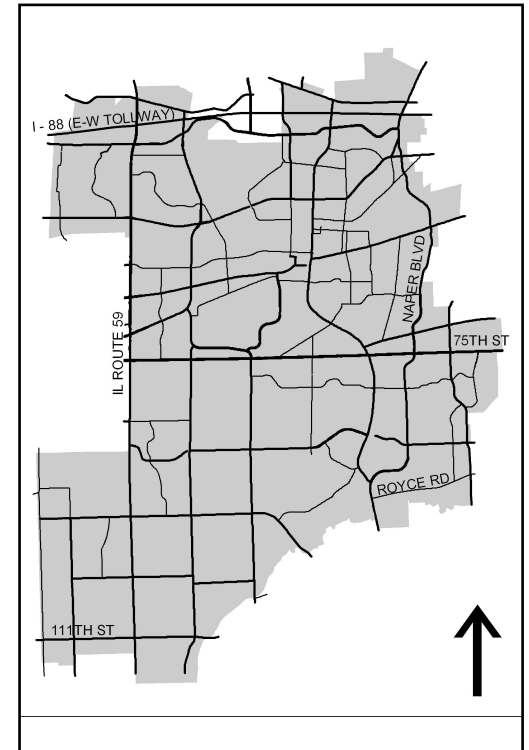
None

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|----------|----------|----------|----------|----------------|
| Home Rule Sales Tax | 100,000 | 0 | 0 | 0 | 0 | 100,000 |
| Totals | 100,000 | 0 | 0 | 0 | 0 | 100,000 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|--------------------------------|----------------|----------------|----------|----------|----------|----------|----------------|
| Technology - Hardware/Software | 200,000 | 100,000 | 0 | 0 | 0 | 0 | 100,000 |
| Totals | 240,000 | 100,000 | 0 | 0 | 0 | 0 | 100,000 |



Project Number: CE163
Project Title: Strategic Data and Fiber (SDAF)
Department Name: Information Technology

Asset Type: Computer Equipment
CIP Status: New
Project Category: Capital Upgrade

Budget Year: 2022
Category Code:
Sector: Northeast,
 Northwest,
 Southeast,
 Southwest,
 Various

Project Purpose:

The purpose of this project is to acquire and develop strategic information technology assets that will provide lower cost of operations in the near term and long term. This will also enable new possibilities for the City's service offerings and capabilities for residents, businesses, and the broader community.

Project Narrative:

This project will provide high speed fiber access to numerous high speed fiber links along Interstate 88, as well as high speed fiber links to major centers. The purpose of this project is to acquire and develop strategic information technology assets that will provide lower cost of operations in the near term and long term. This will also enable new possibilities for the City's service offerings and capabilities for residents, businesses, and the broader community. The desired outcome is that the City owns high speed fiber links, both to access the many fiber links owned by many network providers along the I-88 corridor, and to travel along these links to large, strategic data centers. The benefits of these links will be lower cost for many near-term existing services such as Internet, data backup, and disaster recovery. Additionally, these links will position the City for low cost and high performance future services such as Software as a Service (SaaS), Platform as a Service (PaaS),

External Funding Sources Available:

Projected Timetable:

2022: secure fiber connections to, and along, I-88 and 1-3 major data centers
 2023: implement enhanced, and lower cost, Internet services over this infrastructure
 2023: implement pilot projects for Software as a Service (SaaS), Platform as a Service (PaaS), and Infrastructure as a Service (IaaS)

Impact on Operating Budget:

2022: \$200,000
 2023: \$100,000
 2024: \$100,000

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|---------------|----------------|----------------|----------|----------|----------------|
| Home Rule Sales Tax | 50,000 | 178,500 | 182,070 | 0 | 0 | 410,570 |
| Totals | 50,000 | 178,500 | 182,070 | 0 | 0 | 410,570 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|--------------------------------|-------------|---------------|----------------|----------------|----------|----------|----------------|
| Technology - Hardware/Software | 0 | 50,000 | 178,500 | 182,070 | 0 | 0 | 410,570 |
| Totals | 0 | 50,000 | 178,500 | 182,070 | 0 | 0 | 410,570 |

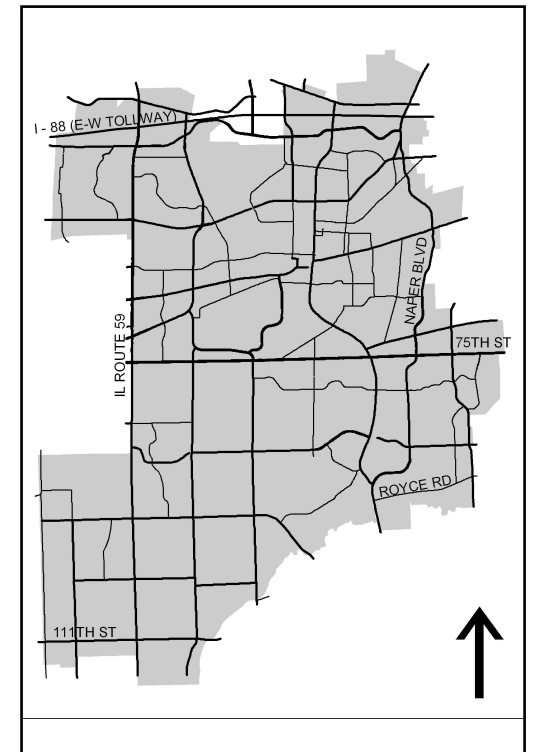


EXHIBIT 2**2022 Capital Improvement Program****Project Listing by Department**

| Projects | 2022 Budget | 2023 Proposed | 2024 Proposed | 2025 Proposed | 2026 Proposed | Total |
|---|------------------|------------------|------------------|------------------|------------------|------------------|
| Naper Settlement | | | | | | |
| NS044 - Life Safety and Security Improvements | - | - | 114,867 | 162,855 | - | 277,723 |
| NS052 - Preservation HVAC Improvements - Multi-Building | - | - | 171,666 | 244,078 | 194,838 | 610,582 |
| NS055 - Innovation Gateway/Agricultural Interpretive Center/Thresher Pavilion | 2,400,000 | - | - | - | - | 2,400,000 |
| NS058 - Naper Settlement Security Cameras | 192,792 | - | - | - | - | 192,792 |
| NS059 - Access Control - Card Reader Improvements | - | - | 466,863 | - | - | 466,863 |
| NS060 - Perimeter Fence & Entry Gates Improvements | - | 287,130 | - | - | - | 287,130 |
| NS061 - Mansion Porch Restorations - Porta Cochere and North Entry | - | 183,294 | - | - | - | 183,294 |
| NS062 - Pre-Emption House Elevator Modernization | 122,288 | - | - | - | - | 122,288 |
| Naper Settlement Total | 2,715,080 | 470,424 | 753,396 | 406,933 | 194,838 | 4,540,671 |

Project Number: NS044
Project Title: Life Safety and Security Improvements
Department Name: Naper Settlement

Asset Type: Naper Settlement
CIP Status: Amended
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Northwest

Project Purpose:

To improve and modernize the current protective safety and security equipment, software, and operations which manage the Settlement's fire protection addressable systems, and burglar-security keypad operations which protect the site's physical assets, staff and visitors.

Project Narrative:

Both the Settlement Fire communication and Burglar-Security systems are of an equipment and software age that has become necessary for planned equipment technology improvements in addressability, maintenance, and operating software. Continued evaluation by staff have lead to the this updated recommendation to replace and upgrade the technologies of both safety systems. Fire system upgrades will ensure panels are upgraded with new technology and that parts are readily available, and expand on the addressable fire alarm communication capability. Staff also recommend an automated burglar security system that will save staff time it takes to manually update (19) existing buildings and (3) upcoming future building's keypads when code changes are required which is frequently, and for generating reports which must be accomplished by manual information removal at each keypad. While these projects were initially deferred the fire & burglar security system equipment's continues to age, fire pa

External Funding Sources Available:

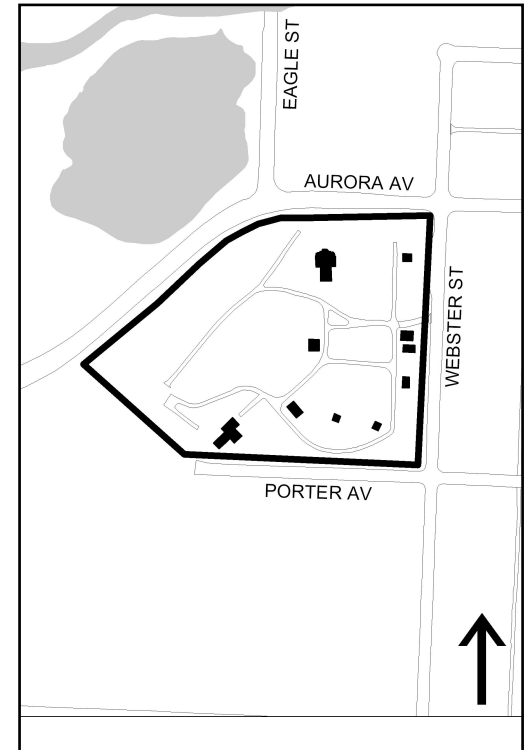
None

Projected Timetable:

Burglar Keypad Equipment Improvements = CY2024, \$110,407
 Fire System Improvements = CY2025, \$153,462

Impact on Operating Budget:

Cannot project a change in operating budgetary needs at this time. Do anticipate the City & Naper Settlement's contracted annual repair and maintenance service fees which are essential for both fire and burglar-security system equipment upkeep, to remain at current levels between \$3,800 and \$6,400 annually, plus the anticipated expansion of (3) new Settlement buildings and costs related to their maintenance and management. All future costs dependent on bids at the time, prevailing rates, and vendor service



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|----------|----------|----------------|----------------|----------|----------------|
| Unfunded Capital | 0 | 0 | 114,867 | 162,855 | 0 | 277,723 |
| Totals | 0 | 0 | 114,867 | 162,855 | 0 | 277,723 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|--------------------------------|-------------|----------|----------|----------------|----------------|----------|----------------|
| Technology - Hardware/Software | 0 | 0 | 0 | 114,867 | 162,855 | 0 | 277,723 |
| Totals | 0 | 0 | 0 | 114,867 | 162,855 | 0 | 277,723 |

Project Number: NS052
Project Title: Preservation HVAC Improvements - Multi-Building
Department Name: Naper Settlement

Asset Type: Naper Settlement
CIP Status: Amended
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Northwest

Project Purpose:

The preservation of the Martin Mitchell Mansion and other Settlement historic and modern structures which house and display artifacts is an ongoing and integral part of the museum’s mission. This multi-year HVAC improvement project is designed to incorporate environmental engineering recommendations and life cycle equipment replacement forecasts which meet museum industry standards, to proactively plan for aged HVAC environmental operating systems replacements. As these systems age and

Project Narrative:

This project provides for the directed, prioritized best practice HVAC improvements for equipment managing the sensitive building environments at the museum. The adjusted original Mansion HVAC CIP now incorporates the top (4) identified priority HVAC systems and controls upgrades in yearly order: Mansion & TAC HVAC Controls upgrade, Chapel, and combined Fort Hill Storage and Pre-Emption House, each being guided by their specific recommended and forecasted HVAC preservation improvement plans. Advances in HVAC equipment and theory related to museum best environmental practices, preservation, energy efficiency, temperature and humidity control, and technology, will be incorporated as guided by the NEH Grant recommendations into prioritized, phased project scopes as directed and practical. After thorough investigation, research, and guidance from the NEH grant, and the HVAC controls scope in the first phase, the updated total amount for these prioritized projects is recommended at

External Funding Sources Available:

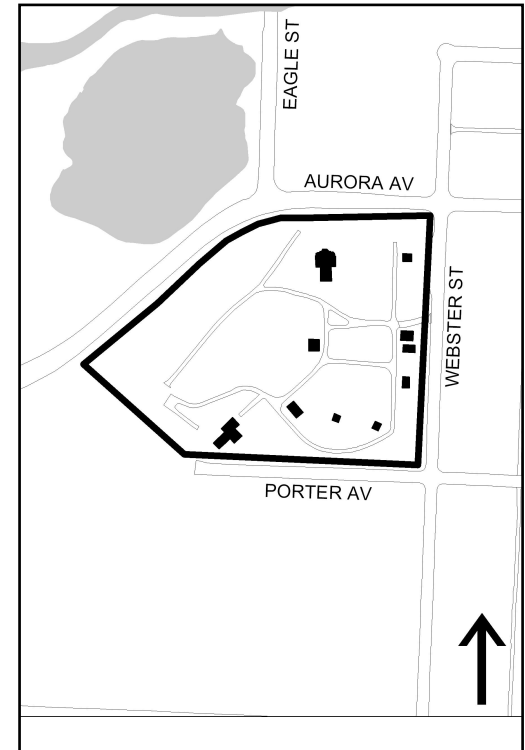
None

Projected Timetable:

Mansion = All Equipment, Electric Upgrades = \$149,000; Engineering \$16,000 = CY2024 Total \$165,000
 Century Memorial Chapel = CY2025 Total \$230,000
 Fort Hill Collections Storage Facility & Pre-Emption House = CY2026 \$180,000

Impact on Operating Budget:

Impact on operating budget anticipated to be neutral. Any efficiency savings will be utilized for other building maintenance or restoration needs.



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|----------|----------|----------------|----------------|----------------|----------------|
| Unfunded Capital | 0 | 0 | 171,666 | 244,078 | 194,838 | 610,582 |
| Totals | 0 | 0 | 171,666 | 244,078 | 194,838 | 610,582 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|-------------|----------|----------|----------------|----------------|----------------|----------------|
| Construction | 0 | 0 | 0 | 155,020 | 244,078 | 194,838 | 593,935 |
| Professional Services | 0 | 0 | 0 | 16,646 | 0 | 0 | 16,646 |
| Totals | 0 | 0 | 0 | 171,666 | 244,078 | 194,838 | 610,582 |

Project Number: NS055
Project Title: Innovation Gateway/Agricultural Interpretive Center/Thresher
Department Name: Naper Settlement

Asset Type: Naper Settlement
CIP Status: Amended
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Northwest

Project Purpose:

Naper Settlement’s facility development plan includes an Innovation Gateway building offering new entryway improvements that will create a full-service, accessible, open-wide entrance facility and a focal point serving all incoming museum visitors and volunteers. With sustainable design and technology-driven features, the new hub of the museum campus Innovation Gateway and entryway improvements will provide a more visible, efficient means by which visitors enter and begin their orientation for their journey.

Project Narrative:

These new projects provide new exhibit and multi-use facilities that will offer new ways to increase visitor attendance, expand educational growth opportunities, with multiple venues that encourage visitor interaction through focused museum driven stories and themes. Naper Settlement is planning to build a new full-service Innovation Gateway welcoming center building, a new Agricultural Interpretive Center, and a new Thresher Pavilion. The Innovation Gateway will be positioned at the north zone of the museum campus, just south of the Pre-Emption House parallel to Webster St., providing visitors an efficient, visible, consolidated entrance which enhances customer service expectations. This new entry building will also set the stage for an exciting journey of learning and exploration across the centuries. In the new Agriculture Hub of the campus between the Mansion, Maintenance Shop, and Hobson Law buildings, the new Agricultural Interpretive Center will showcase Naperville’s rich agr

External Funding Sources Available:

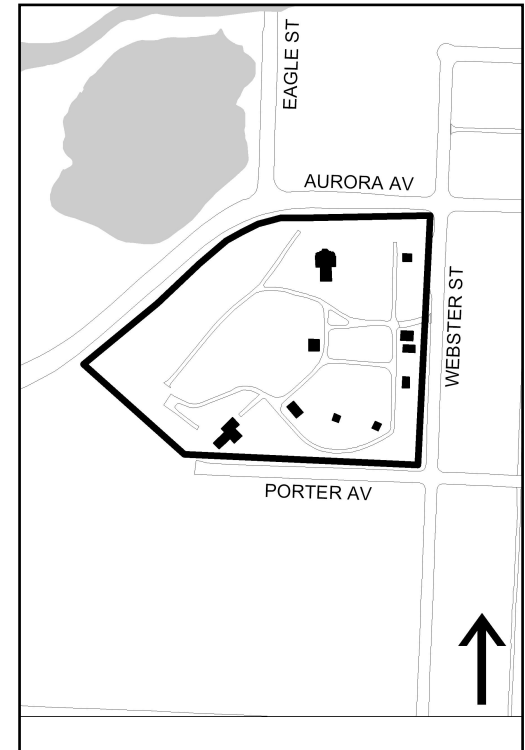
TBC

Projected Timetable:

Calendar Year CY2021

Impact on Operating Budget:

Cannot project a change to operating budgetary needs at this time. Do anticipate annual maintenance and upkeep services to increase but to what levels cannot be determined. Will not be able to forecast this until project schematic designs are firmed up.



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|------------------|----------|----------|----------|----------|------------------|
| Home Rule Sales Tax | 2,400,000 | 0 | 0 | 0 | 0 | 2,400,000 |
| Totals | 2,400,000 | 0 | 0 | 0 | 0 | 2,400,000 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|------------------|------------------|----------|----------|----------|----------|------------------|
| Construction | 2,400,000 | 2,400,000 | 0 | 0 | 0 | 0 | 2,400,000 |
| Totals | 2,400,000 | 2,400,000 | 0 | 0 | 0 | 0 | 2,400,000 |

Project Number: NS058
Project Title: Naper Settlement Security Cameras
Department Name: Naper Settlement

Asset Type: Naper Settlement
CIP Status: Amended
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector:

Project Purpose:

This project is designed to install new security cameras to existing NS buildings, fences, gates, and (3) anticipated planned new buildings, that will provide documented views of the entire perimeter fence surrounding the Settlement as well as entry and exit coverage at all vehicle and pedestrian access locations and roads.

Project Narrative:

Naper Settlement does not currently have cameras that provide perimeter access coverage & records, nor observe site intrusion at night, weekends, holidays, or during regular business hours. The installation of the total new (31) cameras to existing buildings and (3) future-built buildings will provide the Settlement with access records showing unwanted site and building intrusion and provide a necessary layer of safety which is not currently available. Increased site usage by outside vendors and visitors at all times of the day or night for planned tours, rentals, and events leaves historical and modern assets vulnerable to vandalism, theft, and the visual camera presence will help deter undesired site access 24/7/365. The new security cameras will be implemented in phases. Pending bid, award timing and the city's camera roll-out schedule, NS anticipates a 1st phase installing new security cameras onto existing NS buildings, fencing, gates by 3rd quarter 2022. A potential second phase

External Funding Sources Available:

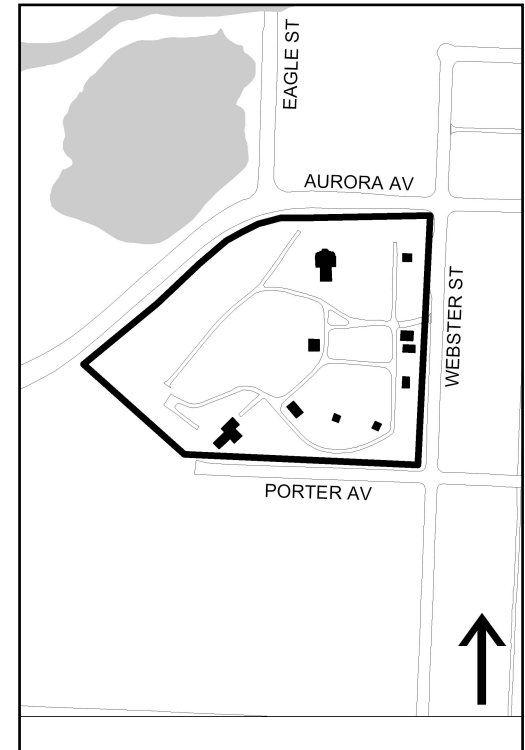
None

Projected Timetable:

Anticipated projected timetable is Existing Buildings Security Camera and perimeter equipment installed by July 2022 for priority safety reasons, the start of a full event and rental season.
 BID and vendor recommendation by March 2022,
 Implementation = Begin April 2022,

Impact on Operating Budget:

New annual camera maintenance and repair services are anticipated between \$2,800 - \$3,800. It is anticipated that the Settlement will share the repair and maintenance service contracts under the City's service agreements for maintaining and managing new camera equipment, viewing operations, and the new Settlement server recording and viewing capability. This new camera security system will allow the City security camera operators to also view Settlement cameras, with no additional costs to t



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|----------|----------|----------|----------|----------------|
| Home Rule Sales Tax | 192,792 | 0 | 0 | 0 | 0 | 192,792 |
| Totals | 192,792 | 0 | 0 | 0 | 0 | 192,792 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|--------------------------------|-------------|----------------|----------|----------|----------|----------|----------------|
| Technology - Hardware/Software | 0 | 192,792 | 0 | 0 | 0 | 0 | 192,792 |
| Totals | 0 | 192,792 | 0 | 0 | 0 | 0 | 192,792 |

Project Number: NS059
Project Title: Access Control - Card Reader Improvements
Department Name: Naper Settlement

Asset Type: Naper Settlement
CIP Status: Amended
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector:

Project Purpose:

This project is designed to expand existing limited card reader security access control operations through the installation of additional card reader control points at identified perimeter building doors, interior staff work, program support, and storage spaces, which will improve workplace and public space security and safety throughout the Settlement's museum campus and off site artifact storage facility.

Project Narrative:

This project expands the existing installed but limited main entry door card reader locations, that operate under the City's installed PremiSys access control software and equipment, and will expand the quantity of new card reader access locations to include identified interior doors and new perimeter building doors. Naper Settlement was part of the original most recent City-wide card reader access upgrade project, and remains a part of the City's PremiSys software operations having the ability to program open/close access for staff, tours, programs, and rental and event operations. These highly anticipated and much needed access control improvements include the addition of (85) new card reader door locations, upgraded existing switches, new switches, and network improvements as guided by the City's I/T Department. The expansion of access control locations offers greater capability to program door and gate entry at new identified perimeter doors, interior offices, work spaces and exhibit

External Funding Sources Available:

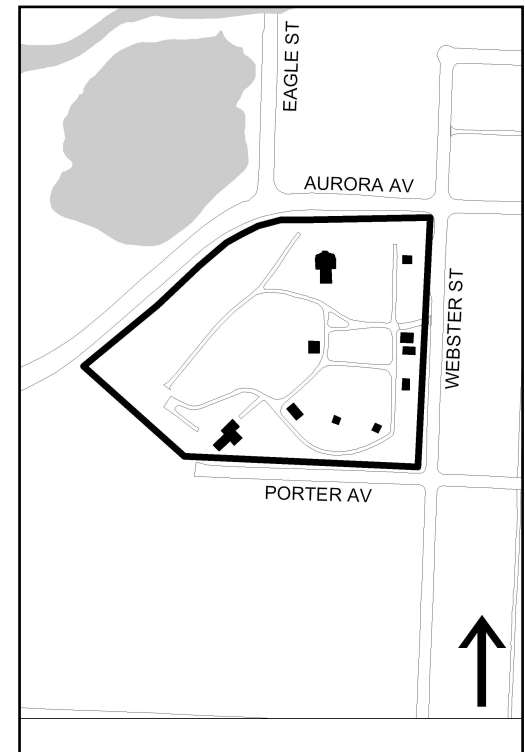
None

Projected Timetable:

Anticipated projected timetable for - NS Buildings - installed by September 2024
 BID and vendor recommendation January 2024 to March 2024,
 Implementation = Begins April 2024,
 Completion = September 2024

Impact on Operating Budget:

Cannot predict a change in operating budgetary requirements at this time. Naper Settlement does anticipate a slight increase in the City/NS contracted annual access control card reader maintenance services which can be formally determined once the expanded program has been detailed out, through updated maintenance quotes based on the newly installed equipments.



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|----------|----------|----------------|----------|----------|----------------|
| Unfunded Capital | 0 | 0 | 466,863 | 0 | 0 | 466,863 |
| Totals | 0 | 0 | 466,863 | 0 | 0 | 466,863 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|--------------------------------|-------------|----------|----------|----------------|----------|----------|----------------|
| Technology - Hardware/Software | 0 | 0 | 0 | 466,863 | 0 | 0 | 466,863 |
| Totals | 0 | 0 | 0 | 466,863 | 0 | 0 | 466,863 |

Project Number: NS060
Project Title: Perimeter Fence & Entry Gates Improvements
Department Name: Naper Settlement

Asset Type: Naper Settlement
CIP Status: New
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Northwest

Project Purpose:

This project involves the replacement of the existing and varied fencing and entry gate along the Webster St., Porter Avenue and Naperville Central High School boundary line at Naper Settlement campus, and electrifying the Chapel Parking lot pedestrian access gate. These improvements will include new 6' tall metal fencing, manual and electronic gates and card access control for improved safety and security. In conjunction with the planned construction of the Innovation Gateway building, the improved vehic

Project Narrative:

The improvement on Webster St. gate coincides with the construction of the Innovation Gateway building. This improvement will provide better accessibility for emergency vehicles and improve guests traffic flow during Naper Settlement school programs, large scale events and rentals. The upgrades on the existing fence are essential for resolving security and safety issue of having varying heights which allow individuals to jump over the fence. Perimeter fence upgrade will also replace existing aged fence that borders the east, west and south of Naper Settlement and will standardize the type of exterior fencing utilized on the campus. Chapel gate upgrade will provide better security for the site by making sure that the Chapel gate will automatically lock after use, will provide additional entry for emergency personnel, and improved safe accessibility for staff and Naper Settlement rentals.

External Funding Sources Available:

TBC

Projected Timetable:

Calendar Year CY2023

Impact on Operating Budget:

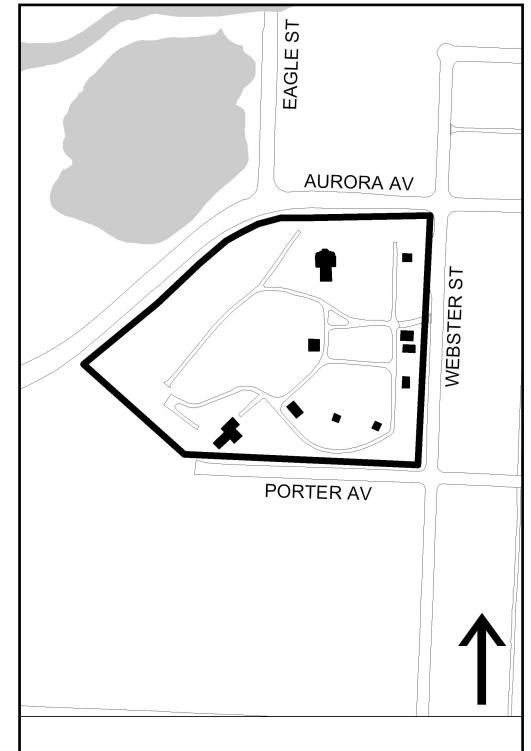
- Minimal annual maintenance – preventive maintenance on motorized gate which includes cyclical adjustments, controls review, and safety sensor checks.
- Card reader maintenance – expand existing service.
- Herbicide application to vegetation/ stones under fence to deter weed whip damage.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|----------|----------------|----------|----------|----------|----------------|
| Unfunded Capital | 0 | 287,130 | 0 | 0 | 0 | 287,130 |
| Totals | 0 | 287,130 | 0 | 0 | 0 | 287,130 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|-------------|----------|----------------|----------|----------|----------|----------------|
| Construction | 0 | 0 | 287,130 | 0 | 0 | 0 | 287,130 |
| Totals | 0 | 0 | 287,130 | 0 | 0 | 0 | 287,130 |



Project Number: NS061
Project Title: Mansion Porch Restorations - Porta Cochere and North Entry
Department Name: Naper Settlement

Asset Type: Naper Settlement
CIP Status: New
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Northeast

Project Purpose:

Preservation of the Martin Mitchell Mansion, listed on the National Registry of Historic Places is an artifact itself, housing and displaying important interpreted original family artifacts, and is an integral component of the NHS two-time accredited Museum's mission, vision, and goals. Exterior Mansion Porch restoration and preservation is designed to incorporate established, approved preservation design features specific to this historic structure, to be implemented to the north front entry porch and the north-west

Project Narrative:

This CIP request is a priority safety and preservation project and identified for immediate attention and recommended for 2023. The Martin Mitchell Mansion, listed on the National Register of Historic Places requires restoration, preservation of the Mansion's north front entry porch and west Porta Cochere entry porches where both staff and all guests gain entry into the Mansion. These two porches have shifted and are separating from the building as observed and evidenced by the roughly 1" shift between the porch posts, stairs, and the building in both locations - these should be directly adjacent to each other. Safe, daily entry for both staff and guests through the Porta Cochere porch and north main entry porch remains the highest priority and restoration must be addressed immediately, not deferred or conditions will continue to worsen and ultimately cost more at that future timeframe.

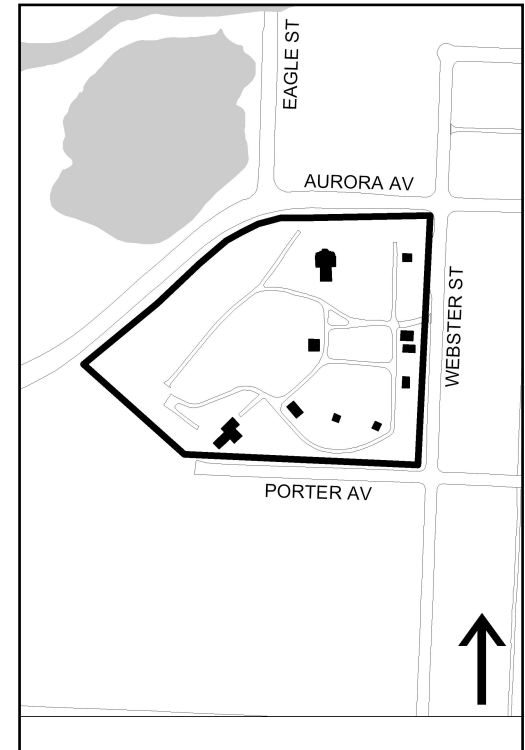
External Funding Sources Available:

Projected Timetable:

Architect Restoration Drawings, CD's, Bid Packages; 1st Quarter 2023; Architect fee includes Const. Oversight; \$16,000
 Bid = Start of 2nd Quarter 2023; Award 2nd Quarter -
 Implementation = Starts end of 2nd Quarter 2023 through beginning of 4th Quarter 2023 -
 Restoration = (2) Porches: Footings, Floor, Stairs, Posts/Columns, Adjacent Roof = \$143,200 -

Impact on Operating Budget:

Impact on operating budget anticipated to be neutral. Repairs restore historic building and falls back into cyclical maintenance forecasts. Any efficiency savings will be utilized for other building maintenance or restoration needs.



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|----------|----------------|----------|----------|----------|----------------|
| Unfunded Capital | 0 | 183,294 | 0 | 0 | 0 | 183,294 |
| Totals | 0 | 183,294 | 0 | 0 | 0 | 183,294 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|-------------|----------|----------------|----------|----------|----------|----------------|
| Construction | 0 | 0 | 166,974 | 0 | 0 | 0 | 166,974 |
| Professional Services | 0 | 0 | 16,320 | 0 | 0 | 0 | 16,320 |
| Totals | 0 | 0 | 183,294 | 0 | 0 | 0 | 183,294 |

Project Number: NS062
Project Title: Pre-Emption House Elevator Modernization
Department Name: Naper Settlement

Asset Type: Naper Settlement
CIP Status: New
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Northeast

Project Purpose:

This projects consists of a manufacturer directed mandate for efficient and affordable modernization for the current PEH hydraulic elevator. With this elevator being the only means for ADA accessibility for the Brushstrokes exhibit and classrooms in the basement of PEH, for Naper Settlement to remain compliant with ADA requirements this project represents an important and urgent need for upgrade. Being 27+ years old with very few maintenance needs over the years, the single floor vertical elevator ha

Project Narrative:

This project provides for the manufacturer directed, industry best standards elevator equipment modernization for hydraulic interior elevators. A third party elevator company thoroughly assessed the existing operations of the Pre-Emption House passenger elevator including all safety features, cylinders, switches, circuitry, which are affected by age and wear and tear. The (27+) year old elevator is facing challenges to software, circuitry, and electrical technology that can no longer be updated or managed and have made this elevator obsolete. The issues of reliability, higher operating costs, limited or rebuilt only parts becoming increasingly unavailable, a higher potential liability exposure, and down time when parts are not available make this improvement project essential and urgent. Elevator modernization for the PEH hydraulic elevator is required for continued safe use by staff and visitors. when completed will offer a safer guest experience plus improved performance and relia

External Funding Sources Available:

Projected Timetable:

BID/CO-OP - 1st quarter 2022; Implement - 2nd/3rd quarter 2022
 Hydraulic Elevator Modernization = \$90,888, Permits = \$1,400 = \$92,288
 After Upgrade, Repairs to Machine Room, Safety Systems, Electrical, Carpentry, Paint = \$30,000

Impact on Operating Budget:

Impact on operating budget anticipated to be neutral pending any prevailing wage service increases, Elevator maintenance currently budgeted for and do not anticipate that this would be removed at all in the future. Any efficiency savings will be utilized for other essential building maintenance needs.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|----------|----------|----------|----------|----------------|
| Home Rule Sales Tax | 122,288 | 0 | 0 | 0 | 0 | 122,288 |
| Totals | 122,288 | 0 | 0 | 0 | 0 | 122,288 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|--------------------------------|-------------|----------------|----------|----------|----------|----------|----------------|
| Construction | 0 | 30,000 | 0 | 0 | 0 | 0 | 30,000 |
| Technology - Hardware/Software | 0 | 92,288 | 0 | 0 | 0 | 0 | 92,288 |
| Totals | 0 | 122,288 | 0 | 0 | 0 | 0 | 122,288 |

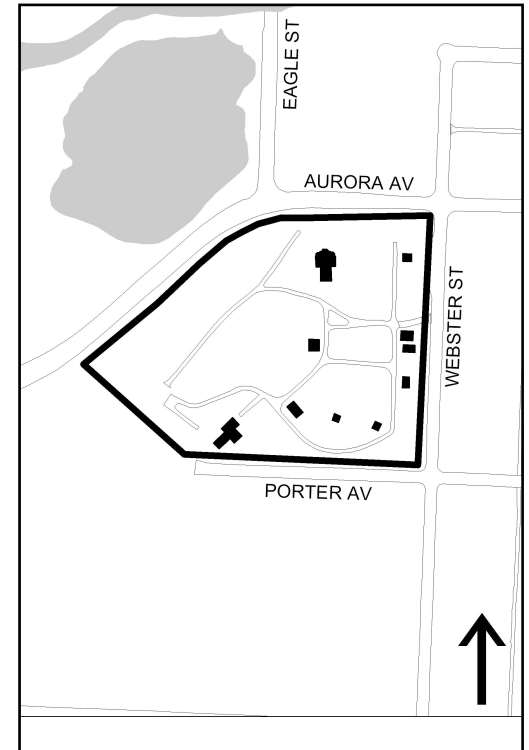


EXHIBIT 2**2022 Capital Improvement Program****Project Listing by Department**

| Projects | 2022 Budget | 2023 Proposed | 2024 Proposed | 2025 Proposed | 2026 Proposed | Total |
|--|------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------|
| Naperville Public Library | | | | | | |
| LB014 - Maintenance & Emergencies | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |
| LB021 - Building Updating | 250,000 | 255,000 | 520,200 | 265,302 | 270,608 | 1,561,110 |
| Naperville Public Library Total | 300,000 | 306,000 | 572,220 | 318,362 | 324,730 | 1,821,312 |

Project Number: LB014
Project Title: Maintenance & Emergencies
Department Name: Naperville Public Library

Asset Type: Library
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: B
Sector: Various

Project Purpose:

To provide funding for irregular maintenance or repairs as well as emergencies

Project Narrative:

As communicated to City Council, the Library will manage its annual capital maintenance and small purchases to an amount not to exceed \$250,000 per year. These funds will be used to support both planned and unanticipated small projects of a routine maintenance or minor capital expenditure nature. In 2022, the 95th Street Library UPS will be replaced.

External Funding Sources Available:

Library Capital Reserves

Projected Timetable:

This annual project will repair or replace the Library capital infrastructure as needed.

Impact on Operating Budget:

None

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Library Building Reserves | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |
| Totals | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Construction | 50,000 | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |
| Totals | 50,000 | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |



Library Locations

Project Number: LB021
Project Title: Building Updating
Department Name: Naperville Public Library

Asset Type: Library
CIP Status: Amended
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

To provide funding for correction of roof issues.

Project Narrative:

2021 through 2026 funds for updating staff rooms which have not been updated for 20 years. Roof repairs at 95th Street Facility in 2024.

External Funding Sources Available:

None

Projected Timetable:

Annual Projects

Impact on Operating Budget:

None

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Library Building Reserves | 250,000 | 0 | 0 | 0 | 0 | 250,000 |
| Unfunded Capital | 0 | 255,000 | 520,200 | 265,302 | 270,608 | 1,311,110 |
| Totals | 250,000 | 255,000 | 520,200 | 265,302 | 270,608 | 1,561,110 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|-------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Construction | 0 | 250,000 | 255,000 | 520,200 | 265,302 | 270,608 | 1,561,110 |
| Totals | 0 | 250,000 | 255,000 | 520,200 | 265,302 | 270,608 | 1,561,110 |



EXHIBIT 2**2022 Capital Improvement Program****Project Listing by Department**

| Projects | 2022 Budget | 2023 Proposed | 2024 Proposed | 2025 Proposed | 2026 Proposed | Total |
|---|------------------------|--------------------------|--------------------------|--------------------------|--------------------------|-------------------|
| Police | | | | | | |
| CE150 - CAD & RMS Replacement | 200,000 | 2,759,765 | 2,814,960 | - | - | 5,774,725 |
| EQ054 - Body Worn Cameras | 483,228 | - | - | - | - | 483,228 |
| LR080 - Public Safety Land Mobile Radio Network Radio Frequency Subsystem | - | 204,000 | 3,121,200 | 3,183,624 | 3,247,296 | 9,756,120 |
| MB219 - NPD Building Renovations | 679,578 | 480,462 | 623,551 | 755,619 | 713,711 | 3,252,922 |
| VEH002 - Vehicle Replacement | 558,200 | - | - | - | - | 558,200 |
| Police Total | 1,921,006 | 3,444,227 | 6,559,712 | 3,939,243 | 3,961,007 | 19,825,195 |

Project Number: CE150
Project Title: CAD & RMS Replacement
Department Name: Police

Asset Type: Computer Equipment
CIP Status: Amended
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Northwest

Project Purpose:

Replace the existing Computer Aided Dispatch (CAD) , Records Management System (RMS) and Mobile Systems that are no longer effective and have reached the end of their product support life cycle. The existing systems do not support inter-agency data sharing and interoperability which could hinder investigation and crime prevention.

Project Narrative:

Replacement of the CAD, RMS and Mobile Data project will provide an integrated system to manage data, business processes and communications between multiple public safety, emergency response and law enforcement agencies. Improvements will be realized in reliability, functionality, public safety reporting, querying functionality, and in all interfaces. The improvements will not only be for public safety, emergency response, and law enforcement sectors but also for the public at large providing them with improved response efficiencies and effectiveness.

This was labeled one of the most important projects by Police, Fire and IT. This is a joint project and efficiencies gained will benefit the city.

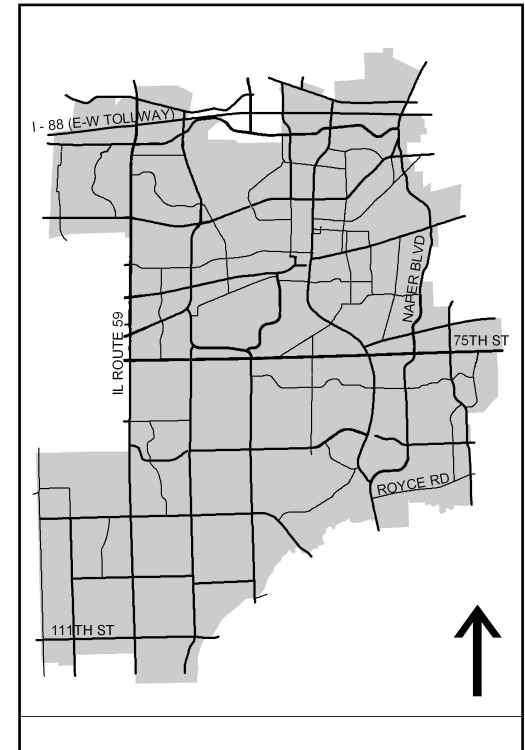
External Funding Sources Available:

Projected Timetable:

2022 Begin project with the hiring of a consultant and starting the RFP process
 2023 Vendor selection, Installation, Training and Implementation

Impact on Operating Budget:

Annual maintenance costs are \$240,000 per year for the current Public Safety CAD and RMS systems. No maintenance costs necessary in CY24 with the implementation of the new system.



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|------------------|------------------|----------|----------|------------------|
| Other Government | 0 | 0 | 249,696 | 0 | 0 | 249,696 |
| Home Rule Sales Tax | 200,000 | 2,759,765 | 2,565,264 | 0 | 0 | 5,525,029 |
| Totals | 200,000 | 2,759,765 | 2,814,960 | 0 | 0 | 5,774,725 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|--------------------------------|----------------|----------------|------------------|------------------|----------|----------|------------------|
| Professional Services | 200,000 | 200,000 | 0 | 0 | 0 | 0 | 200,000 |
| Technology - Hardware/Software | 0 | 0 | 2,759,765 | 2,814,960 | 0 | 0 | 5,574,725 |
| Totals | 200,000 | 200,000 | 2,759,765 | 2,814,960 | 0 | 0 | 5,774,725 |

Project Number: EQ054
Project Title: Body Worn and In-Car Cameras
Department Name: Police

Asset Type: Equipment
CIP Status: No Change
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Northwest

Project Purpose:

Outfit sworn and civilian staff members that have contact with the public with body worn cameras to capture community contact and replace the in-car cameras that have reached end of life.

Project Narrative:

Due to National incidents across the country there has been a call for greater transparency between law enforcement and the public. Body worn cameras have the ability to capture community engagements. Whether it is a traffic stop, an arrest, or some form of community service, the interaction can be recorded on these devices and are available for departmental review. This also provides the transparency that the public is requesting and help the police departments show the community that the officers perform their job in a professional manner.

The Police Department's In-Car Cameras have been used since 2014 and also provide video evidence of traffic stops and arrests. These cameras have reached end of life and need to be replaced. Integrating these two systems will allow for greater efficiencies.

External Funding Sources Available:

Department completed a grant application for funding.

Projected Timetable:

2021 Project Kickoff, Vendor trials and RFP
 2022 Vendor Selection, Contract Negotiations, Council Approval, Training and Implementation

Impact on Operating Budget:

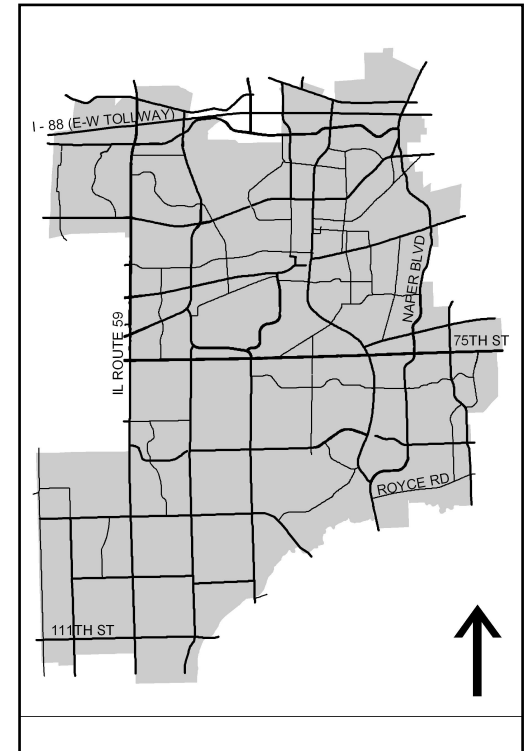
New positions need to be hired to support this project. One IT position has already been approved by Council on 6/1/21 to support this project. An additional employee may be needed once the project is implemented after the work load can be assessed. Subscription costs to be added to General Fund beginning in 2023.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|----------|----------|----------|----------|----------------|
| Home Rule Sales Tax | 483,228 | 0 | 0 | 0 | 0 | 483,228 |
| Totals | 483,228 | 0 | 0 | 0 | 0 | 483,228 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|----------|----------|----------|----------|----------------|
| Equip. & Maint. | 167,000 | 483,228 | 0 | 0 | 0 | 0 | 483,228 |
| Totals | 167,000 | 483,228 | 0 | 0 | 0 | 0 | 483,228 |



Project Number: LR080
Project Title: Public Safety Land Mobile Radio Network Radio Frequency
Department Name: Police

Asset Type: Long Range Communications
CIP Status: Amended
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Northwest

Project Purpose:

Replace the old public safety Land Mobile Radio (LMR) Network Radio Frequency (RF) Subsystem with a new radio network RF subsystem optimized for the current RF technology standard P25.

Project Narrative:

Naperville and Aurora currently share a radio communication system. Our upgrade strategy has already addressed upgrading core switching, consoles, and radios to support P25. The next and final step is to upgrade the RF subsystem consisting of antennas and RF technology. All work associated with this project will be coordinated with the City of Aurora. An independent analysis to survey radio coverage would be completed in 2021 to determine if our current infrastructure is appropriate, or what changes need to occur to provide coverage where it is lacking before the final step is complete. Estimated costs could be around \$5M to \$12M to update this technology.

External Funding Sources Available:

City of Aurora is a Partner Agency

Projected Timetable:

2021 Radio Tower Survey/Analysis -2023/2024 RFP Vendor selection, network design, project planning-2024 Antenna site selection, antenna site buildout, equipment installation-2025 Equipment installation, unit testing, system testing, console and station upgrades, cutover/replacement

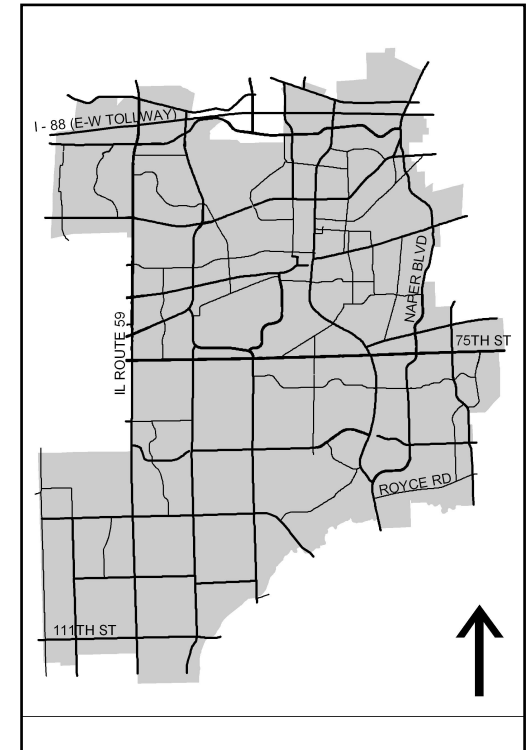
Impact on Operating Budget:

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|----------|----------------|------------------|------------------|------------------|------------------|
| General Fund | 0 | 204,000 | 0 | 0 | 0 | 204,000 |
| Unfunded Capital | 0 | 0 | 3,121,200 | 3,183,624 | 3,247,296 | 9,552,120 |
| Totals | 0 | 204,000 | 3,121,200 | 3,183,624 | 3,247,296 | 9,756,120 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|--------------------------------|---------------|----------|----------------|------------------|------------------|------------------|------------------|
| Professional Services | 65,000 | 0 | 204,000 | 0 | 0 | 0 | 204,000 |
| Technology - Hardware/Software | 0 | 0 | 0 | 3,121,200 | 3,183,624 | 3,247,296 | 9,552,120 |
| Totals | 65,000 | 0 | 204,000 | 3,121,200 | 3,183,624 | 3,247,296 | 9,756,120 |



Project Number: MB219
Project Title: NPD Building Renovations
Department Name: Police

Asset Type: Municipal Buildings
CIP Status: Amended
Project Category: Capital Maintenance

Budget Year: 2022
Category Code:
Sector: Northwest

Project Purpose:

The Naperville Police Department was built in 1990 and has been very active serving a working population of approximately 275 employees. Several areas within the police department have been identified as experiencing age-related issues, lack sufficient technology, and require security improvements. Remodeling the building to include security and technology upgrades will enable staff to perform their duties efficiently and securely.

Project Narrative:

With the Naperville Police Department building being 30 years old, it was thoroughly examined for needed repairs and remodeling. An architect examined the entire police facility and developed a comprehensive list of repairs and remodeling recommendations. The architect provided a project estimate and produced a purposeful, systematic plan to address the projects over a several year period.

Year one includes implementing security measures by installing gates and fences around the perimeter of the building.

External Funding Sources Available:

Projected Timetable:

- 2022 Site Security Fence and Gates; 2023 Patrol Sergeants and Commanders Area
- 2024 Investigations Major Case Room and Detectives Area; 2025 Evidence and Crime Scene Area
- 2026 Executive Conference Rooms on Second Floor
- 2027 Second Floor Work Room and First Floor Conference Room

Impact on Operating Budget:

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Home Rule Sales Tax | 679,578 | 480,462 | 623,551 | 755,619 | 713,711 | 3,252,922 |
| Totals | 679,578 | 480,462 | 623,551 | 755,619 | 713,711 | 3,252,922 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|-------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Construction | 0 | 679,578 | 480,462 | 623,551 | 755,619 | 713,712 | 3,252,922 |
| Totals | 0 | 679,578 | 480,462 | 623,551 | 755,619 | 713,712 | 3,252,922 |

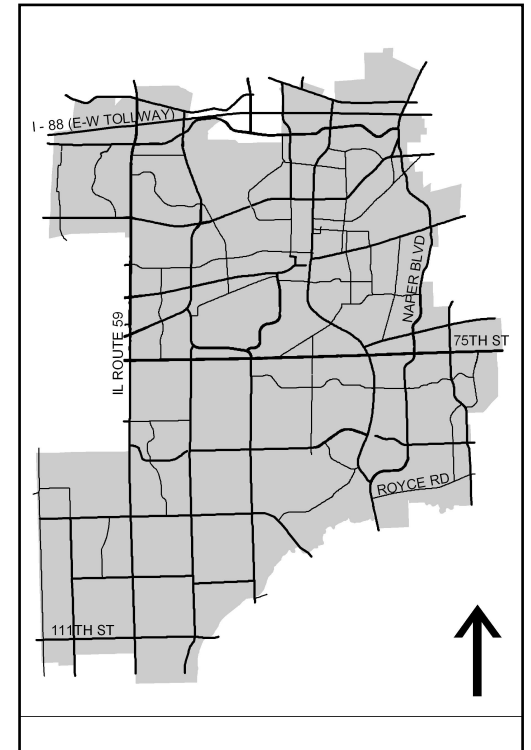


EXHIBIT 2

2022 Capital Improvement Program

Project Listing by Department

| Projects | 2022 Budget | 2023 Proposed | 2024 Proposed | 2025 Proposed | 2026 Proposed | Total |
|--|------------------|------------------|------------------|------------------|------------------|-------------------|
| Public Works | | | | | | |
| EQ053 - Fuel Management System and Automatic Tank Guage Console Upgrade | 100,000 | - | - | - | - | 100,000 |
| LR076 - Security Cameras | 200,000 | 102,000 | 78,030 | 79,591 | 81,182 | 540,803 |
| MB136 - Municipal Center Front Plaza and Parking Deck Repairs and Upgrades | 425,000 | 372,300 | 156,060 | - | - | 953,360 |
| MB145 - Flooring at Municipal Facilities | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |
| MB160 - Downtown Parking Deck Maintenance Program | 400,000 | 1,262,760 | 105,080 | 117,794 | - | 1,885,634 |
| MB176 - Municipal Facilities Roof Replacement | 775,000 | 540,600 | 551,412 | 565,093 | 595,338 | 3,027,443 |
| MB180 - Train Station Platform, Walkway and Stairwell Repair Program | 225,000 | 81,600 | 52,020 | 53,060 | 54,122 | 465,802 |
| MB188 - Municipal Facilities Window and Overhead Doors Replacement | 525,000 | 204,000 | 156,060 | 106,121 | 108,243 | 1,099,424 |
| MB204 - ADA Transition Plan Improvements | 150,000 | 153,000 | 156,060 | 159,181 | 162,365 | 780,606 |
| MB209 - Roof Top Unit and Ventilation System Replacement | 70,000 | 59,364 | 52,020 | 53,060 | 54,122 | 288,566 |
| MB211 - Municipal Facilities Garage Floor Restoration Program | 95,000 | 96,900 | 98,838 | 100,815 | 108,243 | 499,796 |
| MB212 - Municipal Facilities Exterior Restoration Program | 200,000 | 204,000 | 208,080 | 106,121 | 108,243 | 826,444 |
| MB216 - Elevator Modernization and Repair | 80,000 | 81,600 | 83,232 | 84,897 | 86,595 | 416,323 |
| MB222 - Municipal Center Improvements | 100,000 | 102,000 | 104,040 | 106,121 | 108,243 | 520,404 |
| MB223 - Generator and Transfer Switch Replacement | 185,000 | 76,500 | 156,060 | 169,793 | 297,669 | 885,022 |
| PA020 - Annual Tree Planting Program | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |
| PA040 - Emerald Ash Borer Removal and Replacement Program | 175,000 | 153,000 | 104,040 | 106,121 | 108,243 | 646,404 |
| PA052 - Citywide Beautification Projects | 250,000 | 102,000 | 104,040 | 106,121 | 108,243 | 520,404 |
| SC223 - Pavement Improvement Program (Formerly Alley Improvement Program) | 125,000 | 127,500 | 130,050 | 132,651 | 135,304 | 650,505 |
| SL125 - Capital Upgrade/Replacement of Street Lighting Systems | 475,000 | 127,500 | 130,050 | 132,651 | 135,304 | 1,000,505 |
| SL137 - Citywide LED Street Lighting Conversion | 500,000 | 510,000 | - | - | - | 1,010,000 |
| SW001 - Annual Stormwater Management Projects | 160,000 | 163,200 | 135,252 | 137,957 | 140,716 | 737,125 |
| SW017 - Storm Sewer Lining Program | 750,000 | 765,000 | 624,240 | 636,725 | 649,459 | 3,425,424 |
| SW026 - Stormwater System Upgrade and Improvement Program | 115,000 | 117,300 | 119,646 | 122,039 | 124,480 | 598,465 |
| SW037 - Corrugated Metal Pipes (CMP) Repair & Replacement Program | 180,000 | 183,600 | 187,272 | 191,017 | 194,838 | 936,727 |
| VEH002 - Vehicle Replacement | 1,450,038 | - | - | - | - | 1,450,038 |
| Public Works Total | 7,810,038 | 5,687,724 | 3,595,622 | 3,373,050 | 3,469,195 | 23,785,629 |

Project Number: EQ053
Project Title: Fuel Management System and Automatic Tank Gauge Console
Department Name: DPW - Operations

Asset Type: Equipment
CIP Status: Amended
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector:

Project Purpose:

This is a sustainable asset project to upgrade the Vedeer Root automatic fuel tank gauge consoles for the City's underground fuel storage tanks and replace the fuel management system for the City's fuel sites.

Project Narrative:

Fleet Services currently has 9 automatic fuel tank gauges linked to probes and sensors to manage the generators and underground fuel storage tanks. This system helps us maintain Illinois State Fire Marshal regulatory compliance alerting the City to conditions such as water in tanks, overfills, low volume and leak detection. In 2020, the consoles were upgraded to eliminate the need for separate software, provide for multiple user desktop access, to be compatible with current Operating Systems, and be fully supported. The new consoles have an estimated 15-year lifespan. The fuel management system currently used to monitor and manage fuel usage is out dated and will be replaced with current technology in 2022.

External Funding Sources Available:

Projected Timetable:

2020 - Upgrade automatic tank gauge systems at the Public Works Service Center, Electric Service Center, and 7 Generator sites.
 2022 - Replace Fuel Management System

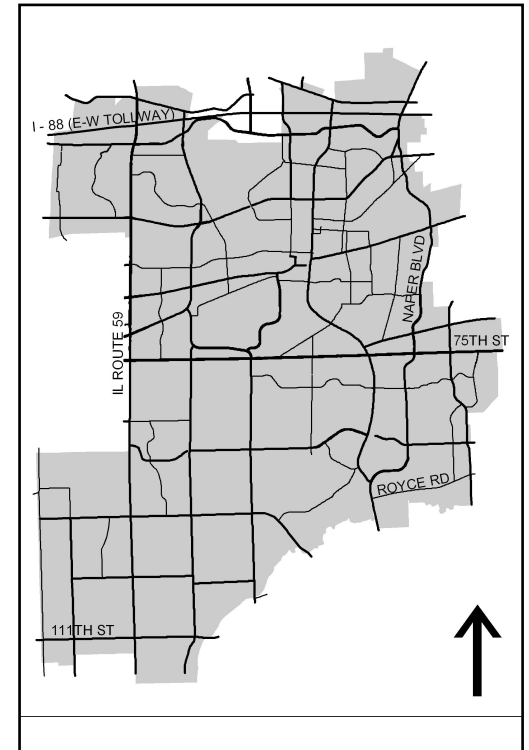
Impact on Operating Budget:

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|----------|----------|----------|----------|----------------|
| Home Rule Sales Tax | 100,000 | 0 | 0 | 0 | 0 | 100,000 |
| Totals | 100,000 | 0 | 0 | 0 | 0 | 100,000 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|-------------|----------------|----------|----------|----------|----------|----------------|
| Construction | 0 | 100,000 | 0 | 0 | 0 | 0 | 100,000 |
| Totals | 0 | 100,000 | 0 | 0 | 0 | 0 | 100,000 |



Project Number: LR076
Project Title: Security Cameras
Department Name: Public Buildings

Asset Type: Long Range Communications
CIP Status: Recurring
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

To consolidate management and installation of security cameras at City sites including Public Works, DPU-E sites, DPU-W sites, the Police Department, Fire Stations, the Municipal Center, commuter stations, and the downtown.

Project Narrative:

There are currently more than 370 cameras located throughout the City. A 5 year plan was developed to address security camera needs, technology advances, and program management issues, including controlling and leveling annual costs. In 2020, cameras were installed at Electric and Water sites, at 2 Fire Stations, at various intersections, and fiber was installed around the downtown Train Station. In 2021, cameras were installed at Electric and Water site, in the downtown and in the elevators in the parking deck. In 2022, cameras will be installed at various intersections throughout the city and at select locations. Also included in 2022 is funding for replacement cameras and a study of the existing infrastructure and future needs.

External Funding Sources Available:

None

Projected Timetable:

2020 - Installation of cameras at 3 Electric, 2 Fire Station, and 2 Water sites. Includes Fiber installation for the train station
 2021 - Installation of cameras at Electric, Fire Stations, and in the Central Business District
 2022 - Study of infrastructure needs for long term security camera system, installation of intersection cameras, and installation of cameras at DPU-E, Water

Impact on Operating Budget:

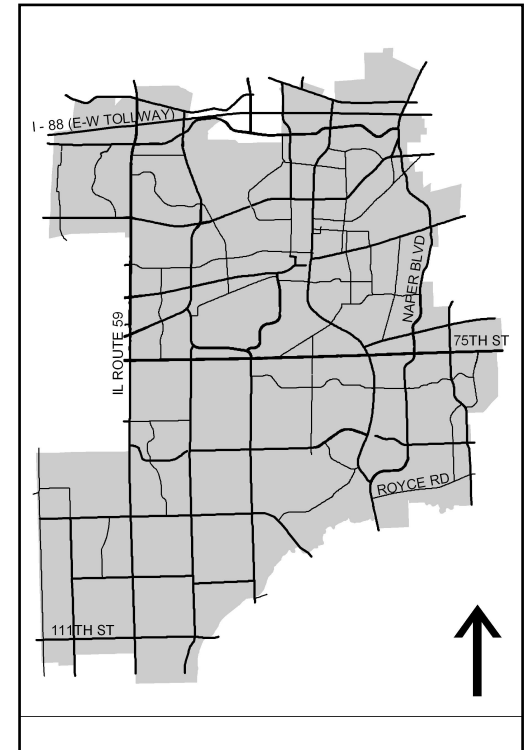
New cameras will be added to the existing Milestone VMS and the maintenance contract.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|----------------|---------------|---------------|---------------|----------------|
| Home Rule Sales Tax | 200,000 | 102,000 | 78,030 | 79,591 | 81,182 | 540,803 |
| Totals | 200,000 | 102,000 | 78,030 | 79,591 | 81,182 | 540,803 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|----------------|---------------|---------------|---------------|----------------|
| Equip. & Maint. | 430,000 | 200,000 | 102,000 | 78,030 | 79,591 | 81,182 | 540,803 |
| Totals | 430,000 | 200,000 | 102,000 | 78,030 | 79,591 | 81,182 | 540,803 |



Project Number: MB136
Project Title: Municipal Center Front Plaza and Parking Deck Repairs and
Department Name: Public Buildings

Asset Type: Municipal Buildings
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: A
Sector: Northwest

Project Purpose:

This is a sustainable asset project that will repair the parking deck and front plaza at the Municipal Center.

Project Narrative:

The front plaza and parking deck of the Municipal Center, originally installed in 1991, have seen significant deterioration in areas that lead to expanded structural failures annually. To address these facility problems the City Council previously approved CIP# MB121 and MB136. DPW commissioned an A&E consultant to evaluate conditions focused on these two projects to develop a plan for the maintenance and repair of the parking deck and plaza. DPW has combined these two projects to provide a comprehensive plan based upon the projects described in the A&E report. The projects were prioritized by: 1) Safety implications, 2) Structural integrity and 3) Aesthetics. Projects over the next 2 years include: renovation of the granite planter boxes, removal and replacement of sidewalk adjacent to the building and cleaning of the drainage structure, and repair of the lower level driving surface.

External Funding Sources Available:

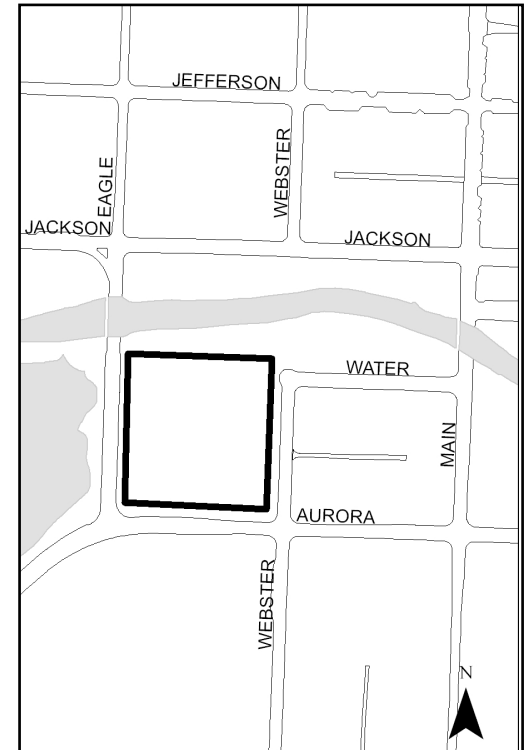
None

Projected Timetable:

2016 - Phase I plaza entrance and parking deck renovations; 2017- Phase II top level parking deck renovations- deferred to 2018; 2019 - Phase III driveway circle pavement; 2020-2021 - Phase IV site lighting renovations; 2022 - Fountain lighting improvements, renovate the granite planter boxes, remove & replace the sidewalk, and adjust and clean drainage structure. 2023 - Lower level driving surface improvements 2024 - Final and landscaping

Impact on Operating Budget:

Will reduce major maintenance costs for the plazas and stairways at the municipal center for the first several years based upon historical repairs. Sealants and minor repairs will still be necessary in high traffic area exposed to the elements and salt.



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|----------------|----------------|----------|----------|----------------|
| Home Rule Sales Tax | 425,000 | 372,300 | 156,060 | 0 | 0 | 953,360 |
| Totals | 425,000 | 372,300 | 156,060 | 0 | 0 | 953,360 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|----------------|----------------|----------|----------|----------------|
| Construction | 419,200 | 425,000 | 372,300 | 156,060 | 0 | 0 | 953,360 |
| Totals | 469,200 | 425,000 | 372,300 | 156,060 | 0 | 0 | 953,360 |

Project Number: MB145
Project Title: Flooring at Municipal Facilities
Department Name: Public Buildings

Asset Type: Municipal Buildings
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: B
Sector: Northwest, Various

Project Purpose:

This is a sustainable asset project that will replace the flooring at City Buildings.

Project Narrative:

This project will replace the flooring in municipal buildings that has exceeded its 20-year useful life. The carpeting at the Municipal Center was originally installed in 1991. Replacement costs include cost of flooring, furniture moving expenses and labor for installation. Staff estimates the cost to be between \$40 and \$55 per square yard for carpeting. Based upon annual staff evaluation, the replacement of flooring began in 2017. In 2018, a portion of the carpeting on Level 1 of the Municipal Center was replaced, along with Fire Stations 6,8,9 and the Police Department lobby. Replacement of the carpet in the Council Chambers was planned in 2019 but was deferred to 2022. In future years, main areas at the Municipal Center and the visiting areas at Electric, Water, and Fire Stations will be replaced.

External Funding Sources Available:

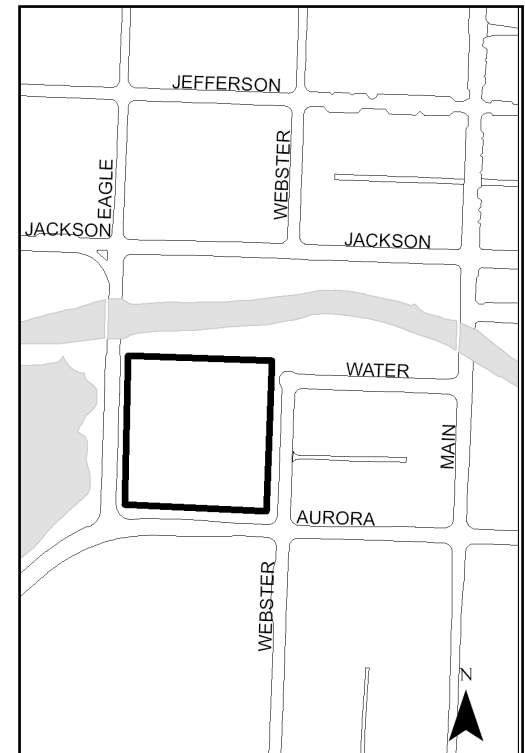
None

Projected Timetable:

- 2018 - Portion of the flooring on Level 1 of the Municipal Center, Fire Stations 6,8, & 9, Police Department Lobby
- 2022 - Council Chambers (Deferred from 2019, 2020, and 2021)
- 2023 - Main areas of Municipal Center
- 2024 - Visiting areas at Electric, Water, and Fire Stations

Impact on Operating Budget:

This project will have minimal impact on the operating budget.



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Water Utility | 0 | 0 | 20,808 | 0 | 0 | 20,808 |
| Home Rule Sales Tax | 50,000 | 51,000 | 10,404 | 53,060 | 54,122 | 218,586 |
| Electric Utility | 0 | 0 | 20,808 | 0 | 0 | 20,808 |
| Totals | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Construction | 50,000 | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |
| Totals | 50,000 | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |

Project Number: MB160
Project Title: Downtown Parking Deck Maintenance Program
Department Name: Public Buildings

Asset Type: Municipal Buildings
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: A
Sector: Northeast

Project Purpose:

This is a sustainable asset project that will repair and maintain the parking decks in the SSA #33.

Project Narrative:

The Chicago Avenue, Van Buren, and Water Street Parking Decks were built in 1986, 2001, and 2016 respectively. These decks require on-going maintenance based on a detailed inspection report. This project plan includes upgrades and maintenance at the Van Buren Deck but only includes maintenance repairs for the Chicago Avenue Deck. In 2017, an assessment was completed on the decks. Based on the results of that assessment, a new 5 year maintenance plan was developed. In 2021, structural components within sections of the Van Buren and Chicago Avenue decks will be repaired to prevent leaking and further deterioration. The Water Street deck will not require attention until 2023.

External Funding Sources Available:

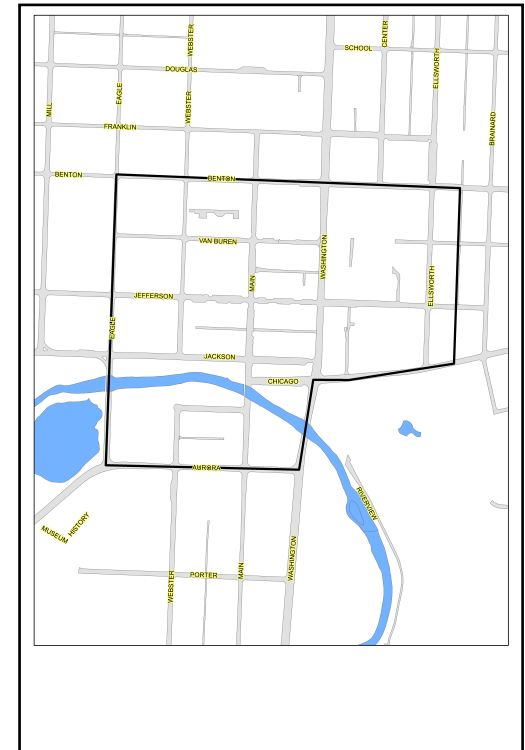
Pursuing Grant Opportunities

Projected Timetable:

- 2019 - Joint repair and sealant replacement - 4th level of Van Buren Deck
- 2020 - Joint repair and sealant replacement - 3rd level of Van Buren Deck &
- 2021 - Joint repair and sealant replacement - Priority 1 repairs to top layer of Chicago Ave Deck; 2nd level of Van Buren Deck
- 2022 - Priority 2 repair engineering, Van Buren New 5 year maintenance plan; Joint repair and sealant replacement - 2nd level Van

Impact on Operating Budget:

This project will help to reduce emergency repair costs associated with the downtown parking decks and will prevent deterioration of the structure and related components.



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|-----------------------|----------------|------------------|----------------|----------------|----------|------------------|
| Home Rule Sales Tax | 133,333 | 420,920 | 35,727 | 40,050 | 0 | 630,031 |
| Downtown Parking Fund | 266,667 | 841,840 | 69,353 | 77,744 | 0 | 1,255,604 |
| Totals | 400,000 | 1,262,760 | 105,080 | 117,794 | 0 | 1,885,634 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|------------------|----------------|------------------|----------------|----------------|----------|------------------|
| Construction | 1,985,000 | 325,000 | 1,262,760 | 93,636 | 117,794 | 0 | 1,799,190 |
| Professional Services | 0 | 75,000 | 0 | 11,444 | 0 | 0 | 86,444 |
| Totals | 1,985,000 | 400,000 | 1,262,760 | 105,080 | 117,794 | 0 | 1,885,634 |

Project Number: MB176
Project Title: Municipal Facilities Roof Replacement
Department Name: Public Buildings

Asset Type: Municipal Buildings
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: B
Sector: Various

Project Purpose:

This is a sustainable asset project that will replace the roof at the Municipal Center.

Project Narrative:

In 2017, 106 roofs measuring 1,253,547 square feet at 57 buildings were inspected and evaluated. The documented results have enabled staff to develop an aggressive maintenance plan to extend the life of the roofs and replace only those roofs nearing critical condition. In 2020, the roofs at Municipal Center Phase 3, Police Department Phase 1, and Fire Stations 2 and 5 were replaced. In 2021, Phase 2 of Police Department Roof and Fire Stations 3 and 9 were replaced. In 2022, the roofs at the Police Department Phase 3, Public Works Service Center Phase 1, Fire Station #6, substations, and the Chicago Avenue Deck will be replaced.

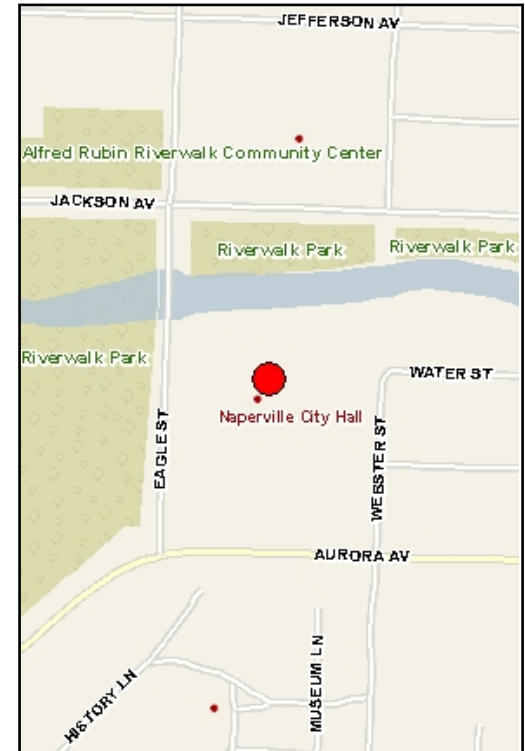
External Funding Sources Available:

None

Projected Timetable:

- 2020 - Phase 3 of Municipal Center, Phase 1 of Police Department, Fire Station 2, & 5, and NOC
- 2021 - Phase 2 of Police Department, Fire Station 3 & 9
- 2022 - Phase 3 of Police Department, Phase 1 of Public Works Service Center, Meadows & Modaff Substations and Fire Station 6, Chicago Deck

Impact on Operating Budget:



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|-----------------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Water Utility | 0 | 0 | 72,828 | 0 | 0 | 72,828 |
| Home Rule Sales Tax | 660,000 | 448,800 | 478,584 | 424,483 | 595,338 | 2,607,205 |
| Electric Utility | 100,000 | 91,800 | 0 | 26,530 | 0 | 218,330 |
| Commuter Parking Fund | 0 | 0 | 0 | 74,285 | 0 | 74,285 |
| Downtown Parking Fund | 15,000 | 0 | 0 | 39,795 | 0 | 54,795 |
| Totals | 775,000 | 540,600 | 551,412 | 565,093 | 595,338 | 3,027,443 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Construction | 485,000 | 775,000 | 540,600 | 551,412 | 565,093 | 595,338 | 3,027,443 |
| Totals | 485,000 | 775,000 | 540,600 | 551,412 | 565,093 | 595,338 | 3,027,443 |

Project Number: MB180
Project Title: Train Station Platform, Walkway and Stairwell Repair Program
Department Name: Public Buildings

Asset Type: Municipal Buildings
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: A
Sector: Northwest

Project Purpose:

Project supports the Strategic Plan through City Services, Residential Life and Transportation

Project Narrative:

The City of Naperville is in the process of developing a 5 year maintenance agreement with the City of Aurora defining the maintenance responsibilities and costs for the repair and maintenance of the platform, stairwells and structures at the Route 59 Commuter Station. Similarly, sections of pedestrian ways, tunnel, stairs, shelters and lighting at the Downtown Naperville Train Station building are showing signs of deterioration and need repair. In 2019, staff performed a full inspection of the site and prepared a 5 year improvement plan to bring the areas to acceptable condition. In 2022, the project will include sidewalk replacement at the downtown train station and repairs at the Rt 59 train station.

External Funding Sources Available:

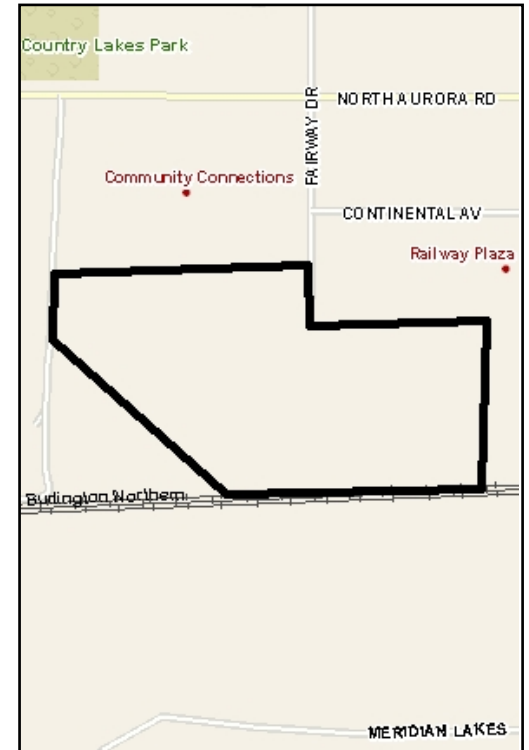
None

Projected Timetable:

- 2021 -Renovate pedestrian tunnel at 4th Avenue station
- 2022 -Train Station sidewalk replacement
- 2023 - 95th Street Park & Ride Shelter Renovation and improvements at Rt 59 station

Impact on Operating Budget:

This will reduce annual maintenance expenses related to the platform and stairwell. Staff is currently working on an agreement with the City of Aurora for maintenance of the platform and tunnel at Rt 59.



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|-----------------------|----------------|---------------|---------------|---------------|---------------|----------------|
| Commuter Parking Fund | 225,000 | 81,600 | 52,020 | 53,060 | 54,122 | 465,802 |
| Totals | 225,000 | 81,600 | 52,020 | 53,060 | 54,122 | 465,802 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|---------------|----------------|---------------|---------------|---------------|---------------|----------------|
| Construction | 80,000 | 225,000 | 81,600 | 52,020 | 53,060 | 54,122 | 465,802 |
| Totals | 80,000 | 225,000 | 81,600 | 52,020 | 53,060 | 54,122 | 465,802 |

Project Number: MB188
Project Title: Municipal Facilities Window and Overhead Doors Replacement
Department Name: Public Buildings

Asset Type: Municipal Buildings
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: B
Sector: Various

Project Purpose:

This is a sustainable asset project to replace 35 overhead doors in 9 of the oldest fire stations throughout the city as well as overhead doors at all other City facilities.

Project Narrative:

Beginning in 2018, a phased approach to the replacement of 30 overhead doors at 9 of the oldest fire stations throughout the city with new high speed four-fold doors at the exit that operate at a speed of up to 11 feet per second was implemented. The doors entering the station are replaced with overhead sectional doors similar to what is currently in place. The new four-fold doors will improve emergency response times while at the same time significantly reducing energy and maintenance costs. All of the stations that we are recommending for door replacement will be at least 24 years old at the time of replacement. Public Buildings has phased the project over 4 years, with 4 doors replaced in Year 1, 11 doors replaced in Year 2, 5 doors replaced in Year 3, and 10 doors in Year 4. Beginning in 2020, the program was expanded to all City facilities. In 2022, the program was expanded to include window replacements as well, and the skylights at the Police Department will be glazed.

External Funding Sources Available:

None

Projected Timetable:

- 2019: 2 Stations (11 Doors - Stations 2,7)
- 2020: 2 Stations (5 Doors - Stations 4, 8)
- 2021: 2 Stations (10 doors - Stations 1,9), Public Works Service Center security enhancement
- 2022: 3 Stations (8 doors - Stations 5,6, and 10) Police Department skylight glazing, entrance doors at Municipal Center

Impact on Operating Budget:

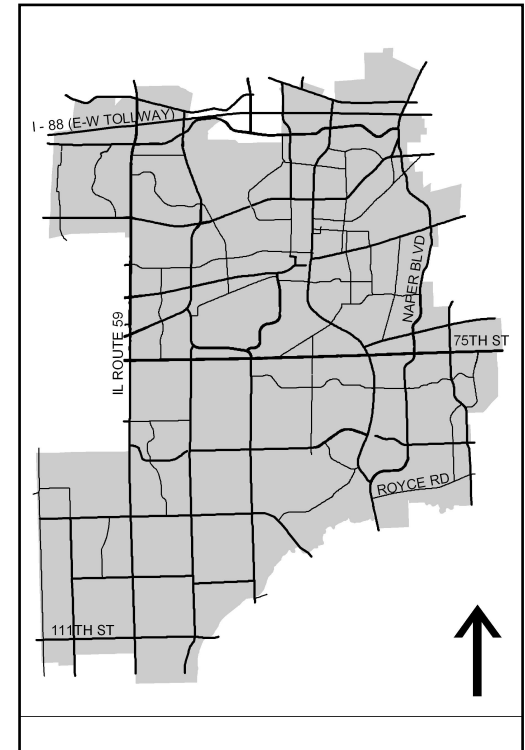
None

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Water Utility | 0 | 0 | 0 | 106,121 | 108,243 | 214,364 |
| Home Rule Sales Tax | 525,000 | 142,800 | 104,040 | 0 | 0 | 771,840 |
| Electric Utility | 0 | 61,200 | 52,020 | 0 | 0 | 113,220 |
| Totals | 525,000 | 204,000 | 156,060 | 106,121 | 108,243 | 1,099,424 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Equip. & Maint. | 300,000 | 525,000 | 204,000 | 156,060 | 106,121 | 108,243 | 1,099,424 |
| Totals | 300,000 | 525,000 | 204,000 | 156,060 | 106,121 | 108,243 | 1,099,424 |



Project Number: MB204
Project Title: ADA Transition Plan Improvements
Department Name: DPW - Operations

Asset Type: Municipal Buildings
CIP Status: Recurring
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: B
Sector: Various

Project Purpose:

This is a sustainable asset project for making ADA improvements at City facilities

Project Narrative:

Working with the Advisory Commission on Disabilities and specialized professional support, staff developed an ADA Facility Transition Plan in 2015. This plan includes an inventory/assessment of existing conditions and a schedule for making the identified improvements to meet the 2010 ADA requirements. Over the next five years, staff will be making ADA improvements at the Municipal facilities. The work identified in the ADA Transition Plan is incorporated in related construction projects at the various City facilities. In 2020, ADA improvements for the Police Department front plaza and circle drive were completed. In 2021, ADA improvements were made in conjunction with improvements at the Municipal Center and Train Station. In 2022, ADA improvements will be made in conjunction with improvements planned at the Municipal Center and train station.

External Funding Sources Available:

Projected Timetable:

- 2017-2019 - Improvements at Municipal Center, Police Department, Fire Stations, Water Department, and Train Stations.
- 2020 - Improvements to Police Department front plaza and circle drive
- 2021 - improvement at Municipal Center and Train Station
- 2022 - improvements at Municipal Center and Train Station

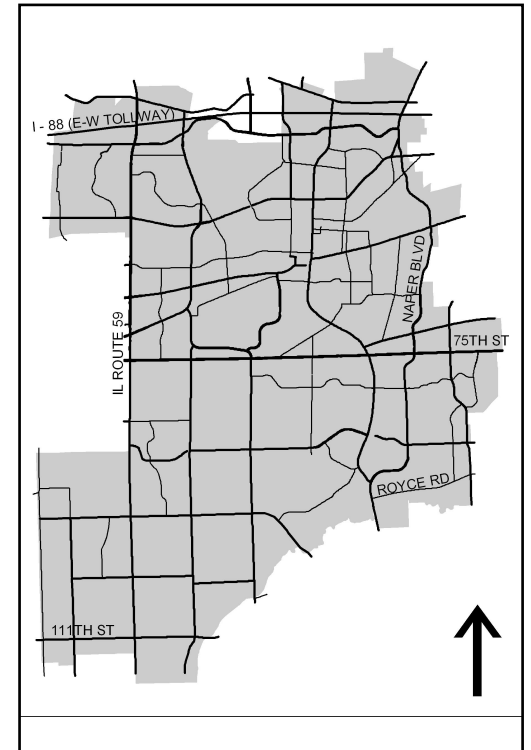
Impact on Operating Budget:

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|--|----------------|----------------|----------------|----------------|----------------|----------------|
| Special Events and Cultural Amenities Fund | 150,000 | 153,000 | 156,060 | 159,181 | 162,365 | 780,606 |
| Totals | 150,000 | 153,000 | 156,060 | 159,181 | 162,365 | 780,606 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Construction | 150,000 | 150,000 | 153,000 | 156,060 | 159,181 | 162,365 | 780,606 |
| Totals | 150,000 | 150,000 | 153,000 | 156,060 | 159,181 | 162,365 | 780,606 |



Project Number: MB209
Project Title: Roof Top Unit and Ventilation System Replacement
Department Name: Public Buildings

Asset Type: Municipal Buildings
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

This is a sustainable asset project to replace the air condition roof top units and HVAC units at City facilities.

Project Narrative:

This project seeks to replace roof top air conditioning units and HVAC units at City facilities. The increased rate of failure and lack of availability of parts is making it increasingly more costly and difficult to maintain these units. With Freon phasing out in 2018, R-22 units will be replaced with efficient and environmentally friendly 410A units. In 2020, units at the Police Department, Fire Stations 3 and 9, and various Electric Utility Substation were replaced. In 2022, units at the train station, Police Department, North Operating center and various Electric Utility locations will be replaced. The costs include all items necessary to dismantle and dispose of the existing units and furnish and install the new units.

External Funding Sources Available:

Projected Timetable:

- 2020 - Replace Police IT Room, Fire Stations 3 and 9, several DPU-E Substations and Warehouse
- 2021 - Replace PD gun range, Radio Site, Community Concert Center, and DPU-E Substations and Warehouse phase 3
- 2022 - Replace PSAP, DPU-E substations, NOC Hanging Heaters, Train Station Office

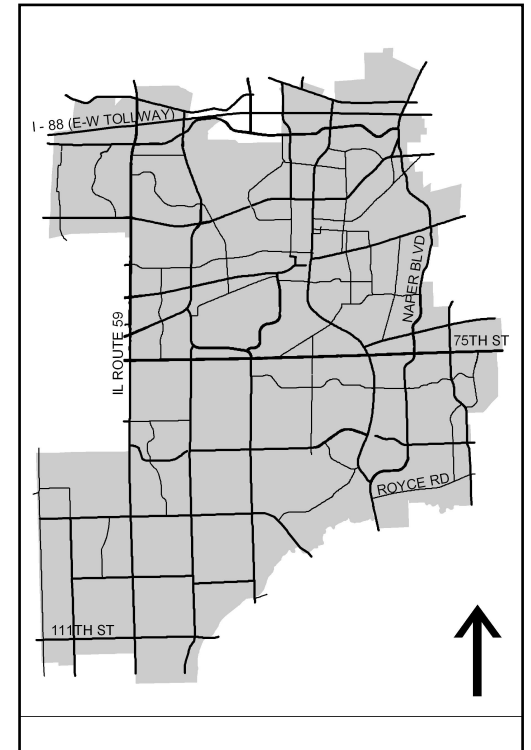
Impact on Operating Budget:

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|-----------------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Water Utility | 0 | 32,232 | 0 | 0 | 0 | 32,232 |
| Home Rule Sales Tax | 31,800 | 0 | 52,020 | 53,060 | 54,122 | 191,002 |
| Electric Utility | 34,200 | 27,132 | 0 | 0 | 0 | 61,332 |
| Commuter Parking Fund | 4,000 | 0 | 0 | 0 | 0 | 4,000 |
| Totals | 70,000 | 59,364 | 52,020 | 53,060 | 54,122 | 288,566 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Equip. & Maint. | 150,000 | 70,000 | 59,364 | 52,020 | 53,060 | 54,122 | 288,566 |
| Totals | 150,000 | 70,000 | 59,364 | 52,020 | 53,060 | 54,122 | 288,566 |



Project Number: MB211
Project Title: Municipal Facilities Garage Floor Restoration Program
Department Name: Public Buildings

Asset Type: Municipal Buildings
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: A
Sector:

Project Purpose:

This is a sustainable asset project that will repair and maintain the municipal facilities garage floors.

Project Narrative:

This project seeks to establish a method and schedule of maintenance and repair of the concrete surfaces in the vehicle and equipment storage garages at the Fire Stations, DPU-E, Public Works Service Center, and the Police Department as well as the public restrooms and stairways at the City's parking decks. Due to age, use and environmental factors, the surfaces are showing wear and deterioration. Due to accelerated deterioration of the driving surface, a five phase approach to renovation at the Public Works Service Center garage was started in 2021.

External Funding Sources Available:

None

Projected Timetable:

- 2019 - Inventory and assessment of all City garage floors. Police Department garage floor
- 2020 - PWSC garage floor (deferred)
- 2021 - PWSC garage floor (Phase 1), PD Evidence Garage Floor, Animal Control
- 2022 - PWSC garage floor (Phase 2)

Impact on Operating Budget:

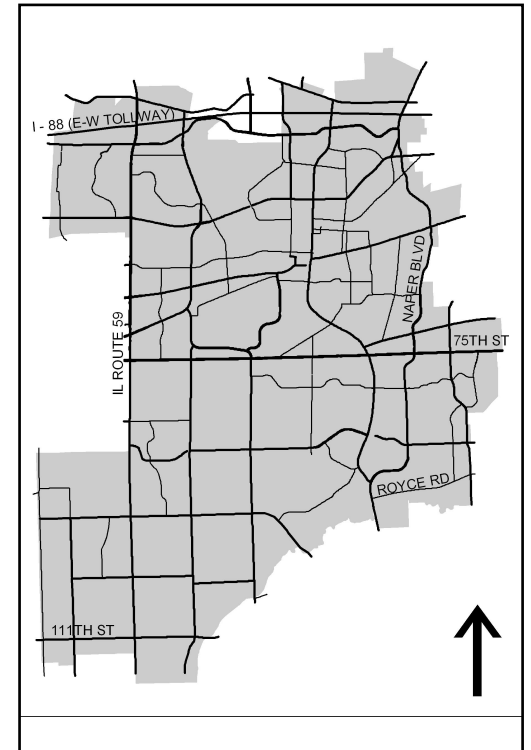
Will reduce major maintenance costs for facility garage floors and will prevent deterioration of the structures.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|---------------|---------------|---------------|----------------|----------------|----------------|
| Home Rule Sales Tax | 95,000 | 96,900 | 98,838 | 100,815 | 108,243 | 499,796 |
| Totals | 95,000 | 96,900 | 98,838 | 100,815 | 108,243 | 499,796 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|---------------|---------------|---------------|----------------|----------------|----------------|
| Construction | 210,000 | 95,000 | 96,900 | 98,838 | 100,815 | 108,243 | 499,796 |
| Totals | 210,000 | 95,000 | 96,900 | 98,838 | 100,815 | 108,243 | 499,796 |



Project Number: MB212
Project Title: Municipal Facilities Exterior Restoration Program
Department Name: Public Buildings

Asset Type: Municipal Buildings
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: A
Sector:

Project Purpose:

This is a sustainable asset project that will repair and maintain the municipal facilities exterior restoration.

Project Narrative:

This project seeks to establish a method and schedule of maintenance and repair of exterior facades, soffit, fascia, and gutter systems at 57 facilities. Due to age and environmental factors, the surfaces are showing wear and deterioration. In 2021, the final section of the Municipal Center and Phase 1 of the Police Department was completed. In 2022, Phase 2 of the Police Department and Fire Station 7 will be completed.

External Funding Sources Available:

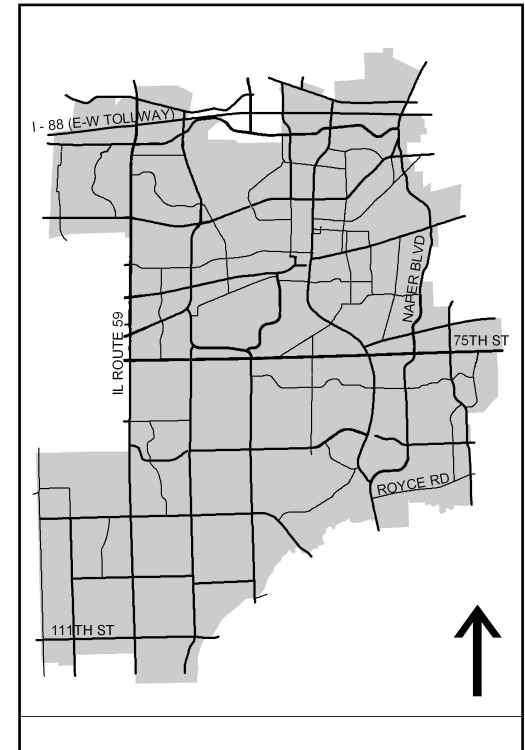
None

Projected Timetable:

- 2020 - Granite and grout will be cleaned and sealed on the west wing of the Municipal Center (Phase 2)
- 2021 - Granite and grout will be cleaned and sealed on the center section of Municipal Center and Phase 1 at Police Department
- 2022 - Phase 2 of Police Department and Fire Admin/Station 7
- 2023 - Final phase of Police Department and Phase 1 of Electric Service Center

Impact on Operating Budget:

Will reduce major maintenance costs for facility exteriors and will prevent deterioration of the structures.



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Home Rule Sales Tax | 200,000 | 102,000 | 0 | 106,121 | 108,243 | 516,364 |
| Electric Utility | 0 | 102,000 | 208,080 | 0 | 0 | 310,080 |
| Totals | 200,000 | 204,000 | 208,080 | 106,121 | 108,243 | 826,444 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Construction | 200,000 | 200,000 | 204,000 | 208,080 | 106,121 | 108,243 | 826,444 |
| Totals | 200,000 | 200,000 | 204,000 | 208,080 | 106,121 | 108,243 | 826,444 |

Project Number: MB216
Project Title: Elevator Modernization and Repair
Department Name: Public Buildings

Asset Type: Municipal Buildings
CIP Status: New
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

This is a sustainable asset project that will repair and upgrade City owned elevators

Project Narrative:

The City is responsible for the operation of 12 elevators in 7 different facilities. With the exception of the Water Street Deck elevators, the average age is 20 years. A full inspection of all elevators was conducted in CY2018 and a 5 year plan to modernize specific units and replace components to bring these assets to code was developed. In 2020, new pumping units, door sensors, and access alert sensors were installed. In addition, a new door operator system was installed in the west Van Buren Parking Deck elevator. In 2022, pumping units and door operators will be repaired to bring them to code.

External Funding Sources Available:

Projected Timetable:

- 2019 - Fire Station 7 Modernization and bringing to code pumping units and door operators at various locations
- 2020 - New pumping units, door sensors, and access alert sensors at Municipal Center. New door operator system at Van Buren Parking Deck
- 2022 - Pumping units and door operators repaired to code, Development of 5 year plan

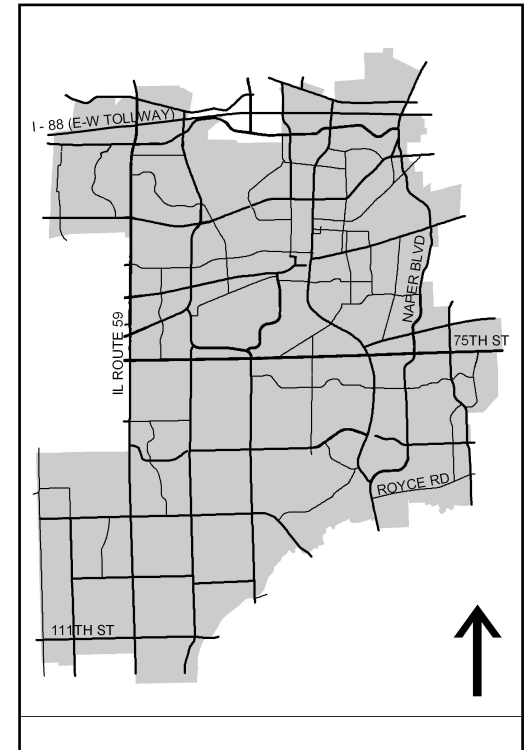
Impact on Operating Budget:

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Home Rule Sales Tax | 80,000 | 81,600 | 83,232 | 84,897 | 86,595 | 416,323 |
| Totals | 80,000 | 81,600 | 83,232 | 84,897 | 86,595 | 416,323 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Equip. & Maint. | 80,000 | 80,000 | 81,600 | 83,232 | 84,897 | 86,595 | 416,323 |
| Totals | 80,000 | 80,000 | 81,600 | 83,232 | 84,897 | 86,595 | 416,323 |



Project Number: MB222
Project Title: Municipal Center Improvements
Department Name: Public Buildings

Asset Type: Municipal Buildings
CIP Status: New
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: B
Sector:

Project Purpose:

This is a sustainable asset project for improvements to the Municipal Center, including the lobby area

Project Narrative:

The Municipal Center was originally constructed in 1991. In 2019, improvements were made to the main level lobby area, including informational monitors and new furniture conducive to conducting meetings in a common area. The ceiling tiles throughout the building are original to the building and are deteriorating. In 2021, the ceiling tiles in the common areas were replaced as well as the lobby furniture on the top level. Beginning in 2022, a workspace evaluation and the Phase 1 recommendations will be completed.

External Funding Sources Available:

Projected Timetable:

- 2021 - Ceiling Tiles and Lobby furniture for main level (Deferred from 2020)
- 2022 - Workspace evaluation and Phase I
- 2023 - Workspace improvements Phase 2

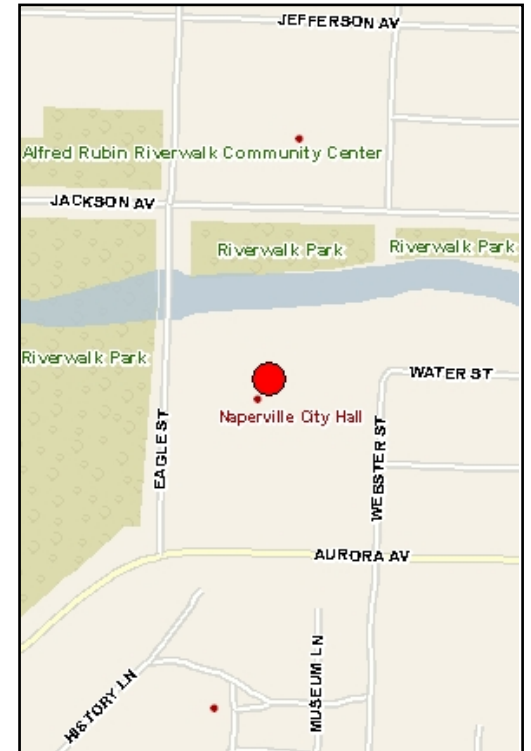
Impact on Operating Budget:

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Home Rule Sales Tax | 100,000 | 102,000 | 104,040 | 106,121 | 108,243 | 520,404 |
| Totals | 100,000 | 102,000 | 104,040 | 106,121 | 108,243 | 520,404 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Construction | 200,000 | 100,000 | 102,000 | 104,040 | 106,121 | 108,243 | 520,404 |
| Totals | 200,000 | 100,000 | 102,000 | 104,040 | 106,121 | 108,243 | 520,404 |



Project Number: MB223
Project Title: Generator and Transfer Switch Replacement
Department Name: Public Buildings

Asset Type: Municipal Buildings
CIP Status: New
Project Category: Capital Maintenance

Budget Year: 2022
Category Code:
Sector:

Project Purpose:

This is a sustainable asset project to replace generators and transfer switches

Project Narrative:

The City is responsible for the operation of 44 emergency generators to provide back-up power for several functions, including E-911 and utility dispatching, critical computer operations, and residential subdivision waste/storm and water pumping. While these units receive cyclical maintenance and repair as required, parts obsolescence and age are becoming a challenge. To continue to seamlessly support City functions, the City is implementing a planned replacement program over the next five years.

External Funding Sources Available:

Projected Timetable:

- 2022 - Generators at Fire Station 3 and 4, Transfer switch at Municipal Center, Repair underground tank that feeds generator at fuel site
- 2023 - Generator at Fire Station 5 and 6
- 2024 - Generator at Fire Station 7

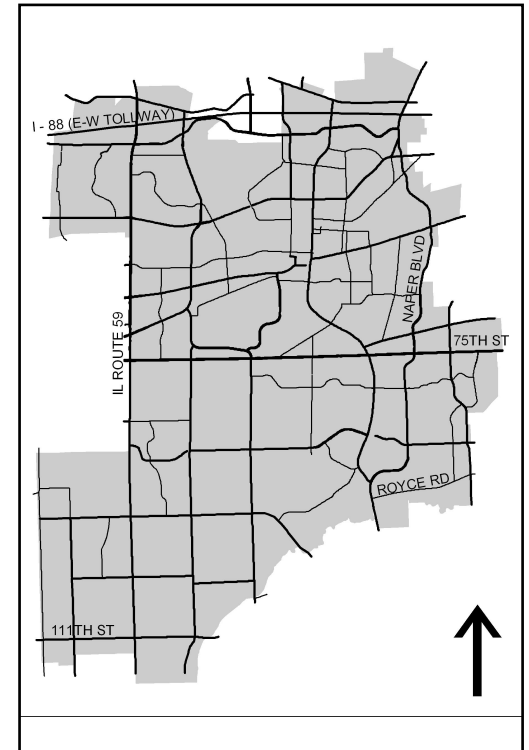
Impact on Operating Budget:

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|----------------|---------------|----------------|----------------|----------------|----------------|
| Electric Utility | 0 | 0 | 0 | 169,793 | 0 | 169,793 |
| Unfunded Capital | 185,000 | 76,500 | 156,060 | 0 | 297,669 | 715,229 |
| Totals | 185,000 | 76,500 | 156,060 | 169,793 | 297,669 | 885,022 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|-------------|----------------|---------------|----------------|----------------|----------------|----------------|
| Construction | 0 | 185,000 | 76,500 | 156,060 | 169,793 | 297,669 | 885,022 |
| Totals | 0 | 185,000 | 76,500 | 156,060 | 169,793 | 297,669 | 885,022 |



Project Number: PA020
Project Title: Annual Tree Planting Program
Department Name: DPW - Operations

Asset Type: Parks
CIP Status: Recurring
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: B
Sector: Various

Project Purpose:

This is an upgrade and enhancement project that will improve the City's urban forest through the diversified planting of trees along arterial and residential roadways.

Project Narrative:

This project is for the multi-year tree planting program on arterial & collector streets that was approved by City Council on July 3, 2001 to help beautify roadways. The arterial tree planting program was put on hold until 2018 to offset the cost of tree removal and replacement in PA040 - Emerald Ash Borer Program. There are approximately 2,500 sites on medians and public parkways identified for new planting. In 2020, DPW planted trees on 87th Street, 91st Street, Washington Street, Naper Blvd, and 95th Street. In 2021, DPW planted trees on Maple, Wherli, Magnolia, and Modaff. In 2022, DPW will plant trees on Brookdale, Washington Street, Aurora, 87th, Ring, and 104th.

External Funding Sources Available:

None

Projected Timetable:

- 2019- 150 trees
- 2020 - 150 trees
- 2021 - 150 trees
- 2022 - 150 trees

Impact on Operating Budget:

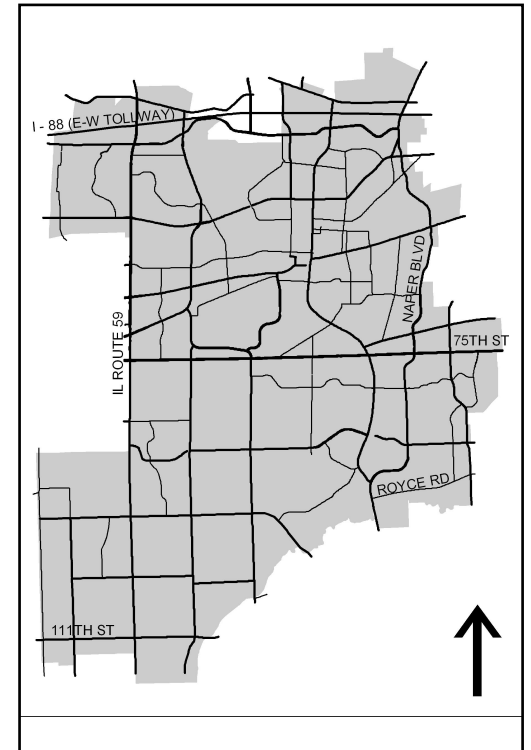
Minimal impact on the operating budget.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Home Rule Sales Tax | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |
| Totals | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Construction | 50,000 | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |
| Totals | 50,000 | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |



Project Number: PA040
Project Title: Emerald Ash Borer Removal and Replacement Program
Department Name: DPW - Operations

Asset Type: Parks
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

This is a sustainable asset project that will improve the health of the City's urban forest through the removal and replacement of EAB infested trees along the City's roadways.

Project Narrative:

The Emerald Ash Borer (EAB) was first identified in June of 2008 and has been found throughout the City. Ash trees originally accounted for 26% of the city's parkway tree inventory, approximately 17,000 trees. In order to prevent the spread of EAB, DPW developed a containment strategy which consists of removing/replacing ash trees that cannot be saved and treating remaining ash trees. Through this program the City has a healthy inventory of around 12,200 ash trees. After observing results of the program during the first 8 years of the program, DPW has modified the removal/replacement plan to remove 400 trees in 2020; and 300 trees in 2022. This project funds the removal/replacement of trees removed by contractors and funds the replacement of trees removed in-house. This project also funds trimming of ash trees to proactively remove infested and dead branches.

External Funding Sources Available:

Staff continues to seek Grant Opportunities

Projected Timetable:

- 2019 - Remove and replace 500 trees (250 in-house and 250 contracted);
- 2020 - Remove and replace 400 trees (200 in-house and 200 contracted)
- 2021 - Remove and replace 300 trees (150 in-house and 150 contracted)
- 2022 -- Remove and replace 300 trees (150 in-house and 150 contracted)

Impact on Operating Budget:

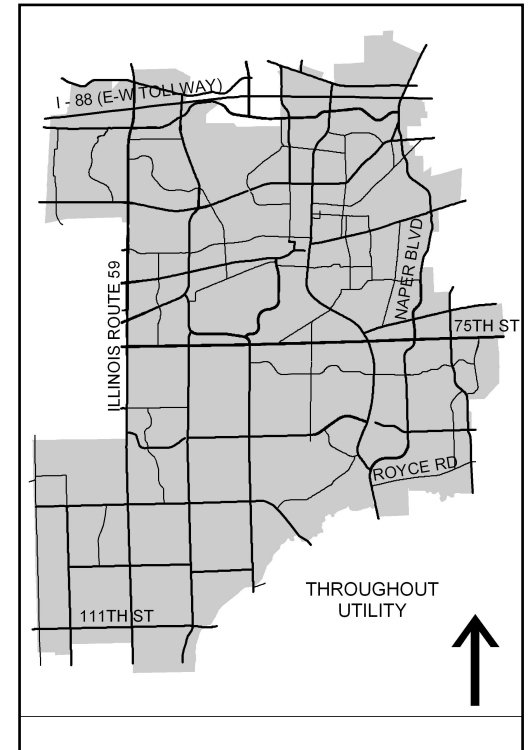
The expense of treating infested ash trees will be funded through the general fund at an average annual cost of \$300,000.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Home Rule Sales Tax | 175,000 | 153,000 | 104,040 | 106,121 | 108,243 | 646,404 |
| Totals | 175,000 | 153,000 | 104,040 | 106,121 | 108,243 | 646,404 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Construction | 235,000 | 175,000 | 153,000 | 104,040 | 106,121 | 108,243 | 646,404 |
| Totals | 235,000 | 175,000 | 153,000 | 104,040 | 106,121 | 108,243 | 646,404 |



Project Number: PA052
Project Title: Citywide Beautification Projects
Department Name: DPW - Operations

Asset Type: Parks
CIP Status: New
Project Category: Capital Upgrade

Budget Year: 2022
Category Code:
Sector:

Project Purpose:

Project Narrative:

This program is for beautification projects throughout the City. The project will include lighting upgrades, signage, fencing, and other landscape improvements. Projects for 2021 will include landscape upgrades near the Mill Street Underpass and landscaping around major entrances to the City.

External Funding Sources Available:

Projected Timetable:

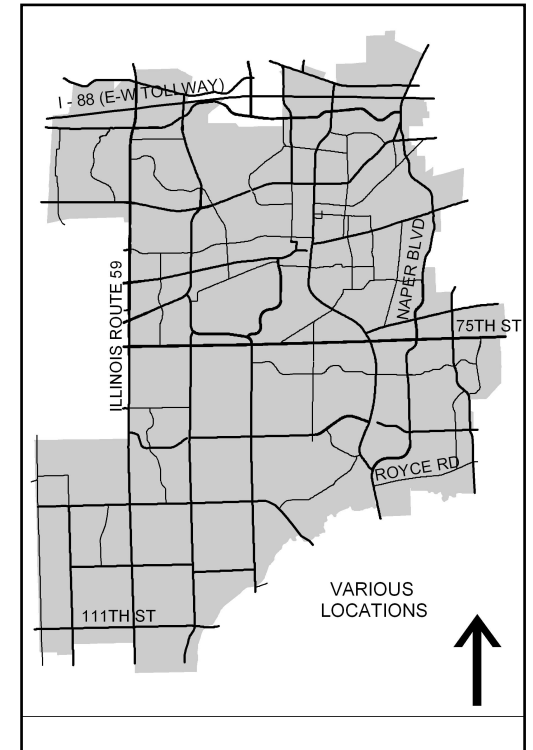
Impact on Operating Budget:

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Home Rule Sales Tax | 250,000 | 102,000 | 104,040 | 106,121 | 108,243 | 520,404 |
| Totals | 250,000 | 102,000 | 104,040 | 106,121 | 108,243 | 520,404 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|-------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Construction | 0 | 250,000 | 102,000 | 104,040 | 106,121 | 108,243 | 520,404 |
| Totals | 0 | 250,000 | 102,000 | 104,040 | 106,121 | 108,243 | 520,404 |



Project Number: SC223
Project Title: Pavement Improvement Program (Formerly Alley Improvement
Department Name: DPW - Operations

Asset Type: Street Construction
CIP Status: Recurring
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Northeast

Project Purpose:

This is a sustainable asset project that will reconstruct two of the City's sixty-one alleys on an annual basis.

Project Narrative:

The alley improvement program began in 2004, and involves engineering each alley for improved drainage. The reconstruction involves the excavation of existing pavement and sub-soil. A base course, concrete curb, and new bituminous asphalt pavement are installed with an inverted "V" shape to drain water out to the adjoining streets into the storm sewer system. Often, site conditions warrant stormwater improvements such as additional piping or infrastructure. In 2021, DPW began improvements at the Compost site and on White Oak. In 2022, DPW will pave drive aisles in selected City parking lots and other City owned property. This project will address unique city sites and under-improved streets such as Sylvan Circle, Hillside, and sections of Book Road.

External Funding Sources Available:

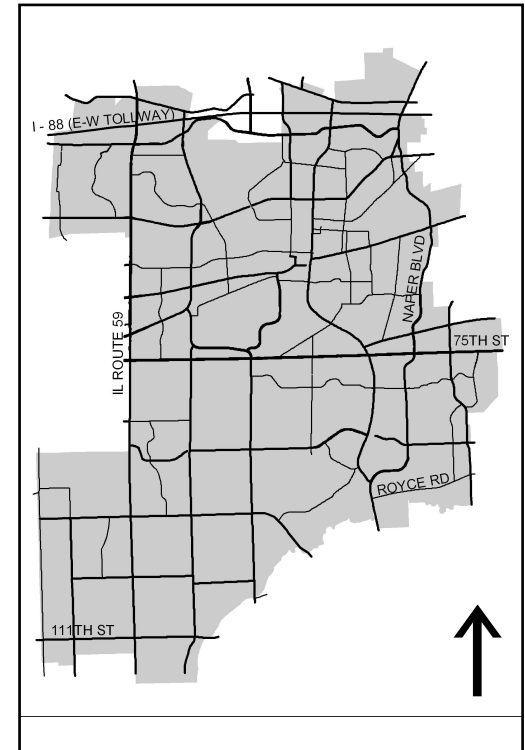
None

Projected Timetable:

- 2020 Reconstruct 4th Avenue Alley and drive aisles at select City parking lots
- 2021 Phase 1 improvements at Compost site, White Oak Improvements
- 2022 Phase 2 improvements at Compost site

Impact on Operating Budget:

The personnel expense associated with alley improvements is funded by the General Fund . This project improves alley surfaces and prevent the need for more invasive repair work and reduces the wear on plow equipment reducing maintenance costs.



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|--------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Road & Bridge Fund | 125,000 | 127,500 | 130,050 | 132,651 | 135,304 | 650,505 |
| Totals | 125,000 | 127,500 | 130,050 | 132,651 | 135,304 | 650,505 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Construction | 125,000 | 125,000 | 127,500 | 130,050 | 132,651 | 135,304 | 650,505 |
| Totals | 125,000 | 125,000 | 127,500 | 130,050 | 132,651 | 135,304 | 650,505 |

Project Number: SL125
Project Title: Capital Upgrade/Replacement of Street Lighting Systems
Department Name: DPW - Operations

Asset Type: Street Lights
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: B
Sector: Various

Project Purpose:

This is an upgrade and enhancement project that will replace concrete street light poles, street light controllers, and install new uniduct to create a more reliable street lighting system.

Project Narrative:

This project seeks to make capital upgrades to arterial and residential street lighting systems. In FY08-09, DPW began evaluating the City's street lighting system to determine other needed capital upgrades. A project was identified to replace the direct buried underground aluminum cable and replace deteriorated concrete poles with city standard aluminum poles, streetlight controllers, and new uniduct. In 2022, the project will continue to replace deteriorate poles and will upgrade street lights and uniduct in problem areas. New poles will also be installed on Bailey between Washington and Naper Blvd. The installation of the new system restores reliability and saves repair costs through the installation of controllers, which make maintenance more effective and efficient. Funding is also included for new requests for streetlights.

External Funding Sources Available:

None

Projected Timetable:

Impact on Operating Budget:

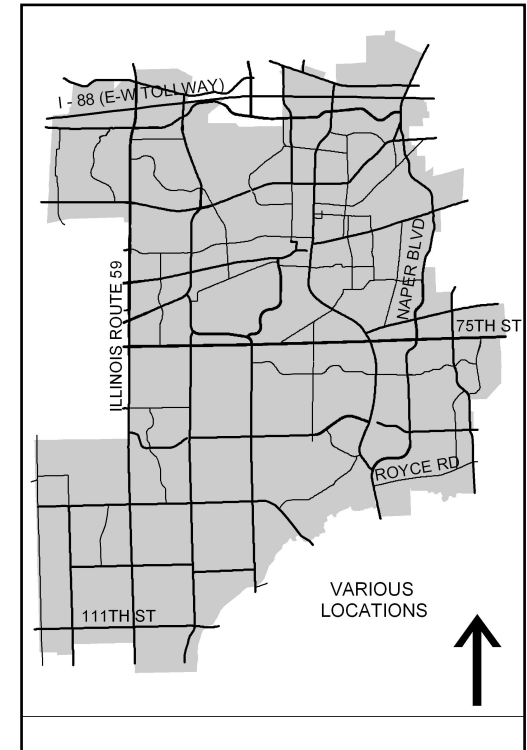
These lights are part of DPW's maintenance program. This CIP upgrade saves potential repair costs and restores reliability in streetlight system.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Home Rule Sales Tax | 475,000 | 127,500 | 130,050 | 132,651 | 135,304 | 1,000,505 |
| Totals | 475,000 | 127,500 | 130,050 | 132,651 | 135,304 | 1,000,505 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Construction | 125,000 | 475,000 | 127,500 | 130,050 | 132,651 | 135,304 | 1,000,505 |
| Totals | 125,000 | 475,000 | 127,500 | 130,050 | 132,651 | 135,304 | 1,000,505 |



Project Number: SL137
Project Title: Citywide LED Street Lighting Conversion
Department Name: DPW - Operations

Asset Type: Street Lights
CIP Status: Recurring
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

This is an upgrade and enhancement project that will replace all existing street lights on arterial and residential streets with LED fixtures. This project will reduce energy usage and maintenance expenses.

Project Narrative:

In 2017, engineering for the suitable LED replacements was completed. This included the evaluation of several LED options along with surveying residents regarding decorative street light fixture preferences. In 2018, this project replaced 2,800 specialty streetlights, including lights on Ogden and Rt 59. In 2020 and 2021, the City will continue to replace salem-post tops and parking lot lights. This project also replaced a total of 8,391 cobrahead street lights on arterial and residential streets throughout the City in 2015 and 2016. The project replaced high pressure sodium (HPS) fixtures with Light Emitting Diode (LED) fixtures. The HPS lights are rated for 10,000 hours (2-3 years) and the LED fixtures are rated at 50,000 hours (10-15 years). The conversion will reduce energy usage, re-lamping fees, and maintenance costs. The gross savings from the project over 10 years is estimated at \$4.56 million and payback starts at around 6 years.

External Funding Sources Available:

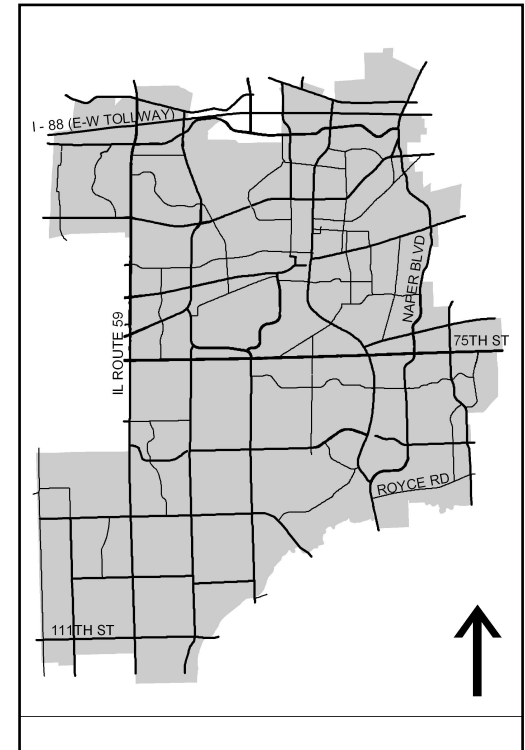
Staff used \$750,000 in IMEA Grants in FY16, \$100,000 in CY18, and \$50,000 in 2019.

Projected Timetable:

FY14-15 - Bid specification and vendor selection; FY15 - Installation on arterial roadways; FY16- Installation on residential streets (November 2015 - February 2016), 2017-2018 - specialty street lights, Ogden Avenue and Rt 59 Arterial lights is approved by State; 2019 - Salem-post tops, parking lot lights, and downtown DMY lights. 2020 - City facility parking lot & Salem-post tops
 2021 - Salem-post tops and ECHO Lighting 2022 - Salem-post tops and ECHO Lighting

Impact on Operating Budget:

Will reduce annual electric costs by \$166,163 and annual maintenance savings by \$276,780, and annual relamping services by \$74,906 when fully replaced.



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|----------------|----------|----------|----------|------------------|
| Home Rule Sales Tax | 500,000 | 510,000 | 0 | 0 | 0 | 1,010,000 |
| Totals | 500,000 | 510,000 | 0 | 0 | 0 | 1,010,000 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|----------------|----------|----------|----------|------------------|
| Construction | 500,000 | 500,000 | 510,000 | 0 | 0 | 0 | 1,010,000 |
| Totals | 500,000 | 500,000 | 510,000 | 0 | 0 | 0 | 1,010,000 |

Project Number: SW001
Project Title: Annual Stormwater Management Projects
Department Name: DPW - Operations

Asset Type: Stormwater Management
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: B
Sector: Various

Project Purpose:

This is a sustainable asset project that provides for the repair and replacement of the City's stormwater infrastructure.

Project Narrative:

Provides for stormwater management construction projects, materials, and equipment. Projects include erosion control, reconstruction of overflow routes, and emergency sewer additions addressing customer service issues. This project also provides for structure rebuilds and repairs, and open drainage repairs and cleanings. Annually, the City receives approximately 800 service requests from residents for stormwater related repairs. In addition, repairs are completed in coordination with the Transportation, Engineering and Development Business Group's Maintenance Improvement Program. Work is also coordinated with the storm sewer lining CIP project to do stormwater repairs prior to lining work. Without these stormwater management projects, the City has the potential to see a rise in stormwater system failures and flooding issues throughout the City. In 2022, funding has been increased for mass clean-up of ditch lines and overland stormwater route clean-up.

External Funding Sources Available:

None

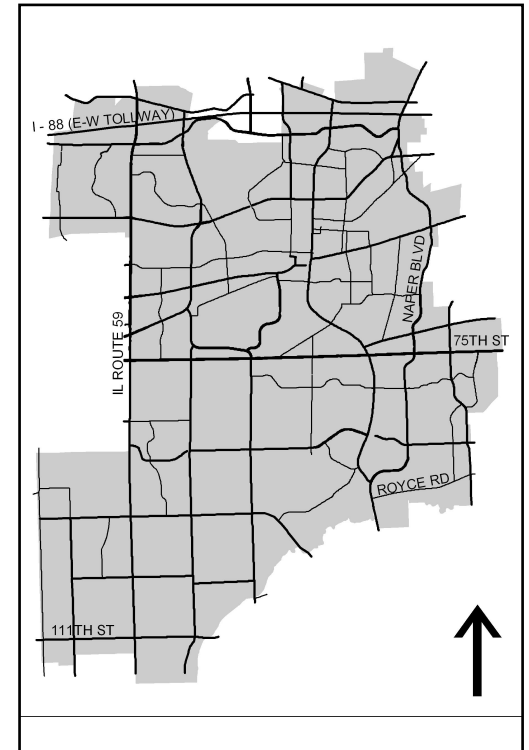
Projected Timetable:

This annual project will repair stormwater construction projects on an as needed basis.

2021-2023: Includes funding for mass clean-up of ditch lines and overland route clean-up

Impact on Operating Budget:

Project should reduce emergency repair costs. Staff time varies depending on the projects, but estimates are approximately 200 hours of staff time for program administration.



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Home Rule Sales Tax | 160,000 | 163,200 | 135,252 | 137,957 | 140,716 | 737,125 |
| Totals | 160,000 | 163,200 | 135,252 | 137,957 | 140,716 | 737,125 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Construction | 160,000 | 160,000 | 163,200 | 135,252 | 137,957 | 140,716 | 737,125 |
| Totals | 160,000 | 160,000 | 163,200 | 135,252 | 137,957 | 140,716 | 737,125 |

Project Number: SW017
Project Title: Storm Sewer Lining Program
Department Name: DPW - Operations

Asset Type: Stormwater Management
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

This is a sustainable asset project that provides for the cleaning and lining of the City's stormwater infrastructure.

Project Narrative:

As storm sewers age, deterioration occurs and causes structural defects, which leads to pipe failure and the need for replacement. Some city sewers are more than 80 years old and the lining process can add up to 75 years to life of the sewer while being less invasive and expensive than excavating and replacing the pipe. The City has approximately 15,000 - 18,000 linear feet of storm sewer pipe planned for 2022, depending on the size of pipe that range from 8 inches to 36 inches in diameter. The City has re-lined approximately 228,000 linear feet since the projects inception in FY04, which has lead to a reduction in localized flooding and related complaints. The City televises the storm lines prior to lining to allow DPW to more accurately and efficiently schedule storm sewer lining activities and repair pipes through CIP Project SW001 in preparation for the lining process.

External Funding Sources Available:

None

Projected Timetable:

- 2020 - Grids 114 and 129 (West Highlands)
- 2021 - Grids 115 and 130 (West Highlands)
- 2022 - Grids 111, 124, 125 (Southwest Crossing, Lakewood Crossing, & Springbrook Crossing)

Impact on Operating Budget:

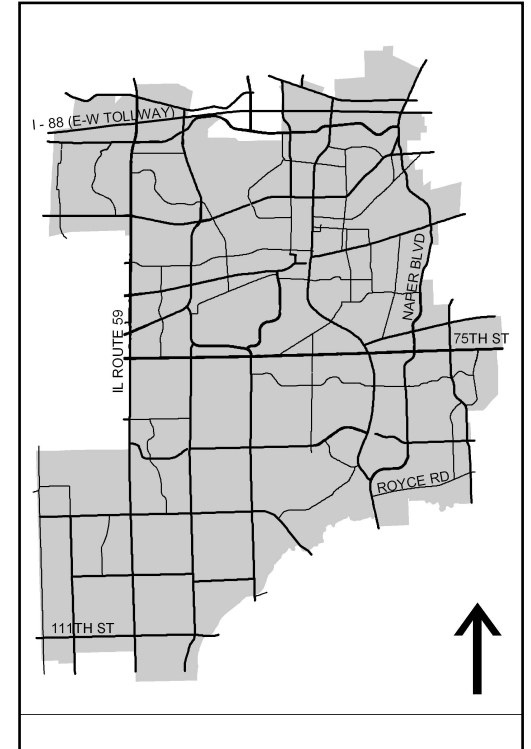
Project can reduce emergency maintenance costs and allow employees to maintain sewer through routine flushing and inspecting.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Home Rule Sales Tax | 750,000 | 765,000 | 624,240 | 636,725 | 649,459 | 3,425,424 |
| Totals | 750,000 | 765,000 | 624,240 | 636,725 | 649,459 | 3,425,424 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Construction | 750,000 | 750,000 | 765,000 | 624,240 | 636,725 | 649,459 | 3,425,424 |
| Totals | 750,000 | 750,000 | 765,000 | 624,240 | 636,725 | 649,459 | 3,425,424 |



Project Number: SW026
Project Title: Stormwater System Upgrade and Improvement Program
Department Name: DPW - Operations

Asset Type: Stormwater Management
CIP Status: Recurring
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

This is an upgrade and enhancement project that will provide funding for localized stormwater projects that will have a positive impact on the City's stormwater infrastructure.

Project Narrative:

The stormwater system upgrade and improvement program is a multi-year program that will provide funding for equipment, materials, and construction to manage localized stormwater projects throughout the City. These projects can include: the installation of new storm sewer sections that connect existing storm sewer to create a continuous stormwater system; the replacement of deteriorated sections of storm sewer that cause pavement failures, sinkholes, and other system failures. Projects eligible for this funding will be determined by the citywide Stormwater Team which is comprised of TED and DPW employees. The focus of the team is to help the City manage localized drainage issues and nuisance problems affecting multiple properties. In 2022, projects include.....

External Funding Sources Available:

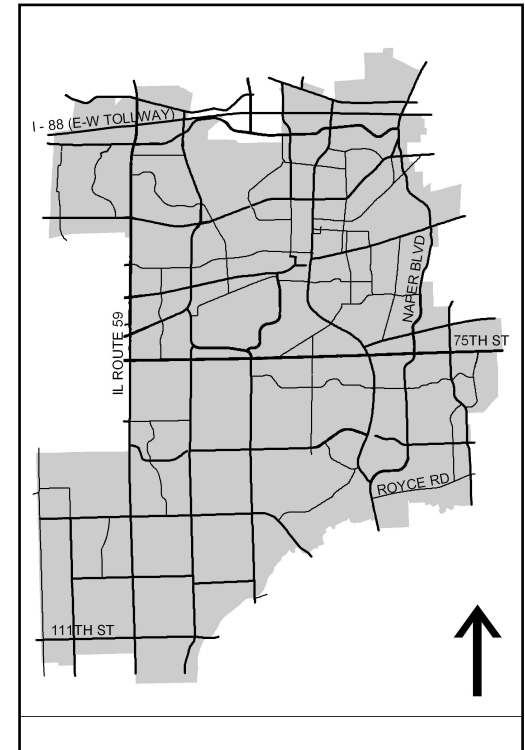
None

Projected Timetable:

Design and engineering work will be for projects planned in the next fiscal year.
 2020 - Improvements to the Buttonwood, Willow-O-Way, and Redfield Commons basins in conjunction with improvements made by the Park District
 2021 - Improvements to Briergate Drive

Impact on Operating Budget:

Will reduce emergency stormwater work for DPW and will reduce the amount of emergency roadway work completed by TED



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Home Rule Sales Tax | 115,000 | 117,300 | 119,646 | 122,039 | 124,480 | 598,465 |
| Totals | 115,000 | 117,300 | 119,646 | 122,039 | 124,480 | 598,465 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Construction | 95,000 | 95,000 | 96,900 | 98,838 | 100,815 | 102,831 | 494,384 |
| Professional Services | 20,000 | 20,000 | 20,400 | 20,808 | 21,224 | 21,649 | 104,081 |
| Totals | 115,000 | 115,000 | 117,300 | 119,646 | 122,039 | 124,480 | 598,465 |

Project Number: SW037
Project Title: Corrugated Metal Pipes (CMP) Repair & Replacement Program
Department Name: Public Works

Asset Type: Stormwater Management
CIP Status: New
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: A
Sector:

Project Purpose:

This is a multiyear program that will identify and prioritize all the CMP within the City in order to replace or repair them.

Project Narrative:

This project seeks to determine the condition and solutions to maintaining all the City's CMP pipe within its stormwater infrastructure. There are twelve & a half miles of existing CMPs at 778 different locations, averaging over 30 years old and ranging from 10 to 60 inches in diameter. In 2018, an engineering firm located and did a quick assessment of these pipes due to a high amount of sink holes reported around the City. The findings show that the vast majority of them need replacement or repair and have been the main causes of sinkholes in our Right of Ways and near detention areas. In 2019, all the CMPs were evaluated and prioritized for restoration over 10 years. Improvements were made to the Oleson and Hobson Mill culverts. In 2020, an emergency repair was made to the culvert on Gartner and Edgewater. In 2021, the Book Road culvert and culvert near Messinger were repaired.

External Funding Sources Available:

Projected Timetable:

- 2019 - A detailed plan developed to repair/replace the rest of the CMPs over a ten year period. Olesen and Hobson Mill repaired.
- 2020- Repair of the culvert on Gartner and Edgewater.
- 2021 - Repair and Replacement of CMPs per the plan developed, including the culvert on Book Rd and Messinger.

Impact on Operating Budget:

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Home Rule Sales Tax | 180,000 | 183,600 | 187,272 | 191,017 | 194,838 | 936,727 |
| Totals | 180,000 | 183,600 | 187,272 | 191,017 | 194,838 | 936,727 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Construction | 150,000 | 150,000 | 153,000 | 156,060 | 159,181 | 162,365 | 780,606 |
| Professional Services | 30,000 | 30,000 | 30,600 | 31,212 | 31,836 | 32,473 | 156,121 |
| Totals | 180,000 | 180,000 | 183,600 | 187,272 | 191,017 | 194,838 | 936,727 |

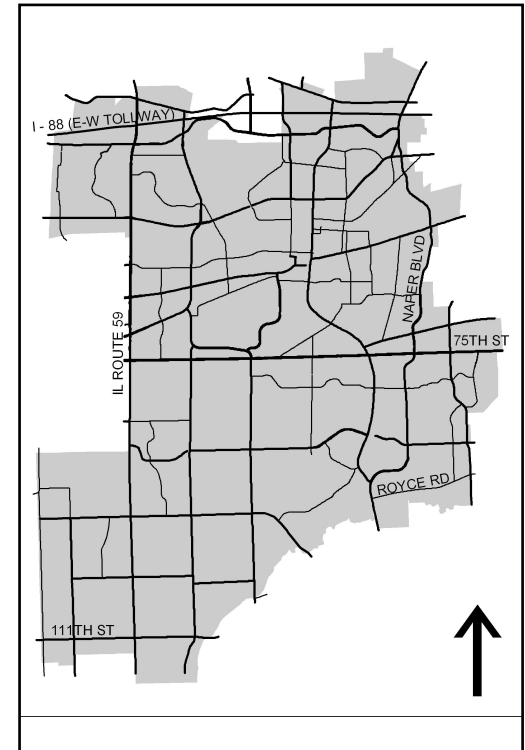


EXHIBIT 2

2022 Capital Improvement Program

Project Listing by Department

| Projects | 2022 Budget | 2023 Proposed | 2024 Proposed | 2025 Proposed | 2026 Proposed | Total |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|
| Transportation, Engineering & Development | | | | | | |
| BR005 - North Aurora Road Underpass at the CN Railroad | 18,332,000 | 14,292,240 | - | - | - | 32,624,240 |
| BR019 - 87th St. Bridge Over Springbrook Creek | 206,000 | 1,907,400 | - | - | - | 2,113,400 |
| BR031 - Downtown Washington Street Bridge Rehabilitation | 2,380,000 | 2,550,000 | - | - | - | 4,930,000 |
| BR032 - Bridge and Retaining Wall Railing Maintenance | 150,000 | 153,000 | 156,060 | 159,181 | 162,365 | 780,606 |
| BR034 - Columbia Street Bridge | - | - | - | 84,897 | - | 84,897 |
| BR037 - Route 59 Pedestrian Bridge Maintenance | 50,000 | - | - | - | - | 50,000 |
| CS006 - New Sidewalk Improvements | 300,000 | 306,000 | 312,120 | 318,362 | 324,730 | 1,561,212 |
| CS014 - Downtown Streetscape | 3,774,000 | 3,060,000 | 312,120 | 3,183,624 | - | 10,329,744 |
| MB035 - Municipal Parking Lot Maintenance | 235,200 | - | 374,856 | - | 248,364 | 858,420 |
| MB117 - Central Park Master Plan Improvements | - | 178,092 | 561,816 | 509,380 | 167,777 | 1,417,065 |
| MB178 - Electrical Vehicle Charging Stations | 50,000 | - | 52,020 | - | - | 102,020 |
| MP004 - Sidewalk & Curb Replacement Program | 695,000 | 708,900 | 598,230 | 610,195 | 622,398 | 3,234,723 |
| MP009 - Street Maintenance Improvement Program | 12,000,000 | 12,240,000 | 12,484,800 | 12,734,496 | 12,989,186 | 62,448,482 |
| MP014 - Guardrail Upgrade | 140,000 | - | - | - | - | 140,000 |
| MP016 - Bikeway System Maintenance Program | 50,000 | - | 52,020 | - | 54,122 | 156,142 |
| MP018 - ADA Sidewalk Improvements | 100,000 | 102,000 | 104,040 | 106,121 | 108,243 | 520,404 |
| PA022 - Annual Riverwalk Rehabilitation Program | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |
| PA024 - NCC Park- 430 South Washington Street | - | 1,224,000 | - | - | - | 1,224,000 |
| PA034 - West Parking Lot BMP Improvement | 40,000 | - | 50,000 | 50,000 | 50,000 | 190,000 |
| PA039 - Asphalt Fire Lane Replacement near Carillon | - | - | 26,010 | 95,509 | - | 121,519 |
| PA049 - Riverwalk South Extension: Hillside Road to Martin Avenue | 100,000 | - | 156,060 | - | 1,623,648 | 1,879,708 |
| PA051 - Reroof of the Covered Bridge behind 430 S Washington Street | 130,000 | - | - | - | - | 130,000 |
| PA053 - Eagle Street Gateway and Accessibility Improvements | 150,000 | - | 1,800,000 | - | - | 1,950,000 |
| SC019 - Columbia St.: Monticello Dr. to Fifth Av./Plank Rd | - | 1,275,000 | - | - | - | 1,275,000 |
| SC033 - North Aurora Road.: Frontenac Rd. to Weston Ridge Dr. | 5,296,000 | - | - | - | - | 5,296,000 |
| SC077 - Book Road: 111th St. to 117th St. | - | 255,000 | 3,589,380 | - | - | 3,844,380 |
| SC099 - Street Safety and Improvement Program | 75,000 | 76,500 | 78,030 | 79,591 | 81,182 | 390,303 |
| SC190 - 248th Avenue: 95th St. to 103rd St. | 525,000 | 1,275,000 | 7,750,980 | - | - | 9,550,980 |
| SC196 - 95th Street and Book Road | - | 51,000 | 244,494 | 16,979 | 2,284,462 | 2,596,936 |
| SC216 - East Highland Area Improvements | - | 81,600 | - | 4,000,123 | - | 4,081,723 |
| SW028 - Clow Creek Farm Drainage Improvements | 162,000 | - | - | - | - | 162,000 |
| SW035 - 8th, Ellsworth, Main Stormwater Improvements | 220,000 | 51,000 | - | 74,285 | 1,190,675 | 1,535,960 |
| SW039 - Pilgrim's Addition Stormwater Improvement | - | - | 104,040 | - | 2,327,229 | 2,431,269 |
| TC213 - Book and Leverenz | - | 357,000 | - | - | - | 357,000 |
| TC217 - Centralized Traffic Management System | 85,000 | - | 1,248,480 | - | - | 1,333,480 |
| TC221 - Traffic Signal Equipment Replacement Program | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |
| Transportation, Engineering & Development Total | 45,345,200 | 40,245,732 | 30,159,596 | 22,128,862 | 22,342,625 | 160,222,015 |

Project Number: BR005
Project Title: North Aurora Road Underpass at the CN Railroad
Department Name: Transportation, Engineering & Development

Asset Type: Bridge
CIP Status: Amended
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: LR
Sector: Northwest

Project Purpose:

This project supports the implementation of the Road Improvement Plan and Coordinated Roadway Improvement component of the Comprehensive Transportation Plan.

Project Narrative:

This project will involve the widening of the existing railroad bridge in order to allow a wider roadway beneath it. The road will be expanded to a four lane cross-section with bicycle and pedestrian facilities. This is a joint project with the City of Aurora and Naperville Township. Federal Surface Transportation Program (STP) and Illinois Commerce Commission (ICC) participation has been secured for the construction portion of the project. NOTE: Land, Construction, and Construction Engineering reprogrammed to begin in CY22 to match STP Shared Fund timeframe.

External Funding Sources Available:

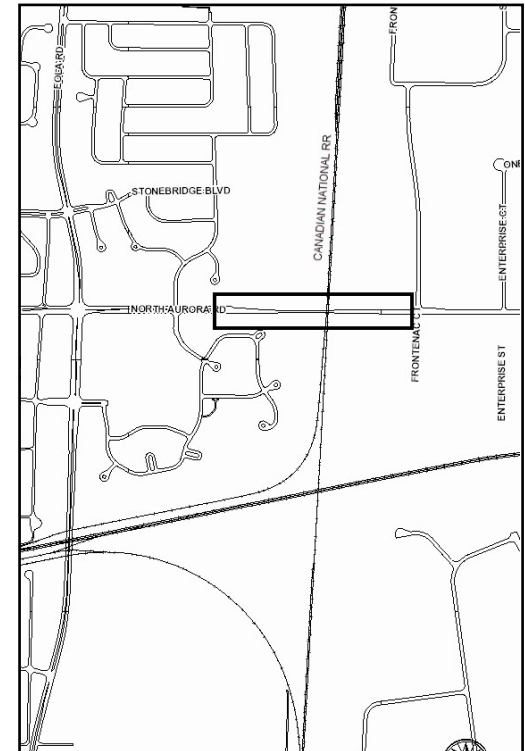
City of Aurora, Naperville Township, Illinois Commerce Commission (ICC), STP (Federal), CNRR

Projected Timetable:

Land in CY22. Construction Engineering in CY22. Construction in CY22 and CY23.

Impact on Operating Budget:

Anticipated maintenance costs will be determined after the design is established.



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|-------------------------|-------------------|-------------------|----------|----------|----------|-------------------|
| G.O. Bond: Prior Issues | 795,000 | 0 | 0 | 0 | 0 | 795,000 |
| Other Government | 14,806,000 | 12,960,120 | 0 | 0 | 0 | 27,766,120 |
| Rebuild Illinois Bonds | 2,100,000 | 1,173,000 | 0 | 0 | 0 | 3,273,000 |
| Unfunded Capital | 631,000 | 159,120 | 0 | 0 | 0 | 790,120 |
| Totals | 18,332,000 | 14,292,240 | 0 | 0 | 0 | 32,624,240 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|------------------|-------------------|-------------------|----------|----------|----------|-------------------|
| Construction | 0 | 14,262,000 | 14,292,240 | 0 | 0 | 0 | 28,554,240 |
| Land Acquisition | 1,670,000 | 1,670,000 | 0 | 0 | 0 | 0 | 1,670,000 |
| Professional Services | 2,241,920 | 2,400,000 | 0 | 0 | 0 | 0 | 2,400,000 |
| Totals | 3,911,920 | 18,332,000 | 14,292,240 | 0 | 0 | 0 | 32,624,240 |

Project Number: BR019
Project Title: 87th St. Bridge Over Springbrook Creek
Department Name: Transportation, Engineering & Development

Asset Type: Bridge
CIP Status: Amended
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: B
Sector: Southwest

Project Purpose:

This project supports the implementation of the Road Improvement Plan.

Project Narrative:

This bridge currently has a sufficiency rating of 64.1, which qualifies it for Federal Highway Administration (FHWA) funds for rehabilitation. When the sufficiency rating falls below 50.0 the bridge will qualify for FHWA funds for reconstruction. The project will consist of removing the existing two lane bridge and replacing it with a two lane structure with pedestrian accommodations. The estimated cost of construction is \$1.7 million of which up to 80% could be covered by FHWA funds. NOTE: Project costs have been updated.

External Funding Sources Available:

Federal Highway Administration

Projected Timetable:

Preliminary Engineering began in CY21. Design Engineering in CY22. Construction and Construction Engineering in CY23.

Impact on Operating Budget:

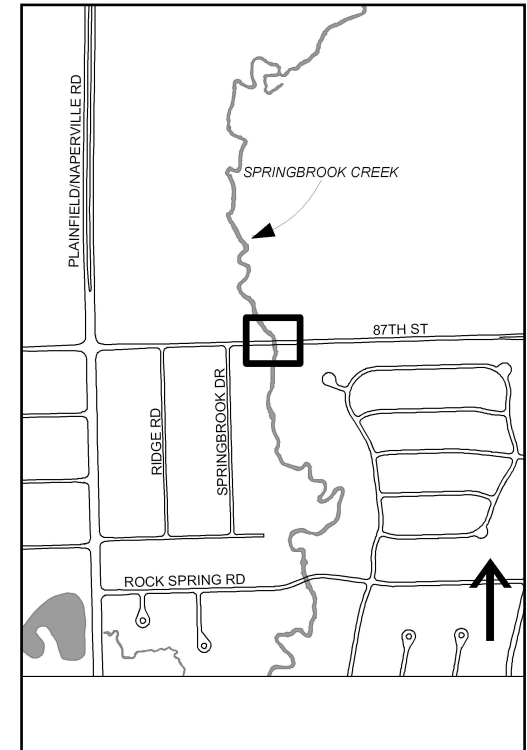
Anticipated maintenance costs will be determined after the design is known.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|------------------|----------|----------|----------|------------------|
| Other Government | 164,000 | 1,525,920 | 0 | 0 | 0 | 1,689,920 |
| Home Rule Sales Tax | 42,000 | 381,480 | 0 | 0 | 0 | 423,480 |
| Totals | 206,000 | 1,907,400 | 0 | 0 | 0 | 2,113,400 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|-------------|----------------|------------------|----------|----------|----------|------------------|
| Construction | 0 | 0 | 1,734,000 | 0 | 0 | 0 | 1,734,000 |
| Professional Services | 0 | 206,000 | 173,400 | 0 | 0 | 0 | 379,400 |
| Totals | 0 | 206,000 | 1,907,400 | 0 | 0 | 0 | 2,113,400 |



Project Number: BR031
Project Title: Downtown Washington Street Bridge Rehabilitation
Department Name: Transportation, Engineering & Development

Asset Type: Bridge
CIP Status: Amended
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: LR
Sector: Northeast

Project Purpose:

This project supports the implementation of the Road Improvement Plan and the Coordinated Roadway Improvement component of the Comprehensive Transportation Plan.

Project Narrative:

This project includes the replacement of the Washington Street bridge due to its deteriorating condition as well as improvements to the intersection of Aurora Avenue and Washington Street. The physical condition and the functionality of the bridge was evaluated in a feasibility report prepared in 2014 to determine an appropriate scope of work. The total construction cost of the project is estimated to be \$8.63M for full replacement and widening of the bridge and modifications to the adjacent sections of Washington Street to accommodate vehicular and pedestrian traffic. 80% of the bridge construction cost will be covered by federal funding (only the City portion is included in the budget summary). The estimated land acquisition cost is 1.6M. The intersection of Aurora Avenue and Washington Street is immediately adjacent to the bridge. Work at the intersection includes turn lane and geometric improvements. NOTE: Project costs have been updated.

External Funding Sources Available:

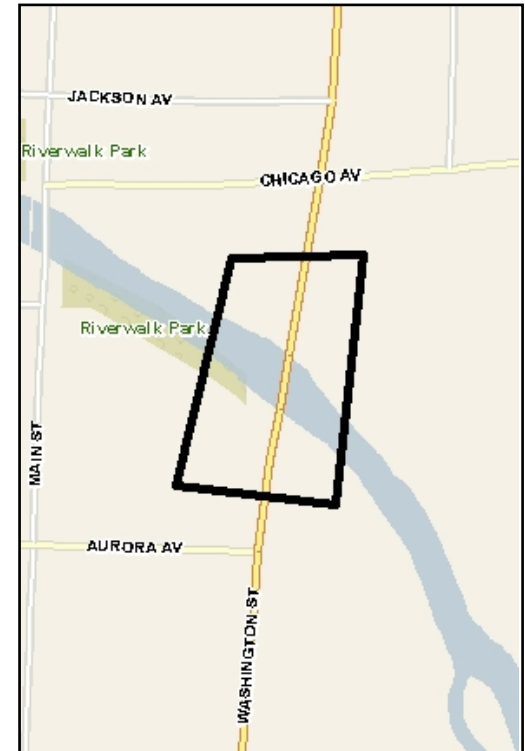
Federal Highway Administration (Bridge Replacement & Rehabilitation Program)

Projected Timetable:

Preliminary Engineering began in CY16. Design Engineering in CY19. Land Acquisition in CY21 & CY22. Construction Engineering in CY22. Construction in CY22 & CY23.

Impact on Operating Budget:

Operating expenses will be determined during the detailed engineering process.



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------------|------------------|------------------|----------|----------|----------|------------------|
| Other Government | 360,000 | 495,210 | 0 | 0 | 0 | 855,210 |
| Rebuild Illinois Bonds | 1,000,000 | 1,020,000 | 0 | 0 | 0 | 2,020,000 |
| Unfunded Capital | 1,020,000 | 1,034,790 | 0 | 0 | 0 | 2,054,790 |
| Totals | 2,380,000 | 2,550,000 | 0 | 0 | 0 | 4,930,000 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|------------------|------------------|------------------|----------|----------|----------|------------------|
| Construction | 230,000 | 430,000 | 2,040,000 | 0 | 0 | 0 | 2,470,000 |
| Land Acquisition | 1,600,000 | 1,500,000 | 0 | 0 | 0 | 0 | 1,500,000 |
| Professional Services | 100,000 | 450,000 | 510,000 | 0 | 0 | 0 | 960,000 |
| Totals | 1,930,000 | 2,380,000 | 2,550,000 | 0 | 0 | 0 | 4,930,000 |

Project Number: BR032
Project Title: Bridge and Retaining Wall Railing Maintenance
Department Name: Transportation, Engineering & Development

Asset Type: Bridge
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: C
Sector: Various

Project Purpose:

This project supports implementation of the Traffic Safety component of the Comprehensive Transportation Plan.

Project Narrative:

This project will renovate existing pedestrian bridge railings. In 2019, a consultant evaluated the railing condition and repairs measures necessary at 37 locations around the City. Recommended renovation methods ranged from painting to complete replacement depending upon condition. Examples of locations in need of work for CY22 are Hillside Road and the 75th and Washington Street intersection.

External Funding Sources Available:

None

Projected Timetable:

This is a recurring project.

Impact on Operating Budget:

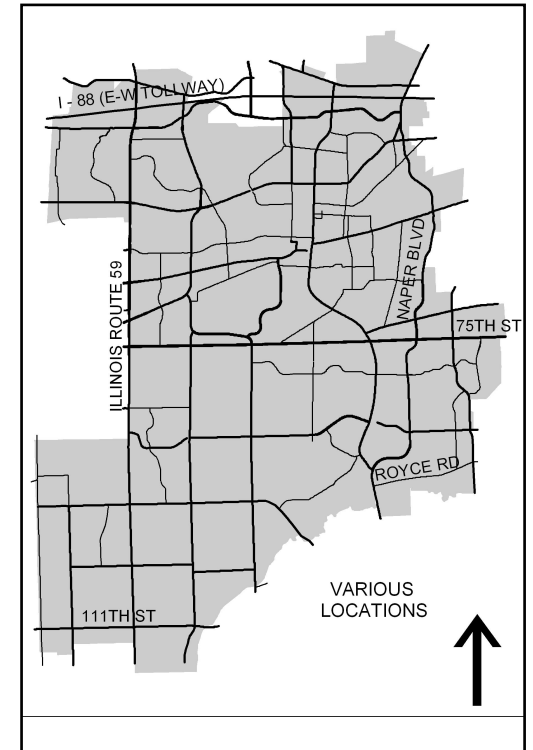
This project is an asset replacement and has no new operating expenses.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Home Rule Sales Tax | 150,000 | 153,000 | 156,060 | 159,181 | 162,365 | 780,606 |
| Totals | 150,000 | 153,000 | 156,060 | 159,181 | 162,365 | 780,606 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Construction | 150,000 | 150,000 | 153,000 | 156,060 | 159,181 | 162,365 | 780,606 |
| Totals | 150,000 | 150,000 | 153,000 | 156,060 | 159,181 | 162,365 | 780,606 |



Project Number: BR034
Project Title: Columbia Street Bridge
Department Name: Transportation, Engineering & Development

Asset Type: Bridge
CIP Status: Amended
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: B
Sector: Northeast

Project Purpose:

This project supports implementation of the Traffic Safety component of the Comprehensive Transportation Plan.

Project Narrative:

This project will include repair work on the Columbia Street bridge over the BNSF Railroad. In CY20, a detailed bridge inspection was completed. The inspection report recommended replacement of the bridge deck in CY28. NOTE: Project costs have been updated.

External Funding Sources Available:

Federal Highway Administration (Bridge Replacement & Rehabilitation Program)

Projected Timetable:

Preliminary Engineering in CY25. Design Engineering in CY27. Construction and Construction Engineering in CY28.

Impact on Operating Budget:

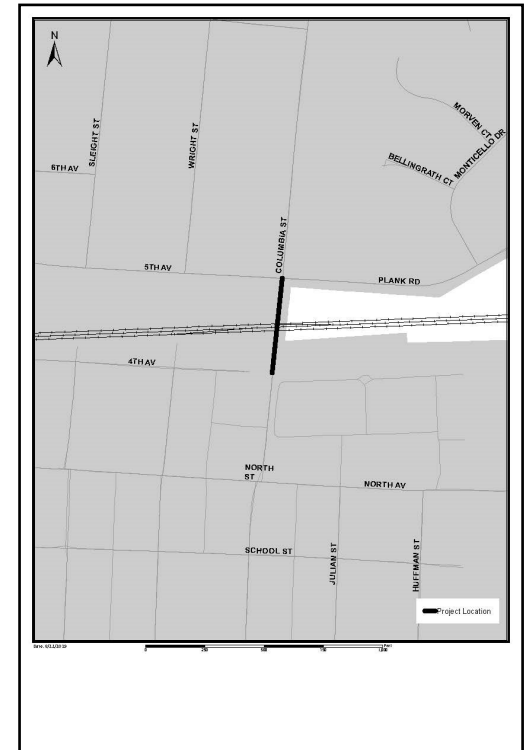
Maintenance cost will decrease after the bridge is improved.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|----------|----------|----------|---------------|----------|---------------|
| Other Government | 0 | 0 | 0 | 67,917 | 0 | 67,917 |
| Unfunded Capital | 0 | 0 | 0 | 16,979 | 0 | 16,979 |
| Totals | 0 | 0 | 0 | 84,897 | 0 | 84,897 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|-------------|----------|----------|----------|---------------|----------|---------------|
| Professional Services | 0 | 0 | 0 | 0 | 84,897 | 0 | 84,897 |
| Totals | 0 | 0 | 0 | 0 | 84,897 | 0 | 84,897 |



Project Number: BR037
Project Title: Route 59 Pedestrian Bridge Maintenance
Department Name: Transportation, Engineering & Development

Asset Type: Bridge
CIP Status: New
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: B
Sector: Southwest

Project Purpose:

This project supports the implementation of the Pedetrium component of the Comprehensive Transportation Plan.

Project Narrative:

This project includes repair work to the east abutment of the Route 59 pedestrian bridge. In CY21, an evaluation and engineering plans for the repair was completed.

External Funding Sources Available:

None

Projected Timetable:

Evaluation and Design Engineering completed in CY21. Construction in CY22.

Impact on Operating Budget:

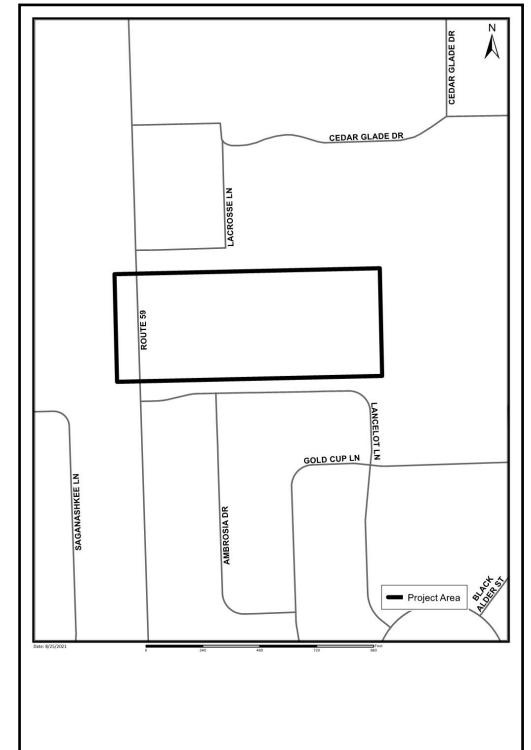
None

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|---------------|----------|----------|----------|----------|---------------|
| Home Rule Sales Tax | 50,000 | 0 | 0 | 0 | 0 | 50,000 |
| Totals | 50,000 | 0 | 0 | 0 | 0 | 50,000 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|-------------|---------------|----------|----------|----------|----------|---------------|
| Construction | 0 | 35,000 | 0 | 0 | 0 | 0 | 35,000 |
| Professional Services | 0 | 15,000 | 0 | 0 | 0 | 0 | 15,000 |
| Totals | 0 | 50,000 | 0 | 0 | 0 | 0 | 50,000 |



Project Number: CS006
Project Title: New Sidewalk Improvements
Department Name: Transportation, Engineering & Development

Asset Type: Sidewalks
CIP Status: Recurring
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: C
Sector: Various

Project Purpose:

This project supports the Pedestrian component of the Comprehensive Transportation Plan and the Comprehensive Sidewalk Policy.

Project Narrative:

This project provides new public sidewalk installation to fill gaps along roadways and on school walk routes.

External Funding Sources Available:

None

Projected Timetable:

This is an annual program.

Impact on Operating Budget:

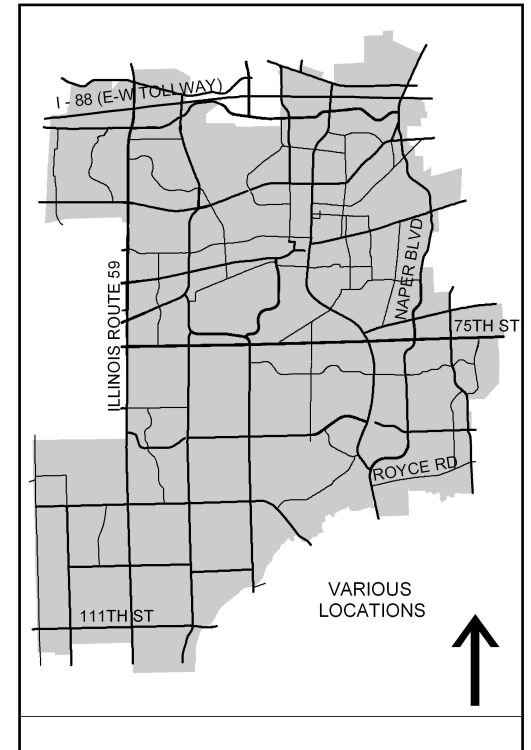
Sidewalk Maintenance costs are increased \$480 per year due to new sidewalk being added to the city system. Sidewalk maintenance costs on average are \$0.06/lf.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Home Rule Sales Tax | 300,000 | 306,000 | 312,120 | 318,362 | 324,730 | 1,561,212 |
| Totals | 300,000 | 306,000 | 312,120 | 318,362 | 324,730 | 1,561,212 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Construction | 300,000 | 300,000 | 306,000 | 312,120 | 318,362 | 324,730 | 1,561,212 |
| Totals | 300,000 | 300,000 | 306,000 | 312,120 | 318,362 | 324,730 | 1,561,212 |



Project Number: CS014
Project Title: Downtown Streetscape
Department Name: Transportation, Engineering & Development

Asset Type: Sidewalks
CIP Status: Amended
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Northwest

Project Purpose:

This project supports the implementation of the Downtown2030 Plan and Downtown Streetscape Design Standards.

Project Narrative:

This project involves the design and construction of improvements to renovate the streetscape in the Downtown Central Business District. The work will include the installation of new sidewalks, curbs and parkway features as identified in the Downtown Streetscape Design Standards. Coordination will occur with utility upgrades necessary to support changing energy, water, sewer, and communication needs. NOTE: Construction and Construction Engineering for work along the south side of Jefferson Avenue between Main and Webster Streets and both sides of Main Street between Jefferson and Jackson Avenues reprogrammed to CY22. Design Engineering, Construction and Construction Engineering added for ongoing implementation in future years.

External Funding Sources Available:

Special Service Area 30 (40% Property Owner/60% City)

Projected Timetable:

Streetscape study and development of design standards was completed in 2019. Construction and Construction Engineering for Jefferson Avenue and Main Street in CY21. Design Engineering, Construction and Construction Engineering for ongoing implementation beginning in CY22.

Impact on Operating Budget:

The impact on the operating budget will be assessed upon final design details.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|------------------|------------------|----------------|------------------|----------|-------------------|
| Unfunded Capital | 3,774,000 | 3,060,000 | 312,120 | 3,183,624 | 0 | 10,329,744 |
| Totals | 3,774,000 | 3,060,000 | 312,120 | 3,183,624 | 0 | 10,329,744 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|-------------|------------------|------------------|----------------|------------------|----------|-------------------|
| Construction | 0 | 3,264,000 | 2,805,000 | 0 | 2,918,322 | 0 | 8,987,322 |
| Professional Services | 0 | 510,000 | 255,000 | 312,120 | 265,302 | 0 | 1,342,422 |
| Totals | 0 | 3,774,000 | 3,060,000 | 312,120 | 3,183,624 | 0 | 10,329,744 |



Project Number: MB035
Project Title: Municipal Parking Lot Maintenance
Department Name: Transportation, Engineering & Development

Asset Type: Maintenance Program
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: B
Sector: Various

Project Purpose:

This project supports the implementation of the Traffic Safety component of the Comprehensive Transportation Plan.

Project Narrative:

This project will provide parking lot maintenance for City maintained public parking areas such as commuter parking lots, downtown public parking lots and various municipal buildings such as fire stations. NOTE: CY22 work includes Van Buren, Paw Paw, Riverview, Riverwalk, Burlington Lower, Fourth Ave Commuter, Boecker, Water Tower West, Kroehler, Route 59, Orazio's, and various Fire Station lots. Additional work to be coordinated with other city departments including DPU-W and DPU-E.

External Funding Sources Available:

None

Projected Timetable:

Construction every other year, CY22 through CY30. Funding and construction to occur every other year.

Impact on Operating Budget:

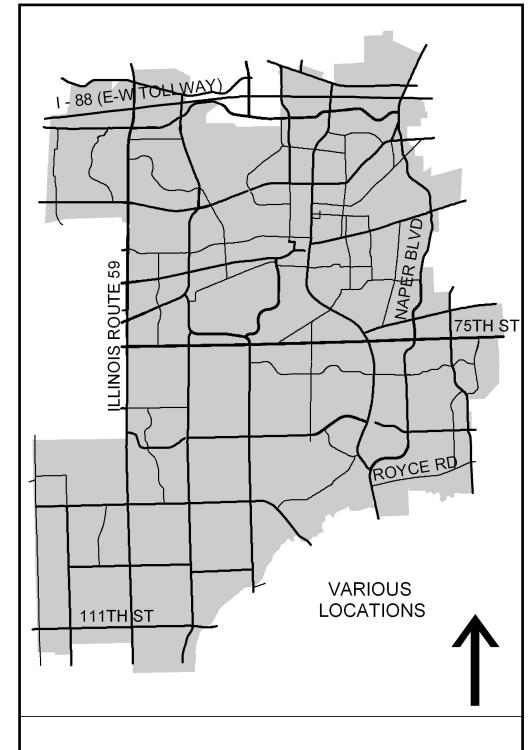
This project will not increase the operating budget. However, deferral of the planned work will increase future maintenance program quantities and correspond to increased costs.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|-----------------------|----------------|----------|----------------|----------|----------------|----------------|
| SSA Fund | 36,500 | 0 | 0 | 0 | 50,874 | 87,374 |
| Home Rule Sales Tax | 108,000 | 0 | 171,874 | 0 | 179,143 | 459,017 |
| Commuter Parking Fund | 90,700 | 0 | 202,982 | 0 | 18,347 | 312,029 |
| Totals | 235,200 | 0 | 374,856 | 0 | 248,364 | 858,420 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|-------------|----------------|----------|----------------|----------|----------------|----------------|
| Construction | 0 | 235,200 | 0 | 374,856 | 0 | 248,364 | 858,420 |
| Totals | 0 | 235,200 | 0 | 374,856 | 0 | 248,364 | 858,420 |



Project Number: MB117
Project Title: Central Park Master Plan Improvements
Department Name: Transportation, Engineering & Development

Asset Type: Municipal Buildings
CIP Status: No Change
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: C
Sector: Northeast

Project Purpose:

This project supports the implementation of the Central Park Master Plan.

Project Narrative:

This project is a the long term implementation of continued improvements to Central Park and the Community Concert Center as outlined in the approved Central Park Master Plan. Improvements include upgraded park entrances, public restrooms, water and electrical service upgrades, sidewalks and landscaping, and roadway/parking reconfiguration. Consideration of providing additional green space will be an element of the roadway/parking reconfiguration. All improvements to the park will be coordinated with the Naperville Park District.

External Funding Sources Available:

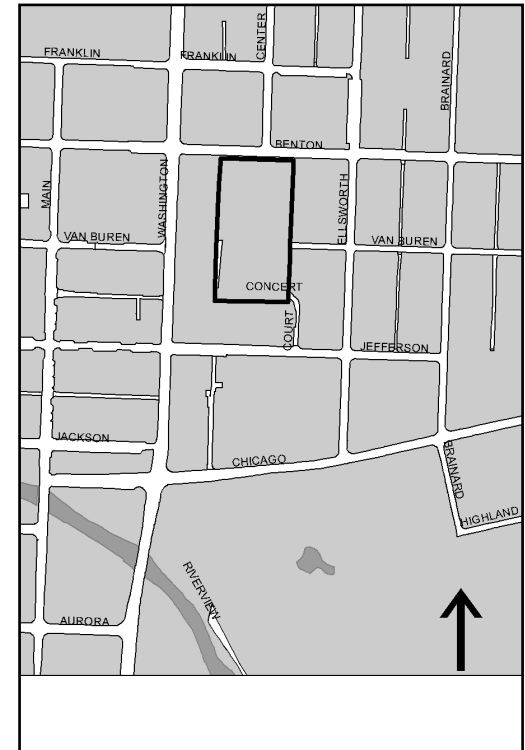
Special Events & Cultural Ammenities Fund

Projected Timetable:

Washington Street entrance and water/electrical upgrades in CY23. Roadway/parking reconfiguration in CY24. Sidewalk, landscaping and stormwater management in CY25.

Impact on Operating Budget:

The new entrances will require regular maintenance - \$1000/YR beginning in CY24. The other proposed improvements modify existing infrastructure and will not require additional maintenance .



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|--|----------|----------------|----------------|----------------|----------------|------------------|
| Special Events and Cultural Amenities Fund | 0 | 135,252 | 561,816 | 509,380 | 167,777 | 1,374,225 |
| Unfunded Capital | 0 | 42,840 | 0 | 0 | 0 | 42,840 |
| Totals | 0 | 178,092 | 561,816 | 509,380 | 167,777 | 1,417,065 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|-------------|----------|----------------|----------------|----------------|----------------|------------------|
| Construction | 0 | 0 | 135,252 | 561,816 | 509,380 | 167,777 | 1,374,225 |
| Professional Services | 0 | 0 | 42,840 | 0 | 0 | 0 | 42,840 |
| Totals | 0 | 0 | 178,092 | 561,816 | 509,380 | 167,777 | 1,417,065 |

Project Number: MB178
Project Title: Electrical Vehicle Charging Stations
Department Name: Transportation, Engineering & Development

Asset Type: Municipal Buildings
CIP Status: Amended
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: C
Sector: Various

Project Purpose:

This project supports the implementation of the Environmental Sustainability Plan.

Project Narrative:

The current Electric Vehicle Charging Stations in the Van Buren Parking Facility and Van Buren Lot have reached the end of their service life and need to be replaced. New chargers will be added at the Municipal Center, Public Works Service Center and Electric Service Center to support the City's fleet. NOTE: Installation reprogrammed to CY22.

External Funding Sources Available:

None

Projected Timetable:

Purchase and installation of charging stations in CY22.

Impact on Operating Budget:

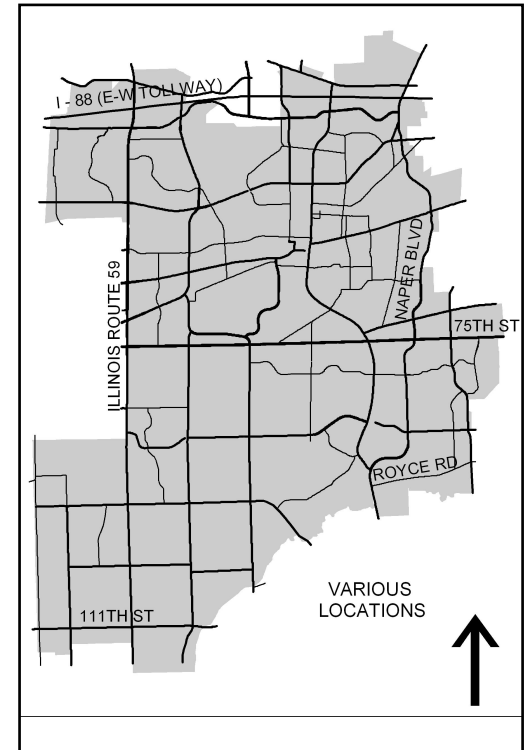
This project will result in annual maintenance costs of \$2,880.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|---------------|----------|---------------|----------|----------|----------------|
| Home Rule Sales Tax | 50,000 | 0 | 52,020 | 0 | 0 | 102,020 |
| Totals | 50,000 | 0 | 52,020 | 0 | 0 | 102,020 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|---------------|---------------|----------|---------------|----------|----------|----------------|
| Construction | 50,000 | 50,000 | 0 | 52,020 | 0 | 0 | 102,020 |
| Totals | 50,000 | 50,000 | 0 | 52,020 | 0 | 0 | 102,020 |



Project Number: MP004
Project Title: Sidewalk & Curb Replacement Program
Department Name: Transportation, Engineering & Development

Asset Type: Maintenance Program
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

This project supports the implementation of the Pedestrian component of the Comprehensive Transportation Plan.

Project Narrative:

This is an annual program to provide curb and sidewalk repair and replacement throughout the City. This program keeps the overall public sidewalk system in good repair and reduces liability to the City and property owners. Sidewalks and curbs are replaced on a cost sharing basis dependent on property type and location within the property. CY19-23 includes SSA funding to maintain existing brick and sidewalk in the Central Business District.

External Funding Sources Available:

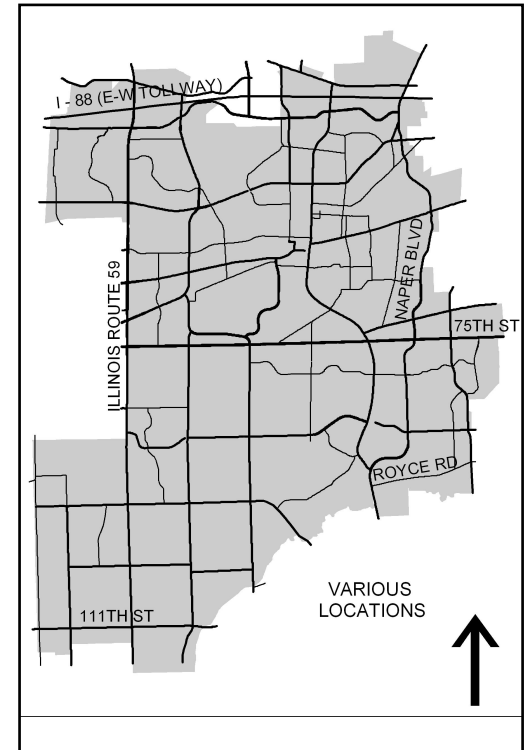
Property Owners

Projected Timetable:

This is an annual construction project. Downtown sidewalk/brickwork in CY19-23.

Impact on Operating Budget:

The work in this project is scheduled to optimize the use of sidewalk maintenance funds. Deferral of this work will increase future maintenance program quantities and correspond to an increased cost of the work.



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|-----------------------|----------------|----------------|----------------|----------------|----------------|------------------|
| SSA Fund | 100,000 | 102,000 | 0 | 0 | 0 | 202,000 |
| Home Rule Sales Tax | 395,000 | 402,900 | 390,150 | 397,953 | 405,912 | 1,991,915 |
| Private Contributions | 200,000 | 204,000 | 208,080 | 212,242 | 216,486 | 1,040,808 |
| Totals | 695,000 | 708,900 | 598,230 | 610,195 | 622,398 | 3,234,723 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Construction | 695,000 | 695,000 | 708,900 | 598,230 | 610,195 | 622,398 | 3,234,723 |
| Totals | 695,000 | 695,000 | 708,900 | 598,230 | 610,195 | 622,398 | 3,234,723 |

Project Number: MP009
Project Title: Street Maintenance Improvement Program
Department Name: Transportation, Engineering & Development

Asset Type: Maintenance Program
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

This project supports the implementation of the Traffic Safety component of the Comprehensive Transportation Plan.

Project Narrative:

This is an annual program which maintains existing city streets by the following maintenance techniques: Reconstruction, resurfacing, patching, micro-surfacing, and crackfill. Street resurfacing and reconstruction involves grinding and overlay, sidewalk and curb repair, and street replacement as warranted. Street patching involves mostly pothole repairs. Micro-surfacing reconditions existing streets with a very thin asphalt overlay.

External Funding Sources Available:

None

Projected Timetable:

This is an annual construction project.

Impact on Operating Budget:

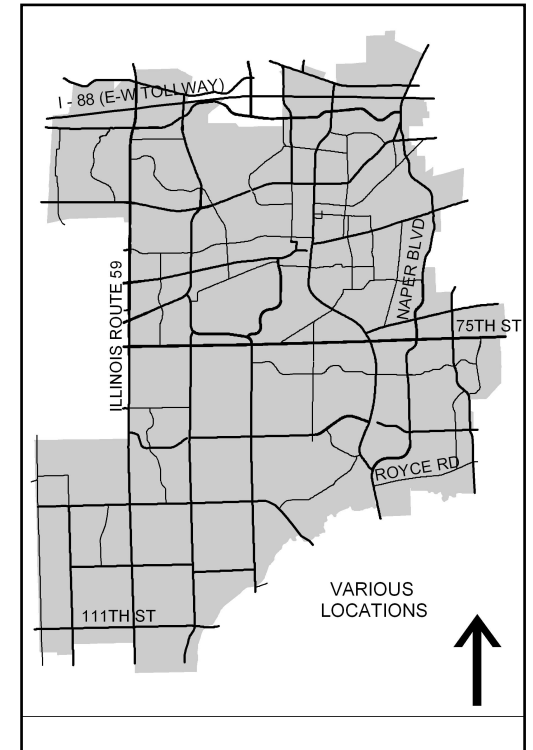
Deferral of this pavement preservation work will increase future maintenance program quantities and correspond to an increased cost of the work.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Motor Fuel Tax | 5,925,000 | 6,043,500 | 6,164,370 | 6,287,657 | 6,413,411 | 30,833,938 |
| Local Motor Fuel Tax | 2,170,000 | 2,213,400 | 2,257,668 | 2,302,821 | 2,348,878 | 11,292,767 |
| Unfunded Capital | 3,905,000 | 3,983,100 | 4,062,762 | 4,144,017 | 4,226,898 | 20,321,777 |
| Totals | 12,000,000 | 12,240,000 | 12,484,800 | 12,734,496 | 12,989,186 | 62,448,482 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Construction | 12,000,000 | 12,000,000 | 12,240,000 | 12,484,800 | 12,734,496 | 12,989,186 | 62,448,482 |
| Totals | 12,000,000 | 12,000,000 | 12,240,000 | 12,484,800 | 12,734,496 | 12,989,186 | 62,448,482 |



Project Number: MP014
Project Title: Guardrail Upgrade
Department Name: Transportation, Engineering & Development

Asset Type: Maintenance Program
CIP Status: Amended
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: B
Sector: Various

Project Purpose:

This project supports the implementation of the Traffic Safety component of the Comprehensive Transportation Plan.

Project Narrative:

The terminal ends of existing guardrails in the City are in need of replacement to comply with current standard. The new terminal ends will be more crashworthy end terminals which will provide a higher level of safety. The city currently has 2 locations to upgrade. NOTE: Construction was shifted to CY22. The construction budget has been increased based on the CY20 and CY21 bids received.

External Funding Sources Available:

None

Projected Timetable:

Design Engineering in CY19. Construction in CY20 and CY22.

Impact on Operating Budget:

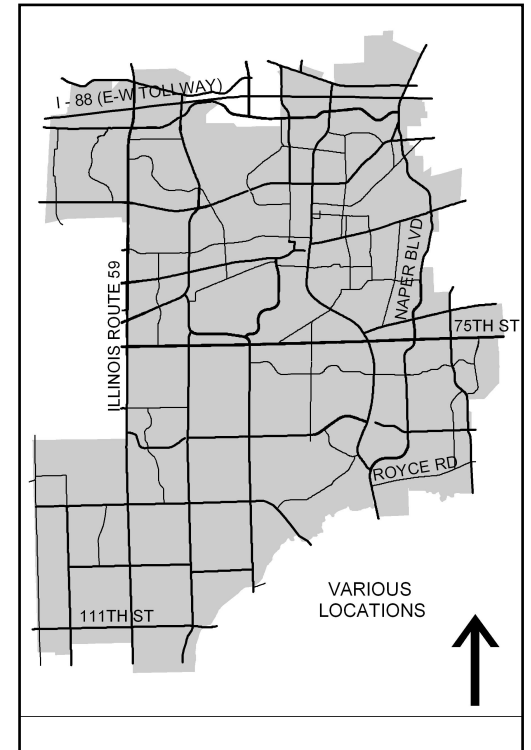
This project is an asset replacement and has no new operating expenses.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|----------|----------|----------|----------|----------------|
| Home Rule Sales Tax | 140,000 | 0 | 0 | 0 | 0 | 140,000 |
| Totals | 140,000 | 0 | 0 | 0 | 0 | 140,000 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|---------------|----------------|----------|----------|----------|----------|----------------|
| Construction | 90,000 | 140,000 | 0 | 0 | 0 | 0 | 140,000 |
| Totals | 90,000 | 140,000 | 0 | 0 | 0 | 0 | 140,000 |



Project Number: MP016
Project Title: Bikeway System Maintenance Program
Department Name: Transportation, Engineering & Development

Asset Type: Maintenance Program
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: B
Sector: Various

Project Purpose:

This project supports the Bicycle Plan component of the Comprehensive Transportation Plan.

Project Narrative:

The City's current network of off-street paths consists of nearly 8.2 miles of pavement and continues to expand. This program is intended to address the recurring capital maintenance requirements of city-owned trails and paths such as the trails along Modaff Road, Book Road, 248th Street, and Freedom Drive. Similar to the roadway maintenance program, treatments such as patching, seal coating, and resurfacing are needed to preserve the path surface and address safety issues that may develop.

External Funding Sources Available:

None

Projected Timetable:

Construction in CY22, CY24, and CY26.

Impact on Operating Budget:

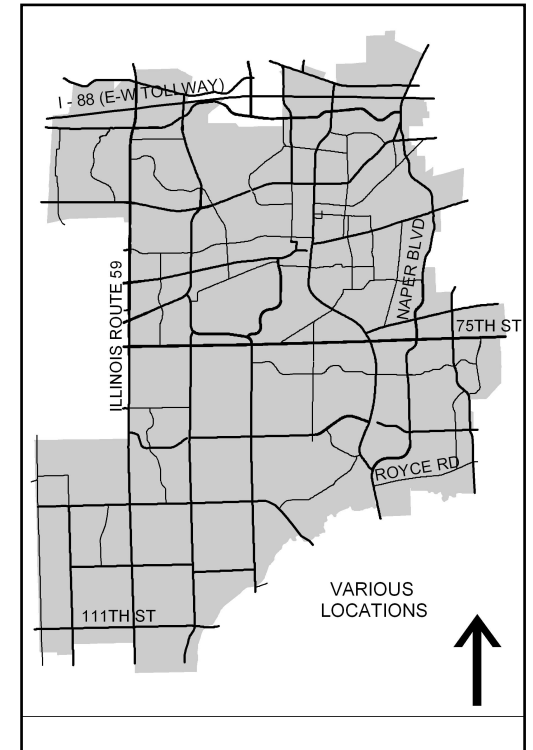
The work in this project is scheduled to optimize the life of the pavement. Deferral of this work will increase future maintenance program quantities and correspond to an increased cost of the work.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|---------------|----------|---------------|----------|---------------|----------------|
| Home Rule Sales Tax | 50,000 | 0 | 52,020 | 0 | 54,122 | 156,142 |
| Totals | 50,000 | 0 | 52,020 | 0 | 54,122 | 156,142 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|-------------|---------------|----------|---------------|----------|---------------|----------------|
| Construction | 0 | 50,000 | 0 | 52,020 | 0 | 54,122 | 156,142 |
| Totals | 0 | 50,000 | 0 | 52,020 | 0 | 54,122 | 156,142 |



Project Number: MP018
Project Title: ADA Sidewalk Improvements
Department Name: Transportation, Engineering & Development

Asset Type: Maintenance Program
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: C
Sector: Various

Project Purpose:

This project supports the implementation of the Pedestrian component of the Comprehensive Transportation Plan and the American with Disabilities Act (ADA) Transition Plan.

Project Narrative:

This project will implement ADA sidewalk improvements in specific focus areas supporting the city's ADA Transition Plan. These include locations which experience high pedestrian use and are in direct proximity to accessible facilities like public buildings, assisted living centers, and transit access locations. Work includes the installation of depressed curbs, detectable warning surfaces, level landing areas at intersections, and other sidewalk work to facilitate accessible routes. Work locations will be determined based on condition surveys, public input, and programmatic focus locations. CY22 work will focus on improvements at all-way stop intersections to bring corners into ADA compliance.

External Funding Sources Available:

None

Projected Timetable:

This is an annual construction project.

Impact on Operating Budget:

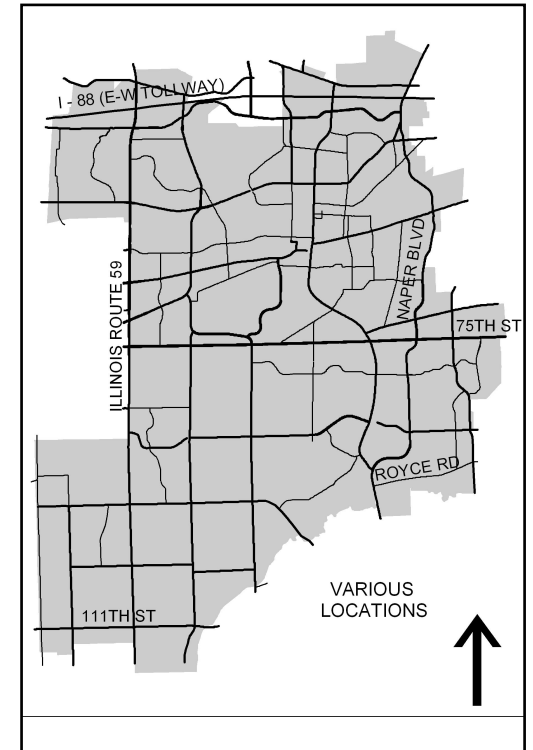
Curb and sidewalk maintenance costs are increased \$200 per year due to new sidewalk being added to the city system. Curb and sidewalk maintenance costs on average are \$0.14/lf.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Home Rule Sales Tax | 100,000 | 102,000 | 104,040 | 106,121 | 108,243 | 520,404 |
| Totals | 100,000 | 102,000 | 104,040 | 106,121 | 108,243 | 520,404 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Construction | 100,000 | 100,000 | 102,000 | 104,040 | 106,121 | 108,243 | 520,404 |
| Totals | 100,000 | 100,000 | 102,000 | 104,040 | 106,121 | 108,243 | 520,404 |



Project Number: PA022
Project Title: Annual Riverwalk Rehabilitation Program
Department Name: Riverwalk

Asset Type: Parks
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: A
Sector: Northwest

Project Purpose:

This project supports the implementation of the Naperville Riverwalk 2031 Master Plan and the long-term Asset Management Plan noted in the Riverwalk Agreement with the Naperville Park District.

Project Narrative:

The City of Naperville did a reserve study of the Riverwalk. Based on the study, funds are budgeted every year to rehabilitate or replace various assets of the linear park.

The Initial Reserve Study was a companion document to the original Riverwalk Development Guidelines. The Initial Reserve Study was updated and renamed as the Riverwalk Asset Management Plan. Several Riverwalk Commissioners donated their professional expertise and time to assess each section of the Riverwalk. Updated annually, this document is a valuable tool to assess future needs of the Riverwalk. The Riverwalk Development Guidelines have been updated and renamed the Riverwalk 2031 Master Plan.

External Funding Sources Available:

None

Projected Timetable:

This will be an annual program that will be scheduled around the other Riverwalk projects.

Impact on Operating Budget:

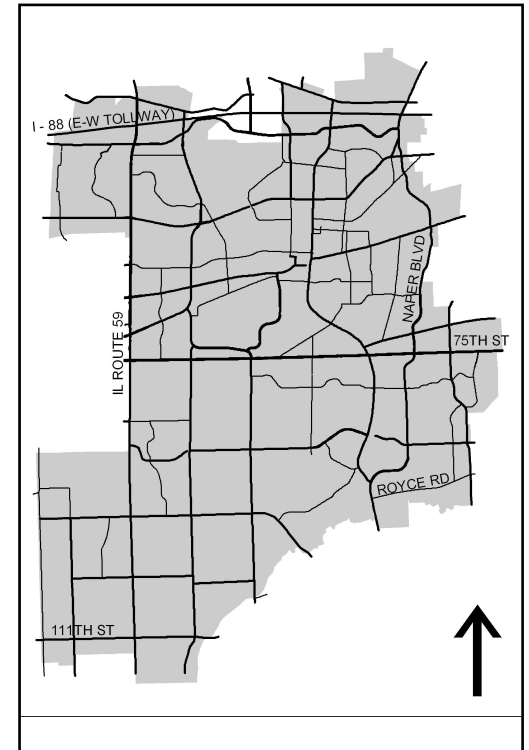
Due to the variable nature of the assets that are replaced, as part of this annual program, quantification of cost is not possible.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Home Rule Sales Tax | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |
| Totals | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Construction | 50,000 | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |
| Totals | 50,000 | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |



Project Number: PA024
Project Title: NCC Park- 430 South Washington Street
Department Name: Riverwalk

Asset Type: Parks
CIP Status: Amended
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: C
Sector: Northeast

Project Purpose:

This project supports the implementation of the Naperville Riverwalk 2031 Master Plan as well as the Riverwalk goals by filling a gap and providing a pedestrian connection from the lower walkway under the Washington Street Bridge to Washington Street and the Moser Bridge. It also supports the City's Ends Economic Development Policy by investing in public property to spur reinvestment in the adjacent privately owned property.

Project Narrative:

This project includes the construction of a lower walkway from the Washington Street Bridge, southeast toward the Moser Bridge. The project will also include an ADA compliant connection from the existing lower walkway under the Washington Street Bridge to Washington Street and the Moser Bridge. Construction of this project is programmed for 2023.

External Funding Sources Available:

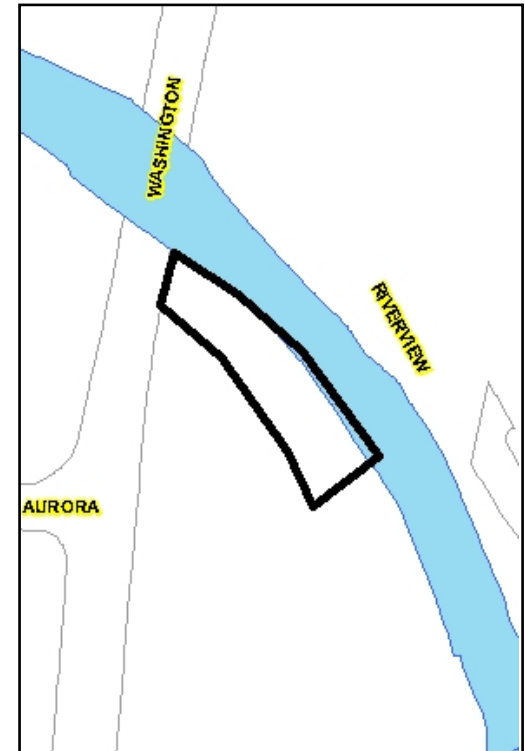
\$1.1 million DCEO Grant from the State of Illinois

Projected Timetable:

Design, engineering and permitting were programmed for FY2014-2015. Construction is programmed for CY2023 after the completion of the reconstruction of the Washington Street Bridge.

Impact on Operating Budget:

This project includes additional pathways, lighting and other Riverwalk standard amenities which will be maintained by the Park District. The City reimburses the Park District per intergovernmental agreement.



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|----------|------------------|----------|----------|----------|------------------|
| Other Government | 0 | 1,040,400 | 0 | 0 | 0 | 1,040,400 |
| Unfunded Capital | 0 | 183,600 | 0 | 0 | 0 | 183,600 |
| Totals | 0 | 1,224,000 | 0 | 0 | 0 | 1,224,000 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|-------------|----------|------------------|----------|----------|----------|------------------|
| Construction | 0 | 0 | 1,122,000 | 0 | 0 | 0 | 1,122,000 |
| Professional Services | 0 | 0 | 102,000 | 0 | 0 | 0 | 102,000 |
| Totals | 0 | 0 | 1,224,000 | 0 | 0 | 0 | 1,224,000 |

Project Number: PA034
Project Title: West Parking Lot BMP Improvement
Department Name: Riverwalk

Asset Type: Parks
CIP Status: Amended
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: B
Sector: Northwest

Project Purpose:

This project supports the implementation of the Naperville Riverwalk 2031 Master Plan and Asset Management Plan.

Project Narrative:

This project improves the conveyance of stormwater from the adjacent VFW parking lot to the river while utilizing best management practices. The parking lot has been patched and areas of new curb/gutter have been added to prolong its useful life. Even so, the parking lot continues to deteriorate. This project is incorporated in the the Riverwalk 2031 Master Plan as the Grand Pavilion Parking and Plaza. The work proposed for 2022 is to take soil borings and perform preliminary engineering to best position us to obtain outside funding for future construction.

External Funding Sources Available:

None

Projected Timetable:

Preliminary engineering in CY22. Construction beginning in CY24.

Impact on Operating Budget:

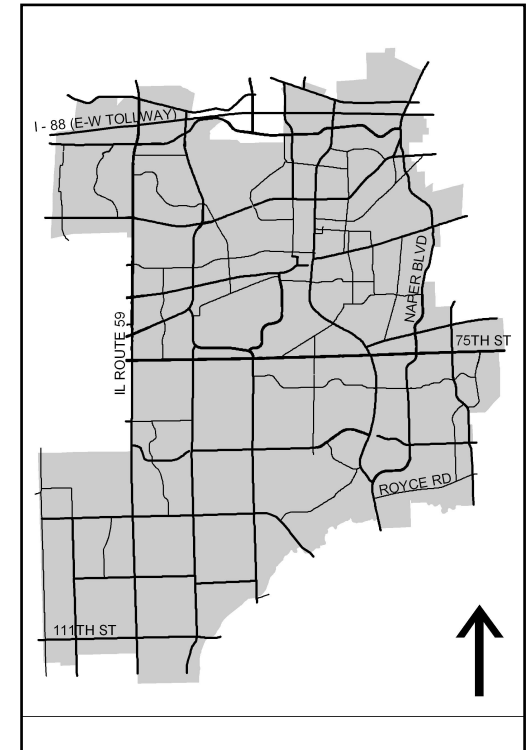
This will have no impact on the operating budget since it will be a replacement of a current asset.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|---------------|----------|---------------|---------------|---------------|----------------|
| Other Government | 0 | 0 | 25,000 | 25,000 | 25,000 | 75,000 |
| Home Rule Sales Tax | 40,000 | 0 | 25,000 | 25,000 | 25,000 | 115,000 |
| Totals | 40,000 | 0 | 50,000 | 50,000 | 50,000 | 190,000 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|-------------|---------------|----------|---------------|---------------|---------------|----------------|
| Construction | 0 | 0 | 0 | 50,000 | 50,000 | 50,000 | 150,000 |
| Professional Services | 0 | 40,000 | 0 | 0 | 0 | 0 | 40,000 |
| Totals | 0 | 40,000 | 0 | 50,000 | 50,000 | 50,000 | 190,000 |



Project Number: PA039
Project Title: Asphalt Fire Lane Replacement near Carillon
Department Name: Riverwalk

Asset Type: Parks
CIP Status: No Change
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: C
Sector: Northwest

Project Purpose:

Supports the implementation of the 2014 Riverwalk Development Guidelines.

Project Narrative:

This project will replace the existing asphalt drive that connects the parking lot to the tower with the same grass covered reinforced geo-grid that was installed at Fredenhagen Park. In addition, the grass covered geo-grid will be extended east of the tower following the truck pathway to the Last Fling main stage.

External Funding Sources Available:

None

Projected Timetable:

Engineering is programmed for CY2024. Construction is programmed for CY2025.

Impact on Operating Budget:

The very minimal additional mowing will offset the asphalt maintenance providing no net change.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|----------|----------|---------------|---------------|----------|----------------|
| Unfunded Capital | 0 | 0 | 26,010 | 95,509 | 0 | 121,519 |
| Totals | 0 | 0 | 26,010 | 95,509 | 0 | 121,519 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|-------------|----------|----------|---------------|---------------|----------|----------------|
| Construction | 0 | 0 | 0 | 0 | 95,509 | 0 | 95,509 |
| Professional Services | 0 | 0 | 0 | 26,010 | 0 | 0 | 26,010 |
| Totals | 0 | 0 | 0 | 26,010 | 95,509 | 0 | 121,519 |



Project Number: PA049
Project Title: Riverwalk South Extension: Hillside Road to Martin Avenue
Department Name: Riverwalk

Asset Type: Parks
CIP Status: Amended
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: C
Sector: Northeast

Project Purpose:

To provide safe access to the existing Riverwalk from properties south of Hillside Road including Edward Hospital.

Project Narrative:

Extend the Riverwalk improvements (including brick pavers, shepherd crook lights, benches and other appurtenance) from the Hillside Road Bridge to Martin Avenue, in line with the Riverwalk 2031 Master Plan. Preliminary engineering is proposed in 2022 with detailed design in 2024 so we have a "shovel ready" project for any donors or outside funding.

External Funding Sources Available:

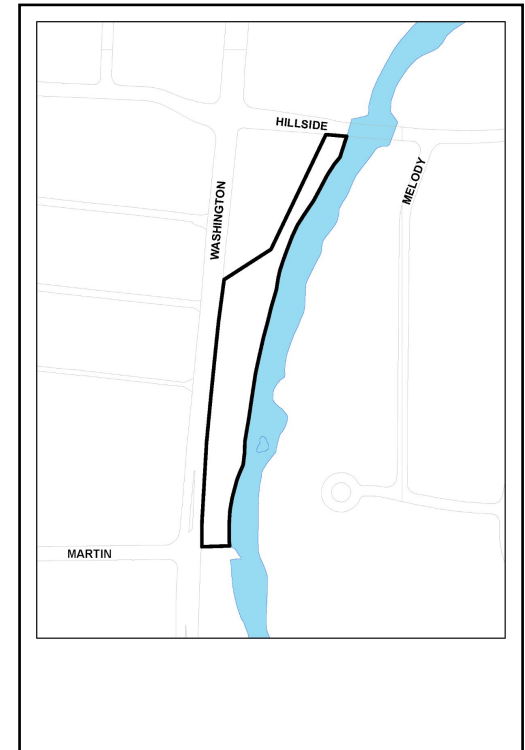
None

Projected Timetable:

Preliminary engineering in CY22. Detailed engineering in CY24 with construction scheduled in CY26.

Impact on Operating Budget:

A rough order of magnitude is \$13,000; true value will be calculated once design/engineering has been completed.



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|----------|----------------|----------|------------------|------------------|
| Home Rule Sales Tax | 100,000 | 0 | 156,060 | 0 | 0 | 256,060 |
| Unfunded Capital | 0 | 0 | 0 | 0 | 1,623,648 | 1,623,648 |
| Totals | 100,000 | 0 | 156,060 | 0 | 1,623,648 | 1,879,708 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|-------------|----------------|----------|----------------|----------|------------------|------------------|
| Construction | 0 | 0 | 0 | 0 | 0 | 1,623,648 | 1,623,648 |
| Professional Services | 0 | 100,000 | 0 | 156,060 | 0 | 0 | 256,060 |
| Totals | 0 | 100,000 | 0 | 156,060 | 0 | 1,623,648 | 1,879,708 |

Project Number: PA051
Project Title: Reroof 430 S Washington St Covered Bridge and Grand Pavilion
Department Name: Riverwalk

Asset Type: Parks
CIP Status: New
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: B
Sector: Northeast

Project Purpose:

This project supports the Naperville Riverwalk Asset Management Plan.

Project Narrative:

The covered bridge between Fredenhagen Park and 430 S Washington is over twenty years old. Over the past ten years small deteriorated portions of the cedar shake roof have been repaired and replaced. The condition of the entire roof is now at the point of complete removal and replacement. As we have done with the two other covered bridges we plan on replacing the cedar shakes with cedar shakes for aesthetic purposes. Similarly, the asphalt shingle roof of the Grand Pavilion must be replaced. At this location we will replace the asphalt shingles with synthetic shingles. The synthetic shingles we have used elsewhere are lasting much longer than the asphalt ones and also provide a better appearance.

External Funding Sources Available:

None

Projected Timetable:

Prepare plans, bid and construct in CY22.

Impact on Operating Budget:

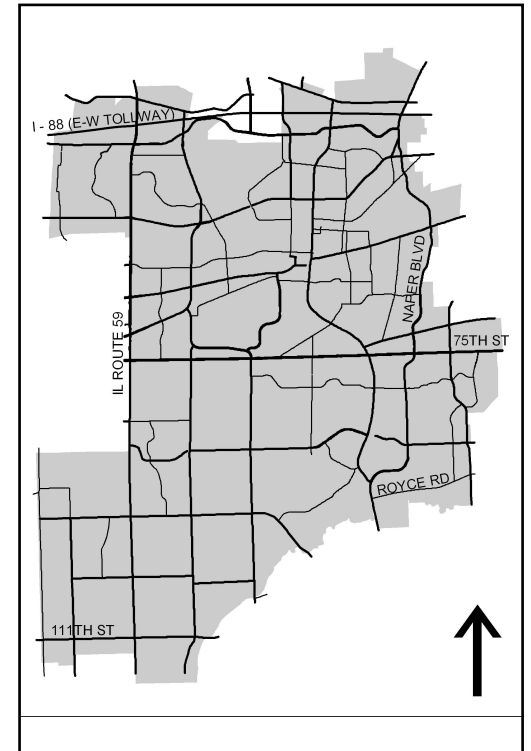
None

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|----------|----------|----------|----------|----------------|
| Home Rule Sales Tax | 130,000 | 0 | 0 | 0 | 0 | 130,000 |
| Totals | 130,000 | 0 | 0 | 0 | 0 | 130,000 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|-------------|----------------|----------|----------|----------|----------|----------------|
| Construction | 0 | 120,000 | 0 | 0 | 0 | 0 | 120,000 |
| Professional Services | 0 | 10,000 | 0 | 0 | 0 | 0 | 10,000 |
| Totals | 0 | 130,000 | 0 | 0 | 0 | 0 | 130,000 |



Project Number: PA053
Project Title: Eagle Street Gateway and Accessibility Improvements
Department Name: Riverwalk

Asset Type: Parks
CIP Status: New
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: B
Sector: Northwest

Project Purpose:

This project supports the Naperville Riverwalk 2031 Master Plan.

Project Narrative:

The new Eagle Street Gateway will not only correct circulation shortcomings, it will also become a dramatic Riverwalk attraction that exemplifies the master planned objectives. The stark retaining walls will be replaced with a series of broad steps and terraces, diagonally bisected by a spacious gently sloping Riverwalk path that gracefully connects the river and street-level walkways resulting in barrier-free access west of Eagle Street.

External Funding Sources Available:

Potential Legislative and Accessibility Grants

Projected Timetable:

Design engineering in CY22 and CY23. Construction schedule to be determined when outside funding is secured.

Impact on Operating Budget:

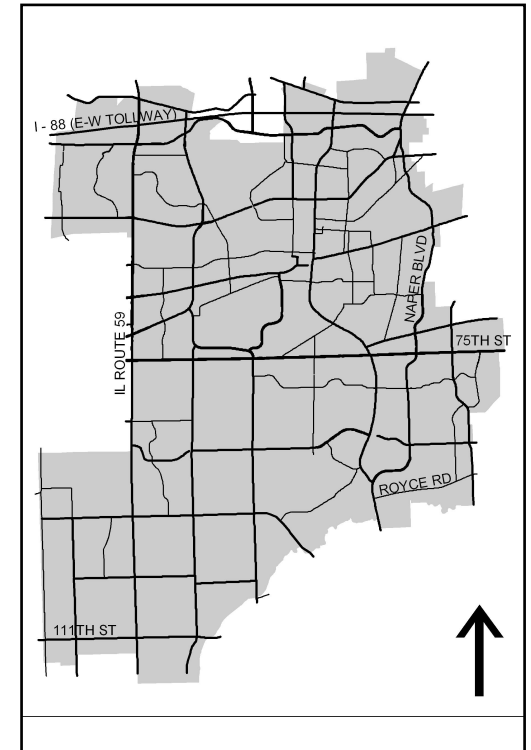
It is anticipated that this project will add approximately \$7,500 of additional maintenance cost to the Riverwalk annually

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|----------|------------------|----------|----------|------------------|
| Other Government | 0 | 0 | 900,000 | 0 | 0 | 900,000 |
| Home Rule Sales Tax | 150,000 | 0 | 900,000 | 0 | 0 | 1,050,000 |
| Totals | 150,000 | 0 | 1,800,000 | 0 | 0 | 1,950,000 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|-------------|----------------|----------|------------------|----------|----------|------------------|
| Construction | 0 | 0 | 0 | 1,800,000 | 0 | 0 | 1,800,000 |
| Professional Services | 0 | 150,000 | 0 | 0 | 0 | 0 | 150,000 |
| Totals | 0 | 150,000 | 0 | 1,800,000 | 0 | 0 | 1,950,000 |



Project Number: SC019
Project Title: Columbia St.: Monticello Dr. to Fifth Av./Plank Rd
Department Name: Transportation, Engineering & Development

Asset Type: Street Construction
CIP Status: Amended
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: C
Sector: Northeast

Project Purpose:

This project supports the implementation of the Traffic Safety component of the Comprehensive Transportation Plan.

Project Narrative:

This project is an upgrade of an existing roadway to collector standards complete with curb and gutter, drainage and lighting. Areas previously upgraded will be resurfaced. NOTE: Project costs have been updated.

External Funding Sources Available:

None.

Projected Timetable:

Design Engineering in CY21; Construction and Construction Engineering in CY23.

Impact on Operating Budget:

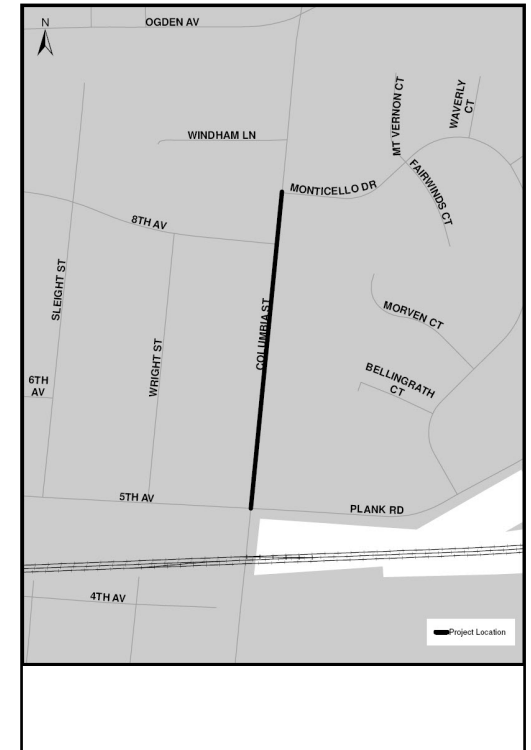
This project will add 1.0 miles of pavement to the city's system, increasing pavement maintenance and snow plowing costs \$1700 per year beginning in CY23.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|----------|------------------|----------|----------|----------|------------------|
| Unfunded Capital | 0 | 1,275,000 | 0 | 0 | 0 | 1,275,000 |
| Totals | 0 | 1,275,000 | 0 | 0 | 0 | 1,275,000 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|----------------|----------|------------------|----------|----------|----------|------------------|
| Construction | 0 | 0 | 1,173,000 | 0 | 0 | 0 | 1,173,000 |
| Professional Services | 120,000 | 0 | 102,000 | 0 | 0 | 0 | 102,000 |
| Totals | 120,000 | 0 | 1,275,000 | 0 | 0 | 0 | 1,275,000 |



Project Number: SC033
Project Title: North Aurora Road.: Frontenac Rd. to Weston Ridge Dr.
Department Name: Transportation, Engineering & Development

Asset Type: Street Construction
CIP Status: No Change
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: LR
Sector: Northwest

Project Purpose:

This project supports the implementation of the Road Improvement Plan and the Coordinated Roadway Improvement component of the Comprehensive Transportation Plan.

Project Narrative:

This is an arterial upgrade to a five lane cross-section. Work includes new pavement base, curb and gutter, storm sewer and street lighting. \$6 million in federal STP funding has been secured.

External Funding Sources Available:

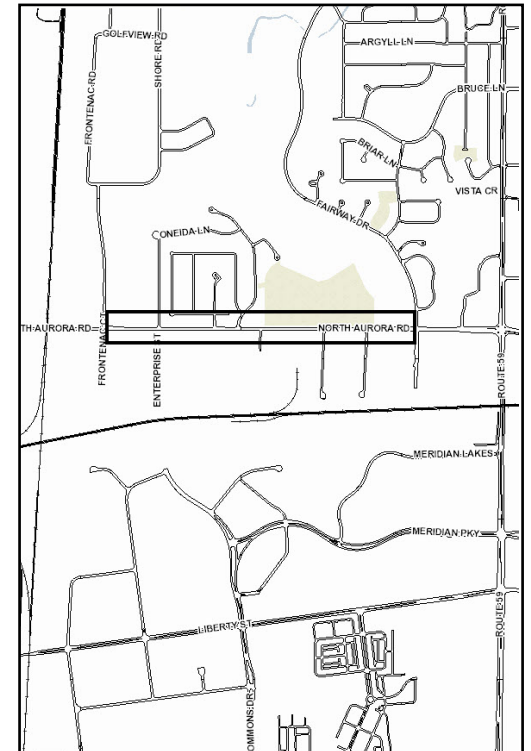
Naperville Township, Surface Transportation Program (Federal)

Projected Timetable:

Construction in CY21 (in progress) and CY22.

Impact on Operating Budget:

This project will add 1.6 lane miles of pavement to the City's system, increasing pavement maintenance and snow plowing costs. Estimated cost is \$2,720 per year beginning in CY22.



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------------|------------------|----------|----------|----------|----------|------------------|
| Other Government | 3,287,000 | 0 | 0 | 0 | 0 | 3,287,000 |
| Rebuild Illinois Bonds | 1,457,000 | 0 | 0 | 0 | 0 | 1,457,000 |
| Unfunded Capital | 552,000 | 0 | 0 | 0 | 0 | 552,000 |
| Totals | 5,296,000 | 0 | 0 | 0 | 0 | 5,296,000 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|------------------|------------------|----------|----------|----------|----------|------------------|
| Construction | 6,304,018 | 5,296,000 | 0 | 0 | 0 | 0 | 5,296,000 |
| Totals | 6,304,018 | 5,296,000 | 0 | 0 | 0 | 0 | 5,296,000 |

Project Number: SC077
Project Title: Book Road: 111th St. to 117th St.
Department Name: Transportation, Engineering & Development

Asset Type: Street Construction
CIP Status: Amended
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: C
Sector: Southeast

Project Purpose:

This project is a component of the Road Improvement Plan. FUNCTION(S): Reduce Congestion.

Project Narrative:

This project includes the extension of Book Road south of 111th Street. Work includes pavement base, curb and gutter, drainage, and lighting. This project will be coordinated with Plainfield as Book Road will extend to 119th Street.

External Funding Sources Available:

None

Projected Timetable:

Design Engineering in CY23, Construction and Construction Engineering in CY24.

Impact on Operating Budget:

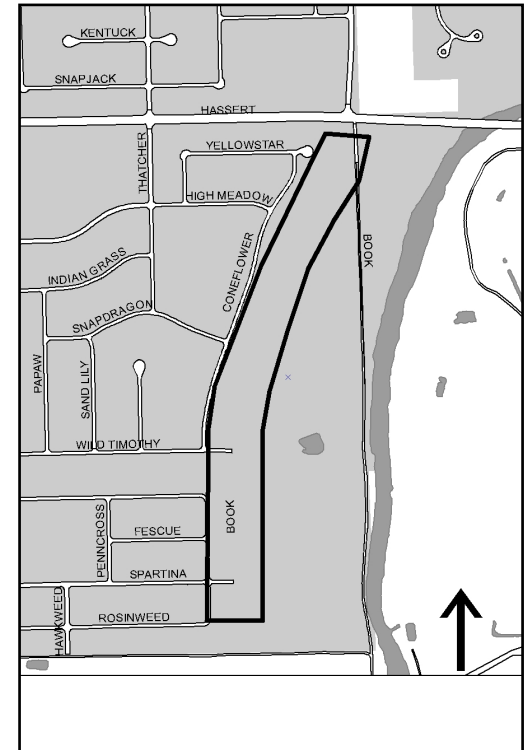
This project will add 1.5 lane miles of pavement to the City's system, increasing pavement maintenance and snow plowing costs. Estimated cost is \$2,550 per year beginning in CY25.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|----------|----------------|------------------|----------|----------|------------------|
| Unfunded Capital | 0 | 255,000 | 3,589,380 | 0 | 0 | 3,844,380 |
| Totals | 0 | 255,000 | 3,589,380 | 0 | 0 | 3,844,380 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|-------------|----------|----------------|------------------|----------|----------|------------------|
| Construction | 0 | 0 | 0 | 3,329,280 | 0 | 0 | 3,329,280 |
| Professional Services | 0 | 0 | 255,000 | 260,100 | 0 | 0 | 515,100 |
| Totals | 0 | 0 | 255,000 | 3,589,380 | 0 | 0 | 3,844,380 |



Project Number: SC099
Project Title: Street Safety and Improvement Program
Department Name: Transportation, Engineering & Development

Asset Type: Street Construction
CIP Status: Recurring
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: B
Sector: Various

Project Purpose:

This project supports the implementation of the Traffic Safety and Intelligent Transportation System components of the Comprehensive Transportation Plan.

Project Narrative:

This project involves studying and implementing various safety and small-scale transportation improvements to reduce accidents, traffic delay, and congestion.

External Funding Sources Available:

None

Projected Timetable:

This is an annual project.

Impact on Operating Budget:

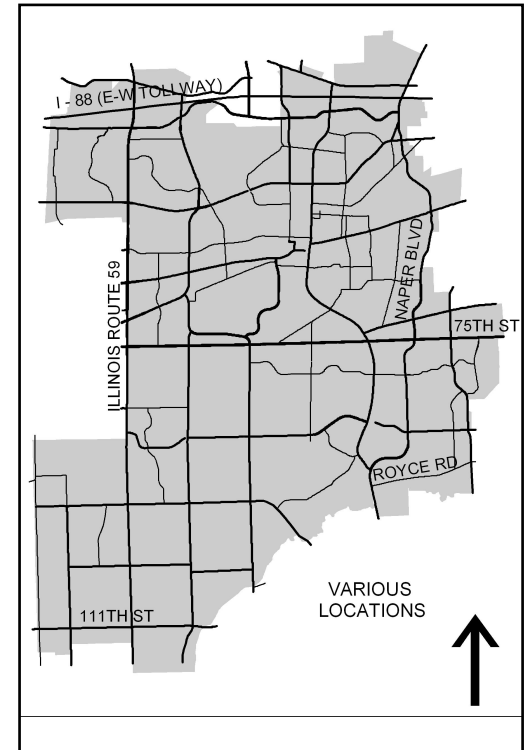
This project will add maintenance costs for the various improvements implemented with this project.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Home Rule Sales Tax | 75,000 | 76,500 | 78,030 | 79,591 | 81,182 | 390,303 |
| Totals | 75,000 | 76,500 | 78,030 | 79,591 | 81,182 | 390,303 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|----------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Construction | 60,000 | 60,000 | 61,200 | 62,424 | 63,672 | 64,946 | 312,242 |
| Professional Services | 50,000 | 15,000 | 15,300 | 15,606 | 15,918 | 16,236 | 78,061 |
| Totals | 110,000 | 75,000 | 76,500 | 78,030 | 79,591 | 81,182 | 390,303 |



Project Number: SC190
Project Title: 248th Avenue: 95th St. to 103rd St.
Department Name: Transportation, Engineering & Development

Asset Type: Street Construction
CIP Status: Amended
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: B
Sector: Southwest

Project Purpose:

This project supports the implementation of the Road Improvement Plan and Annexation Agreements for the 248th Assemblage.

Project Narrative:

This project involves upgrading 248th Avenue to minor arterial roadway standards. Improvements include construction of new pavement and base, curb and gutter, street lighting, sidewalk and storm sewer. NOTE: Construction Engineering and Construction reprogrammed to CY23 and CY24, respectively. Project costs have been updated.

External Funding Sources Available:

Surface Transportation Program (Federal)

Projected Timetable:

Preliminary Engineering in CY19. Design Engineering in CY22. Land in CY 23. Construction Engineering in CY23. Construction in CY24 pending external funding.

Impact on Operating Budget:

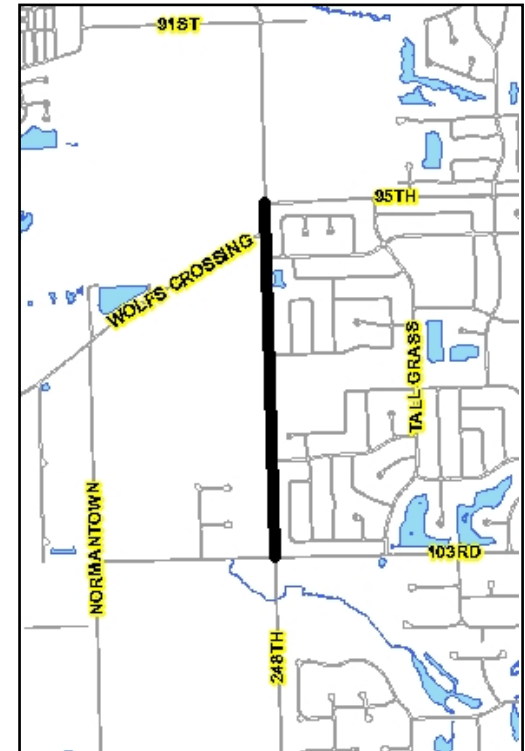
This project will add 2 lane miles of pavement, increasing maintenance and snow plowing costs \$3,400/year. The street lights will add \$160/year in energy and maintenance costs beginning in CY25.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|----------------|------------------|------------------|----------|----------|------------------|
| Unfunded Capital | 525,000 | 1,275,000 | 7,750,980 | 0 | 0 | 9,550,980 |
| Totals | 525,000 | 1,275,000 | 7,750,980 | 0 | 0 | 9,550,980 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|----------------|----------------|------------------|------------------|----------|----------|------------------|
| Construction | 0 | 0 | 0 | 7,750,980 | 0 | 0 | 7,750,980 |
| Land Acquisition | 0 | 0 | 459,000 | 0 | 0 | 0 | 459,000 |
| Professional Services | 350,000 | 525,000 | 816,000 | 0 | 0 | 0 | 1,341,000 |
| Totals | 350,000 | 525,000 | 1,275,000 | 7,750,980 | 0 | 0 | 9,550,980 |



Project Number: SC196
Project Title: 95th Street and Book Road
Department Name: Transportation, Engineering & Development

Asset Type: Street Construction
CIP Status: Amended
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: C
Sector: Southwest

Project Purpose:

This project supports the implementation of the Road Improvement Plan.

Project Narrative:

This project will reduce congestion and increase traffic flow, potentially by adding through lanes for the north and south legs of the intersection and adding right turn lanes. Traffic signal modifications will need to be made as well. Federal funding may be available; a project application will be pursued in 2024. NOTE: All phases have been reprogrammed to align with Federal funding application cycles. Additional professional services budget has been added to CY23 for the additional public meeting that is required.

External Funding Sources Available:

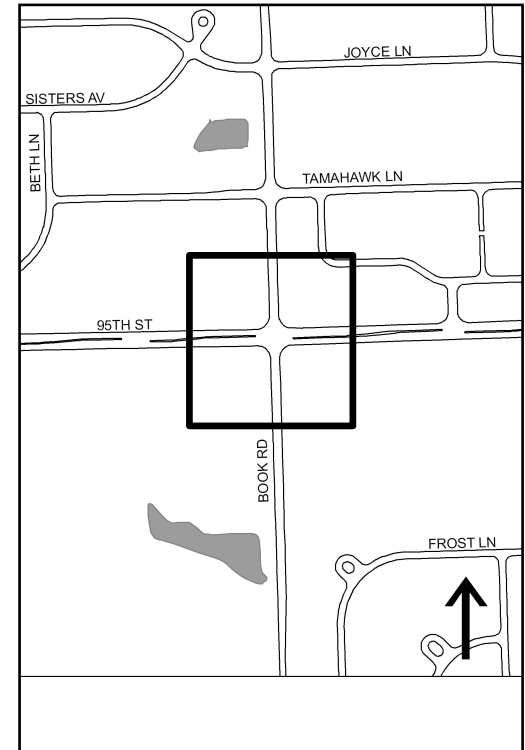
STP (Federal)

Projected Timetable:

Preliminary Engineering started in CY18 and will continue with additional public engagement through CY23. Design Engineering in CY24. Land Acquisition in CY25. Construction Engineering and Construction in CY26.

Impact on Operating Budget:

This project will add 0.8 lane miles of pavement to the City's system, increasing pavement maintenance and snow plowing costs. Estimated cost is \$1,350 per year beginning in CY27.



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|----------|---------------|----------------|---------------|------------------|------------------|
| Unfunded Capital | 0 | 51,000 | 244,494 | 16,979 | 2,284,462 | 2,596,936 |
| Totals | 0 | 51,000 | 244,494 | 16,979 | 2,284,462 | 2,596,936 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|-------------|----------|---------------|----------------|---------------|------------------|------------------|
| Construction | 0 | 0 | 0 | 0 | 0 | 2,076,784 | 2,076,784 |
| Land Acquisition | 0 | 0 | 0 | 0 | 16,979 | 0 | 16,979 |
| Professional Services | 0 | 0 | 51,000 | 244,494 | 0 | 207,679 | 503,173 |
| Totals | 0 | 0 | 51,000 | 244,494 | 16,979 | 2,284,462 | 2,596,936 |

Project Number: SC216
Project Title: East Highland Area Improvements
Department Name: Transportation, Engineering & Development

Asset Type: Street Construction
CIP Status: Amended
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: B
Sector: Northeast

Project Purpose:

This project supports the implementation of the Traffic Safety component of the Comprehensive Transportation Plan.

Project Narrative:

In 2010, Woodlawn Avenue was reconstructed and upgraded to city standards. Julian St, Hillside Rd, and Parkside Rd were resurfaced. In 2021, The next stages of this project included the final upgrade of Julian St. with curb, storm drainage improvements, street lighting and stormwater detention. As part of these improvements to Julian Street the remaining sidewalk gaps were filled. Design engineering costs for Hillside and Parkside are associated with updating plans and stormwater permitting. Hillside Rd and Parkside road will be improved during Phase 2 of the East Highlands Improvements. NOTE: Construction costs and schedule have been revised based on plan updates.

External Funding Sources Available:

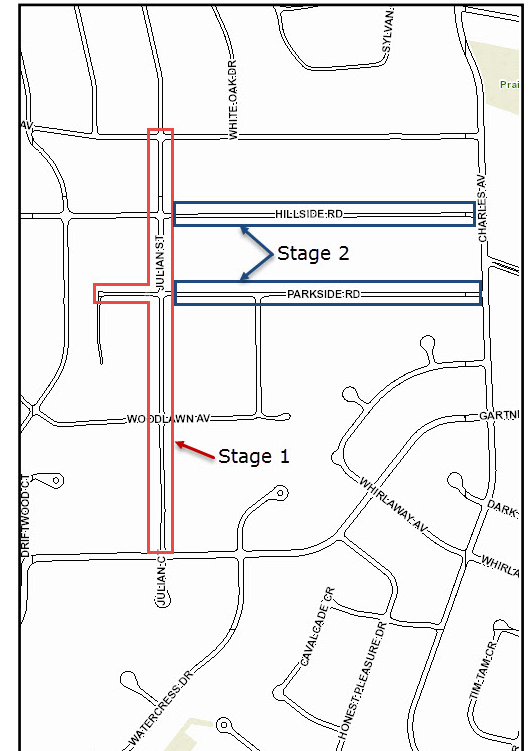
None

Projected Timetable:

Julian Street completed in CY21. Design Engineering for Parkside and Hillside in CY23. Construction and Construction Engineering for Parkside and Hillside in CY25 to CY27.

Impact on Operating Budget:

This project will add 1.5 lanes miles to the City's system, increasing pavement maintenance and snow plowing costs \$2550 per year for the project. The cost will be \$1275 beginning in CY22 and \$2550 beginning in CY28.



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|----------|---------------|----------|------------------|----------|------------------|
| Unfunded Capital | 0 | 81,600 | 0 | 4,000,123 | 0 | 4,081,723 |
| Totals | 0 | 81,600 | 0 | 4,000,123 | 0 | 4,081,723 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|------------------|----------|---------------|----------|------------------|----------|------------------|
| Construction | 3,400,000 | 0 | 0 | 0 | 4,000,123 | 0 | 4,000,123 |
| Professional Services | 272,000 | 0 | 81,600 | 0 | 0 | 0 | 81,600 |
| Totals | 3,672,000 | 0 | 81,600 | 0 | 4,000,123 | 0 | 4,081,723 |

Project Number: SW028
Project Title: Clow Creek Farm Drainage Improvements
Department Name: Transportation, Engineering & Development

Asset Type: Stormwater Management
CIP Status: Amended
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: C
Sector: Southwest

Project Purpose:

This project is initiated in response to citizen concerns regarding street flooding in the Clow Creek Farm subdivision.

Project Narrative:

The scope of improvements was developed in cooperation with a neighborhood work group. This project will implement several upstream drainage improvements that will benefit the Clow Creek Farm Subdivision, including backflow prevention controls for the Whispering Lakes detention pond and high capacity inlets to improve the drainage characteristics of the Prairie Crossings detention basin. NOTE: Construction reprogrammed to CY22.

External Funding Sources Available:

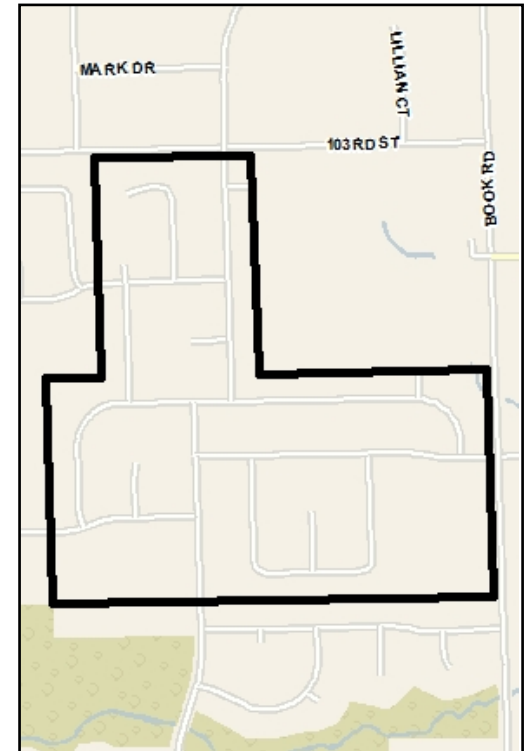
None

Projected Timetable:

Preliminary and Design Engineering in CY20. Construction in CY22.

Impact on Operating Budget:

This work increases maintenance costs needed to maintain the storm sewer and stormwater control features.



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|----------|----------|----------|----------|----------------|
| Home Rule Sales Tax | 162,000 | 0 | 0 | 0 | 0 | 162,000 |
| Totals | 162,000 | 0 | 0 | 0 | 0 | 162,000 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|-------------|----------------|----------|----------|----------|----------|----------------|
| Construction | 0 | 162,000 | 0 | 0 | 0 | 0 | 162,000 |
| Totals | 0 | 162,000 | 0 | 0 | 0 | 0 | 162,000 |

Project Number: SW035
Project Title: 8th, Ellsworth, Main Stormwater Improvements
Department Name: Transportation, Engineering & Development

Asset Type: Stormwater Management
CIP Status: Amended
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: C
Sector: Northeast

Project Purpose:

This project is initiated in response to citizen concerns regarding street flooding on 8th Avenue, Ellsworth Street, and Main Street.

Project Narrative:

This project will involve the construction of stormwater drainage improvements in the neighborhood areas of 8th Avenue, North Ellsworth Street, and North Main Street. CY22 work involves installation of storm sewer in coordination with DPU-W watermain replacement. CY23 work will involve grading to improve overland flood routes and provide storage of stormwater in coordination with SC019 Columbia Street improvements. CY26 work involve construction of a stormwater detention facility. NOTE: Design Engineering, Construction Engineering, and Construction phases have been reprogrammed.

External Funding Sources Available:

None

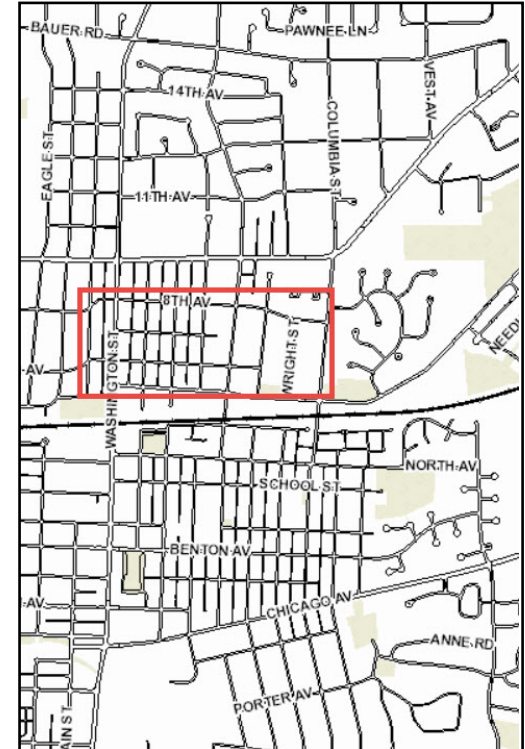
Projected Timetable:

Design Engineering for the neighborhood areas of 8th Avenue, North Ellsworth Street, and North Main Street scheduled for CY 22.

Storm sewer construction in CY22. Construction of flood routes in CY23. Construction of detention in CY26.

Impact on Operating Budget:

Impact on operating budget will be determined when scope of the improvement is determined.



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|----------------|---------------|----------|---------------|------------------|------------------|
| Home Rule Sales Tax | 220,000 | 51,000 | 0 | 74,285 | 1,190,675 | 1,535,960 |
| Totals | 220,000 | 51,000 | 0 | 74,285 | 1,190,675 | 1,535,960 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|-------------|----------------|---------------|----------|---------------|------------------|------------------|
| Construction | 0 | 165,000 | 51,000 | 0 | 0 | 1,082,432 | 1,298,432 |
| Professional Services | 0 | 55,000 | 0 | 0 | 74,285 | 108,243 | 237,528 |
| Totals | 0 | 220,000 | 51,000 | 0 | 74,285 | 1,190,675 | 1,535,960 |

Project Number: SW039
Project Title: Pilgrim's Addition Stormwater Improvement
Department Name: Transportation, Engineering & Development

Asset Type: Stormwater Management
CIP Status: New
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: C
Sector: Northwest

Project Purpose:

This project is initiated in response to citizen concerns regarding flooding of various properties along 5th Avenue and other portions of the Pilgrim's Addition neighborhood.

Project Narrative:

This project includes the construction of a detention pond within Kendall Park and installation of storms sewer connections on various streets in the neighborhood. Initiation of this project is dependent upon securing significant outside funding.

External Funding Sources Available:

Federal Emergency Management Hazard Mitigation Grant

Projected Timetable:

Design engineering in CY24 and construction and construction engineering in CY26. Timetable is dependent upon securing external funding.

Impact on Operating Budget:

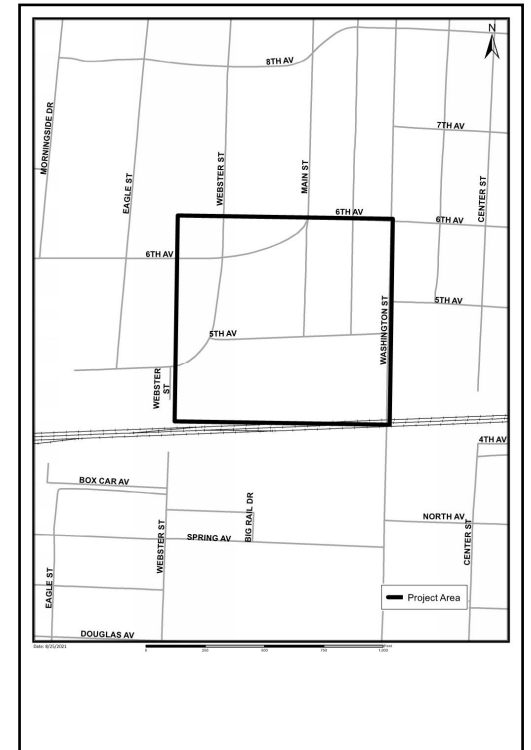
Impact on the operating budget will be determined during the design.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|----------|----------|----------------|----------|------------------|------------------|
| Other Government | 0 | 0 | 0 | 0 | 1,623,648 | 1,623,648 |
| Unfunded Capital | 0 | 0 | 104,040 | 0 | 703,581 | 807,621 |
| Totals | 0 | 0 | 104,040 | 0 | 2,327,229 | 2,431,269 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|-------------|----------|----------|----------------|----------|------------------|------------------|
| Construction | 0 | 0 | 0 | 0 | 0 | 2,164,864 | 2,164,864 |
| Professional Services | 0 | 0 | 0 | 104,040 | 0 | 162,365 | 266,405 |
| Totals | 0 | 0 | 0 | 104,040 | 0 | 2,327,229 | 2,431,269 |



Project Number: TC213
Project Title: Book and Leverenz
Department Name: Transportation, Engineering & Development

Asset Type: Traffic Control
CIP Status: Amended
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: C
Sector: Southwest

Project Purpose:

This project supports the implementation of the Road Improvement Plan.

Project Narrative:

This project involves the installation of a traffic signal at the intersection of Book Road and Leverenz Road. The intersection is currently under two-way stop control, with Leverenz Road stopping for Book Road. Wheatland Township has jurisdiction of the south and east approaches of the intersection. Partnership with the Township on this project will be pursued. NOTE: Construction reprogrammed to CY23.

External Funding Sources Available:

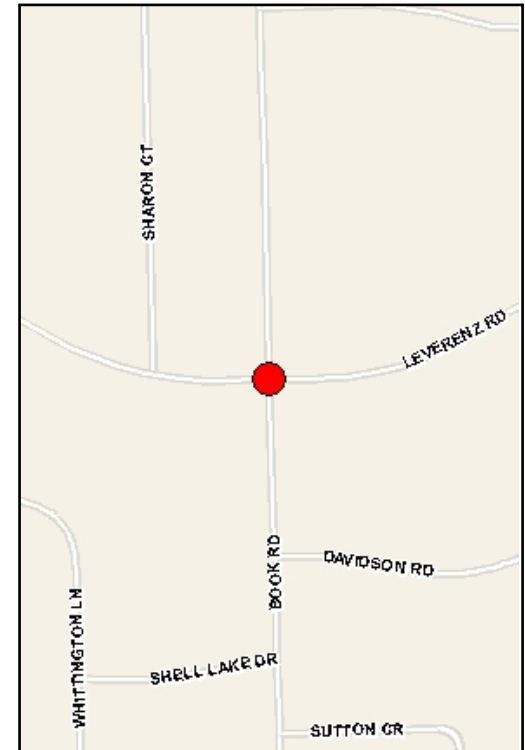
Township (Wheatland)

Projected Timetable:

Construction in CY23.

Impact on Operating Budget:

This project will add annual traffic signal maintenance and operating costs estimated at \$2,440 beginning in CY24.



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------|----------|----------------|----------|----------|----------|----------------|
| Other Government | 0 | 178,500 | 0 | 0 | 0 | 178,500 |
| Unfunded Capital | 0 | 178,500 | 0 | 0 | 0 | 178,500 |
| Totals | 0 | 357,000 | 0 | 0 | 0 | 357,000 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|-------------|----------|----------------|----------|----------|----------|----------------|
| Construction | 0 | 0 | 357,000 | 0 | 0 | 0 | 357,000 |
| Totals | 0 | 0 | 357,000 | 0 | 0 | 0 | 357,000 |

Project Number: TC217
Project Title: Centralized Traffic Management System
Department Name: Transportation, Engineering & Development

Asset Type: Traffic Control
CIP Status: Amended
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: B
Sector: Various

Project Purpose:

This project supports the implementation of the Intelligent Transportation Systems component of the Comprehensive Transportation Plan and the countywide Transportation Coordination Initiative.

Project Narrative:

This multi-phase project works toward the goal of bringing all of the City's traffic signals onto the centralized traffic signal management network. The work includes upgrading the existing signal cabinets with ethernet communications, new controllers, and video capabilities and is eligible for Federal Funding. Approximately one-third of the City's traffic signals have been brought onto the system. The next phase of the project will bring the traffic signals on the 87th Street, 95th Street, Book Road, and Plainfield-Naperville Road corridors or the Ogden Avenue corridor onto the centralized traffic signal management network. NOTE: Design Engineering/Construction Engineering/Construction timeline adjusted to match with CMAQ funding cycle.

External Funding Sources Available:

Congestion Mitigation and Air Quality Funding (Federal)

Projected Timetable:

The Centralized Traffic Management System (CTMS) is multi-phase project that started in CY16. Future phases will have Design Engineering in CY22 and Construction/Construction Engineering in CY24 pending receipt of federal funding.

Impact on Operating Budget:

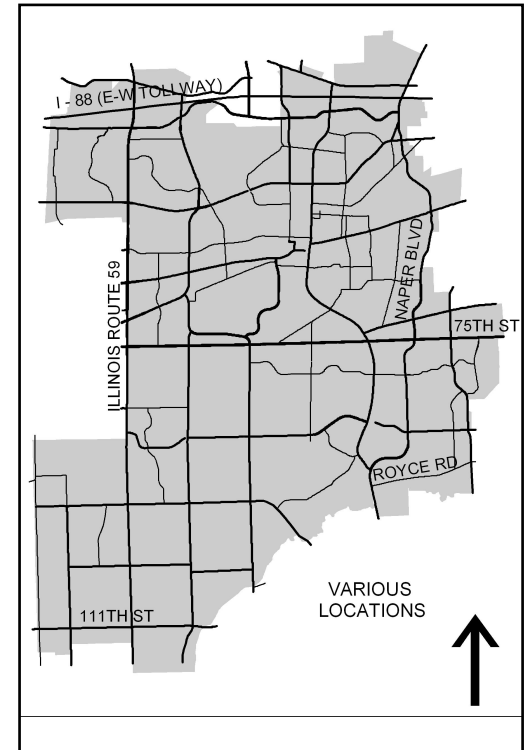
The CTMS and ATSC will add annual software maintenance of \$18,500.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|---------------|----------|------------------|----------|----------|------------------|
| Other Government | 0 | 0 | 915,552 | 0 | 0 | 915,552 |
| Home Rule Sales Tax | 85,000 | 0 | 332,928 | 0 | 0 | 417,928 |
| Totals | 85,000 | 0 | 1,248,480 | 0 | 0 | 1,333,480 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|-------------|---------------|----------|------------------|----------|----------|------------------|
| Construction | 0 | 0 | 0 | 1,144,440 | 0 | 0 | 1,144,440 |
| Professional Services | 0 | 85,000 | 0 | 104,040 | 0 | 0 | 189,040 |
| Totals | 0 | 85,000 | 0 | 1,248,480 | 0 | 0 | 1,333,480 |



Project Number: TC221
Project Title: Traffic Signal Equipment Replacement Program
Department Name: Transportation, Engineering & Development

Asset Type: Traffic Control
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: B
Sector: Various

Project Purpose:

This project supports the implementation of the Traffic Safety component of the Comprehensive Transportation Plan.

Project Narrative:

This project includes the replacement of broken or outdated traffic signal and parking system components. With the increasing age of the City's traffic signals, the need for replacement of various higher cost signal equipment has also grown. Minor items can be replaced under the traffic signal maintenance contract. However, a separate budget is needed for replacement of more costly equipment.

External Funding Sources Available:

None.

Projected Timetable:

This is a recurring project.

Impact on Operating Budget:

This work will replace existing traffic signal equipment. Thus there is no change in in current operating expenses.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|---------------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Home Rule Sales Tax | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |
| Totals | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Construction | 40,000 | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |
| Totals | 40,000 | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |

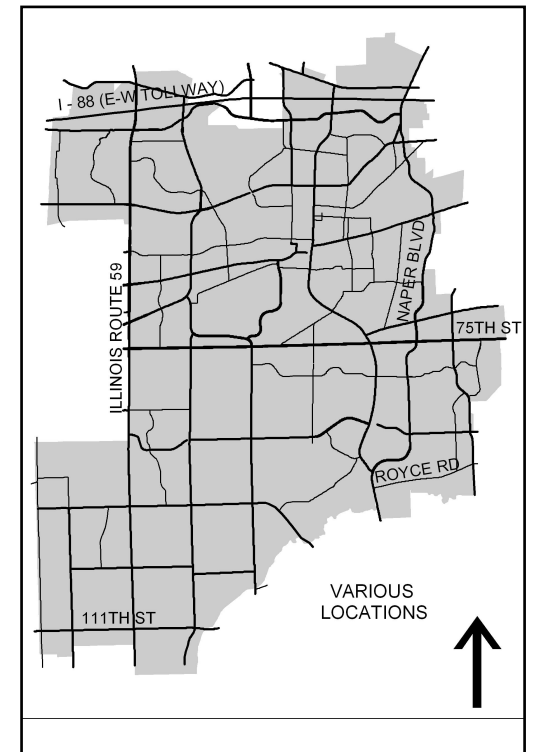


EXHIBIT 2

2022 Capital Improvement Program

Project Listing by Department

| Projects | 2022 Budget | 2023 Proposed | 2024 Proposed | 2025 Proposed | 2026 Proposed | Total |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|
| Water/ Wastewater | | | | | | |
| VEH002 - Vehicle Replacement | 1,096,000 | - | - | - | - | 1,096,000 |
| WU004 - Water Distrib. System - Rehabilitation/Replacements | 7,941,000 | 8,211,000 | 9,623,700 | 8,542,724 | 8,713,579 | 43,032,003 |
| WU005 - Water Utility Infrastructure Relocation - Misc. Locations | 25,000 | 25,500 | 26,010 | 26,530 | 27,061 | 130,101 |
| WU007 - Miscellaneous Waterworks Improvements | 3,090,000 | 3,207,900 | 2,569,788 | 2,302,821 | 2,402,999 | 13,573,509 |
| WU008 - Water Main Oversizing Payments - New Developments | 25,000 | 25,500 | 26,010 | 26,530 | 27,061 | 130,101 |
| WU010 - Water Distribution System - Additions/Extensions | 325,000 | 51,000 | 52,020 | 53,060 | 54,122 | 535,202 |
| WU019 - Water Metering Additions - New | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |
| WU020 - Water Metering Replacement | 1,300,000 | 1,326,000 | 1,352,520 | 1,379,570 | 1,407,162 | 6,765,252 |
| WU029 - Emergency Standby Well Rehabilitation | - | 2,346,000 | - | 1,910,174 | - | 4,256,174 |
| WU033 - SCADA Improvements and Upgrades | 100,000 | 102,000 | 104,040 | 106,121 | 108,243 | 520,404 |
| WU037 - Lead Service Replacements | 250,000 | 255,000 | 260,100 | 265,302 | 270,608 | 1,301,010 |
| WU041 - Fire Hydrant Replacement Program | 150,000 | 153,000 | 156,060 | 159,181 | 162,365 | 780,606 |
| WU042 - Water Main Valve Replacement Program | 150,000 | 153,000 | 156,060 | 159,181 | 162,365 | 780,606 |
| WW001 - T06 South-Central Interceptor Bank Stabilization, Phase 2 and 3 | 800,000 | 1,020,000 | - | - | - | 1,820,000 |
| WW002 - Springbrook UV Disinfection Installation | 4,573,000 | 982,260 | - | - | - | 5,555,260 |
| WW005 - Wastewater Utility Infrastructure Relocation - Various Locations | 475,000 | 25,500 | 462,978 | 26,530 | 27,061 | 1,017,069 |
| WW006 - Sanitary Sewer System Rehab/Replacement-Interceptors/Trunk Sewers/Mainlines & Services | 3,990,000 | 3,993,300 | 5,633,766 | 5,772,972 | 5,888,431 | 25,278,468 |
| WW009 - Sanitary Sewer Oversizing Payments - New Developments | 25,000 | 10,200 | 10,404 | 10,612 | 10,824 | 67,040 |
| WW010 - Sanitary Sewer Capacity Improvements | 50,000 | 51,000 | 52,020 | 53,060 | 1,136,554 | 1,342,634 |
| WW034 - Sanitary Sewer Lift Station Rehabilitation Program | 2,275,000 | 484,500 | 546,210 | 689,785 | 757,703 | 4,753,198 |
| WW035 - SWRC - Phosphorus Removal - Preliminary Engineering (IEPA Permit Pending Requirement) | - | - | - | 3,077,503 | 2,597,837 | 5,675,340 |
| WW038 - Springbrook Water Reclamation Center - Roadway Improvements | 100,000 | - | 104,040 | - | 108,243 | 312,283 |
| WW041 - SWRC - Facility Replacement (non-treatment) | 1,653,400 | 1,699,932 | 3,800,165 | 368,239 | 293,339 | 7,815,075 |
| WW042 - Biosolids Holding Tank - Phase 2 | - | - | - | 848,966 | 757,703 | 1,606,669 |
| WW044 - SWRC - Miscellaneous Process-related Replacements/Upgrades | 125,000 | 127,500 | 130,050 | 132,651 | 135,304 | 650,505 |
| WW045 - South Plant Capacity Upgrades & Improvements | - | 1,759,500 | 1,794,690 | 1,142,921 | 3,896,756 | 8,593,867 |
| Water/Wastewater Total | 28,568,400 | 26,060,592 | 26,912,651 | 27,107,497 | 28,999,440 | 137,648,580 |

Project Number: WU004
Project Title: Water Distrib. System - Rehabilitation/Replacements
Department Name: Water/ Wastewater

Asset Type: Water Utility
CIP Status: Recurring
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: LR
Sector: Various

Project Purpose:

This project supports the City's goal of High Performing Government by updating essential utility infrastructure.

Project Narrative:

This project provides for the replacement or rehabilitation of water mains identified by the Utilities' Asset Management Strategy as being at greatest risk of failure or beyond its useful life. It also provides for the replacement of hydrants and valves that have failed or are inoperable. This project has been coordinated with the City's Road Improvement Program. FY2022 includes funding for water main replacements related to the Park Addition (\$3,510,000) and Modaff and Oxford (\$2,781,000). Any lead service lines encountered during watermain replacement projects will be replaced in their entirety per IEPA requirements.

External Funding Sources Available:

None

Projected Timetable:

Engineering and construction ongoing throughout the 5-year CIP as water main rehabilitation/replacements are scheduled.

Impact on Operating Budget:

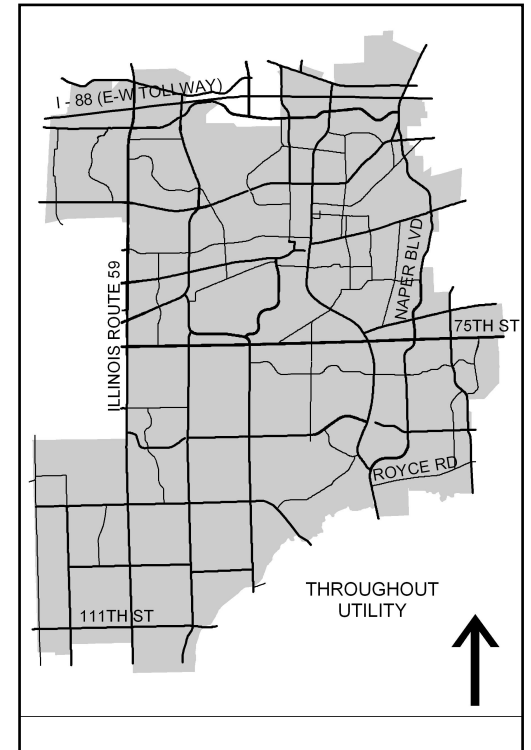
No new personnel; Nominal operating and maintenance expenses anticipated.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|----------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| Water Utility | 7,941,000 | 8,211,000 | 9,623,700 | 8,542,724 | 8,713,579 | 43,032,003 |
| Totals | 7,941,000 | 8,211,000 | 9,623,700 | 8,542,724 | 8,713,579 | 43,032,003 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| Construction | 3,850,000 | 7,941,000 | 8,211,000 | 9,623,700 | 8,542,724 | 8,713,579 | 43,032,003 |
| Totals | 3,850,000 | 7,941,000 | 8,211,000 | 9,623,700 | 8,542,724 | 8,713,579 | 43,032,003 |



Project Number: WU005
Project Title: Water Utility Infrastructure Relocation - Misc. Locations
Department Name: Water/ Wastewater

Asset Type: Water Utility
CIP Status: Recurring
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: LR
Sector: Various

Project Purpose:

This project supports the City's goal of High Performing Government demonstrating Naperville's commitment to provide essential services.

Project Narrative:

This project is to pay for the relocation of existing water utility infrastructure located within the public Right-of-Way whereby the jurisdictional agency has requested our utility to relocate these facilities due to conflicts with pending city, state, county, or tollway roadway improvements.

External Funding Sources Available:

None

Projected Timetable:

Throughout the 5-year CIP, as required by State or County or as requested to support other city projects..

Impact on Operating Budget:

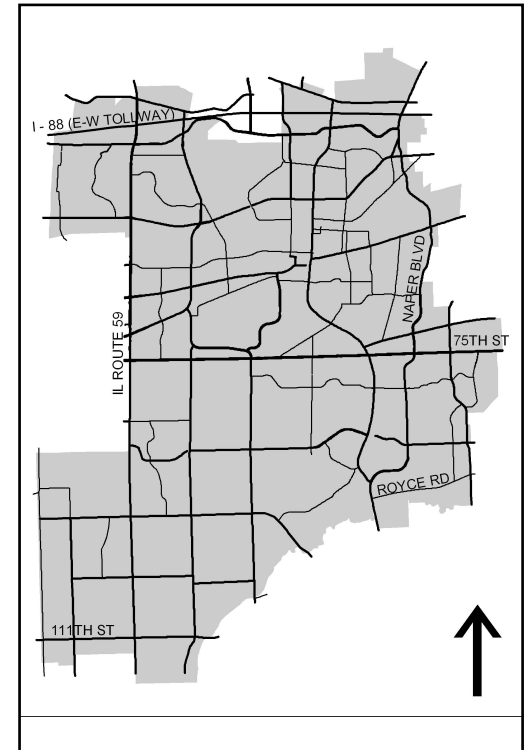
No additional personnel; nominal operating and maintenance expenses anticipated.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|----------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Water Utility | 25,000 | 25,500 | 26,010 | 26,530 | 27,061 | 130,101 |
| Totals | 25,000 | 25,500 | 26,010 | 26,530 | 27,061 | 130,101 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Construction | 414,000 | 25,000 | 25,500 | 26,010 | 26,530 | 27,061 | 130,101 |
| Totals | 415,000 | 25,000 | 25,500 | 26,010 | 26,530 | 27,061 | 130,101 |



Project Number: WU007
Project Title: Miscellaneous Waterworks Improvements
Department Name: Water/ Wastewater

Asset Type: Water Utility
CIP Status: No Change
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

This project supports the City's goal of High Performing Government as a demonstration of Naperville's commitment to provide essential services.

Project Narrative:

This project provides for the repair, replacement and rehabilitation of pumps, controls, electrical systems and other components of the city's Water Supply sites. FY2022 projects include improvements to Northeast Waterworks (\$1,000,000); West Southwest Waterworks elevated tank (\$1,500,000); miscellaneous control valve repair and replacement (\$180,000); site painting and maintenance (\$300,000); site security (\$60,000); asphalt maintenance (\$50,000).

External Funding Sources Available:

None

Projected Timetable:

Engineering and construction planned annually.

Impact on Operating Budget:

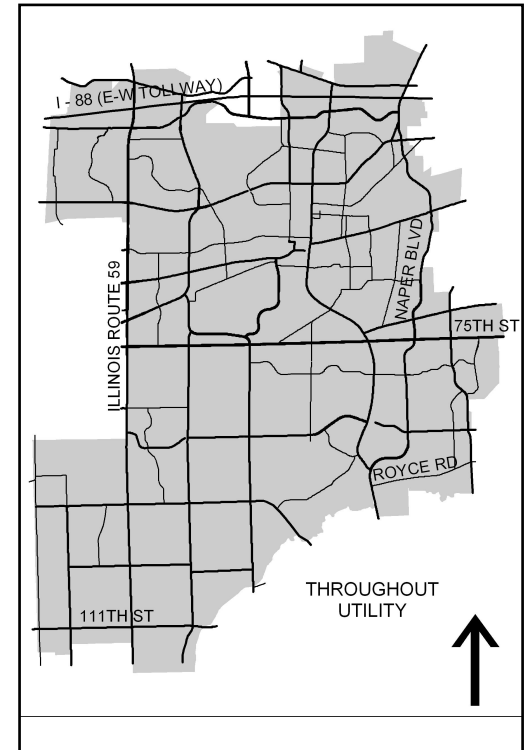
No additional personnel; nominal operating and maintenance expenses anticipated.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|----------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| Water Utility | 3,090,000 | 3,207,900 | 2,569,788 | 2,302,821 | 2,402,999 | 13,573,509 |
| Totals | 3,090,000 | 3,207,900 | 2,569,788 | 2,302,821 | 2,402,999 | 13,573,509 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| Construction | 725,000 | 3,090,000 | 3,207,900 | 2,569,788 | 2,302,821 | 2,402,999 | 13,573,509 |
| Totals | 725,000 | 3,090,000 | 3,207,900 | 2,569,788 | 2,302,821 | 2,402,999 | 13,573,509 |



Project Number: WU008
Project Title: Water Main Oversizing Payments - New Developments
Department Name: Water/ Wastewater

Asset Type: Water Utility
CIP Status: No Change
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

This project supports the City's goal of High Performing Government and by Economic Development.

Project Narrative:

Some water main extensions in new developments throughout the utility service area are oversized from 8" to 12" diameter in accordance with the City's Master Water Utility Plan. Payments are made to the developer for the incremental costs for water main oversizing to serve offsite developments.

External Funding Sources Available:

None

Projected Timetable:

Ongoing, as requested by developers.

Impact on Operating Budget:

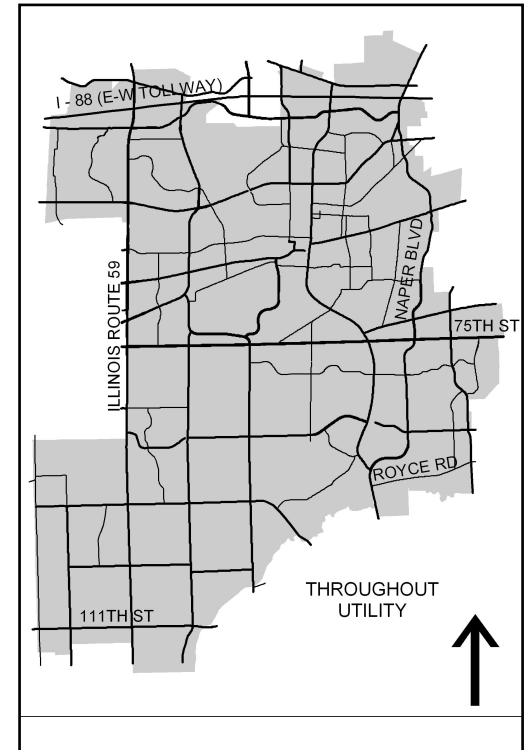
Nominal operating and maintenance expenses anticipated.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|----------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Water Utility | 25,000 | 25,500 | 26,010 | 26,530 | 27,061 | 130,101 |
| Totals | 25,000 | 25,500 | 26,010 | 26,530 | 27,061 | 130,101 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Construction | 200,000 | 25,000 | 25,500 | 26,010 | 26,530 | 27,061 | 130,101 |
| Totals | 200,000 | 25,000 | 25,500 | 26,010 | 26,530 | 27,061 | 130,101 |



Project Number: WU010
Project Title: Water Distribution System - Additions/Extensions
Department Name: Water/ Wastewater

Asset Type: Water Utility
CIP Status: Recurring
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

This project supports the City's goal of High Performing Government demonstrating Naperville's commitment to provide essential services.

Project Narrative:

This project is for the engineering and construction of various water main additions and/or extensions needed throughout the City. Project WU010 has multiple sub-projects that are needed to expand the system to accommodate new customers to serve the remaining growth and to provide improved transmission capacity in critical service areas. Development activity is coordinated with the TED, DPW and DPU-Electric Capital Improvement Plans. FY2022 includes construction for water main extension and replacement in conjunction with the Washington St. Bridge project (\$325,000).

External Funding Sources Available:

None

Projected Timetable:

Engineering and construction ongoing as new water main additions and extensions are needed.

Impact on Operating Budget:

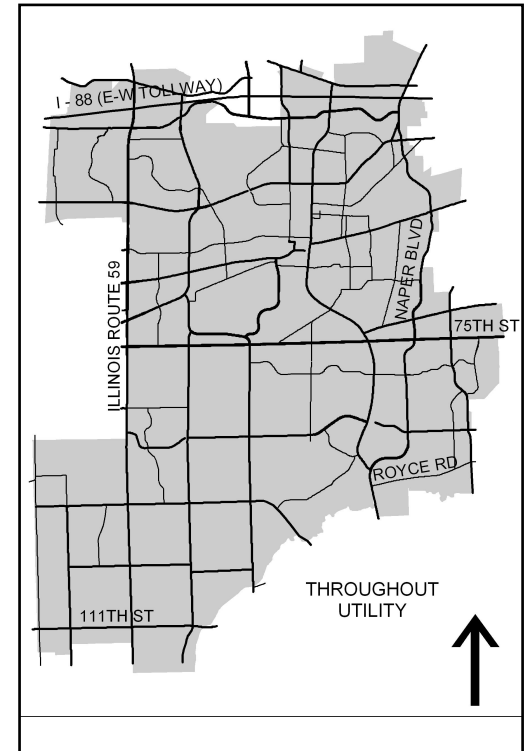
No new personnel; nominal operating and maintenance expenses anticipated.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|----------------|----------------|---------------|---------------|---------------|---------------|----------------|
| Water Utility | 325,000 | 51,000 | 52,020 | 53,060 | 54,122 | 535,202 |
| Totals | 325,000 | 51,000 | 52,020 | 53,060 | 54,122 | 535,202 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|---------------|---------------|---------------|---------------|----------------|
| Construction | 330,000 | 325,000 | 51,000 | 52,020 | 53,060 | 54,122 | 535,202 |
| Totals | 330,000 | 325,000 | 51,000 | 52,020 | 53,060 | 54,122 | 535,202 |



Project Number: WU019
Project Title: Water Metering Additions - New
Department Name: Water/ Wastewater

Asset Type: Water Utility
CIP Status: No Change
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

This project supports the City's goal of High Performing Government and Economic Development by providing essential services.

Project Narrative:

This project provides for the installation of various size water meters in newly constructed commercial and residential properties. New meters will be compatible with the City's AMI system.

External Funding Sources Available:

Project fully funded from permit fees

Projected Timetable:

New meters to be installed as required to meet customer demand.

Impact on Operating Budget:

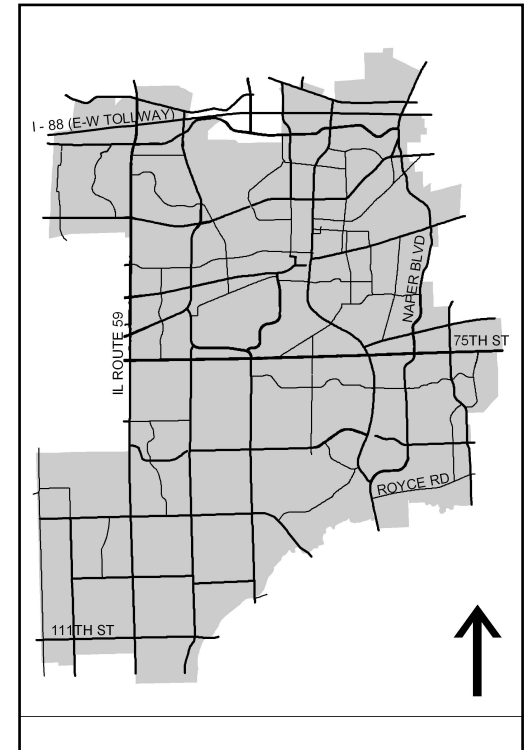
The addition of new water meters to the system incrementally increases meter testing and repair costs. The impact of a single year's additions is insignificant in comparison to the overall meter-related workload.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|------------------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Developer Contribution | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |
| Totals | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Construction | 50,000 | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |
| Totals | 50,000 | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 260,202 |



Project Number: WU020
Project Title: Water Metering Replacement
Department Name: Water/ Wastewater

Asset Type: Water Utility
CIP Status: Recurring
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

This project supports the City's goal of High Performing Government and Financial Stability by ensuring accurate water meter reads.

Project Narrative:

This project provides for planned replacement of older water meters and the replacement of meter reading equipment that is not functioning or obsolete. Planned replacement of water meters is necessary to accurately bill customers and insure sufficient revenues to the utility. New meters will be compatible with the City's AMI system. COVID-19 may reduce planned replacements in FY2022.

External Funding Sources Available:

None

Projected Timetable:

This project will utilize contractor services and in-house labor to replace approximately 15,000 water meters between FY2022 and FY2026.

Impact on Operating Budget:

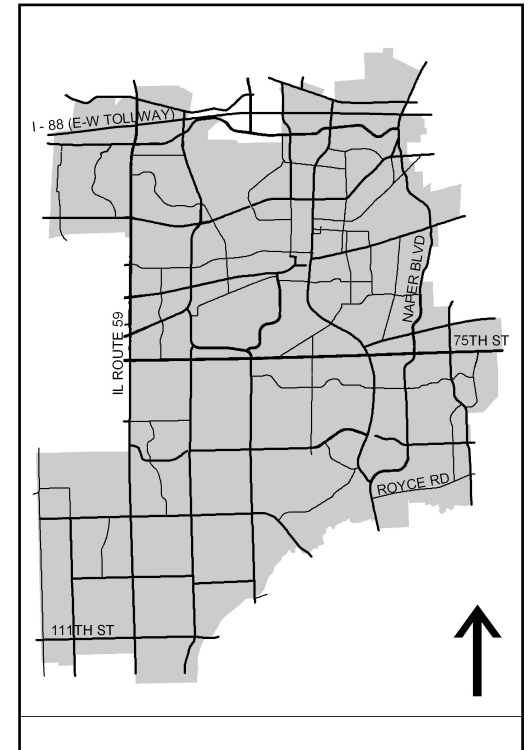
Based on test results from older water meters recently removed from service, each meter replacement is expected to generate approximately \$40 per year in new revenues due to improved accuracy. The average life of a water meter is 16-20 years.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|----------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Water Utility | 1,300,000 | 1,326,000 | 1,352,520 | 1,379,570 | 1,407,162 | 6,765,252 |
| Totals | 1,300,000 | 1,326,000 | 1,352,520 | 1,379,570 | 1,407,162 | 6,765,252 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Construction | 1,700,000 | 1,300,000 | 1,326,000 | 1,352,520 | 1,379,570 | 1,407,162 | 6,765,252 |
| Totals | 1,700,000 | 1,300,000 | 1,326,000 | 1,352,520 | 1,379,570 | 1,407,162 | 6,765,252 |



Project Number: WU029
Project Title: Emergency Standby Well Rehabilitation
Department Name: Water/ Wastewater

Asset Type: Water Utility
CIP Status: Recurring
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

This project supports the City's goal of Public Safety through ensuring an emergency water supply.

Project Narrative:

This project is for major maintenance and rehabilitation of the City's 8 remaining emergency standby wells. The project includes replacement of old pumps and motors and associated electrical equipment, and rehabilitation of the well downhole including the removal of accumulated sand. The remaining two wells are programmed for rehabilitation in FY2023 (\$2,300,000) and FY2025 (\$1,800,000). Rehabilitation includes electrical and controls improvements.

External Funding Sources Available:

None

Projected Timetable:

Construction will be ongoing through CY2025 until all 8 emergency standby wells have been rehabilitated.

Impact on Operating Budget:

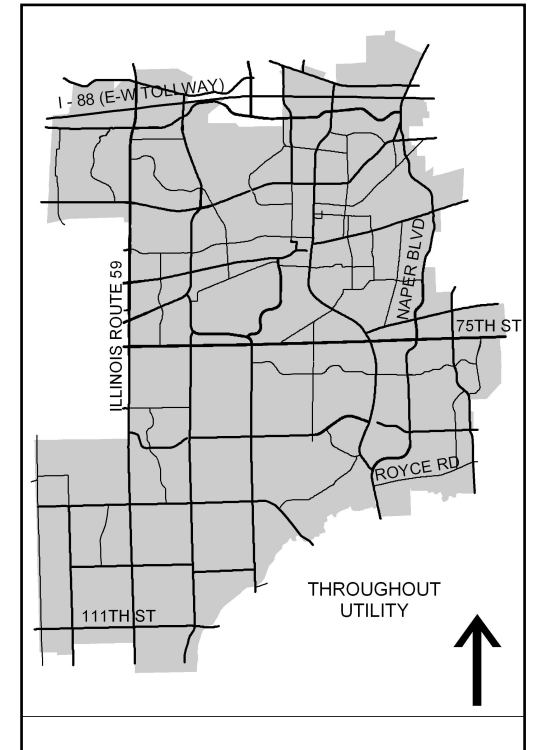
No new personnel; nominal operating and maintenance expenses anticipated.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|----------------|----------|------------------|----------|------------------|----------|------------------|
| Water Utility | 0 | 2,346,000 | 0 | 1,910,174 | 0 | 4,256,174 |
| Totals | 0 | 2,346,000 | 0 | 1,910,174 | 0 | 4,256,174 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|------------------|----------|------------------|----------|------------------|----------|------------------|
| Construction | 3,063,000 | 0 | 2,346,000 | 0 | 1,910,174 | 0 | 4,256,174 |
| Totals | 3,063,000 | 0 | 2,346,000 | 0 | 1,910,174 | 0 | 4,256,174 |



Project Number: WU033
Project Title: SCADA Improvements and Upgrades
Department Name: Water/ Wastewater

Asset Type: Water Utility
CIP Status: Recurring
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

This project supports the City's goal of High Performing Government by updating essential utility infrastructure.

Project Narrative:

This project provides for replacement and upgrades to the Supervisory Control and Data Acquisition (SCADA) and instrumentation systems serving the City's Water Supply sites in order to ensure reliable system and service.

External Funding Sources Available:

None

Projected Timetable:

Engineering and Construction planned annually through FY2026.

Impact on Operating Budget:

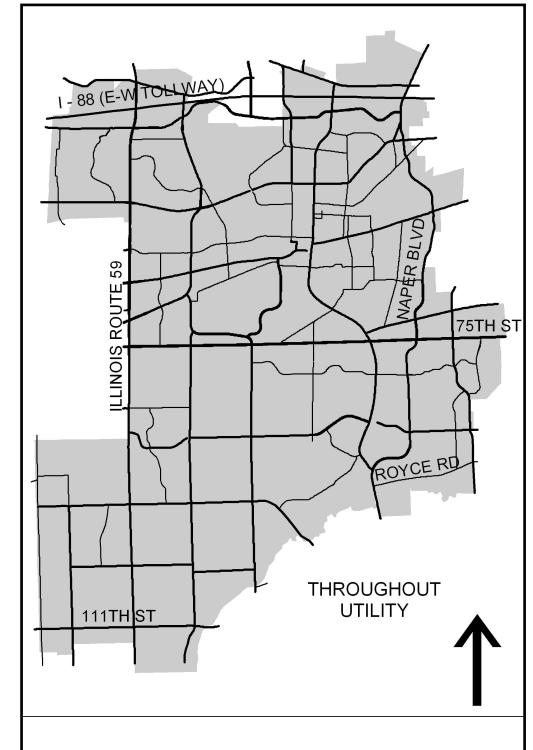
No new personnel; Nominal operating and maintenance expenses anticipated.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Water Utility | 100,000 | 102,000 | 104,040 | 106,121 | 108,243 | 520,404 |
| Totals | 100,000 | 102,000 | 104,040 | 106,121 | 108,243 | 520,404 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Construction | 100,000 | 100,000 | 102,000 | 104,040 | 106,121 | 108,243 | 520,404 |
| Totals | 100,000 | 100,000 | 102,000 | 104,040 | 106,121 | 108,243 | 520,404 |



Project Number: WU037
Project Title: Lead Service Replacements
Department Name: Water/ Wastewater

Asset Type: Water Utility
CIP Status: Recurring
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: LR
Sector: Various

Project Purpose:

This project supports the City's goal of High Performing Government by updating essential utility infrastructure.

Project Narrative:

This project consists of the identification, removal and replacement of lead (Pb) water services from the water main connection to the water meter. This work will take place primarily in areas of the City built prior to 1960. The City also has a lead service line replacement cost-share program that has been in place since 2002. The City will increase lead service line replacement efforts in coming years in order to comply with IEPA regulations calling for removal of lead services by 2031. Low-income areas will be initially targeted for lead service line replacement.

External Funding Sources Available:

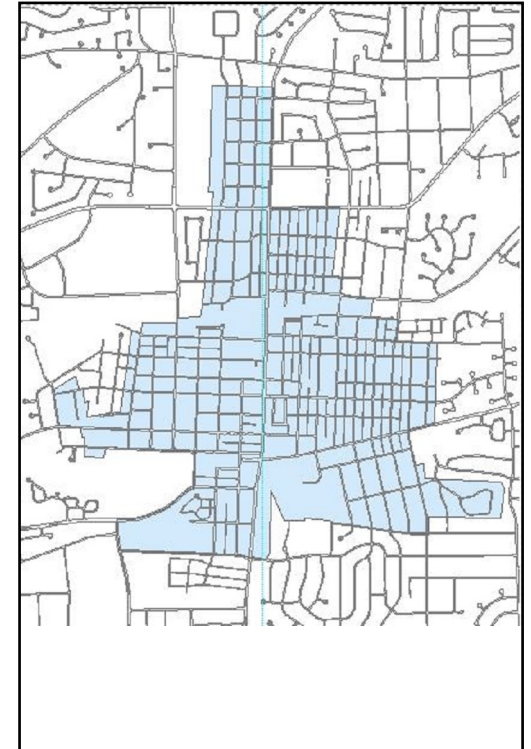
None.

Projected Timetable:

Engineering and construction ongoing throughout the 5-year CIP as old lead services are scheduled for replacement.

Impact on Operating Budget:

No new personnel; Nominal operating and maintenance expenses anticipated.



Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Water Utility | 250,000 | 255,000 | 260,100 | 265,302 | 270,608 | 1,301,010 |
| Totals | 250,000 | 255,000 | 260,100 | 265,302 | 270,608 | 1,301,010 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|---------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Construction | 25,000 | 250,000 | 255,000 | 260,100 | 265,302 | 270,608 | 1,301,010 |
| Totals | 25,000 | 250,000 | 255,000 | 260,100 | 265,302 | 270,608 | 1,301,010 |

Project Number: WU041
Project Title: Fire Hydrant Replacement Program
Department Name: Water/ Wastewater

Asset Type: Water Utility
CIP Status: New
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

This project supports the City's goal of High Performing Government as a demonstration of Naperville's commitment to provide essential services.

Project Narrative:

This project provides for the replacement of approximately 600 Waterous W59 and W31 fire hydrants located throughout the City's water distribution system.

External Funding Sources Available:

None.

Projected Timetable:

Construction planned annually through the 5-year CIP.

Impact on Operating Budget:

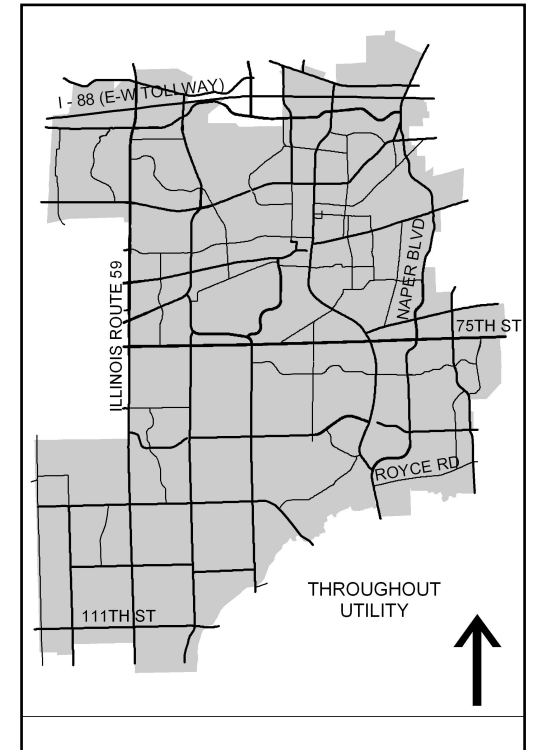
No new personnel; nominal operating and maintenance expenses anticipated.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Water Utility | 150,000 | 153,000 | 156,060 | 159,181 | 162,365 | 780,606 |
| Totals | 150,000 | 153,000 | 156,060 | 159,181 | 162,365 | 780,606 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Construction | 150,000 | 150,000 | 153,000 | 156,060 | 159,181 | 162,365 | 780,606 |
| Totals | 150,000 | 150,000 | 153,000 | 156,060 | 159,181 | 162,365 | 780,606 |



Project Number: WU042
Project Title: Water Main Valve Replacement Program
Department Name: Water/ Wastewater

Asset Type: Water Utility
CIP Status: New
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector:

Project Purpose:

This projects supports the City's goal of High Performing Government demonstrating Naperville's commitment to provide essential services.

Project Narrative:

This project provides for the replacement of city-wide water distribution system valves that are no longer operating properly or are out-of-service.

External Funding Sources Available:

None.

Projected Timetable:

Construction annually through the 5-year CIP.

Impact on Operating Budget:

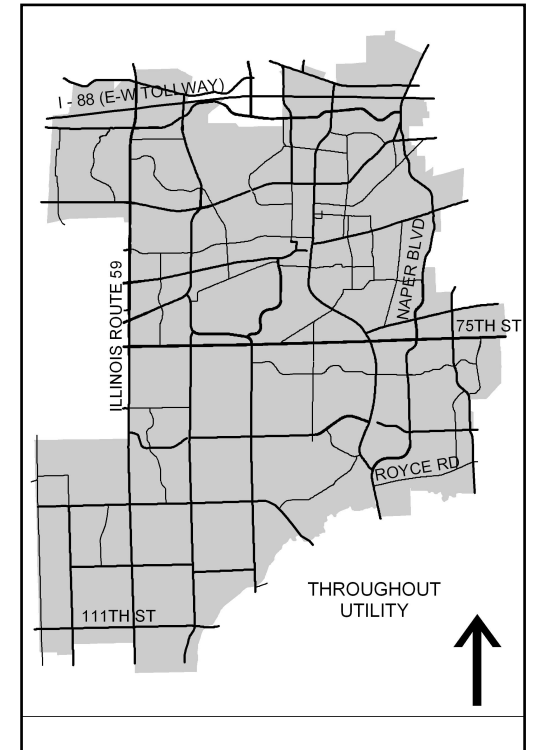
No new personnel; nominal operating and maintenance expenses anticipated.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Water Utility | 150,000 | 153,000 | 156,060 | 159,181 | 162,365 | 780,606 |
| Totals | 150,000 | 153,000 | 156,060 | 159,181 | 162,365 | 780,606 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Construction | 150,000 | 150,000 | 153,000 | 156,060 | 159,181 | 162,365 | 780,606 |
| Totals | 150,000 | 150,000 | 153,000 | 156,060 | 159,181 | 162,365 | 780,606 |



Project Number: WW001
Project Title: T06 South-Central Interceptor Bank Stabilization, Phase 2 and 3
Department Name: Water/ Wastewater

Asset Type: Wastewater Utility
CIP Status: New
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector:

Project Purpose:

This project supports the City's goal of High Performing Government demonstrating Naperville's commitment to provide essential services.

Project Narrative:

This project involves bank stabilization of certain segments of the East branch of the DuPage River, adjacent to the City's South-Central Interceptor sanitary sewer. This sanitary sewer interceptor conveys wastewater from approximately one third of the City to the South Operations Center (SOC) pump station. Phase 1 of the project was constructed in 2020. Phase 2 will be constructed in 2022, and is the segment between Gartner and Santa Maria. Phase 3 will be constructed in 2023, and is the segment between Hobson and 75th Street.

External Funding Sources Available:

None.

Projected Timetable:

Engineering: FY2022. Construction: FY2022 and FY2023.

Impact on Operating Budget:

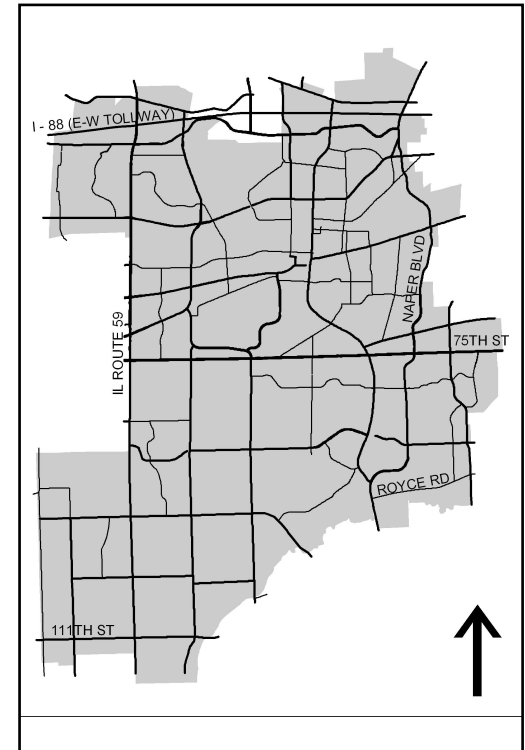
No significant impact to the operating and maintenance expenses is anticipated in the immediate future.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|----------------|----------------|------------------|----------|----------|----------|------------------|
| Water Utility | 800,000 | 1,020,000 | 0 | 0 | 0 | 1,820,000 |
| Totals | 800,000 | 1,020,000 | 0 | 0 | 0 | 1,820,000 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|-------------|----------------|------------------|----------|----------|----------|------------------|
| Construction | 0 | 800,000 | 1,020,000 | 0 | 0 | 0 | 1,820,000 |
| Totals | 0 | 800,000 | 1,020,000 | 0 | 0 | 0 | 1,820,000 |



Project Number: WW002
Project Title: Springbrook UV Disinfection Installation
Department Name: Water/ Wastewater

Asset Type: Wastewater Utility
CIP Status: New
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector:

Project Purpose:

This project supports the City's goal of High Performing Government by maintaining the utility infrastructure.

Project Narrative:

This project involves the engineering design, IEPA permitting and construction of an ultraviolet light disinfection system for wastewater effluent from Springbrook Water Reclamation Center. Springbrook is required by IEPA to disinfect wastewater effluent prior to releasing it to the DuPage River. The existing disinfection system is currently a chlorination/de-chlorination system that is nearing the end of its useful life. UV disinfection was chosen as the preferred disinfection method. It has the lowest life-cycle cost, as well as the best non-cost score. This method does not involve shipping, storing or dosing of chemicals.

External Funding Sources Available:

None.

Projected Timetable:

Engineering: FY2022. Construction: FY2022 and FY2023.

Impact on Operating Budget:

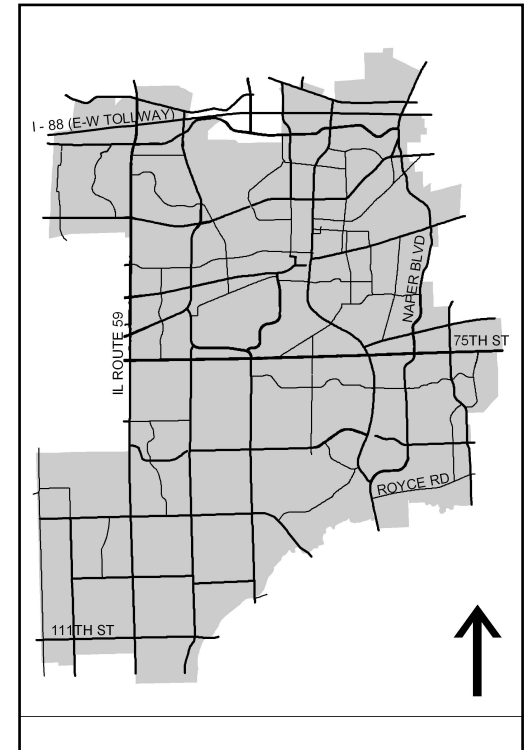
No additional personnel; nominal operating and maintenance expenses anticipated.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|----------------|------------------|----------------|----------|----------|----------|------------------|
| Water Utility | 4,573,000 | 982,260 | 0 | 0 | 0 | 5,555,260 |
| Totals | 4,573,000 | 982,260 | 0 | 0 | 0 | 5,555,260 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|-------------|------------------|----------------|----------|----------|----------|------------------|
| Construction | 0 | 4,173,000 | 982,260 | 0 | 0 | 0 | 5,155,260 |
| Professional Services | 0 | 400,000 | 0 | 0 | 0 | 0 | 400,000 |
| Totals | 0 | 4,573,000 | 982,260 | 0 | 0 | 0 | 5,555,260 |



Project Number: WW005
Project Title: Wastewater Utility Infrastructure Relocation - Various Locations
Department Name: Water/ Wastewater

Asset Type: Wastewater Utility
CIP Status: No Change
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: LR
Sector: Various

Project Purpose:

This project supports the City's goal of High Performing Government demonstrating Naperville's commitment to provide essential services.

Project Narrative:

This project is to pay for the relocation of existing wastewater utility infrastructure located within the public right-of-way when the jurisdictional agency has requested our utility to relocate these facilities due to conflicts with pending City, State, County, or Tollway roadway improvements. Funding in FY2022 includes \$450,000 for sanitary sewer work related to the Washington St. Bridge project.

External Funding Sources Available:

None

Projected Timetable:

Throughout the fiscal year, as required by the jurisdictional agency.

Impact on Operating Budget:

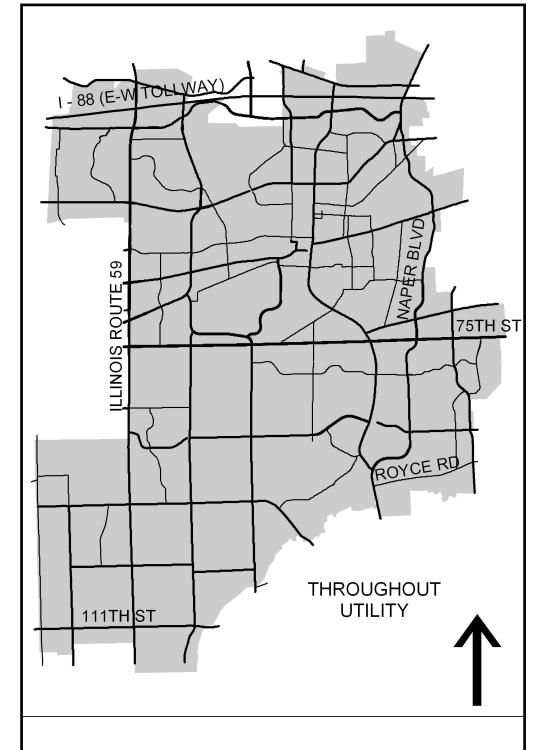
No additional personnel; nominal operating and maintenance expenses anticipated.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|----------------|----------------|---------------|----------------|---------------|---------------|------------------|
| Water Utility | 475,000 | 25,500 | 462,978 | 26,530 | 27,061 | 1,017,069 |
| Totals | 475,000 | 25,500 | 462,978 | 26,530 | 27,061 | 1,017,069 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|----------------|---------------|----------------|---------------|---------------|------------------|
| Construction | 159,000 | 475,000 | 25,500 | 462,978 | 26,530 | 27,061 | 1,017,069 |
| Totals | 160,000 | 475,000 | 25,500 | 462,978 | 26,530 | 27,061 | 1,017,069 |



Project Number: WW006
Project Title: Sanitary Sewer System Rehab/Replacement-Interceptors/Trunk
Department Name: Water/ Wastewater

Asset Type: Wastewater Utility
CIP Status: Recurring
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

This project supports the City's goal of High Performing Government as demonstrated by the preservation of existing essential sanitary sewer system assets by rehabilitating (lining) sanitary sewer system infrastructure in targeted areas that are known to have high levels of groundwater infiltration.

Project Narrative:

This project consists of ongoing investigation and rehabilitation of deteriorated sanitary interceptor, trunk, mainline and service lateral sewers in areas known to have significant groundwater infiltration using trenchless technology processes on a system-wide basis. FY2022 projects will include rehabilitation of the T10 McDowell Road Trunk sewer (\$1,000,000); Bluebird Siphon rehabilitation project (\$400,000); and miscellaneous small-diameter cured in-place pipe (CIPP) sanitary sewer main lining (\$600,000); and sanitary sewer lateral lining and Vac-A-Tee installation (\$1,600,000), and manhole replacement/rehabilitation (\$390,000).

External Funding Sources Available:

None

Projected Timetable:

This project will rehabilitate approximately 15,000 linear feet of main line sewers and 150 sewer service laterals and 50 manholes annually.

Impact on Operating Budget:

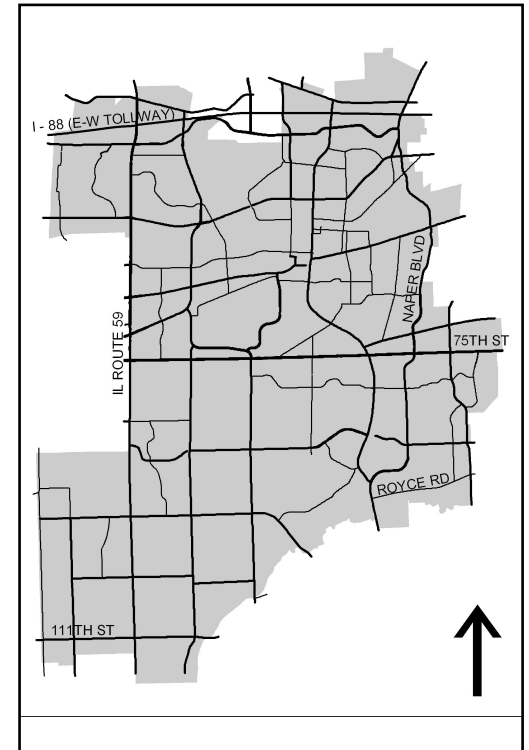
No significant impact to the operating and maintenance expenses is anticipated in the immediate future, although there will be reductions in wastewater treatment expenses due to elimination of active groundwater leaks.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|----------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| Water Utility | 3,990,000 | 3,993,300 | 5,633,766 | 5,772,972 | 5,888,431 | 25,278,468 |
| Totals | 3,990,000 | 3,993,300 | 5,633,766 | 5,772,972 | 5,888,431 | 25,278,468 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| Construction | 5,930,000 | 3,990,000 | 3,993,300 | 5,633,766 | 5,772,972 | 5,888,431 | 25,278,468 |
| Totals | 5,930,000 | 3,990,000 | 3,993,300 | 5,633,766 | 5,772,972 | 5,888,431 | 25,278,468 |



Project Number: WW009
Project Title: Sanitary Sewer Oversizing Payments - New Developments
Department Name: Water/ Wastewater

Asset Type: Wastewater Utility
CIP Status: No Change
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Southwest

Project Purpose:

This project supports the City's goal of High Performing Government and Economic Development by the provision of wastewater service to new customers.

Project Narrative:

Some sanitary sewer extensions in new developments throughout the utility service area are oversized from 8" to larger sizes or deepened from standard depth of 6 to 12 feet to greater depths for offsite capacity in accordance with the City's Master Wastewater Utility Plan. Payments are made to the developer for the incremental costs of sanitary sewer oversizing and deepening.

External Funding Sources Available:

None

Projected Timetable:

Ongoing, as requested by developers.

Impact on Operating Budget:

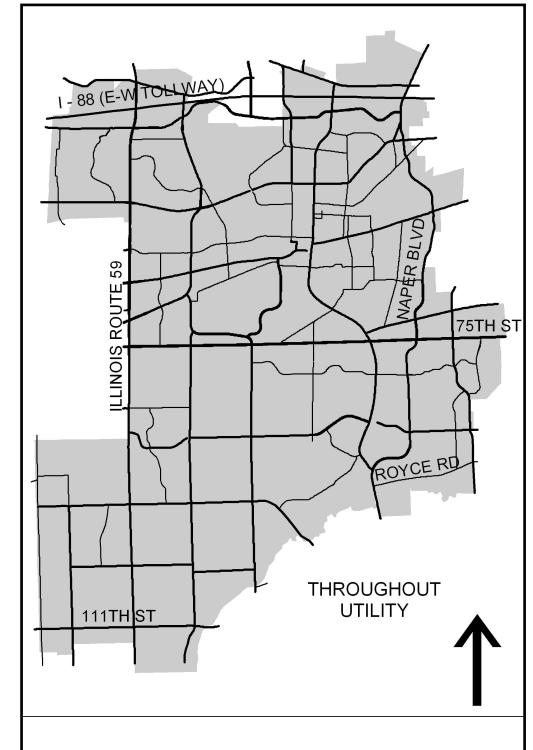
No impact on operating and maintenance budget anticipated.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|----------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Water Utility | 25,000 | 10,200 | 10,404 | 10,612 | 10,824 | 67,040 |
| Totals | 25,000 | 10,200 | 10,404 | 10,612 | 10,824 | 67,040 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Construction | 10,000 | 25,000 | 10,200 | 10,404 | 10,612 | 10,824 | 67,040 |
| Totals | 10,000 | 25,000 | 10,200 | 10,404 | 10,612 | 10,824 | 67,040 |



Project Number: WW010
Project Title: Sanitary Sewer Capacity Improvements
Department Name: Water/ Wastewater

Asset Type: Wastewater Utility
CIP Status: Recurring
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

The project supports the City's goal of High Performing Government by demonstrating Naperville's commitment to provide essential services.

Project Narrative:

In FY2017 staff began developing a system-wide hydraulic model to evaluate the sanitary sewers and identify areas where capacity improvements are needed to improve system function. Final project locations will be determined by the model results and prioritized.

External Funding Sources Available:

None

Projected Timetable:

Construction planned annually throughout the 5-year CIP with engineering and construction related to River Road Force Main Discharge project and Royal St. George Trunk Sewer improvements planned for FY2026.

Impact on Operating Budget:

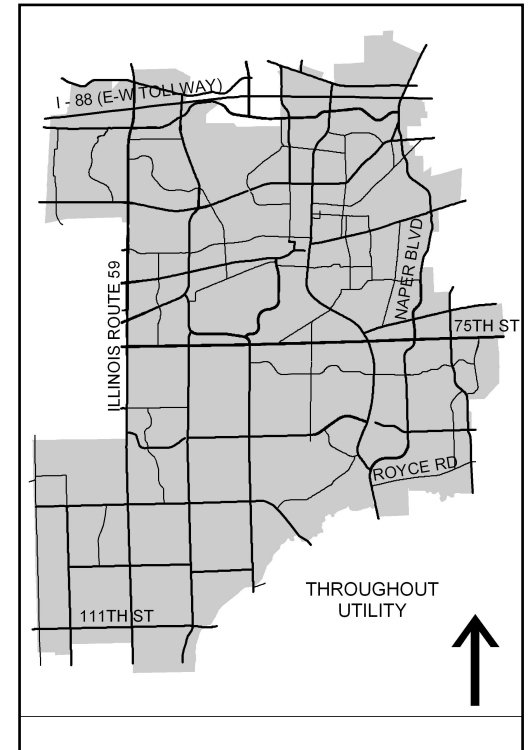
Nominal operating and maintenance expenses anticipated.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|----------------|---------------|---------------|---------------|---------------|------------------|------------------|
| Water Utility | 50,000 | 51,000 | 52,020 | 53,060 | 1,136,554 | 1,342,634 |
| Totals | 50,000 | 51,000 | 52,020 | 53,060 | 1,136,554 | 1,342,634 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|---------------|---------------|---------------|---------------|---------------|------------------|------------------|
| Construction | 65,000 | 50,000 | 51,000 | 52,020 | 53,060 | 1,136,554 | 1,342,634 |
| Totals | 70,000 | 50,000 | 51,000 | 52,020 | 53,060 | 1,136,554 | 1,342,634 |



Project Number: WW034
Project Title: Sanitary Sewer Lift Station Rehabilitation Program
Department Name: Water/ Wastewater

Asset Type: Wastewater Utility
CIP Status: No Change
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Various

Project Purpose:

This project supports the City's goal of high Performing Government by maintaining essential utility infrastructure.

Project Narrative:

This project will rehabilitate one of the City's 22 sanitary sewer lift stations annually which are in need of renewal due to a number of factors including age of existing pumps and controls and corrosion of some of the underground metal structures. Many of the pumps have reached the end of their projected lifespan and are becoming unreliable, and some of the lift station emergency generators are obsolete, with repair parts no longer available. This project will also provide for replacement of major components at lift stations that are not scheduled for complete rehabilitation, as well as ongoing SCADA upgrades. For FY2022 facilities programmed for rehabilitation includes Northwest Wastewater Pump Station (\$700,000); Southwest Wastewater Pump Station (\$400,000); Summerfield Pump Station improvements (\$225,000); and South Operations Center Pump #4 replacement and related safety improvements (\$400,000); South Operations Center site security improvements and digester demolition (\$250,000)

External Funding Sources Available:

None

Projected Timetable:

Ongoing construction planned annually throughout the 5-year CIP.

Impact on Operating Budget:

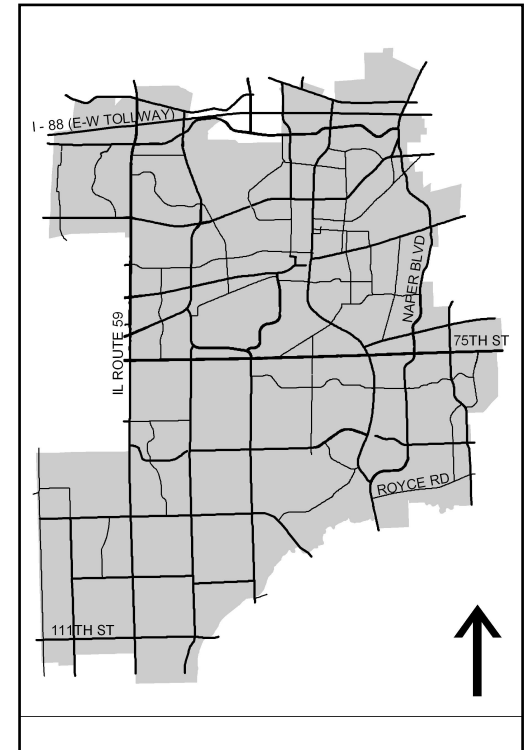
Ongoing routine maintenance costs will continue without significant change. This project will reduce the occurrence of unplanned repairs and increase pumping efficiency.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|----------------|------------------|----------------|----------------|----------------|----------------|------------------|
| Water Utility | 2,275,000 | 484,500 | 546,210 | 689,785 | 757,703 | 4,753,198 |
| Totals | 2,275,000 | 484,500 | 546,210 | 689,785 | 757,703 | 4,753,198 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|------------------|----------------|----------------|----------------|----------------|------------------|
| Construction | 880,000 | 2,275,000 | 484,500 | 546,210 | 689,785 | 757,703 | 4,753,198 |
| Totals | 880,000 | 2,275,000 | 484,500 | 546,210 | 689,785 | 757,703 | 4,753,198 |



Project Number: WW035
Project Title: SWRC - Phosphorus Removal - Preliminary Engineering (IEPA)
Department Name: Water/ Wastewater

Asset Type: Wastewater Utility
CIP Status: Amended
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Southeast

Project Purpose:

This project supports the City's goal of High Performing Government by ensuring regulatory compliance and updating essential utility infrastructure.

Project Narrative:

The City's NPDES (National Pollutant Discharge Elimination System) Permit was renewed by the Illinois EPA in 2018. The funding proposes to conduct preliminary engineering and design of plant upgrades and facilities improvements necessary to meet the new Illinois EPA phosphorus and nitrogen removal requirements. Engineering expenditures are anticipated in FY2025 (\$2,900,000) and FY2026 (\$2,400,000) with construction beginning in FY2027.

External Funding Sources Available:

None

Projected Timetable:

Engineering Studies/Preliminary Engineering: FY2025; Design Engineering: FY2025; Construction: FY2026 thru FY2028.

Impact on Operating Budget:

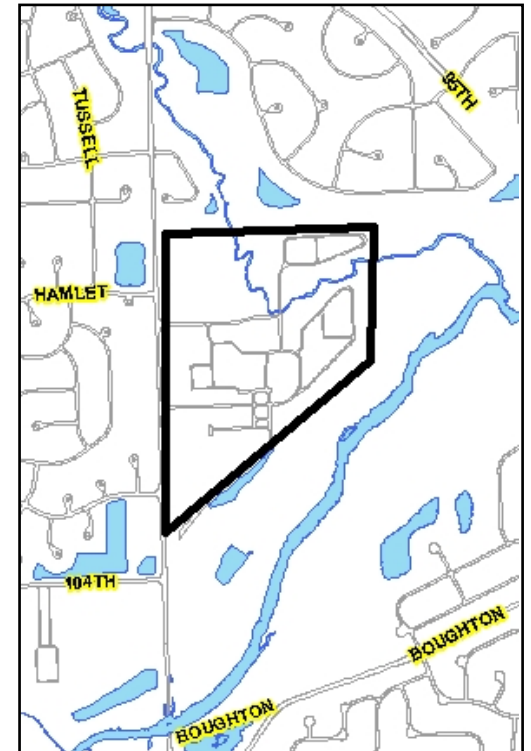
Nominal operating and maintenance expenses anticipated.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|----------------|----------|----------|----------|------------------|------------------|------------------|
| Water Utility | 0 | 0 | 0 | 3,077,503 | 2,597,837 | 5,675,340 |
| Totals | 0 | 0 | 0 | 3,077,503 | 2,597,837 | 5,675,340 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|-------------|----------|----------|----------|------------------|------------------|------------------|
| Professional Services | 0 | 0 | 0 | 0 | 3,077,503 | 2,597,837 | 5,675,340 |
| Totals | 0 | 0 | 0 | 0 | 3,077,503 | 2,597,837 | 5,675,340 |



Project Number: WW038
Project Title: Springbrook Water Reclamation Center - Roadway Improvements
Department Name: Water/ Wastewater

Asset Type: Wastewater Utility
CIP Status: No Change
Project Category: Capital Maintenance

Budget Year: 2022
Category Code: A
Sector: Southeast

Project Purpose:

This project supports the City's goal of High Performing Government ensuring essential services to our residents.

Project Narrative:

This project proposes the reconstruction/repaving of deteriorated roadways and pavement within the Springbrook Water Reclamation Plant. The roadways are necessary to allow for manpower and equipment to maintain plant operations, tanker truck delivery of required wastewater treatment chemicals, and the removal of residual plant solids.

External Funding Sources Available:

None.

Projected Timetable:

Construction as necessary through the 5-year CIP. Coordination with TED parking lot maintenance project.

Impact on Operating Budget:

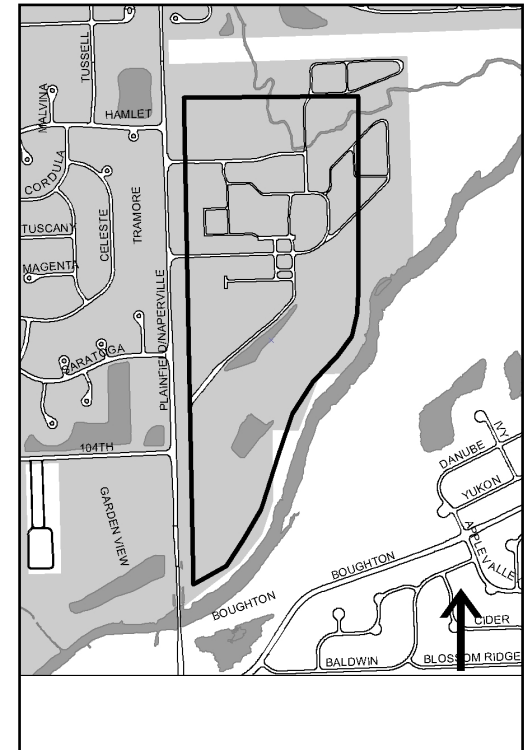
No additional personnel; Nominal operating and maintenance expenses anticipated.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|----------------|----------------|----------|----------------|----------|----------------|----------------|
| Water Utility | 100,000 | 0 | 104,040 | 0 | 108,243 | 312,283 |
| Totals | 100,000 | 0 | 104,040 | 0 | 108,243 | 312,283 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|---------------|----------------|----------|----------------|----------|----------------|----------------|
| Construction | 50,000 | 100,000 | 0 | 104,040 | 0 | 108,243 | 312,283 |
| Totals | 50,000 | 100,000 | 0 | 104,040 | 0 | 108,243 | 312,283 |



Project Number: WW041
Project Title: SWRC - Facility Replacement (non-treatment)
Department Name: Water/ Wastewater

Asset Type: Wastewater Utility
CIP Status: Recurring
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Southeast

Project Purpose:

This project supports the City's goal of High Performing Government by updating essential utility infrastructure.

Project Narrative:

This project provides for the replacement/upgrade of non-treatment related facilities and equipment at the Springbrook Water Reclamation Center. Projects identified for FY2022 include electrical distribution replacements (\$477,000), site fencing replacement (\$40,000), Influent Screening building HVAC improvements (\$200,000); roof repairs to the South Blower building (\$150,000), and structural repairs to Aeration/Biosolids storage (\$100,000).

External Funding Sources Available:

None

Projected Timetable:

Construction annually throughout the 5-year CIP.

Impact on Operating Budget:

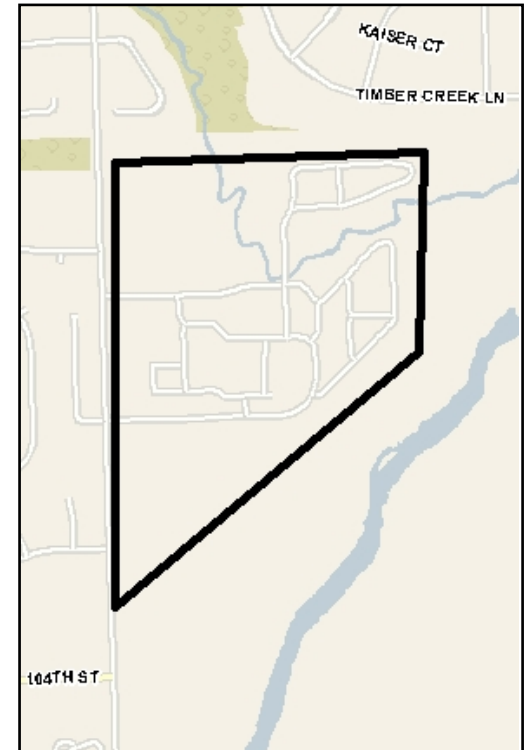
No additional personnel; Nominal operating and maintenance expenses anticipated.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|----------------|------------------|------------------|------------------|----------------|----------------|------------------|
| Water Utility | 1,653,400 | 1,699,932 | 3,800,165 | 368,239 | 293,339 | 7,815,075 |
| Totals | 1,653,400 | 1,699,932 | 3,800,165 | 368,239 | 293,339 | 7,815,075 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|----------------|------------------|------------------|------------------|----------------|----------------|------------------|
| Construction | 415,950 | 1,653,400 | 1,699,932 | 3,800,165 | 368,239 | 293,339 | 7,815,075 |
| Totals | 415,950 | 1,653,400 | 1,699,932 | 3,800,165 | 368,239 | 293,339 | 7,815,075 |



Project Number: WW042
Project Title: Biosolids Holding Tank - Phase 2
Department Name: Water/ Wastewater

Asset Type: Wastewater Utility
CIP Status: No Change
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Southeast

Project Purpose:

This project supports the City's goal of High Performing Government by maintaining the utility infrastructure.

Project Narrative:

This project is for the construction of the second Biosolids Holding Tank at the Springbrook Water Reclamation Plant. The first tank was completed in FY2016. The second tank will provide operational flexibility and redundancy with construction planned for FY2025 (\$800,000) and FY2026 (\$700,000).

External Funding Sources Available:

None.

Projected Timetable:

Engineering and construction planned for FY2026.

Impact on Operating Budget:

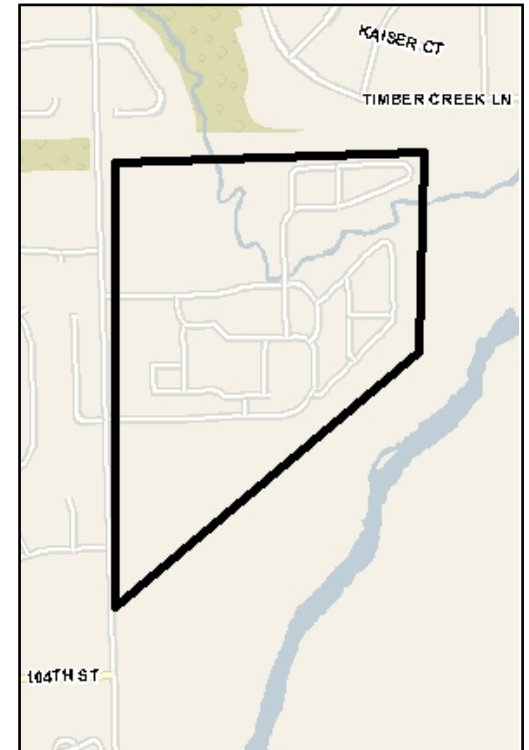
Nominal operating and maintenance expenses anticipated.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|----------------|----------|----------|----------|----------------|----------------|------------------|
| Water Utility | 0 | 0 | 0 | 848,966 | 757,703 | 1,606,669 |
| Totals | 0 | 0 | 0 | 848,966 | 757,703 | 1,606,669 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|-------------|----------|----------|----------|----------------|----------------|------------------|
| Construction | 0 | 0 | 0 | 0 | 848,966 | 757,703 | 1,606,669 |
| Totals | 0 | 0 | 0 | 0 | 848,966 | 757,703 | 1,606,669 |



Project Number: WW044
Project Title: SWRC - Miscellaneous Process-related Replacements/Upgrades
Department Name: Water/ Wastewater

Asset Type: Wastewater Utility
CIP Status: Recurring
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Southeast

Project Purpose:

This project supports the City's goal of High Performing Government by updating essential utility infrastructure.

Project Narrative:

This project provides for the replacement or rehabilitation of miscellaneous process-related components, facilities or equipment at Springbrook Water Reclamation Center (SWRC). Projects include SCADA/PLC upgrades (\$125,000).

External Funding Sources Available:

None.

Projected Timetable:

Engineering and construction ongoing throughout the 5-year CIP.

Impact on Operating Budget:

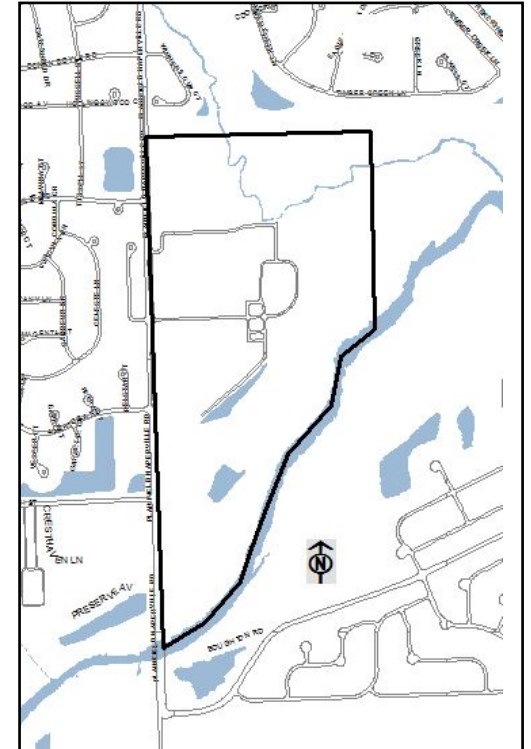
No additional personnel; nominal operating and maintenance expenses anticipated.

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Water Utility | 125,000 | 127,500 | 130,050 | 132,651 | 135,304 | 650,505 |
| Totals | 125,000 | 127,500 | 130,050 | 132,651 | 135,304 | 650,505 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|------------------|------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Construction | 1,420,000 | 125,000 | 127,500 | 130,050 | 132,651 | 135,304 | 650,505 |
| Totals | 1,420,000 | 125,000 | 127,500 | 130,050 | 132,651 | 135,304 | 650,505 |



Project Number: WW045
Project Title: South Plant Capacity Upgrades & Improvements
Department Name: Water/ Wastewater

Asset Type: Wastewater Utility
CIP Status: Recurring
Project Category: Capital Upgrade

Budget Year: 2022
Category Code: A
Sector: Southeast

Project Purpose:

This project supports the City's goal of High Performing Government by providing essential services to the residents.

Project Narrative:

This project proposes to design and construct capacity improvements and upgrades to the South Plant, including forcemain/piping, grit, aeration and clarifier improvements. Engineering will begin in FY2023. The City is still reviewing project sequencing and phasing as well as the use of SRF funds in order to optimize construction of the improvements. It is possible that the IEPA will require phosphorus improvements in-conjunction with this work.

External Funding Sources Available:

State Revolving Fund (SRF)

Projected Timetable:

Engineering planned for FY2023 and FY2024. Construction sequencing and phasing is under review.

Impact on Operating Budget:

No additional personnel; Nominal operating and maintenance expenses anticipated

Funding Source Summary

| Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Total Source |
|----------------|----------|------------------|------------------|------------------|------------------|------------------|
| Water Utility | 0 | 1,759,500 | 1,794,690 | 1,142,921 | 3,896,756 | 8,593,867 |
| Totals | 0 | 1,759,500 | 1,794,690 | 1,142,921 | 3,896,756 | 8,593,867 |

Project Cost Summary

| Expense Category | 2021 Budget | 2022 | 2023 | 2024 | 2025 | 2026 | Total CIP |
|-----------------------|-------------|----------|------------------|------------------|------------------|------------------|------------------|
| Construction | 0 | 0 | 0 | 0 | 1,142,921 | 3,896,756 | 5,039,677 |
| Professional Services | 0 | 0 | 1,759,500 | 1,794,690 | 0 | 0 | 3,554,190 |
| Totals | 0 | 0 | 1,759,500 | 1,794,690 | 1,142,921 | 3,896,756 | 8,593,867 |

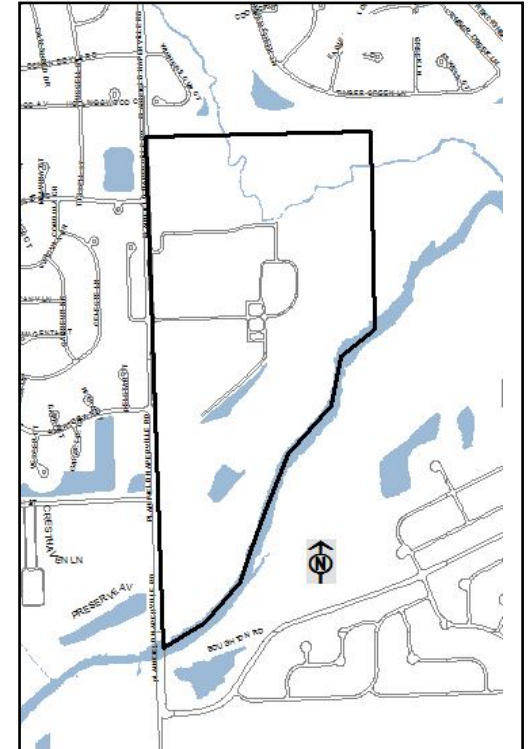


EXHIBIT 3

2022 Capital Improvement Program Vehicle Replacement by Department

| Vehicles | 2022 Budget |
|---|------------------|
| DPW | |
| UNIT 210 - 2008 FORD F250 | 51,200 |
| UNIT 212 - 2011 FORD RANGER | 32,700 |
| UNIT 224 - INTERNATIONAL 7400 | 225,300 |
| UNIT 228 - INTERNATIONAL 7400 4X2 | 216,000 |
| UNIT 252 - 2004 CHEVROLET 2500HD | 51,200 |
| UNIT 253 - 2008 FORD F250 4X4 | 86,900 |
| UNIT 260 - 2007 FORD E250 VAN | 40,300 |
| UNIT 279 - 2001 FORD F-350 | 77,600 |
| UNIT 287 - 2008 FORD F250 | 49,202 |
| UNIT 288 - 2006 CHEVROLET 2500HD | 51,200 |
| UNIT 295 - 2012 FORD F250 | 46,104 |
| UNIT 511 - 2008 FORD F450 | 70,500 |
| UNIT 512 - 2008 FORD F250 | 56,500 |
| UNIT 519 - 2005 GMC W3S042 | 93,500 |
| UNIT 806 - 2005 DODGE GRAND CARAVAN | 25,032 |
| UNIT 880 - 2000 TOWMASTER T-5T | 22,500 |
| UNIT 882 - 2003 WELLS CARGO CW162-102 | 15,500 |
| UNIT 883 - 2006 TOWMASTER T-14T | 16,700 |
| UNIT 885 - 2000 RAYCO RG 1672 DX | 75,900 |
| UNIT 892 - 2007 KOMATSU FG25HT-16 | 50,000 |
| UNIT 893 - 1984 MILLER AE AD 200L | 11,200 |
| UNIT 897 - 2008 DINKMAR SC-25 MULE | 85,000 |
| DPW Total | 1,450,038 |
| Electric | |
| UNIT 033 - F350/3500 PICKUP | 42,400 |
| UNIT 034 - F550 SERVICE TRUCK | 137,100 |
| UNIT 038 - TRAILER REPLACEMENT | 10,000 |
| UNIT 045 - F350/3500 PICKUP | 42,400 |
| UNIT 062 - TRANSIT VAN | 35,000 |
| UNIT 069 - F150 PICKUP | 35,000 |
| UNIT 072 - HYSTER FORKLIFT | 139,900 |
| UNIT 073 - F350/3500 PICKUP | 42,400 |
| UNIT 091 - WAREHOUSE TRUCK REPLACEMENT | 56,000 |
| UNIT 094 - F150 PICKUP | 35,000 |
| UNIT 095 - F550 DUMPTRUCK | 90,000 |
| UNIT 463 - ENCLOSED TRAILER | 15,000 |
| Electric Total | 680,200 |
| Fire | |
| UNIT 324 - 2007 FORD F550 | 110,000 |
| UNIT 328 2001 E-1 QUINT LADDER T11 | 1,243,080 |
| UNIT 330 - 2009 NAVISTAR MEDTEC | 274,193 |
| UNIT 351- 2012 CHEVY TAHOE | 56,000 |
| UNIT 355 - CHEVROLET 2500 | 5,000 |
| UNIT 356 - UNIFIED COMMAND VEHICLE - CITY WIDE | 750,000 |
| UNIT 379 - 2003 DECON TRAILER | 183,700 |
| UNIT 381 & 326 1995 MICKY TRAILER & STERLING M8500 SEMI TRUCK | 375,000 |
| UNIT 383 -1999 CLUB CAR | 21,900 |
| Fire Total | 3,018,873 |

EXHIBIT 3

2022 Capital Improvement Program Vehicle Replacement by Department

| Vehicles | 2022 Budget |
|--|------------------|
| Police | |
| UNIT 100 - 2015 FORD TAURUS | 41,200 |
| UNIT 109 - 2019 TOYOTA 4RUNNER | 41,200 |
| UNIT 118 - 2021 FORD F150 RESPONDER PPV | 54,500 |
| UNIT 122 - 2019 GMC ACADIA | 41,200 |
| UNIT 134 - 2019 TOYOTA CAMRY | 3,000 |
| UNIT 151 - 2017 FORD UTILITY INTERCEPTOR | 52,600 |
| UNIT 158 - 2013 FORD UTILITY INTERCEPTOR | 54,500 |
| UNIT 164 - 2017 DODGE CHARGER | 48,700 |
| UNIT 165 - 2017 FORD UTILITY INTERCEPTOR | 52,600 |
| UNIT 166 - 2017 DODGE CHARGER | 54,500 |
| UNIT 184 - 2017 FORD UTILITY INTERCEPTOR | 54,500 |
| UNIT 188 - 2016 DODGE CHARGER | 48,700 |
| UNIT 483 - 2006 CARSON HC142 | 11,000 |
| Police Total | 558,200 |
| Water/Wastewater | |
| NEW 2021 FORD ESCAPE HYBRID | 36,000 |
| UNIT 677 - 2001 SULAR MODEL 185 | 30,000 |
| UNIT 702 - 2013 DODGE GRAND CARAVAN | 30,000 |
| UNIT 719 - 2022 FORD SUPER DUTY F600 | 174,000 |
| UNIT 767 - 1997 THOMPSON 4HT-DDST-3-1011 | 35,000 |
| UNIT 774 - 2011 FORD F550 | 175,000 |
| UNIT 779 - 2013 INTERNATIONAL VACTOR | 600,000 |
| UNIT 792 - 2007 B&B DT81X12E602 | 16,000 |
| Water/Wastewater Total | 1,096,000 |

EXHIBIT 4

2022 Capital Improvement Program

Unfunded Capital Projects

| | 2022 Budget |
|---|-------------------|
| BR005 - North Aurora Road Underpass at the CN Railroad | 1,426,000 |
| BR031 - Downtown Washington Street Bridge Rehabilitation | 1,020,000 |
| CS014 - Downtown Streetscape | 3,774,000 |
| MP009 - Street Maintenance Improvement Program | 3,905,000 |
| SC033 - North Aurora Road.: Frontenac Rd. to Weston Ridge Dr. | 552,000 |
| SC190 - 248th Avenue: 95th St. to 103rd St. | 525,000 |
| Projected Water/Wastewater Unfunded Projects | 10,000,000 |
| Grand Total | 21,202,000 |

SPECIAL FUND OVERVIEWS





Naperville Public Library

Naperville Public Library is a hub for community activity and lifelong learning. The Library consists of three full-service facilities which provide access to information through a wide range of physical and digital materials, programs, and services to the residents of Naperville. Naperville Public Library is consistently noted as one of the top libraries in the country and is regularly recognized as a Five-Star Library, which is the top Library Journal honor. Naperville Public Library is also the second busiest library in the state behind Chicago Public Library.

Service Priorities

- Collections of books, movies, music, games, and technology items for all ages and interests
- Curbside service, material hold requests, and home delivery to allow for added accessibility
- Digital collections of eBooks, eAudiobooks, movies, TV shows, music, comics, newspapers, and magazines
- Convenient options to access library accounts via in-person service, the Library website, the Library app, and text message notifications
- Print books in nine languages (Arabic, Chinese, French, Hindi, Marathi, Polish, Russian, Spanish, and Tamil), movies in over 30 languages, and digital materials in over 60 languages
- Activities for children to help develop literacy skills and encourage a love of reading, including interactive storytimes, craft programs, clubs, and world language programs
- Adult programming and education with an emphasis on literature, culture, history, genealogy, and technology
- Incentivized programs to encourage literacy including Summer Reading Program, Winter Reading Program, 1000 Books Before Kindergarten, and the Amazing Book Challenge
- Technology services, including access to public computers and wi-fi, printers, copiers, scanners, 3-D printers, a sound recording studio, a green screen room, and wi-fi hotspots for checkout
- NaperLaunch business services for startups and small businesses, including one-on-one and small group mentoring, databases, business plan development, and NaperLaunch Academy classes
- Research and learning resources, including news databases, genealogy and local history resources, job search assistance, investment resources, and homework help
- Welcoming and safe spaces for the community to meet, including inviting facilities, rentable meeting rooms, and small group study rooms
- Partnerships with over 150 local organizations

2022 BUDGET HIGHLIGHTS

- ✓ INCREASE TO TAX LEVY REQUEST OF 2.5%
- ✓ DECREASE OF TWO STAFF POSITIONS
- ✓ OVERALL LIBRARY BUDGET CHANGE FROM 2017-2022 IS 2.5%

Goals and Objectives

2021 Accomplishments

- Continued to be recognized as a Library Journal Five-Star Library during the pandemic
- Eliminated overdue fines for customers, and instead instituted an account lock system. This will help provide more equitable service to our community while still ensuring the timely return of materials.



Naperville Public Library

- Provided a wide range of in-person and virtual programming that adapted to changing mitigations throughout the pandemic
- Added new collections, including additional World Languages, Washington Post paywall access, Wonderbooks (talking books for kids), board games, and O'Reilly electronic reference guides
- Expanded World Language Storytimes through the creation of bilingual positions in the Children's Services department and added Dual Language Storytimes to introduce new languages to non-native speakers
- Added a virtual play floor at Nichols Library to create an interactive, fun experience for kids
- Completed our first year of Diversity, Equity, and Inclusion initiatives, which included the creation of a new Culture Code and an increased focus on diverse collections and programs
- Worked with Dementia Friendly Naperville to train all staff on dementia awareness and begin Memory Café programs
- Partnered with local organizations such as Indian Prairie School District 204, Naperville School District 203, Naperville Park District, Naper Settlement, and DuPage Children's Museum
- Participated in local events such as Hispanic Heritage Festival and Irish Fest

2022 Goals

- Continue reinstating services to pre-pandemic levels, while adopting permanent service improvements created during the pandemic (curbside service, virtual programming for adults)
- Roll out a Library rebrand and marketing overhaul to better share the value of Library services and help increase usage
- Refresh the Library's technology, including updating a portion of our public computers, replacing public printers, and modernizing meeting room technology
- Redesign the Library's website for better functionality and discoverability
- Add Urdu to the World Language Collection as the 10th print language; continue to assess the need for additional resources and languages

Long-Term Objectives

- Create a three-year strategic plan
- Continue to collaborate with community partners to deliver unique service opportunities to the community
- Evaluate opportunities to make the Library a more inclusive environment, including assessing accessibility of our facilities and leveraging available technology
- Consider additional collections, such as new technology items, science kits, literacy kits, and memory kits
- Consider expanding digital resources, such as access to additional paywalled newspapers, world language audiobooks, and digitized resources like microfilm and yearbooks

Personnel

| FTEs | 2020 Actuals | 2021 Budget | 2021 Estimate | 2022 Budget |
|--------------|---------------|---------------|---------------|---------------|
| Library | 172.50 | 168.25 | 168.25 | 167.00 |
| Total | 172.50 | 168.25 | 168.25 | 167.00 |



Department Expenses by Category

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|--------------------|-------------------|-------------------|--------------------|-------------------|----------------|---------------|
| Salaries & Wages | 8,256,304 | 8,466,714 | 7,948,202 | 8,736,416 | 269,702 | 3.2% |
| Benefits & Related | 2,821,162 | 2,923,033 | 2,778,847 | 2,766,516 | (156,517) | -5.4% |
| Capital Outlay | 201,757 | 371,000 | 121,170 | 632,000 | 261,000 | 70.4% |
| Insurance Benefits | 63,581 | 60,000 | 44,216 | 72,000 | 12,000 | 20.0% |
| Interfund Transfer | 432,040 | 102,459 | 102,456 | 108,000 | 5,541 | 5.4% |
| Purchased Items | 3,152,861 | 3,191,503 | 2,792,667 | 3,176,568 | (14,935) | -0.5% |
| Purchased Services | 1,190,926 | 915,875 | 860,954 | 1,140,800 | 224,925 | 24.6% |
| Total | 16,118,632 | 16,030,584 | 14,648,513 | 16,632,300 | 601,716 | 3.8% |

Department Expenses by Fund

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-------------------------|-------------------|-------------------|--------------------|-------------------|----------------|---------------|
| Library Capital Fund | 438,938 | 100,000 | 9,259 | 300,000 | 200,000 | 200.0% |
| Library Fund | 15,672,983 | 15,926,584 | 14,613,255 | 16,328,300 | 401,716 | 2.5% |
| Library Special Revenue | 6,712 | 4,000 | 25,999 | 4,000 | - | 0.0% |
| Total | 16,118,632 | 16,030,584 | 14,648,513 | 16,632,300 | 601,716 | 3.8% |



DATE: September 20, 2021
TO: Mayor and City Council
FROM: Dave Della Terza, Naperville Public Library, Executive Director
RE: Tax Levy Request for CY2022

At its September 15, 2021 meeting, the Naperville Public Library Board of Trustees approved a 2022 budget of \$16,332,000, with a levy request of \$15,310,000.

- The overall budget is an increase of \$415,000, or 2.6%
- The levy request is an increase of \$375,000, or 2.5%.

Approximately 95% of the library's revenues come from property tax. The other 5% comes from the state's Per Capita Grant, investment income, personal property tax relief, and library fees. These additional sources of revenue are projected to stay relatively flat from 2021 to 2022.

The Naperville Public Library Board of Trustees and staff have continuously trimmed the library's expenditures by renegotiating contracts, eliminating unused or seldom used resources, and cutting expenditures in supplies and the materials budget. Staff also carefully evaluate every open position before deciding whether to fill it, and a total of two staff positions were eliminated in the 2022 budget.

The most important goal of Naperville Public Library is to provide relevant services to the citizens of Naperville. Naperville Public Library is the second busiest library in the state of Illinois, and has been designated a Library Journal Star Library every year since the award's inception. This award highlights that Naperville Public Library is very well used on a per capita basis. A major reason for this honor has been a reasonable budget that allows the library to meet the many, varied needs of our community. In a non-pandemic year, 1.5 million people come through the library's doors and we circulate over 3.5 million items. Because Naperville residents do not need to purchase those items, we help save the community over \$50,000,000. Naperville residents, businesses, and organizations consistently point to the library as a key community resource. The levy request presented here will allow the Naperville Public Library to continue this high level of service and satisfaction.

City of Naperville
2022 Budget
Library Fund
Revenues and Expenses

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|-------------------|-------------------|--------------------|-------------------|------------------|----------------|
| Revenue | | | | | | |
| Charges for Service | | | | | | |
| NON-RESIDENT CHARGE | 44,362 | 36,000 | 46,973 | 45,000 | 9,000 | 25.0% |
| OTHER LIBRARY | 38,547 | 32,500 | 45,419 | 55,000 | 22,500 | 69.2% |
| ROOM RENTAL | 7,621 | 20,000 | 16,617 | 30,000 | 10,000 | 50.0% |
| Charges for Service Total | 90,530 | 88,500 | 109,010 | 130,000 | 41,500 | 46.9% |
| Fines | | | | | | |
| LIBRARY LATE FINES | 154,383 | 200,000 | 80,697 | 50,000 | (150,000) | -75.0% |
| Fines Total | 154,383 | 200,000 | 80,697 | 50,000 | (150,000) | -75.0% |
| Grants | | | | | | |
| STATE GRANTS | 184,311 | 184,000 | 263,144 | 219,224 | 35,224 | 19.1% |
| Grants Total | 184,311 | 184,000 | 263,144 | 219,224 | 35,224 | 19.1% |
| Interest & Investment Income | | | | | | |
| GAIN/LOSS ON INVESTMENT | 14,012 | - | - | - | - | - |
| INTEREST ON INVESTMENTS | 58 | 26,635 | - | - | (26,635) | -100.0% |
| MONEY MANAGER FEES | (2,723) | (1,362) | - | (3,000) | (1,638) | 120.3% |
| Interest & Investment Income Total | 11,347 | 25,273 | - | (3,000) | (28,273) | -111.9% |
| Other Revenue | | | | | | |
| OTHER RECEIPTS | 5,335 | 6,000 | 5,319 | 5,000 | (1,000) | -16.7% |
| REBATE PROGRAMS | 19,363 | - | - | - | - | - |
| SALE OF PROPERTY | 21,790 | 16,500 | 31,927 | 35,000 | 18,500 | 112.1% |
| Other Revenue Total | 46,488 | 22,500 | 37,246 | 40,000 | 17,500 | 77.8% |
| Property Taxes | | | | | | |
| CURRENT/LIBRARY | 15,025,163 | 14,935,000 | 15,081,363 | 15,310,000 | 375,000 | 2.5% |
| NON-CURRENT/LIBRARY | 209 | - | 78 | - | - | - |
| Property Taxes Total | 15,025,372 | 14,935,000 | 15,081,441 | 15,310,000 | 375,000 | 2.5% |
| State Shared Taxes | | | | | | |
| PPRT | 132,137 | 100,000 | 239,460 | 160,776 | 60,776 | 60.8% |
| State Shared Taxes Total | 132,137 | 100,000 | 239,460 | 160,776 | 60,776 | 60.8% |
| Revenue Total | 15,644,568 | 15,555,273 | 15,810,999 | 15,907,000 | 351,727 | 2.3% |
| Expense | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 8,255,180 | 8,458,414 | 7,946,730 | 8,736,416 | 278,002 | 3.3% |
| OVERTIME PAY | 1,124 | 8,300 | 1,472 | - | (8,300) | -100.0% |
| Salaries & Wages Total | 8,256,304 | 8,466,714 | 7,948,202 | 8,736,416 | 269,702 | 3.2% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 67,493 | 75,460 | 67,269 | 72,843 | (2,617) | -3.5% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 7,734 | 9,960 | 6,722 | 8,330 | (1,630) | -16.4% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 1,164,992 | 1,237,925 | 1,214,084 | 1,230,180 | (7,745) | -0.6% |
| EMPLOYER CONTRIBUTIONS/UNEMPL | 23,188 | 23,800 | 22,120 | 23,600 | (200) | -0.8% |
| EMPLOYER CONTRIBUTIONS/WCOMP | 18,540 | 28,000 | - | 25,000 | (3,000) | -10.7% |
| IMRF | 935,702 | 921,967 | 890,611 | 760,068 | (161,899) | -17.6% |
| MEDICARE | 114,391 | 118,417 | 109,564 | 122,310 | 3,893 | 3.3% |
| SOCIAL SECURITY | 489,121 | 507,504 | 468,477 | 524,185 | 16,681 | 3.3% |
| Benefits & Related Total | 2,821,162 | 2,923,033 | 2,778,847 | 2,766,516 | (156,517) | -5.4% |
| Capital Outlay | | | | | | |
| BUILDING IMPROVEMENTS | 12,904 | 24,000 | 6,613 | 100,000 | 76,000 | 316.7% |
| TECHNOLOGY | 101,746 | 237,000 | 92,603 | 265,000 | 28,000 | 11.8% |

City of Naperville
2022 Budget
Library Fund
Revenues and Expenses

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---------------------------------|-------------------|-------------------|--------------------|-------------------|-----------------|---------------|
| VEHICLES AND EQUIPMENT | 46,495 | 10,000 | 12,695 | 17,000 | 7,000 | 70.0% |
| Capital Outlay Total | 161,145 | 271,000 | 111,911 | 382,000 | 111,000 | 41.0% |
| Insurance Benefits | | | | | | |
| PREMIUMS/GENERAL LIABILITY | 63,581 | 60,000 | 44,216 | 72,000 | 12,000 | 20.0% |
| Insurance Benefits Total | 63,581 | 60,000 | 44,216 | 72,000 | 12,000 | 20.0% |
| Interfund TF (Exp) | | | | | | |
| TRANSFER OUT | 432,040 | 102,459 | 102,456 | 108,000 | 5,541 | 5.4% |
| Interfund TF (Exp) Total | 432,040 | 102,459 | 102,456 | 108,000 | 5,541 | 5.4% |
| Purchased Items | | | | | | |
| BOOKS AND PUBLICATIONS | 2,526,487 | 2,500,000 | 2,162,839 | 2,500,000 | - | 0.0% |
| CUSTODIAL SUPPLIES | 81,475 | 60,000 | 55,997 | 60,000 | - | 0.0% |
| ELECTRIC | 282,141 | 335,000 | 278,126 | 313,000 | (22,000) | -6.6% |
| INTERNET | 86,112 | 62,000 | 63,289 | 71,600 | 9,600 | 15.5% |
| LUBRICANTS AND FLUIDS | - | 2,000 | 5,569 | 2,000 | - | 0.0% |
| NATURAL GAS | 21,193 | 29,500 | 32,146 | 32,000 | 2,500 | 8.5% |
| OFFICE SUPPLIES | 42,634 | 55,503 | 43,973 | 55,468 | (35) | -0.1% |
| OPERATING SUPPLIES | 67,061 | 82,000 | 74,460 | 87,000 | 5,000 | 6.1% |
| TELEPHONE | 26,426 | 42,000 | 28,777 | 32,500 | (9,500) | -22.6% |
| WATER AND SEWER | 18,952 | 22,500 | 21,492 | 22,000 | (500) | -2.2% |
| Purchased Items Total | 3,152,481 | 3,190,503 | 2,766,668 | 3,175,568 | (14,935) | -0.5% |
| Purchased Services | | | | | | |
| ADMINISTRATIVE SERVICE FEES | 12,817 | 19,725 | 13,955 | 17,000 | (2,725) | -13.8% |
| BUILDING AND GROUNDS MAINT | 328,607 | 307,000 | 363,452 | 360,000 | 53,000 | 17.3% |
| EDUCATION AND TRAINING | 37,438 | 50,000 | 26,303 | 74,000 | 24,000 | 48.0% |
| EQUIPMENT MAINTENANCE | 158,305 | 165,000 | 167,204 | 187,000 | 22,000 | 13.3% |
| FINANCIAL SERVICE | 3,147 | 3,500 | 3,506 | 3,561 | 61 | 1.7% |
| HR SERVICE | 8,629 | 10,000 | 10,916 | 10,000 | - | 0.0% |
| LEGAL SERVICE | 17,515 | 6,000 | 3,175 | 6,000 | - | 0.0% |
| MILEAGE REIMBURSEMENT | 3,295 | 9,000 | 3,853 | 9,000 | - | 0.0% |
| OPERATIONAL SERVICE | 31,502 | 52,100 | 51,708 | 52,850 | 750 | 1.4% |
| OTHER EXPENSES | 7,555 | 61,000 | 47,410 | 92,250 | 31,250 | 51.2% |
| OTHER PROFESSIONAL SERVICE | 48,341 | 68,000 | 33,274 | 58,000 | (10,000) | -14.7% |
| POSTAGE AND DELIVERY | 1,163 | 2,000 | 1,092 | 1,200 | (800) | -40.0% |
| PRINTING SERVICE | 17,210 | 43,550 | 19,906 | 58,500 | 14,950 | 34.3% |
| RENTAL FEES | 680 | 2,000 | 912 | 26,000 | 24,000 | 1200.0% |
| SOFTWARE AND HARDWARE MAINT | 99,817 | 101,500 | 103,369 | 113,000 | 11,500 | 11.3% |
| TUITION REIMBURSEMENT | 1,500 | 3,000 | 1,500 | 10,000 | 7,000 | 233.3% |
| DUES/SUBSCRIPTIONS/LICENSES | 11,895 | 13,000 | 12,925 | 13,000 | - | 0.0% |
| Purchased Services Total | 789,416 | 916,375 | 864,461 | 1,091,361 | 174,986 | 19.1% |
| Expense Total | 15,676,129 | 15,930,084 | 14,616,761 | 16,331,861 | 401,777 | 2.5% |



Naperville Public Library Capital Reserve Fund

Fund Summary

The Naperville Public Library Capital Reserve Fund was established for unexpended balances from the Library’s operating budgets over many years. Expenditures are restricted by state statute to capital projects. The Library Board reviews the purpose of the fund annually, and details for planned expenditures are included in the total budget resolution passed by the Board of Trustees at its annual meeting.

Fund Revenues and Expenses by Category

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-----------------------|----------------|--------------|-----------------|--------------|----------------|---------------|
| Revenue | | | | | | |
| Interest & Investment | 4,954 | 2,559 | - | (600) | (3,159) | -123.4% |
| Interfund Transfer | 340,000 | - | - | - | - | - |
| Other Revenue | 1,497 | 2,600 | - | 2,600 | - | 0.0% |
| Revenue Total | 346,451 | 5,159 | - | 2,000 | (3,159) | -61.2% |

| | | | | | | |
|----------------------|----------------|----------------|--------------|----------------|----------------|---------------|
| Expense | | | | | | |
| Capital Outlay | 34,281 | 100,000 | 9,259 | 250,000 | 150,000 | 150.0% |
| Purchased Services | 404,657 | - | - | 50,000 | 50,000 | - |
| Expense Total | 438,938 | 100,000 | 9,259 | 300,000 | 200,000 | 200.0% |

City of Naperville
2022 Budget
Library Capital Reserve Fund
Revenues and Expenses

| | 2020 | 2021 | 2021 | 2022 | Change | Change |
|---|----------------|----------------|--------------|----------------|----------------|----------------|
| | Actual | Budget | Projection | Budget | (\$) | (%) |
| Revenue | | | | | | |
| Interest & Investment Income | | | | | | |
| GAIN/LOSS ON INVESTMENT | 5,288 | - | - | - | - | - |
| INTEREST ON INVESTMENTS | 22 | 2,697 | - | - | (2,697) | -100.0% |
| MONEY MANAGER FEES | (356) | (138) | - | (600) | (462) | 334.8% |
| Interest & Investment Income Total | 4,954 | 2,559 | - | (600) | (3,159) | -123.4% |
| Interfund TF (Rev) | | | | | | |
| CAPITAL TRANSFER | 340,000 | - | - | - | - | - |
| Interfund TF (Rev) Total | 340,000 | - | - | - | - | - |
| Other Revenue | | | | | | |
| SALE OF PROPERTY | 1,497 | 2,600 | - | 2,600 | - | 0.0% |
| Other Revenue Total | 1,497 | 2,600 | - | 2,600 | - | 0.0% |
| Revenue Total | 346,451 | 5,159 | - | 2,000 | (3,159) | -61.2% |
| Expense | | | | | | |
| Capital Outlay | | | | | | |
| BUILDING IMPROVEMENTS | 34,281 | 50,000 | 8,638 | 250,000 | 200,000 | 400.0% |
| TECHNOLOGY | - | 50,000 | 622 | - | (50,000) | -100.0% |
| Capital Outlay Total | 34,281 | 100,000 | 9,259 | 250,000 | 150,000 | 150.0% |
| Purchased Services | | | | | | |
| BUILDING AND GROUNDS MAINT | 404,657 | - | - | 50,000 | 50,000 | - |
| Purchased Services Total | 404,657 | - | - | 50,000 | 50,000 | - |
| Expense Total | 438,938 | 100,000 | 9,259 | 300,000 | 200,000 | 200.0% |



Naperville Public Library Gift/Memorial Fund

Fund Summary

The Naperville Public Library Gift/Memorial Fund was established to hold contributions of gifts and memorials to the Naperville Public Library. Gifts come from individuals, civic groups and businesses. The fund also holds all grants except the Per Capita Grant. Grants run on independent calendars and frequently bridge multiple years. Interest on investments from gifts is also retained in this account. Undesignated gifts can be held in reserve for major purchases and are not necessarily spent during the current fiscal year.

Fund Revenues and Expenses by Category

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-----------------------|----------------|----------------|--------------------|----------------|----------------|---------------|
| Revenue | | | | | | |
| Contributions | 23,990 | 4,100 | 5,761 | 4,100 | - | 0.0% |
| Interest & Investment | 2,330 | - | - | (100) | (100) | - |
| Revenue Total | 26,320 | 4,100 | 5,761 | 4,000 | (100) | -2.4% |

| | | | | | | |
|----------------------|--------------|--------------|---------------|--------------|----------|-------------|
| Expense | | | | | | |
| Capital Outlay | 6,331 | - | - | - | - | - |
| Purchased Items | 381 | 1,000 | 25,999 | 1,000 | - | 0.0% |
| Purchased Services | - | 3,000 | - | 3,000 | - | 0.0% |
| Expense Total | 6,712 | 4,000 | 25,999 | 4,000 | - | 0.0% |

City of Naperville
2022 Budget
Library Gift/Memorial Fund
Revenues and Expenses

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|----------------|----------------|--------------------|----------------|----------------|---------------|
| Revenue | | | | | | |
| Contributions | | | | | | |
| LIBRARY CONTRIBUTIONS | 23,990 | 4,100 | 5,761 | 4,100 | - | 0.0% |
| Contributions Total | 23,990 | 4,100 | 5,761 | 4,100 | - | 0.0% |
| Interest & Investment Income | | | | | | |
| GAIN/LOSS ON INVESTMENT | 2,337 | - | - | - | - | - |
| INTEREST ON INVESTMENTS | 10 | - | - | - | - | - |
| MONEY MANAGER FEES | (17) | - | - | (100) | (100) | - |
| Interest & Investment Income Total | 2,330 | - | - | (100) | (100) | - |
| Revenue Total | 26,320 | 4,100 | 5,761 | 4,000 | (100) | -2.4% |
| Expense | | | | | | |
| Capital Outlay | | | | | | |
| BUILDING IMPROVEMENTS | 6,331 | - | - | - | - | - |
| Capital Outlay Total | 6,331 | - | - | - | - | - |
| Purchased Items | | | | | | |
| BOOKS AND PUBLICATIONS | 200 | 1,000 | 23,825 | 1,000 | - | 0.0% |
| OPERATING SUPPLIES | 181 | - | 2,174 | - | - | - |
| Purchased Items Total | 381 | 1,000 | 25,999 | 1,000 | - | 0.0% |
| Purchased Services | | | | | | |
| OPERATIONAL SERVICE | - | 3,000 | - | 3,000 | - | 0.0% |
| Purchased Services Total | - | 3,000 | - | 3,000 | - | 0.0% |
| Expense Total | 6,712 | 4,000 | 25,999 | 4,000 | - | 0.0% |



Naper Settlement

Established as a museum by Caroline Martin Mitchell through a perpetual charitable trust in 1936 and operated via a public-private partnership between the City of Naperville and the Naperville Heritage Society since 1969, Naper Settlement’s mission is to document, preserve, and interpret the history of Naperville and connect visitors to Naperville’s history through engaging and unique educational experiences. Naper Settlement’s mission has evolved to include Naperville history through present day and to show how Naperville serves as a microcosm of the larger American context, sharing stories and educational programs that show how our story is intrinsically tied to the national narrative and the milestones that shaped our nation.

Naper Settlement plays a pivotal role; we help create personal and community identity, lay the groundwork for strong, resilient communities, serve as a catalyst for economic development, and help to create an engaged citizenry with critical thinkers and leaders. Within this framework is the opportunity to create a museum that encompasses the best of all disciplines and works to provide an understanding of the interconnectedness between history, culture, the arts, sciences, technology, reading, and math.

Service Priorities

- **Education:** Deliver educational programs for K-12 and serve as a leading *resource for lifelong learning* working in partnership with school districts and other formal and informal education institutions
- **Economic Development:** Serve as an *economic engine* for the City of Naperville and surrounding areas by using and promoting local businesses, encouraging “shop local,” and strengthening cultural tourism to promote Naperville as a cultural tourism destination
- **Preservation:** Be the repository of Naperville’s history and *community memory* through material culture, collections, and oral histories
- **Philanthropy:** Be a desirable investment for philanthropists, grantors, and foundations. Seek funding support of programmatic and capital needs from local, state, and national sources.
- **Administrative Best Practices:** Maintain and enhance *best management practices* in accordance with museum accreditation, municipal code requirements, and education and nonprofit standards

2022 BUDGET HIGHLIGHTS

- ✓ AGRICULTURAL CENTER & THRESHER HALL CONSTRUCTION COMPLETION
- ✓ \$120,000 IN REPAIRS TO BUILDINGS
- ✓ 27% INCREASE IN CAMP REVENUE YOY
- ✓ 25% INCREASE IN WEDDING RENTAL REVENUE YOY

Goals and Objectives

2021 Accomplishments

- Completed fundraising efforts for the construction of the Benck Family Agricultural Interpretative Center and the Herman and Anna Hageman Thresher Hall. Among the benchmarks was meeting a two-to-four match gift resulting in a private \$600,000 donation, as well as a grant from IDNR for \$704,000 and another from DCEO for \$765,000 for Innovation Gateway. The Settlement is completing two additional grants (state and federal) that if awarded will reach the fundraising goal to build Innovation Gateway in 2022 and 2023.
- Launched digital fieldtrips that allowed over 1,960 students to meet state-mandated curriculum during COVID virtual school mandates. In its first few months, the tours produced \$13,400 in additional revenue for the museum. The virtual tours can be used to compliment



Naper Settlement

onsite field trips and represent a complete unit of instruction that meets state and national standards in several metrics, including social emotional learning.

- Camp Naper offered 19 camps and a 93% booking rate. Actual revenue exceeded budgeted revenue by 49%. Annual favorites like STEM Camp, Civil War Camp, and Survive This Camp, combined with new offerings, resulted in 418 registrations, with about half of the participants from Naperville.
- 90% of the Settlement's first choice for Naper Nights food vendors went to Naperville businesses, thereby supporting local businesses. New rentals bring in more visitors to the City and downtown area, including Soul Fest, Sweet Pickin's Market, and the Story of Ram. Projected revenue for 2021 is \$147,000 with a projected attendance of 32,050 visitors.
- Naper Settlement's marketing department strengthened its partnerships with local community organizations and executed media sponsorships with Naperville Magazine and The Branch – Naperville Mom's Network which resulted in \$26,455 worth of discounted and in-kind advertising

2022 Goals

- **Capital Projects:** Complete the construction of the Agricultural Interpretive Center and Thresher Hall by summer 2022. Develop and implement strategies to raise funds for education, exhibit, and programming needs, including STEM adequate furnishings, supplies, and learning curriculum. Complete fundraising needs for the construction of Innovation Gateway and move into the construction phase by fall of 2022.
- **Grants:** Apply for two programmatic federal grants and close out three major grants:
 - Unvarnished: a National Leadership Grant from the Institute of Museum and Library Services (IMLS) in which Naper Settlement leads a consortium of six museums across the country to research and interpret segregation across the northern and western United States as evidenced through exclusionary real estate practices. The project will result in an online exhibit and curriculum launching in winter 2022.
 - Museums Empowered, an IMLS grant devoted to training Settlement staff
 - Facing Change, a grant sponsored by two multinational private foundations and administered by the American Alliance of Museums. Naper Settlement was selected to this by-invitation-only grant to explore and implement best Diversity, Equity, Inclusion, and Accessibility (DEIA) practices.
- **Exhibits & Programming:** Resume the aggressive schedule for long-term and rotating exhibits. This includes updating and reopening of the lower-level Pre-Emption House exhibit following its closure due to flooding. Develop and launch an on-site companion exhibit to the national launch of *Unvarnished* and a collaborative exhibit with photographer Wing Young Huie, who will work with local high school students and the museum curatorial team on photography as a medium to explore the meaning of identity and community. Expand the use of the virtual field trip educational platform. Expand camp offerings with an expected 27% increase over 2021. Offer 18 camps next summer through Camp Naper that feature five new camps. Plan for the return of Camp Hope in partnership with the Edward Cancer Center if health protocols allow.
- **Rentals:** Secure 11 large-scale rentals with approximately 44,500 in rental attendance for over \$97,000 in revenue. Projections for attendance are based on event applications submitted by the renters to the City of Naperville. Secure 55 wedding rentals of the Century Memorial Chapel and feature local vendors to generate approximately \$90,000 in revenue.
- **Marketing:** Utilizing targeted queries in Altru, increase annual email link clicks by 15% to 4,451 by executing better email segmentation which will ensure that visitors receive content



Naper Settlement

that is relevant to their interest and needs. Execute a dynamic video strategy that will increase the total video views on social media, YouTube, and NaperSettlement.org to 20,000 annual views. Partner with multiple Naper Settlement departments to create videos on events, exhibits, and educational programming.

Long-Term Objectives

- Develop and begin implementation of a new master plan that ensures a cohesive experience throughout the site
- Once Innovation Gateway and the Ag Center/Thresher Hall are completed, develop the programming, exhibits, and learning opportunities for the buildings. This includes raising funds for exhibits and lab equipment, as well as securing companies/experts in STEM-based and digital platform learning. Begin construction of the digital wall.
- Develop a comprehensive digitization plan for the collection to ensure that digital collections are accessible to the public in the future
- Continue to grow the rental revenue line in 2023 by increasing wedding rentals to 60 and large-scale rentals to 11, as well as pursuing corporate rentals/educational seminars that will use the space in the Ag Center and Innovation Gateway.
- Reduce the number of deferred maintenance projects. This will include repairs to the Chapel, roof replacement to Halfway House, gutter and downspout repairs to the Meeting House, and lawn repairs and restoration to the entire site
- Create a dynamic marketing and public relations campaign that will help introduce a new Naper Settlement experience to the public with the addition of the Agricultural Interpretive Center, Thresher Pavilion, and Innovation Gateway. This marketing and PR campaign will target the Chicagoland area, and the marketing team will evaluate local advertising opportunities, direct mail, and ways to strengthen the museum’s media relations around the new buildings. The comprehensive plan will also evaluate the rebranding of the logo and tagline.

Personnel

| FTE's | 2020 Actual | 2021 Budget | 2021 Estimate | 2022 Budget |
|-----------------------------------|--------------|--------------|---------------|--------------|
| Organizational Resources Division | 13 | 13 | 13.5 | 13.5 |
| Museum Services Division | 14.42 | 14.42 | 15.33 | 16.33 |
| Marketing & Development Division | 9.2 | 9.2 | 8.5 | 9 |
| Totals | 36.62 | 36.62 | 37.33 | 38.83 |



Naper Settlement

Fund Revenues by Source

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-----------------------|------------------|------------------|------------------|------------------|------------------|--------------|
| Charges for Service | 53,623 | 469,983 | 563,185 | 431,461 | (38,522) | -8.2% |
| Contributions | - | - | - | - | - | - |
| Grants | 39,260 | - | - | - | - | - |
| Interest & Investment | 12,067 | 26,103 | - | 444 | (25,659) | -98.3% |
| Property Taxes | 2,815,694 | 2,796,952 | 2,824,376 | 3,907,616 | 1,110,664 | 39.7% |
| Total | 2,920,644 | 3,293,038 | 3,387,561 | 4,339,521 | 1,046,483 | 31.8% |

Department Expenses by Category

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|--------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| Salaries & Wages | 2,099,381 | 2,007,875 | 2,222,558 | 2,405,468 | 397,593 | 19.8% |
| Benefits & Related | 661,214 | 792,191 | 760,100 | 856,078 | 63,887 | 8.1% |
| Capital Outlay | 293,649 | 2,681,829 | 254,052 | 2,827,460 | 145,631 | 5.4% |
| Interfund Transfer | 138,048 | 142,064 | 142,057 | 158,158 | 16,094 | 11.3% |
| Purchased Items | 158,201 | 201,226 | 193,311 | 201,286 | 60 | 0.0% |
| Purchased Services | 457,773 | 608,844 | 677,426 | 578,358 | (30,486) | -5.0% |
| Total | 3,808,266 | 6,434,029 | 4,249,505 | 7,026,808 | 592,779 | 9.2% |

Department Expense by Fund

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-----------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| Bond Fund | - | 2,553,670 | 50,815 | - | (2,553,670) | -100.0% |
| Capital Projects Fund | - | - | - | 2,715,080 | 2,715,080 | - |
| Naper Settlement Fund | 3,808,266 | 3,880,359 | 4,198,690 | 4,311,728 | 431,369 | 11.1% |
| Total | 3,808,266 | 6,434,029 | 4,249,505 | 7,026,808 | 592,779 | 9.2% |



NAPERVILLE HERITAGE SOCIETY

523 S. Webster Street
Naperville, IL
60540-6517
630.420.6010 Phone
630.305.4044 Fax

*Developers and
Administrators of
Naper Settlement
A History Museum*

MEMORANDUM

TO: Mayor Chirico and City Council

FROM: Naperville Heritage Society Board of Directors
Al Zucco, Chairman

DATE: November 23, 2021

SUBJECT: Request for CY22 Naper Settlement Operating Support

On behalf of Naper Settlement, the Naperville Heritage Society and Naper Settlement Museum Boards respectfully request the Council's consideration in granting \$3,907,616 to support the CY22 operations of the City's Museum complex.

Established as a museum by Caroline Martin Mitchell through a perpetual charitable trust in 1936 and operated via a public-private partnership between the City of Naperville and the Naperville Heritage Society since 1969, Naper Settlement's mission is to document, preserve, interpret the history of Naperville and connect visitors to Naperville's history through engaging and unique educational experiences. Today, Naper Settlement's mission has evolved to include Naperville history through present day and to show how Naperville serves as a microcosm of the larger American context, sharing stories and educational programs that show how our story is intrinsically tied to the national narrative and the milestones that shaped our nation.

Naper Settlement plays a pivotal role as leaders in informal education, as the institutional memory of our city and as a place to gather our community. Naper Settlement is key to creating personal and community identity, it lays the groundwork for strong, resilient communities, serves as a catalyst for economic development, and helps to create an engaged citizenry with critical thinkers and leaders. Within this framework Naper Settlement takes the opportunity to create a museum that encompasses the best of all disciplines and works to provide an understanding of the interconnectedness between history, culture, the arts, sciences, technology, reading and math.

The museum plays a vital role in who we are as a city and as a society, and we are honored to work with the city to meet the goals set out in the trust more than 83 years ago.

Respectfully,


Al Zucco
Chairman
Naperville Heritage Society

www.napersettlement.museum

City of Naperville
2022 Budget
Naper Settlement Fund
Revenues and Expenses

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|------------------|------------------|--------------------|------------------|------------------|---------------|
| Revenue | | | | | | |
| Charges for Service | | | | | | |
| GATE ADMISSIONS | 5,498 | 39,185 | 35,614 | 32,550 | (6,635) | -16.9% |
| OTHER | 1,853 | 143,189 | 340,990 | 97,648 | (45,541) | -31.8% |
| PUBLIC PROGRAMMING | 5,381 | 75,480 | 90,983 | 91,200 | 15,720 | 20.8% |
| SCHOOL SERVICES | 26,942 | 125,109 | 24,730 | 107,835 | (17,274) | -13.8% |
| TOURS | 835 | 15,200 | 3,794 | 12,008 | (3,192) | -21.0% |
| WEDDINGS | 13,114 | 71,820 | 67,075 | 90,220 | 18,400 | 25.6% |
| Charges for Service Total | 53,623 | 469,983 | 563,185 | 431,461 | (38,522) | -8.2% |
| Grants | | | | | | |
| FEDERAL GRANTS | 39,260 | - | - | - | - | - |
| Grants Total | 39,260 | - | - | - | - | - |
| Interest & Investment Income | | | | | | |
| GAIN/LOSS ON INVESTMENT | 12,849 | - | - | - | - | - |
| INTEREST ON INVESTMENTS | 53 | 27,483 | - | 375 | (27,108) | -98.6% |
| MONEY MANAGER FEES | (835) | (1,480) | - | (31) | 1,449 | -97.9% |
| OTHER INTEREST INCOME | - | 100 | - | 100 | - | 0.0% |
| Interest & Investment Income Total | 12,067 | 26,103 | - | 444 | (25,659) | -98.3% |
| Property Taxes | | | | | | |
| CURRENT/SETTLEMENT | 2,815,657 | 2,796,952 | 2,824,362 | 3,907,616 | 1,110,664 | 20.5% |
| NON-CURRENT/SETTLEMENT | 36 | - | 14 | - | - | - |
| Property Taxes Total | 2,815,694 | 2,796,952 | 2,824,376 | 3,907,616 | 573,228 | 20.5% |
| Revenue Total | 2,920,644 | 3,293,038 | 3,387,561 | 4,339,521 | 1,046,483 | 31.8% |
| Expense | | | | | | |
| Salaries & Wages | | | | | | |
| OTHER COMPENSATION | - | (316,089) | - | (100,759) | 215,330 | -68.1% |
| OVERTIME PAY | 169 | - | 417 | - | - | - |
| REGULAR PAY | 2,097,996 | 2,299,301 | 2,197,110 | 2,482,707 | 183,406 | 8.0% |
| TEMPORARY PAY | 1,216 | 24,663 | 25,032 | 23,520 | (1,143) | -4.6% |
| Salaries & Wages Total | 2,099,381 | 2,007,875 | 2,222,558 | 2,405,468 | 397,593 | 19.8% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 14,518 | 18,693 | 16,556 | 21,726 | 3,033 | 16.2% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 2,027 | 3,803 | 1,888 | 4,338 | 535 | 14.1% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 230,405 | 308,978 | 288,316 | 388,506 | 79,528 | 25.7% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 3,527 | 4,200 | 3,788 | 5,300 | 1,100 | 26.2% |
| EMPLOYER CONTRIBUTIONS/WCOMP | 25,404 | 29,261 | 29,256 | 32,110 | 2,849 | 9.7% |
| IMRF | 228,741 | 249,473 | 256,609 | 211,454 | (38,019) | -15.2% |
| MEDICARE | 29,931 | 33,698 | 31,026 | 36,514 | 2,816 | 8.4% |
| SOCIAL SECURITY | 126,660 | 144,086 | 132,661 | 156,130 | 12,044 | 8.4% |
| Benefits & Related Total | 661,214 | 792,191 | 760,100 | 856,078 | 63,887 | 8.1% |
| Capital Outlay | | | | | | |
| BUILDING IMPROVEMENTS | 133,130 | 128,159 | 197,814 | 112,380 | (15,779) | -12.3% |
| TECHNOLOGY | 160,519 | - | 5,423 | - | - | - |
| Capital Outlay Total | 293,649 | 128,159 | 203,238 | 112,380 | (15,779) | -12.3% |
| Interfund TF (Exp) | | | | | | |
| TRANSFER OUT | 138,048 | 142,064 | 142,057 | 158,158 | 16,094 | 11.3% |
| Interfund TF (Exp) Total | 138,048 | 142,064 | 142,057 | 158,158 | 16,094 | 11.3% |
| Purchased Items | | | | | | |
| BOOKS AND PUBLICATIONS | 31 | 100 | 37 | - | (100) | -100.0% |
| ELECTRIC | 59,074 | 61,400 | 67,467 | 66,300 | 4,900 | 8.0% |
| INTERNET | 2,050 | 2,000 | 1,038 | 650 | (1,350) | -67.5% |
| NATURAL GAS | 17,991 | 23,869 | 33,194 | 25,946 | 2,077 | 8.7% |
| OFFICE SUPPLIES | 3,297 | 8,000 | 6,616 | 8,000 | - | 0.0% |

**City of Naperville
2022 Budget
Naper Settlement Fund
Revenues and Expenses**

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---------------------------------|------------------|------------------|--------------------|------------------|-----------------|---------------|
| OPERATING SUPPLIES | 51,676 | 84,150 | 68,173 | 75,661 | (8,489) | -10.1% |
| TECHNOLOGY HARDWARE | 11,341 | 10,050 | 8,709 | 16,672 | 6,622 | 65.9% |
| WATER AND SEWER | 12,742 | 20,157 | 14,562 | 21,257 | 1,100 | 5.5% |
| Purchased Items Total | 158,201 | 209,726 | 199,796 | 214,486 | 4,760 | 2.3% |
| Purchased Services | | | | | | |
| ADVERTISING AND MARKETING | 37,396 | 68,133 | 68,920 | 52,668 | (15,465) | -22.7% |
| BUILDING AND GROUNDS MAINT | 125,570 | 139,328 | 173,302 | 143,523 | 4,195 | 3.0% |
| EDUCATION AND TRAINING | 3,623 | 8,341 | 2,770 | 8,341 | - | 0.0% |
| HR SERVICE | 935 | 3,660 | 667 | 696 | (2,964) | -81.0% |
| OTHER EXPENSES | 111 | 700 | 666 | 700 | - | 0.0% |
| OTHER PROFESSIONAL SERVICE | 214,337 | 247,732 | 306,931 | 240,719 | (7,013) | -2.8% |
| POSTAGE AND DELIVERY | 13,553 | 25,100 | 15,863 | 31,500 | 6,400 | 25.5% |
| PRINTING SERVICE | 22,048 | 56,310 | 43,688 | 57,122 | 812 | 1.4% |
| SOFTWARE AND HARDWARE MAINT | 33,134 | 51,760 | 57,429 | 37,121 | (14,639) | -28.3% |
| DUES/SUBSCRIPTIONS/LICENSES | 7,066 | 7,780 | 7,190 | 5,968 | (1,812) | -23.3% |
| Purchased Services Total | 457,773 | 608,844 | 677,426 | 578,358 | (30,486) | -5.0% |
| Expense Total | 3,808,266 | 3,888,859 | 4,205,176 | 4,324,928 | 436,069 | 11.2% |



E-911 Surcharge Fund

Fund Summary

In November 1992, Naperville residents approved a binding referendum (Ordinance 92-231) that established a monthly surcharge on billed subscribers of network connections provided by telecommunication carriers to fund an Enhanced 911 system. The fee of \$0.50 was established in 1992. The surcharge was increased by \$0.50 in 2005 and by an additional \$0.50 in 2017. The total charge is now \$1.50 per month. The fund occasionally receives revenues through state grants for wireless connections. The E-911 Surcharge Fund was created to receive all surcharges and other monies paid or collected to fund the operation of the E-911 system.

Fund Revenues and Expenses by Category

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|------------------------|------------------|------------------|--------------------|------------------|----------------|---------------|
| Revenue | | | | | | |
| Interest & Investments | 29,451 | 9,945 | - | 11,119 | 1,174 | 11.8% |
| State Shared Taxes | 3,187,869 | 2,900,000 | 2,774,970 | 3,125,000 | 225,000 | 7.8% |
| Revenue Total | 3,217,320 | 2,909,945 | 2,774,970 | 3,136,119 | 226,174 | 7.8% |

| | | | | | | |
|----------------------|------------------|------------------|------------------|------------------|----------|-------------|
| Expense | | | | | | |
| Interfund Transfer | 3,053,547 | 2,900,000 | 2,711,672 | 2,900,000 | - | 0.0% |
| Expense Total | 3,053,547 | 2,900,000 | 2,711,672 | 2,900,000 | - | 0.0% |

**City of Naperville
2022 Budget
E-911 Surcharge Fund
Revenues and Expenses**

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|------------------|------------------|--------------------|------------------|----------------|---------------|
| Revenue | | | | | | |
| Interest & Investment Income | | | | | | |
| GAIN/LOSS ON INVESTMENT | 29,329 | - | - | - | - | - |
| INTEREST ON INVESTMENTS | 121 | 10,481 | - | 11,119 | 638 | 6.1% |
| MONEY MANAGER FEES | - | (536) | - | - | 536 | -100.0% |
| Interest & Investment Income Total | 29,451 | 9,945 | - | 11,119 | 1,174 | 11.8% |
| State Shared Taxes | | | | | | |
| E911 SURCHARGE | 3,187,869 | 2,900,000 | 2,774,970 | 3,125,000 | 225,000 | 7.8% |
| State Shared Taxes Total | 3,187,869 | 2,900,000 | 2,774,970 | 3,125,000 | 225,000 | 7.8% |
| Revenue Total | 3,217,320 | 2,909,945 | 2,774,970 | 3,136,119 | 226,174 | 7.8% |
| Expense | | | | | | |
| Interfund TF (Exp) | | | | | | |
| TRANSFER OUT | 3,053,547 | 2,900,000 | 2,711,672 | 2,900,000 | - | 0.0% |
| Interfund TF (Exp) Total | 3,053,547 | 2,900,000 | 2,711,672 | 2,900,000 | - | 0.0% |
| Expense Total | 3,053,547 | 2,900,000 | 2,711,672 | 2,900,000 | - | 0.0% |



ETSB Fund

Fund Summary

The Naperville Emergency Telephone Systems Board (ETSB) oversees Naperville's receipt and usage of E-911 surcharge funds. As of December 1, 2017, the board opted in with the City of Aurora and Village of North Aurora, since the City of Aurora provides 9-1-1 services on behalf of North Aurora.

With the inclusion of the City of Aurora and Village of North Aurora in Naperville's ETSB, a new fund was established. The E-911 surcharge fees, as well as other monies paid or collected to fund the operation of the E-911 system for the City of Aurora and Village of North Aurora, will be deposited into this fund and distributed to the City of Aurora. Because funds are earned by and due to the City of Aurora, there will not be an impact on Naperville's General Fund.

Fund Revenues and Expenses by Category

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-----------------------|------------------|------------------|--------------------|------------------|----------------|---------------|
| Revenue | | | | | | |
| Grants | - | - | - | - | - | - |
| Interest & Investment | 61,688 | 8,894 | - | 6,302 | (2,592) | -29.1% |
| State Shared Taxes | 2,383,384 | 2,300,000 | 2,132,162 | 2,400,000 | 100,000 | 4.3% |
| Revenue Total | 2,445,071 | 2,308,894 | 2,132,162 | 2,406,302 | 97,408 | 4.2% |

| | | | | | | |
|------------------------|------------------|------------------|------------------|------------------|----------------|--------------|
| Expense | | | | | | |
| Grants & Contributions | 4,796,653 | 2,300,000 | 2,300,192 | 2,800,000 | 500,000 | 21.7% |
| Expense Total | 4,796,653 | 2,300,000 | 2,300,192 | 2,800,000 | 500,000 | 21.7% |

City of Naperville
2022 Budget
ETSB Fund
Revenues and Expenses

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|------------------|------------------|--------------------|------------------|----------------|---------------|
| Revenue | | | | | | |
| Grants | | | | | | |
| STATE GRANTS | - | - | - | - | - | - |
| Grants Total | - | - | - | - | - | - |
| Interest & Investment Income | | | | | | |
| GAIN/LOSS ON INVESTMENT | 61,433 | - | - | - | - | - |
| INTEREST ON INVESTMENTS | 254 | 9,373 | - | 6,867 | (2,506) | -26.7% |
| MONEY MANAGER FEES | - | (479) | - | (565) | (86) | 18.0% |
| Interest & Investment Income Total | 61,688 | 8,894 | - | 6,302 | (2,592) | -29.1% |
| State Shared Taxes | | | | | | |
| E911 SURCHARGE | 2,383,384 | 2,300,000 | 2,132,162 | 2,400,000 | 100,000 | 4.3% |
| State Shared Taxes Total | 2,383,384 | 2,300,000 | 2,132,162 | 2,400,000 | 100,000 | 4.3% |
| Revenue Total | 2,445,071 | 2,308,894 | 2,132,162 | 2,406,302 | 97,408 | 4.2% |
| Expense | | | | | | |
| Grants & Contributions | | | | | | |
| CONTRIBUTION TO OTHER ENTITIES | 4,796,653 | 2,300,000 | 2,300,192 | 2,800,000 | 500,000 | 21.7% |
| Grants & Contributions Total | 4,796,653 | 2,300,000 | 2,300,192 | 2,800,000 | 500,000 | 21.7% |
| Expense Total | 4,796,653 | 2,300,000 | 2,300,192 | 2,800,000 | 500,000 | 21.7% |



State Forfeiture Fund

Fund Summary

The state seizure fund was established to account for the equitable proceeds received as the result of the Naperville Police Department's participation in state investigations.

Fund Summary by Category

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-----------------------|---------------|----------------|-----------------|----------------|----------------|--------------|
| Revenue | | | | | | |
| Interest & Investment | 24,121 | 9,614 | - | 5,472 | (4,142) | -43.1% |
| Other Revenue | 40,496 | 181,500 | 51,859 | 181,500 | - | 0.0% |
| Revenue Total | 64,617 | 191,114 | 51,859 | 186,972 | (4,142) | -2.2% |

| | | | | | | |
|------------------------|---------------|----------------|---------------|----------------|----------|-------------|
| Expense | | | | | | |
| Grants & Contributions | - | 6,000 | - | 6,000 | - | - |
| Interfund Transfer | 2,105 | 25,000 | 6,749 | 25,000 | - | 0.0% |
| Purchased Items | 17,409 | 100,000 | 30,391 | 100,000 | - | 0.0% |
| Purchased Services | 48,228 | 50,500 | 7,724 | 50,500 | - | 0.0% |
| Expense Total | 67,742 | 181,500 | 44,864 | 181,500 | - | 0.0% |

City of Naperville
2022 Budget
State Drug Forfeiture Fund
Revenues and Expenses

| | 2020 | 2021 | 2021 | 2022 | Change | Change |
|---|---------------|----------------|---------------|----------------|----------------|---------------|
| | Actual | Budget | Projection | Budget | (\$) | (%) |
| Revenue | | | | | | |
| Interest & Investment Income | | | | | | |
| GAIN/LOSS ON INVESTMENT | 24,403 | - | - | - | - | - |
| INTEREST ON INVESTMENTS | 101 | 10,161 | - | 6,386 | (3,775) | -37.2% |
| MONEY MANAGER FEES | (383) | (547) | - | (914) | (367) | 67.1% |
| Interest & Investment Income Total | 24,121 | 9,614 | - | 5,472 | (4,142) | -43.1% |
| Other Revenue | | | | | | |
| FORFEITURE REVENUES | 40,496 | 181,500 | 51,859 | 181,500 | - | 0.0% |
| Other Revenue Total | 40,496 | 181,500 | 51,859 | 181,500 | - | 0.0% |
| Revenue Total | 64,617 | 191,114 | 51,859 | 186,972 | (4,142) | -2.2% |
| Expense | | | | | | |
| Grants & Contributions | | | | | | |
| CONTRIBUTION TO OTHER ENTITIES | - | 6,000 | - | 6,000 | - | 0.0% |
| Grants & Contributions Total | - | 6,000 | - | 6,000 | - | 0.0% |
| Interfund TF (Exp) | | | | | | |
| TRANSFER OUT | 2,105 | 25,000 | 6,749 | 25,000 | - | 0.0% |
| Interfund TF (Exp) Total | 2,105 | 25,000 | 6,749 | 25,000 | - | 0.0% |
| Purchased Items | | | | | | |
| OPERATING SUPPLIES | 10,912 | 75,000 | 22,484 | 75,000 | - | 0.0% |
| OTHER UTILITIES | - | 25,000 | 1,883 | - | (25,000) | -100.0% |
| TELEPHONE | 6,498 | - | 6,025 | 25,000 | 25,000 | - |
| Purchased Items Total | 17,409 | 100,000 | 30,391 | 100,000 | - | 0.0% |
| Purchased Services | | | | | | |
| ADMINISTRATIVE SERVICE FEES | 624 | 500 | 610 | 500 | - | 0.0% |
| EDUCATION AND TRAINING | 42,650 | 30,000 | - | 30,000 | - | 0.0% |
| EQUIPMENT MAINTENANCE | - | 5,000 | 651 | 5,000 | - | 0.0% |
| OTHER PROFESSIONAL SERVICE | 4,953 | 15,000 | 6,463 | 15,000 | - | 0.0% |
| Purchased Services Total | 48,228 | 50,500 | 7,724 | 50,500 | - | 0.0% |
| Expense Total | 67,742 | 181,500 | 44,864 | 181,500 | - | 0.0% |



Federal Forfeiture Fund

Fund Summary

The federal seizure fund was established to account for the equitable proceeds received as the result of the Naperville Police Department's participation in federal investigations.

Fund Revenues and Expenses by Category

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-----------------------|---------------|----------------|-----------------|----------------|----------------|--------------|
| Revenue | | | | | | |
| Interest & Investment | 31,153 | 10,786 | - | 7,760 | (3,026) | -28.1% |
| Other Revenue | 17,821 | 100,000 | 172,895 | 100,000 | - | 0.0% |
| Revenue Total | 48,975 | 110,786 | 172,895 | 107,760 | (3,026) | -2.7% |

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|------------------------|---------------|----------------|-----------------|----------------|-------------|-------------|
| Expense | | | | | | |
| Grants & Contributions | - | 3,000 | - | 3,000 | - | 0.0% |
| Purchased Items | 72,195 | 51,000 | 1,053 | 51,000 | - | 0.0% |
| Purchased Services | 2,981 | 46,000 | 11,325 | 46,000 | - | 0.0% |
| Expense Total | 75,176 | 100,000 | 12,378 | 100,000 | - | 0.0% |

City of Naperville
2022 Budget
Federal Drug Forfeiture Fund
Revenues and Expenses

| | 2020 | 2021 | 2021 | 2022 | Change | Change |
|---|---------------|----------------|----------------|----------------|----------------|---------------|
| | Actual | Budget | Projection | Budget | (\$) | (%) |
| Revenue | | | | | | |
| Interest & Investment Income | | | | | | |
| GAIN/LOSS ON INVESTMENT | 31,251 | - | - | - | - | - |
| INTEREST ON INVESTMENTS | 129 | 11,367 | - | 8,455 | (2,912) | -25.6% |
| MONEY MANAGER FEES | (227) | (581) | - | (695) | (114) | 19.6% |
| Interest & Investment Income Total | 31,153 | 10,786 | - | 7,760 | (3,026) | -28.1% |
| Other Revenue | | | | | | |
| FORFEITURE REVENUES | 17,821 | 100,000 | 172,895 | 100,000 | - | 0.0% |
| Other Revenue Total | 17,821 | 100,000 | 172,895 | 100,000 | - | 0.0% |
| Revenue Total | 48,975 | 110,786 | 172,895 | 107,760 | (3,026) | -2.7% |
| Expense | | | | | | |
| Grants & Contributions | | | | | | |
| CONTRIBUTION TO OTHER ENTITIES | - | 3,000 | - | 3,000 | - | 0.0% |
| Grants & Contributions Total | - | 3,000 | - | 3,000 | - | 0.0% |
| Purchased Items | | | | | | |
| OPERATING SUPPLIES | 72,195 | 44,000 | 525 | 44,000 | - | 0.0% |
| OTHER UTILITIES | - | 7,000 | 527 | 7,000 | - | 0.0% |
| Purchased Items Total | 72,195 | 51,000 | 1,053 | 51,000 | - | 0.0% |
| Purchased Services | | | | | | |
| EDUCATION AND TRAINING | - | 10,000 | 1,158 | 10,000 | - | 0.0% |
| EQUIPMENT MAINTENANCE | - | 25,000 | 3,255 | 25,000 | - | 0.0% |
| OTHER PROFESSIONAL SERVICE | 2,981 | 10,000 | 6,833 | 10,000 | - | 0.0% |
| DUES/SUBSCRIPTIONS/LICENSES | - | 1,000 | 79 | 1,000 | - | 0.0% |
| Purchased Services Total | 2,981 | 46,000 | 11,325 | 46,000 | - | 0.0% |
| Expense Total | 75,176 | 100,000 | 12,378 | 100,000 | - | 0.0% |



Foreign Fire Insurance Tax Fund

Fund Summary

The Foreign Fire Insurance Tax Fund was created to provide for the collection of a 2.0% tax on premiums of fire insurance policies written by foreign (out of state) fire insurance companies. Per Illinois State Statute, the City of Naperville created a Foreign Fire Insurance Tax Board. All members of the Naperville Fire Department are eligible to be elected as officers of the Foreign Fire Insurance Tax Board. Members, including a treasurer, make all needed rules and regulations concerning the board and management of money to be appropriated to the board. The board develops and maintains a listing of all appropriate expenditures. The treasurer receives appropriated funds from the City. All expenditures must be for maintenance, use, and benefit of the Naperville Fire Department. The Fire Chief has final approval on all expenditures.

Fund Revenues and Expenses by Category

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-----------------------|----------------|----------------|--------------------|----------------|----------------|---------------|
| Revenue | | | | | | |
| Contributions | 311,241 | 290,000 | - | 305,000 | 15,000 | 5.2% |
| Interest & Investment | 542 | - | - | - | - | - |
| Revenue Total | 311,784 | 290,000 | - | 305,000 | 15,000 | 5.2% |

| | | | | | | |
|----------------------|----------------|----------------|----------|----------------|---------------|--------------|
| Expense | | | | | | |
| Purchased Items | 327,790 | 275,500 | - | 315,000 | 39,500 | 14.3% |
| Expense Total | 327,790 | 275,500 | - | 315,000 | 39,500 | 14.3% |

**City of Naperville
2022 Budget
Foreign Fire Tax Fund
Revenues and Expenses**

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|----------------|----------------|--------------------|----------------|----------------|---------------|
| Revenue | | | | | | |
| Contributions | | | | | | |
| GOVERNMENT CONTRIBUTIONS | 311,241 | 290,000 | - | 305,000 | 15,000 | 5.2% |
| Contributions Total | 311,241 | 290,000 | - | 305,000 | 15,000 | 5.2% |
| Interest & Investment Income | | | | | | |
| OTHER INTEREST INCOME | 542 | - | - | - | - | - |
| Interest & Investment Income Total | 542 | - | - | - | - | - |
| Revenue Total | 311,784 | 290,000 | - | 305,000 | 15,000 | 5.2% |
| Expense | | | | | | |
| Purchased Items | | | | | | |
| OPERATING SUPPLIES | 327,790 | 275,500 | - | 315,000 | 39,500 | 14.3% |
| Purchased Items Total | 327,790 | 275,500 | - | 315,000 | 39,500 | 14.3% |
| Expense Total | 327,790 | 275,500 | - | 315,000 | 39,500 | 14.3% |



Food and Beverage Fund

Fund Summary

The Food and Beverage Fund records all revenues and expenses associated with a 1% citywide food and beverage tax. The fund was established in October 2016 as a replacement for the Culture Fund to improve transparency of the revenue sources and streamline transactions by reducing the number of annual interfund transfers. Revenues earned from the food and beverage tax are dispersed to five functions, including the Special Events and Cultural Amenities (SECA) grant program, the Naperville Police Pension Fund, Naperville Firefighters Pension Fund, Social Services Grant Program and Debt Service Fund.

Fund Revenues and Expenses by Category

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-----------------------|------------------|------------------|------------------|------------------|----------------|--------------|
| Revenue | | | | | | |
| Fees | 5,775 | 4,500 | 3,764 | 5,000 | 500 | 11.1% |
| Food & Beverage Tax | 3,311,002 | 4,055,315 | 4,480,718 | 4,561,555 | 506,240 | 12.5% |
| Interest & Investment | 50,548 | 13,262 | - | 13,486 | 224 | 1.7% |
| Revenue Total | 3,367,326 | 4,073,077 | 4,484,483 | 4,580,041 | 506,964 | 12.4% |

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|------------------------|------------------|------------------|------------------|------------------|---------------|-------------|
| Expense | | | | | | |
| Salaries & Wages | 86,478 | 506,473 | 283,883 | 65,822 | (440,651) | -87.0% |
| Benefits & Related | 1,082,312 | 1,042,972 | 1,041,857 | 1,159,840 | 116,868 | 11.2% |
| Grants & Contributions | 2,104,517 | 1,604,430 | 1,347,056 | 2,104,720 | 500,290 | 31.2% |
| Interfund Transfer | - | 590,380 | 590,380 | 500,000 | (90,380) | -15.3% |
| Purchased Items | 2,327 | 25,001 | 17,823 | - | (25,001) | -100.0% |
| Purchased Services | 295,845 | 296,622 | 315,725 | 300,133 | 3,511 | 1.2% |
| Expense Total | 3,571,479 | 4,065,878 | 3,596,725 | 4,130,515 | 64,637 | 1.6% |

Fund Expense by Department

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|--------------------|------------------|------------------|------------------|------------------|---------------|-------------|
| Community Services | 1,752,750 | 2,295,457 | 2,040,754 | 2,166,188 | (129,269) | -5.6% |
| Finance | 12,990 | - | 13,312 | - | - | - |
| Fire | 521,895 | 610,519 | 554,849 | 724,231 | 113,712 | 18.6% |
| Police | 541,687 | 765,853 | 652,952 | 850,276 | 84,423 | 11.0% |
| Public Works | 7,406 | 105,027 | 45,012 | 96,463 | (8,564) | -8.2% |
| TED | 734,751 | 289,022 | 289,846 | 293,357 | 4,335 | 1.5% |
| Total | 3,571,479 | 4,065,878 | 3,596,725 | 4,130,515 | 64,637 | 1.6% |



Food and Beverage Fund

Per City ordinance, 75% of the fund is allocated to the SECA grant program for cultural amenities, up to a maximum of \$1.9 million. In 2018, an ordinance was passed adding an escalator for the SECA portion, which allows an increase based on the lesser of a flat 2% or the consumer price index (CPI). A quarter of the revenues are split equally and contributed to the public safety pension funds as needed to allow the City to meet legally required funding obligations for the year. Any funds remaining once previously detailed restrictions are met are distributed for use in the City's Social Services Grant Program, up to a maximum of \$500,000. Any remaining revenue is used to reduce the City's long-term debt obligations. The 2022 budget reserves an estimated \$450,000 to replenish cash balance used in 2020.

| | 2022 Budget |
|--|---------------------|
| Police Pension (Additional Contribution) | \$ 570,194 |
| Fire Pension (Additional Contribution) | \$ 570,194 |
| Fund & Program Administration | \$ 92,050 |
| City Contributions | \$ 490,403 |
| Riverwalk Maintenance | \$ 183,334 |
| Children's Museum | \$ 150,000 |
| Carillon Maintenance | \$ 110,023 |
| SECA Grant Program | \$ 964,317 |
| Social Services Grant Program | \$ 500,000 |
| Debt Service | \$ 500,000 |
| Expense Total | \$ 4,130,515 |

City of Naperville
2022 Budget
Food and Beverage Fund
Revenues and Expenses

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|------------------|------------------|--------------------|------------------|------------------|----------------|
| Revenue | | | | | | |
| Fees | | | | | | |
| LATE PAYMENT FEE | 5,775 | 4,500 | 3,764 | 5,000 | 500 | 11.1% |
| Fees Total | 5,775 | 4,500 | 3,764 | 5,000 | 500 | 11.1% |
| Food & Beverage Tax | | | | | | |
| F&B/ADMINISTRATION | 27,320 | - | 2,298,436 | 4,561,555 | 4,561,555 | - |
| F&B/DEBT SERVICE | (0) | 590,380 | - | - | (590,380) | (1) |
| F&B/FIRE PENSION | 521,363 | 506,915 | 270,076 | - | (506,915) | (1) |
| F&B/POLICE PENSION | 530,279 | 506,915 | 270,076 | - | (506,915) | (1) |
| F&B/SECA | 1,823,807 | 1,951,105 | 1,642,130 | - | (1,951,105) | (1) |
| F&B/SOCIAL SERVICES | 408,233 | 500,000 | - | - | (500,000) | (1) |
| Food & Beverage Tax Total | 3,311,002 | 4,055,315 | 4,480,718 | 4,561,555 | 506,240 | 12.5% |
| Interest & Investment Income | | | | | | |
| GAIN/LOSS ON INVESTMENT | 50,887 | - | - | - | - | - |
| INTEREST ON INVESTMENTS | 211 | 13,977 | - | 14,694 | 717 | 0 |
| MONEY MANAGER FEES | (549) | (715) | - | (1,208) | (493) | 1 |
| Interest & Investment Income Total | 50,548 | 13,262 | - | 13,486 | 224 | 1.7% |
| Revenue Total | 3,367,326 | 4,073,077 | 4,484,483 | 4,580,041 | 506,964 | 12.4% |
| Expense | | | | | | |
| Salaries & Wages | | | | | | |
| OVERTIME PAY | 17,019 | 442,568 | 219,105 | - | (442,568) | -100.0% |
| REGULAR PAY | 69,459 | 63,905 | 64,779 | 65,822 | 1,917 | 3.0% |
| Salaries & Wages Total | 86,478 | 506,473 | 283,883 | 65,822 | (440,651) | -87.0% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 926 | 769 | 1,108 | 786 | 17 | 2.2% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 100 | 92 | 87 | 94 | 2 | 1.7% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 17,041 | 16,704 | 13,117 | 7,956 | (8,748) | -52.4% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 112 | 100 | 100 | 100 | (0) | -0.1% |
| FIRE PENSION | 521,363 | 506,915 | 506,915 | 570,194 | 63,279 | 12.5% |
| IMRF | 7,600 | 6,934 | 6,928 | 5,647 | (1,287) | -18.6% |
| MEDICARE | 927 | 861 | 2,934 | 923 | 62 | 7.2% |
| POLICE PENSION | 530,279 | 506,915 | 506,915 | 570,194 | 63,279 | 12.5% |
| SOCIAL SECURITY | 3,964 | 3,682 | 3,754 | 3,946 | 264 | 7.2% |
| Benefits & Related Total | 1,082,312 | 1,042,972 | 1,041,857 | 1,159,840 | 116,868 | 11.2% |
| Grants & Contributions | | | | | | |
| SECA GRANTS | 1,421,892 | 1,104,430 | 1,025,329 | 1,604,720 | 500,290 | 45.3% |
| SOCIAL SERVICE GRANTS | 682,625 | 500,000 | 321,727 | 500,000 | - | 0.0% |
| Grants & Contributions Total | 2,104,517 | 1,604,430 | 1,347,056 | 2,104,720 | 500,290 | 31.2% |
| Interfund TF (Exp) | | | | | | |
| TRANSFER OUT | - | 590,380 | 590,380 | 500,000 | (90,380) | -15.3% |
| Interfund TF (Exp) Total | - | 590,380 | 590,380 | 500,000 | (90,380) | -15.3% |
| Purchased Items | | | | | | |
| OPERATING SUPPLIES | 2,327 | 25,001 | 17,823 | - | (25,001) | -100.0% |
| Purchased Items Total | 2,327 | 25,001 | 17,823 | - | (25,001) | -100.0% |
| Purchased Services | | | | | | |
| ADMINISTRATIVE SERVICE FEES | 4,319 | - | 13,312 | - | - | - |
| BUILDING AND GROUNDS MAINT | 284,751 | 289,022 | 289,022 | 293,357 | 4,335 | 1.5% |
| SOFTWARE AND HARDWARE MAINT | 6,775 | 7,600 | 13,392 | 6,776 | (824) | -10.8% |
| Purchased Services Total | 295,845 | 296,622 | 315,725 | 300,133 | 3,511 | 1.2% |
| Expense Total | 3,571,479 | 4,065,878 | 3,596,725 | 4,130,515 | 64,637 | 1.6% |



Community Development Block Grant (CDBG) Fund

Fund Summary

The mission of the City of Naperville's annual Community Development Block Grant (CDBG) program is to maintain and improve the quality of life for low- and moderate-income residents by assessing housing conditions, providing services, and supporting local agencies. The CDBG program adopts and implements an annual action plan for the upcoming program year. The plan is adopted by the City Council each summer and approved by the United States Department of Housing and Urban Development (HUD).

Fund Revenues and Expenses by Category

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|----------------------|----------------|------------------|--------------------|----------------|------------------|---------------|
| Revenue | | | | | | |
| Grants | 578,071 | 1,233,723 | 1,117,423 | 557,688 | (676,035) | -54.8% |
| Revenue Total | 578,071 | 1,233,723 | 1,117,423 | 557,688 | (676,035) | -54.8% |

| | | | | | | |
|------------------------|----------------|------------------|------------------|----------------|------------------|---------------|
| Expense | | | | | | |
| Grants & Contributions | 568,822 | 1,233,723 | 1,710,044 | 557,688 | (676,035) | -54.8% |
| Expense Total | 568,822 | 1,233,723 | 1,710,044 | 557,688 | (676,035) | -54.8% |

City of Naperville
2022 Budget
Community Development Block Grant (CDBG) Fund
Revenues and Expenses

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|----------------|------------------|--------------------|----------------|------------------|---------------|
| Revenue | | | | | | |
| Grants | | | | | | |
| FEDERAL GRANTS | 578,071 | 1,233,723 | 1,117,423 | 557,688 | (676,035) | -54.8% |
| Grants Total | 578,071 | 1,233,723 | 1,117,423 | 557,688 | (676,035) | -54.8% |
| Revenue Total | 578,071 | 1,233,723 | 1,117,423 | 557,688 | (676,035) | -54.8% |
| Expense | | | | | | |
| Grants & Contributions | | | | | | |
| CDBG GRANT | 554,351 | - | 1,710,044 | 557,688 | 557,688 | - |
| CONTRIBUTION TO OTHER ENTITIES | 14,470 | 1,233,723 | - | - | (1,233,723) | -100.0% |
| Grants & Contributions Total | 568,822 | 1,233,723 | 1,710,044 | 557,688 | (676,035) | -54.8% |
| Expense Total | 568,822 | 1,233,723 | 1,710,044 | 557,688 | (676,035) | -54.8% |



Special Service Area 33 – Downtown Maintenance/Marketing

Fund Summary

The Department of Public Works (DPW) strives to enhance the downtown Naperville environment by providing the highest level of maintenance and support services for parking lots, parking decks, sidewalks, and landscaping. Originally established in 2006 as Special Service Area (SSA) 22, renewed in 2011 as SSA 24 and 2015 as SSA 26, the SSA for downtown maintenance was renewed as SSA 33 in 2020.

SSA 33 provides special municipal services to the designated area, including parking lot operations and maintenance; public parking garage maintenance; custodial services; sidewalk and parking lot snow removal; maintenance of landscaping, streetscape, and street lighting; holiday lighting on parkway trees and buildings; sidewalk maintenance, including brick paver repair; special directional signage; and capital improvements. Property owners cover one-third of the expense, with the City covering the remaining two-thirds.

In addition to maintenance efforts, the Downtown Naperville Alliance (DNA) markets the downtown through print, radio, direct mail, internet, and social media to expand the downtown customer base. The downtown merchants cover 100% of the expense. The DNA also provides administration of the downtown Naperville gift card program and training and merchant meetings, along with other services that promote business expansion and retention.

Service Priorities

- Provide timely and effective snow and ice removal services
- Provide effective and efficient custodial care of the downtown for businesses and visitors
- Provide for maintenance of public assets, including maintenance of City-managed parking decks; repair and sweeping of downtown streets, including brick pavers; repair of the downtown streetlight system; and landscaping maintenance, including flower plantings
- Provide cost effective and environmentally sensitive delivery of solid waste and recycling services to downtown businesses through the consolidated dumpster service
- Provide for installation and maintenance of holiday lighting in the downtown
- Provide installation of traffic control zones and support for special events



Special Service Area 33 – Downtown Maintenance/Marketing

Fund Revenue and Expenses by Category

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---------------------------|------------------|------------------|--------------------|------------------|----------------|---------------|
| Revenue | | | | | | |
| Fines | 34,746 | 60,000 | 31,189 | 60,000 | - | 0.0% |
| Interest & Investment | 76,558 | 18,449 | - | 18,185 | (264) | -1.4% |
| Interfund Transfer | 1,196,727 | 1,424,259 | 1,553,737 | 1,577,015 | 152,756 | 10.7% |
| Non-Bus. License & Permit | 5,590 | 10,000 | 7,707 | 10,000 | - | 0.0% |
| Property Taxes | 1,056,695 | 1,146,702 | 1,157,940 | 1,199,007 | 52,305 | 4.6% |
| Rents & Royalties | - | 10,225 | - | - | (10,225) | -100.0% |
| Revenue Total | 2,370,316 | 2,669,635 | 2,750,573 | 2,864,207 | 194,572 | 7.3% |

| Expense | | | | | | |
|----------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| Salaries & Wages | 502,579 | 694,367 | 585,679 | 722,089 | 27,722 | 4.0% |
| Benefits & Related | 155,252 | 214,601 | 198,978 | 226,101 | 11,500 | 5.4% |
| Capital Outlay | 287,460 | 100,000 | 100,000 | 214,100 | 114,100 | 114.1% |
| Interfund Transfer | 72,924 | 78,216 | 78,205 | 72,902 | (5,314) | -6.8% |
| Purchased Items | 156,449 | 320,450 | 251,288 | 291,110 | (29,340) | -9.2% |
| Purchased Services | 989,863 | 1,227,570 | 1,192,361 | 1,337,905 | 110,335 | 9.0% |
| Expense Total | 2,164,527 | 2,635,204 | 2,406,511 | 2,864,207 | 229,003 | 8.7% |

Fund Expenses by Department

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|--------------|------------------|------------------|--------------------|------------------|----------------|---------------|
| Finance | 16,892 | 26,678 | 25,318 | 815 | (25,863) | -96.9% |
| Police | 314,973 | 332,672 | 316,460 | 337,531 | 4,859 | 1.5% |
| Public Works | 1,677,487 | 2,175,854 | 1,964,733 | 2,389,361 | 213,507 | 9.8% |
| TED | 155,175 | 100,000 | 100,000 | 136,500 | 36,500 | 36.5% |
| Total | 2,164,527 | 2,635,204 | 2,406,511 | 2,864,207 | 229,003 | 8.7% |

City of Naperville
2022 Budget
Special Service Area 33 Fund
Revenues and Expenses

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|--|------------------|------------------|--------------------|------------------|-----------------|----------------|
| Revenue | | | | | | |
| Fines | | | | | | |
| PARKING FINES | 34,746 | 60,000 | 31,189 | 60,000 | - | 0.0% |
| Fines Total | 34,746 | 60,000 | 31,189 | 60,000 | - | 0.0% |
| Interest & Investment Income | | | | | | |
| GAIN/LOSS ON INVESTMENT | 76,907 | - | - | - | - | - |
| INTEREST ON INVESTMENTS | 318 | 19,444 | - | 19,814 | 370 | 1.9% |
| MONEY MANAGER FEES | (668) | (995) | - | (1,629) | (634) | 63.7% |
| Interest & Investment Income Total | 76,558 | 18,449 | - | 18,185 | (264) | -1.4% |
| Interfund TF (Rev) | | | | | | |
| OPERATIONAL TRANSFER | 1,196,727 | 1,424,259 | 1,553,737 | 1,577,015 | 152,756 | 10.7% |
| Interfund TF (Rev) Total | 1,196,727 | 1,424,259 | 1,553,737 | 1,577,015 | 152,756 | 10.7% |
| Non-Business License & Permit | | | | | | |
| CENTRAL BUSINESS DISTRICT | 5,590 | 10,000 | 7,707 | 10,000 | - | 0.0% |
| Non-Business License & Permit Total | 5,590 | 10,000 | 7,707 | 10,000 | - | 0.0% |
| Property Taxes | | | | | | |
| CURRENT/DOWNTOWN MAINT | 1,056,695 | 1,146,702 | 1,157,940 | 1,199,007 | 52,305 | 4.6% |
| Property Taxes Total | 1,056,695 | 1,146,702 | 1,157,940 | 1,199,007 | 52,305 | 4.6% |
| Rents & Royalties | | | | | | |
| LEASE INCOME | - | 10,225 | - | - | (10,225) | -100.0% |
| Rents & Royalties Total | - | 10,225 | - | - | (10,225) | -100.0% |
| Revenue Total | 2,370,316 | 2,669,635 | 2,750,573 | 2,864,207 | 194,572 | 7.3% |
| Expense | | | | | | |
| Salaries & Wages | | | | | | |
| OVERTIME PAY | 48,027 | 106,910 | 58,051 | 101,843 | (5,067) | -4.7% |
| REGULAR PAY | 414,041 | 529,217 | 527,628 | 557,846 | 28,629 | 5.4% |
| TEMPORARY PAY | 40,511 | 58,240 | - | 62,400 | 4,160 | 7.1% |
| Salaries & Wages Total | 502,579 | 694,367 | 585,679 | 722,089 | 27,722 | 4.0% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 4,763 | 5,820 | 5,762 | 6,471 | 651 | 11.2% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 547 | 682 | 615 | 729 | 47 | 6.9% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 80,693 | 104,905 | 106,396 | 123,442 | 18,537 | 17.7% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 585 | 586 | 571 | 710 | 124 | 21.2% |
| IMRF | 39,901 | 60,136 | 49,958 | 50,196 | (9,940) | -16.5% |
| MEDICARE | 6,853 | 9,340 | 8,185 | 9,786 | 446 | 4.8% |
| SOCIAL SECURITY | 21,910 | 33,133 | 27,492 | 34,767 | 1,634 | 4.9% |
| Benefits & Related Total | 155,252 | 214,601 | 198,978 | 226,101 | 11,500 | 5.4% |
| Capital Outlay | | | | | | |
| INFRASTRUCTURE | 171,841 | 100,000 | 100,000 | 136,500 | 36,500 | 36.5% |
| VEHICLES AND EQUIPMENT | 115,619 | - | - | 77,600 | 77,600 | - |
| Capital Outlay Total | 287,460 | 100,000 | 100,000 | 214,100 | 114,100 | 114.1% |
| Interfund TF (Exp) | | | | | | |
| TRANSFER OUT | 72,924 | 78,216 | 78,205 | 72,902 | (5,314) | -6.8% |
| Interfund TF (Exp) Total | 72,924 | 78,216 | 78,205 | 72,902 | (5,314) | -6.8% |
| Purchased Items | | | | | | |
| ELECTRIC | 122,806 | 154,600 | 117,897 | 151,215 | (3,385) | -2.2% |

City of Naperville
2022 Budget
Special Service Area 33 Fund
Revenues and Expenses

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---------------------------------|------------------|------------------|--------------------|------------------|-----------------|---------------|
| EQUIPMENT PARTS | 721 | - | - | - | - | - |
| INTERNET | 563 | - | 479 | - | - | - |
| OFFICE SUPPLIES | - | 250 | - | 250 | - | 0.0% |
| OPERATING SUPPLIES | 22,774 | 136,750 | 106,590 | 110,750 | (26,000) | -19.0% |
| SALT AND CHEMICALS | - | 28,000 | 14,045 | 28,000 | - | 0.0% |
| WATER AND SEWER | 9,585 | 850 | 12,277 | 895 | 45 | 5.3% |
| Purchased Items Total | 156,449 | 320,450 | 251,288 | 291,110 | (29,340) | -9.2% |
| Purchased Services | | | | | | |
| ADMINISTRATIVE SERVICE FEES | - | 1,950 | 132 | 1,950 | - | 0.0% |
| ADVERTISING AND MARKETING | 394,550 | 402,450 | 402,450 | 410,500 | 8,050 | 2.0% |
| BUILDING AND GROUNDS MAINT | 109,376 | 188,880 | 174,367 | 203,000 | 14,120 | 7.5% |
| EQUIPMENT MAINTENANCE | - | 1,000 | - | 1,000 | - | 0.0% |
| FINANCIAL SERVICE | 791 | 800 | 801 | 815 | 15 | 1.9% |
| LAUNDRY SERVICE | - | 1,500 | 146 | 1,500 | - | 0.0% |
| OPERATIONAL SERVICE | 481,197 | 619,250 | 606,347 | 707,400 | 88,150 | 14.2% |
| POSTAGE AND DELIVERY | (15) | - | - | - | - | - |
| REFUSE AND RECYCLING SERVICE | 3,197 | 10,240 | 7,193 | 10,240 | - | 0.0% |
| RENTAL FEES | 769 | 1,500 | 924 | 1,500 | - | 0.0% |
| Purchased Services Total | 989,863 | 1,227,570 | 1,192,361 | 1,337,905 | 110,335 | 9.0% |
| Expense Total | 2,164,527 | 2,635,204 | 2,406,511 | 2,864,207 | 229,003 | 8.7% |



Test Track Fund

Fund Summary

The Naperville Test Track is a public/private partnership between the City of Naperville, the Naperville Development Partnership, and the Naperville auto dealerships that comprise the Test Track Association. Located on a nine-acre site adjacent to many of Naperville’s dealerships, the Test Track provides a safe, controlled environment off City streets and out of neighborhoods where member dealers can demonstrate a vehicle’s features and benefits during test drives. This enhances the vehicle purchasing experience for potential customers, helps drive sales for the dealerships, and reduces the number of test drives that occur on neighborhood streets. The costs for operations and maintenance are shared by the member dealerships.

Fourteen member dealerships are part of the Test Track Association, including Continental Acura, Continental Audi, Continental Mazda, Chevrolet of Naperville, Toyota of Naperville, Lexus of Naperville, Gerald Nissan, Gerald Kia, Gerald Subaru, Mercedes Benz of Naperville, Woody Buick-GMC, Dodge of Naperville, Bill Jacobs Volkswagen, and Bill Jacobs Naperville.

Through September 2021, there have been 8,794 uses of the track, which is up from 6,445 uses through the same period in 2020. While usage is up from 2020, it is still over 50% below pre-pandemic usage levels.

Fund Revenues and Expenses by Category

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-----------------------|---------------|---------------|-----------------|---------------|-------------|-------------|
| Revenue | | | | | | |
| Charges for Service | 21,861 | 56,000 | 8,809 | 56,000 | - | 0.0% |
| Interest & Investment | - | - | - | 419 | 419 | - |
| Revenue Total | 21,861 | 56,000 | 8,809 | 56,419 | 419 | 0.7% |

| | | | | | | |
|----------------------|---------------|---------------|---------------|---------------|---------------|--------------|
| Expense | | | | | | |
| Purchased Items | 5,552 | 31,620 | 16,113 | 31,645 | 25 | 0.1% |
| Purchased Services | 13,367 | 24,595 | 17,825 | 35,000 | 10,405 | 42.3% |
| Expense Total | 18,919 | 56,215 | 33,938 | 66,645 | 10,430 | 18.6% |

City of Naperville
2022 Budget
Test Track Fund
Revenues and Expenses

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|----------------|----------------|--------------------|----------------|----------------|---------------|
| Revenue | | | | | | |
| Charges for Service | | | | | | |
| DEPARTMENT SERVICE CHARGES | 21,861 | 56,000 | 8,809 | 56,000 | - | 0.0% |
| Charges for Service Total | 21,861 | 56,000 | 8,809 | 56,000 | - | 0.0% |
| Interest & Investment Income | | | | | | |
| INTEREST ON INVESTMENTS | - | - | - | 457 | 457 | - |
| MONEY MANAGER FEES | - | - | - | (38) | (38) | - |
| Interest & Investment Income Total | - | - | - | 419 | 419 | - |
| Revenue Total | 21,861 | 56,000 | 8,809 | 56,419 | 419 | 0.7% |
| Expense | | | | | | |
| Purchased Items | | | | | | |
| ELECTRIC | 4,721 | 20,000 | 7,293 | 19,600 | (400) | -2.0% |
| INTERNET | - | 1,620 | - | 1,620 | - | 0.0% |
| OPERATING SUPPLIES | - | 1,500 | 151 | 1,500 | - | 0.0% |
| WATER AND SEWER | 831 | 8,500 | 8,669 | 8,925 | 425 | 5.0% |
| Purchased Items Total | 5,552 | 31,620 | 16,113 | 31,645 | 25 | 0.1% |
| Purchased Services | | | | | | |
| BUILDING AND GROUNDS MAINT | 3,397 | 8,395 | 10,634 | 9,000 | 605 | 7.2% |
| OPERATIONAL SERVICE | 7,705 | 14,000 | 4,926 | 23,700 | 9,700 | 69.3% |
| DUES/SUBSCRIPTIONS/LICENSES | 2,265 | 2,200 | 2,265 | 2,300 | 100 | 4.5% |
| Purchased Services Total | 13,367 | 24,595 | 17,825 | 35,000 | 10,405 | 42.3% |
| Expense Total | 18,919 | 56,215 | 33,938 | 66,645 | 10,430 | 18.6% |



Renewable Energy Fund

Fund Overview

The Renewable Energy Program supports the development of renewable energy projects in Illinois. The program provides Naperville residents and businesses the opportunity to support clean energy resources, such as solar and wind, by signing up to contribute an additional specified amount each month on their utility bills.

Renewable energy is electricity generated from natural resources that never deplete and do not release harmful pollution into the air. Naperville's Renewable Energy Program is comprised of 99% wind and 1% solar generated entirely within the State of Illinois. When customers enroll, clean energy from renewable resources are added to the Illinois electric grid. The electrons generated by the renewable energy are delivered to the local electric grid, meaning fewer fossil fuels are used. The additional charge to participants comes from the higher production costs of generating renewable energy over using fossil fuels.

In 2020, the Renewable Energy Program was revamped through input from the Naperville Environment and Sustainability Task Force (NEST), the Public Utilities Advisory Board (PUAB) and the City Council to increase its impact in the community. Through the program, nearly one megawatt of solar was added in 2021, most through solar panel installations on residents' homes. Weatherization rebates from the program partially funded 63 window replacements and 165 attic insulation upgrades in 2021, and through the program, the City will purchase renewable energy credits (RECs) that make the City 20% renewable by the end of 2021.

Fund Revenues and Expenses by Category

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|------------------------|----------------|----------------|-----------------|----------------|-----------------|--------------|
| Revenue | | | | | | |
| Electric Charges | 248,925 | 254,228 | 252,440 | 254,228 | - | 0.0% |
| Fees | 13,676 | - | 135,494 | - | - | - |
| Grants | 100,000 | - | - | - | - | - |
| Interest & Investments | 80,803 | 31,470 | - | 12,390 | (19,080) | -60.6% |
| Other Revenue | (479) | - | - | - | - | |
| Revenue Total | 442,926 | 285,698 | 387,933 | 266,618 | (19,080) | -6.7% |

| | | | | | | |
|------------------------|----------------|----------------|----------------|----------------|---------------|-------------|
| Expense | | | | | | |
| Grants & Contributions | 439,335 | 410,000 | 754,662 | 455,000 | 45,000 | 11.0% |
| Purchased Services | 187,150 | 196,500 | 65,234 | 190,000 | (6,500) | -3.3% |
| Expense Total | 626,485 | 606,500 | 819,896 | 645,000 | 38,500 | 6.3% |

City of Naperville
2022 Budget
Renewable Energy Fund
Revenues and Expenses

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|----------------|----------------|--------------------|----------------|-----------------|---------------|
| Revenue | | | | | | |
| Electric Charges | | | | | | |
| RESIDENTIAL/RENEWABLE ENERGY | 248,925 | 254,228 | 252,440 | 254,228 | - | 0.0% |
| Electric Charges Total | 248,925 | 254,228 | 252,440 | 254,228 | - | 0.0% |
| Fees | | | | | | |
| OTHER FEES | 13,676 | - | 135,494 | - | - | - |
| Fees Total | 13,676 | - | 135,494 | - | - | - |
| Grants | | | | | | |
| STATE GRANTS | 100,000 | - | - | - | - | - |
| Grants Total | 100,000 | - | - | - | - | - |
| Interest & Investment Income | | | | | | |
| GAIN/LOSS ON INVESTMENT | 81,554 | - | - | - | - | - |
| INTEREST ON INVESTMENTS | 338 | 33,167 | - | 13,500 | (19,667) | -59.3% |
| MONEY MANAGER FEES | (1,088) | (1,697) | - | (1,110) | 587 | -34.6% |
| Interest & Investment Income Total | 80,803 | 31,470 | - | 12,390 | (19,080) | -60.6% |
| Other Revenue | | | | | | |
| BAD DEBT | (479) | - | - | - | - | - |
| Other Revenue Total | (479) | - | - | - | - | - |
| Revenue Total | 442,926 | 285,698 | 387,933 | 266,618 | (19,080) | -6.7% |
| Expense | | | | | | |
| Grants & Contributions | | | | | | |
| RENEWABLE ENERGY GRANTS | 439,335 | 410,000 | 754,662 | 455,000 | 45,000 | 11.0% |
| Grants & Contributions Total | 439,335 | 410,000 | 754,662 | 455,000 | 45,000 | 11.0% |
| Purchased Services | | | | | | |
| OTHER PROFESSIONAL SERVICE | 187,150 | 196,500 | 65,234 | 190,000 | (6,500) | -3.3% |
| Purchased Services Total | 187,150 | 196,500 | 65,234 | 190,000 | (6,500) | -3.3% |
| Expense Total | 626,485 | 606,500 | 819,896 | 645,000 | 38,500 | 6.3% |



American Rescue Fund

Fund Summary

In March 2021, the American Rescue Plan Act (ARPA) was signed into law. This \$1.9 trillion coronavirus relief package included \$350 billion in direct assistance to state and local governments. These funds are intended to address the economic impacts of the coronavirus pandemic and lay the foundation for a strong recovery.

The Coronavirus Local Fiscal Recovery Fund (CLFRF), established under ARPA, serves as the funding source for local governments receiving ARPA funds. Eligible uses for these funds include: supporting the public health response; addressing negative economic impacts; premium pay for essential workers; investing in water, sewer, and broadband infrastructure; and replacing lost public sector revenue.

As a metropolitan city, Naperville received a direct allocation of \$13,308,689, which was determined through a Community Development Block Grant funding formula. The City received the first half of its allocation in May 2021 with the second half due in May 2022. All funds must be obligated by Dec. 31, 2024 and expended by Dec. 31, 2026.

Fund Revenues and Expenses by Category

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-----------------------|----------------|----------------|--------------------|------------------|------------------|---------------|
| Revenue | | | | | | |
| Grants | - | - | - | 6,654,345 | 6,654,345 | - |
| Interest & Investment | - | - | - | 91,607 | 91,607 | - |
| Revenue Total | - | - | - | 6,745,952 | 6,745,952 | - |

| | | | | | | |
|----------------------|---|---|---|---|---|---|
| Expense | | | | | | |
| Purchased Services | - | - | - | - | - | - |
| Expense Total | - | - | - | - | - | - |

**City of Naperville
2022 Budget
American Rescue Fund
Revenues and Expenses**

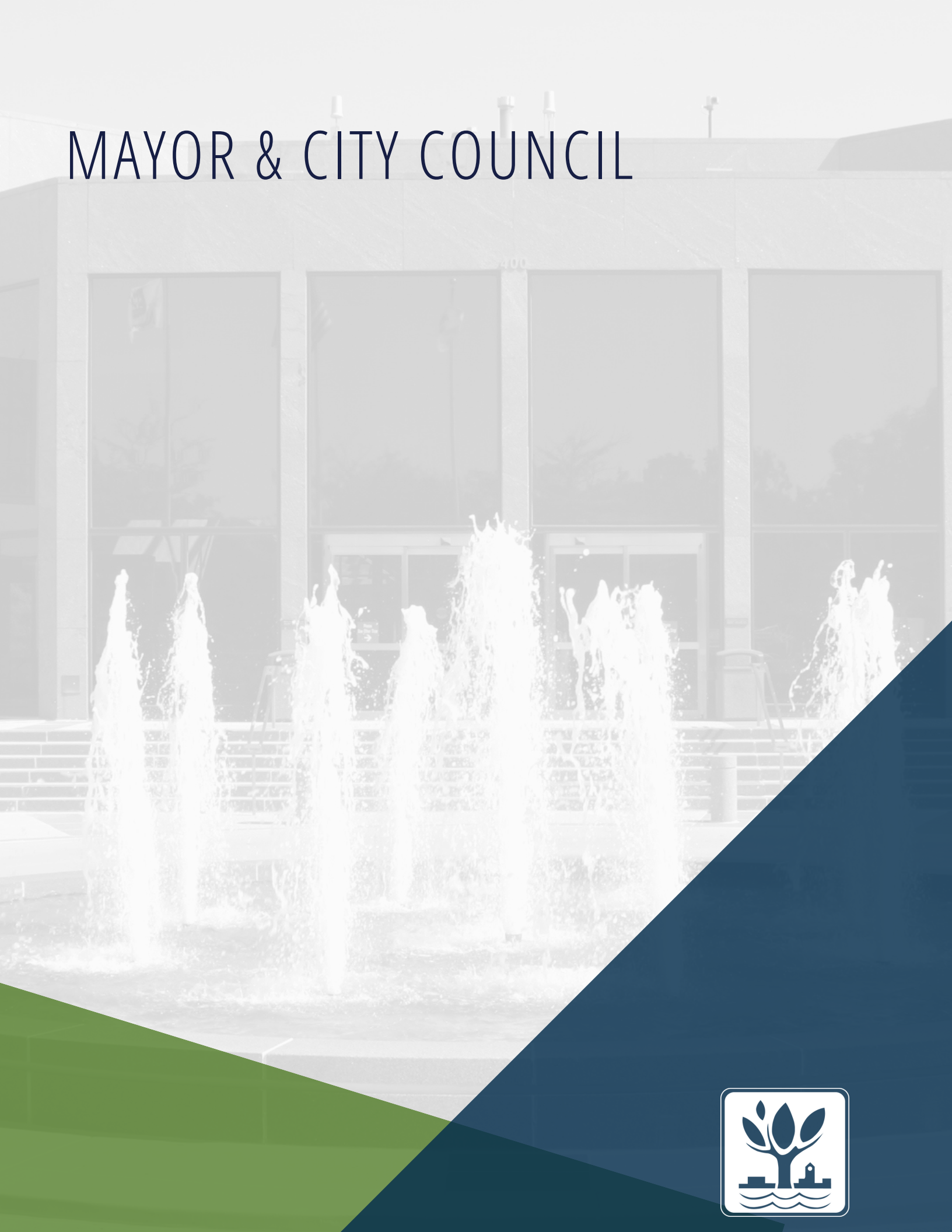
| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|----------------|----------------|--------------------|------------------|------------------|---------------|
| Revenue | | | | | | |
| Grants | | | | | | |
| FEDERAL GRANTS | - | - | - | 6,654,345 | 6,654,345 | - |
| Grants Total | - | - | - | 6,654,345 | 6,654,345 | - |
| Interest & Investment Income | | | | | | |
| INTEREST ON INVESTMENTS | - | - | - | 99,815 | 99,815 | - |
| MONEY MANAGER FEES | - | - | - | (8,208) | (8,208) | - |
| Interest & Investment Income Total | - | - | - | 91,607 | 91,607 | - |
| Revenue Total | - | - | - | 6,745,952 | 6,745,952 | - |

DEPARTMENT OPERATING BUDGETS OVERVIEW

CITY OF NAPERVILLE



MAYOR & CITY COUNCIL





Mayor and City Council

The Mayor and City Council are responsible for establishing City policy and providing direction to the City Manager. Specific duties of the City Council include approving the annual budget and Capital Improvement Program (CIP), approving expenditures and disbursements, and adopting ordinances and resolutions according to legal procedures. City officials are elected at-large and serve staggered four-year terms. The Mayor presides at both the City Council’s official meetings and workshop sessions. Additionally, the Mayor serves as Local Liquor and Tobacco Control Commissioner in accordance with the Illinois Liquor Code and Naperville Liquor and Tobacco Code. All expenses related to the Alcohol and Tobacco Commission fall under the Mayor and City Council budget. The department also oversees the City’s Sister Cities Commission.

Service Priorities

- Establish City policy and provide direction to the City Manager
- Adopt ordinances and resolutions according to legal procedures
- Represent the City at community functions and ceremonial occasions
- Appoint residents to advisory commissions and boards
- Advise the Liquor Commissioner on liquor and tobacco concepts, licensing matters, and liquor- and tobacco-based enforcement
- Investigate liquor and tobacco violations
- Recommend penalties pertaining to violations of the City’s Liquor and Tobacco Code and seek and retain legal services for the prosecution of violators
- Create opportunities for cultural exploration via Sister Cities Commission

2022 BUDGET HIGHLIGHTS

- ✓ CONTINUE ESTABLISHING POLICY TO GUIDE CITY STAFF
- ✓ FURTHER CITY PRIORITIES PLAN
- ✓ EVALUATE POLICIES AGAINST SUSTAINABILITY GOALS

Goals and Objectives

Each department’s goals and objectives are created with one or more of the City’s primary ends policies – economic development, high-performing government, financial stability, and public safety – in mind.

PRIMARY ENDS POLICY SUPPORTED

- ✓ ECONOMIC DEVELOPMENT
- ✓ HIGH-PERFORMING GOVERNMENT
- ✓ FINANCIAL STABILITY
- ✓ PUBLIC SAFETY

2021 Accomplishments

- Continued coordination with IDPH and DuPage and Will counties on COVID-19 pandemic
- Considered the City of Naperville Priority Plan to adopt strategic goals through 2023
- Oversaw the City’s coordinated response to the June 20 tornado
- Enhanced community outreach through weekly Facebook Live programming
- Organized the inaugural Hispanic Heritage Festival through the Sister Cities Commission and Foundation

2022 Goals

- Continue to advise the Liquor Commissioner on liquor and tobacco concepts, licensing matters, and liquor- and tobacco-based enforcement



Mayor and City Council

- Further the priorities identified in the City of Naperville Priority Plan
- Provide policy oversight and guidance on sustainability initiatives
- Provide appropriate policy guidance on existing assets, including City-owned land

Personnel

| FTEs | 2020 Actuals | 2021 Budget | 2021 Estimate | 2022 Budget |
|----------------------|--------------|--------------|---------------|--------------|
| Mayor & City Council | 11.00 | 11.00 | 11.00 | 11.00 |
| Total | 11.00 | 11.00 | 11.00 | 11.00 |

Department Expenses by Category

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|--------------------|----------------|----------------|-----------------|----------------|--------------|-------------|
| Salaries & Wages | 204,077 | 267,387 | 204,545 | 275,429 | 8,042 | 3.0% |
| Benefits & Related | 64,641 | 89,949 | 69,587 | 80,316 | (9,633) | -10.7% |
| Interfund Transfer | 12,360 | 12,950 | 12,948 | 15,827 | 2,877 | 22.2% |
| Purchased Items | 4,204 | 5,500 | 2,728 | 5,500 | - | 0.0% |
| Purchased Services | 28,807 | 44,310 | 31,457 | 44,310 | - | 0.0% |
| Total | 314,089 | 420,096 | 321,265 | 421,382 | 1,286 | 0.3% |

Department Expenses by Fund

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-----------------------|----------------|----------------|-----------------|----------------|--------------|-------------|
| Electric Utility Fund | 32,422 | 33,947 | 30,157 | 34,466 | 519 | 1.5% |
| General Fund | 257,269 | 360,324 | 269,258 | 360,874 | 550 | 0.2% |
| Water Utilities Fund | 24,397 | 25,825 | 21,850 | 26,042 | 217 | 0.8% |
| Total | 314,089 | 420,096 | 321,265 | 421,382 | 1,286 | 0.3% |

City of Naperville
2022 Budget
Office of the Mayor and City Council

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|----------------|----------------|--------------------|----------------|----------------|---------------|
| Administration | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 204,077 | 267,387 | 204,545 | 275,429 | 8,042 | 3.0% |
| Salaries & Wages Total | 204,077 | 267,387 | 204,545 | 275,429 | 8,042 | 3.0% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 1,923 | 2,446 | 2,115 | 2,117 | (329) | -13.4% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 246 | 293 | 152 | 183 | (110) | -37.6% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 38,256 | 49,952 | 41,953 | 41,953 | (7,999) | -16.0% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 106 | 200 | 164 | 668 | 468 | 233.7% |
| EMPLOYER CONTRIBUTIONS/WCOMP | 2,820 | 3,251 | 3,252 | 3,568 | 317 | 9.8% |
| IMRF | 6,979 | 14,387 | 7,188 | 11,603 | (2,784) | -19.4% |
| MEDICARE | 2,713 | 3,681 | 2,799 | 3,832 | 151 | 4.1% |
| SOCIAL SECURITY | 11,599 | 15,738 | 11,965 | 16,392 | 654 | 4.2% |
| Benefits & Related Total | 64,641 | 89,949 | 69,587 | 80,316 | (9,633) | -10.7% |
| Interfund TF (Exp) | | | | | | |
| TRANSFER OUT | 12,360 | 12,950 | 12,948 | 15,827 | 2,877 | 22.2% |
| Interfund TF (Exp) Total | 12,360 | 12,950 | 12,948 | 15,827 | 2,877 | 22.2% |
| Purchased Items | | | | | | |
| OFFICE SUPPLIES | 488 | 1,500 | 1,022 | 1,500 | - | 0.0% |
| OPERATING SUPPLIES | 150 | 950 | 244 | 950 | - | 0.0% |
| Purchased Items Total | 638 | 2,450 | 1,267 | 2,450 | - | 0.0% |
| Purchased Services | | | | | | |
| EDUCATION AND TRAINING | - | 4,000 | 210 | 4,000 | - | 0.0% |
| HR SERVICE | 1,763 | - | - | - | - | - |
| OTHER EXPENSES | 6,686 | 3,200 | 832 | 3,200 | - | 0.0% |
| POSTAGE AND DELIVERY | 185 | 100 | 143 | 100 | - | 0.0% |
| PRINTING SERVICE | 24 | 600 | 143 | 600 | - | 0.0% |
| DUES/SUBSCRIPTIONS/LICENSES | 11,562 | 11,360 | 28,158 | 11,360 | - | 0.0% |
| Purchased Services Total | 20,221 | 19,260 | 29,486 | 19,260 | - | 0.0% |
| Administration Total | 301,937 | 391,996 | 317,833 | 393,282 | 1,286 | 0.3% |
| Alcohol And Tobacco Commission | | | | | | |
| Purchased Items | | | | | | |
| OFFICE SUPPLIES | 90 | 250 | 63 | 250 | - | 0.0% |
| OPERATING SUPPLIES | 1,477 | 2,800 | 1,398 | 2,800 | - | 0.0% |
| Purchased Items Total | 1,567 | 3,050 | 1,461 | 3,050 | - | 0.0% |
| Purchased Services | | | | | | |
| EDUCATION AND TRAINING | 506 | 2,000 | 175 | 2,000 | - | 0.0% |
| LEGAL SERVICE | - | 3,200 | - | 3,200 | - | 0.0% |
| OPERATIONAL SERVICE | 6,558 | 14,000 | - | 14,000 | - | 0.0% |
| OTHER PROFESSIONAL SERVICE | 350 | 2,000 | - | 2,000 | - | 0.0% |
| POSTAGE AND DELIVERY | - | 500 | 1 | 500 | - | 0.0% |
| Purchased Services Total | 7,414 | 21,700 | 176 | 21,700 | - | 0.0% |
| Alcohol And Tobacco Commission Total | 8,981 | 24,750 | 1,637 | 24,750 | - | 0.0% |

City of Naperville
2022 Budget
Office of the Mayor and City Council

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---------------------------------------|----------------|----------------|--------------------|----------------|----------------|---------------|
| Sister Cities Commission | | | | | | |
| Purchased Items | | | | | | |
| OPERATING SUPPLIES | 1,999 | - | - | - | - | - |
| Purchased Items Total | 1,999 | - | - | - | - | - |
| Purchased Services | | | | | | |
| EDUCATION AND TRAINING | - | 1,200 | 400 | 1,200 | - | 0.0% |
| OPERATIONAL SERVICE | - | 800 | 1,335 | 800 | - | 0.0% |
| OTHER EXPENSES | 142 | - | - | - | - | - |
| POSTAGE AND DELIVERY | - | 50 | - | 50 | - | 0.0% |
| DUES/SUBSCRIPTIONS/LICENSES | 1,030 | 1,300 | 60 | 1,300 | - | 0.0% |
| Purchased Services Total | 1,172 | 3,350 | 1,795 | 3,350 | - | 0.0% |
| Sister Cities Commission Total | 3,171 | 3,350 | 1,795 | 3,350 | - | 0.0% |
| Expense Total | 314,089 | 420,096 | 321,265 | 421,382 | 1,286 | 0.3% |

CITY MANAGER'S OFFICE/ COMMUNICATIONS





City Manager's Office/Communications

The City Manager's Office supports the Mayor and City Council and oversees each operating department, including the Communications Division. The Communications Division acts as a liaison between residents, businesses, intergovernmental partners, internal departments, and other stakeholders. The division manages, maintain, and disseminates timely and accurate information, works with the media, produces educational materials, and connects with the community through outreach.

Service Priorities

- Provides support to the Mayor and City Council through oversight of the City's goals, management of the City Council agenda process, preparation of reports and recommendations, and providing timely and accurate responses to City Council issues
- Oversees operating departments by providing vision, guidance, and information necessary to make policy decisions, proactively prevent issues, recommend actions, and optimize service delivery
- Identifies and prioritizes legislative initiatives and directs lobbying efforts
- Provides reasonable assurance on the adequacy and validity of internal controls through review of operational activities
- Oversees safety training and the citywide safety team. Monitors safety performance and works with departments to continually improve organizational safety.
- Oversees data analytics initiatives and furthers the use of data in City decision-making
- Leads and maintains strategic, consistent, and timely City messaging externally and internally through use of Naper Notify, social media, the City's website, proactive media relations, the resident newsletter *Naperville Connected*, the employee newsletter *Core*, and the City's government access TV station

2022 BUDGET HIGHLIGHTS

- ✓ INCREASING FUNDS FOR LEGISLATIVE LOBBYING
- ✓ EARMARKING DOLLARS FOR DIVERSITY, EQUITY, AND INCLUSION EFFORTS

Goals and Objectives

Each department's goals and objectives are created with one or more of the City's primary ends policies – economic development, high-performing government, financial stability, and public safety – in mind.

PRIMARY ENDS POLICY SUPPORTED

- ✓ ECONOMIC DEVELOPMENT
- ✓ HIGH-PERFORMING GOVERNMENT
- ✓ FINANCIAL STABILITY
- ✓ PUBLIC SAFETY

2021 Accomplishments

- Oversaw the citywide response to COVID-19, including facilitating community vaccination events; overseeing operational and policy changes, including safety plans; and communicating timely messaging to reduce community spread and connect the City's workforce
- Facilitated City Council onboarding and orientation
- Onboarded the Diversity, Equity, and Inclusion (DEI) Manager and supported the development of the Human Rights and Fair Housing Commission. The DEI Manager



City Manager's Office/Communications

established relationships with local and regional organizations and partners, conducted listening sessions, and established the inaugural Youth INclusion Ambassadors group.

- Shared new safety equipment and policies among departments and developed a centralized prescription eyeglass program through the citywide safety committee
- Engaged local legislators on the Clean Energy Jobs Act bill
- Provided strategic communications support on several large initiatives, including COVID-19-related audio-visual upgrades to support online government board meetings, the June 20 tornado, and the public information function in the Police Department
- Led public outreach for the strategic planning process
- Worked with Human Resources on Police Chief recruitment

2022 Goals

- Engage in succession planning across the organization
- Evaluate scope, schedule, and resources to prioritize Information Technology initiatives
- Further the use of data in city decision-making, including sharing vehicle crash and injury data with all employees and expanding analysis of this data
- Advance DEI initiatives by partnering with external organizations and hosting a learning and networking event; analyzing City employee baseline data and gathering additional information through small employee group discussions and an organization-wide survey; and beginning review of recruitment, retention, employee engagement, and procurement policies
- Leverage internal citywide safe driving committee to develop new approaches to driver training
- Provide strategic communications support on a variety of upcoming projects, including sustainability outreach, the Downtown Streetscape Project, the Police Department's body-worn camera program, and the annual State of the City address

Long-Term Objectives

- Improve succession planning across the organization
- Further the City's DEI initiatives
- Provide strategic communications support on a variety of ongoing and upcoming initiatives, including the move to a new utility billing platform
- Improve access to and the use of data in community issues and City business

Personnel

| FTEs | 2020 Actuals | 2021 Budget | 2021 Estimate | 2022 Budget |
|-----------------------|--------------|--------------|---------------|--------------|
| City Manager's Office | 5.00 | 7.00 | 7.00 | 7.00 |
| Communications | 6.63 | 6.63 | 6.63 | 7.63 |
| Total | 11.63 | 13.63 | 13.63 | 14.63 |



City Manager's Office/Communications

Department Expenses by Category

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|--------------------|------------------|------------------|------------------|------------------|---------------|-------------|
| Salaries & Wages | 1,261,268 | 1,221,279 | 1,222,485 | 1,393,806 | 172,527 | 14.1% |
| Benefits & Related | 410,620 | 445,614 | 397,292 | 398,349 | (47,265) | -10.6% |
| Interfund Transfer | 19,776 | 20,719 | 20,724 | 25,322 | 4,603 | 22.2% |
| Purchased Items | 20,511 | 31,100 | 40,170 | 29,600 | (1,500) | -4.8% |
| Purchased Services | 286,417 | 426,130 | 335,366 | 380,707 | (45,423) | -10.7% |
| Total | 1,998,593 | 2,144,842 | 2,016,036 | 2,227,784 | 82,942 | 3.9% |

Department Expenses by Fund

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-----------------------|------------------|------------------|------------------|------------------|---------------|-------------|
| Electric Utility Fund | 298,874 | 224,861 | 188,394 | 267,669 | 42,808 | 19.0% |
| General Fund | 1,453,586 | 1,739,079 | 1,677,191 | 1,747,981 | 8,902 | 0.5% |
| Water Utilities Fund | 246,133 | 180,902 | 150,452 | 212,134 | 31,232 | 17.3% |
| Total | 1,998,593 | 2,144,842 | 2,016,036 | 2,227,784 | 82,942 | 3.9% |

City of Naperville
2022 Budget
Office of the City Manager

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-------------------------------------|------------------|------------------|--------------------|------------------|-----------------|---------------|
| Administration | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 672,960 | 602,489 | 638,064 | 661,904 | 59,415 | 9.9% |
| OVERTIME PAY | 264 | - | 634 | - | - | - |
| Salaries & Wages Total | 673,224 | 602,489 | 638,698 | 661,904 | 59,415 | 9.9% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 4,154 | 5,444 | 3,820 | 3,794 | (1,650) | -30.3% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 751 | 823 | 788 | 868 | 45 | 5.4% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 71,157 | 96,130 | 78,898 | 80,347 | (15,783) | -16.4% |
| EMPLOYER CONTRIBUTIONS/UNEMPLOY | 409 | 501 | 483 | 500 | (1) | -0.1% |
| EMPLOYER CONTRIBUTIONS/WCOMP | 4,236 | 4,877 | 4,872 | 5,352 | 475 | 9.7% |
| IMRF | 116,627 | 65,370 | 68,793 | 56,792 | (8,578) | -13.1% |
| MEDICARE | 7,870 | 8,368 | 8,896 | 9,296 | 928 | 11.1% |
| SOCIAL SECURITY | 25,939 | 28,540 | 32,416 | 32,231 | 3,691 | 12.9% |
| Benefits & Related Total | 231,143 | 210,053 | 198,965 | 189,180 | (20,873) | -9.9% |
| Interfund TF (Exp) | | | | | | |
| TRANSFER OUT | 19,776 | 20,719 | 20,724 | 25,322 | 4,603 | 22.2% |
| Interfund TF (Exp) Total | 19,776 | 20,719 | 20,724 | 25,322 | 4,603 | 22.2% |
| Purchased Items | | | | | | |
| OFFICE SUPPLIES | 71 | 800 | 269 | 800 | - | 0.0% |
| OPERATING SUPPLIES | 3 | 2,050 | 1,339 | 2,050 | - | 0.0% |
| Purchased Items Total | 74 | 2,850 | 1,608 | 2,850 | - | 0.0% |
| Purchased Services | | | | | | |
| EDUCATION AND TRAINING | 1,222 | 5,000 | 571 | 5,000 | - | 0.0% |
| OTHER EXPENSES | 1,033 | 27,000 | 3,992 | 27,000 | - | 0.0% |
| OTHER PROFESSIONAL SERVICE | 439 | 125,000 | 76,151 | 50,000 | (75,000) | -60.0% |
| POSTAGE AND DELIVERY | 3 | 50 | 8 | 50 | - | 0.0% |
| PRINTING SERVICE | - | 50 | 3 | 50 | - | 0.0% |
| SOFTWARE AND HARDWARE MAINT | 44,257 | 44,350 | 47,067 | 44,350 | - | 0.0% |
| DUES/SUBSCRIPTIONS/LICENSES | 37,791 | 40,200 | 36,365 | 56,977 | 16,777 | 41.7% |
| Purchased Services Total | 84,744 | 241,650 | 164,157 | 183,427 | (58,223) | -24.1% |
| Administration Total | 1,008,961 | 1,077,761 | 1,024,151 | 1,062,683 | (15,078) | -1.4% |

City of Naperville
2022 Budget
Office of the City Manager

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|----------------|----------------|--------------------|----------------|-----------------|---------------|
| Communications And Marketing | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 469,072 | 479,613 | 482,499 | 587,150 | 107,537 | 22.4% |
| OVERTIME PAY | 334 | - | 902 | - | - | - |
| Salaries & Wages Total | 469,406 | 479,613 | 483,401 | 587,150 | 107,537 | 22.4% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 4,352 | 5,424 | 4,730 | 4,759 | (665) | -12.3% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 578 | 622 | 586 | 649 | 27 | 4.3% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 56,416 | 78,293 | 61,225 | 61,763 | (16,530) | -21.1% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 626 | 701 | 694 | 700 | (1) | -0.1% |
| IMRF | 47,512 | 50,927 | 51,032 | 42,583 | (8,344) | -16.4% |
| MEDICARE | 6,111 | 6,651 | 6,780 | 6,957 | 306 | 4.6% |
| SOCIAL SECURITY | 26,132 | 28,439 | 28,991 | 29,744 | 1,305 | 4.6% |
| Benefits & Related Total | 141,727 | 171,057 | 154,039 | 147,155 | (23,902) | -14.0% |
| Purchased Items | | | | | | |
| OFFICE SUPPLIES | 80 | 500 | 131 | 500 | - | 0.0% |
| OPERATING SUPPLIES | - | - | - | 2,500 | 2,500 | - |
| TECHNOLOGY HARDWARE | 2,016 | - | - | - | - | - |
| Purchased Items Total | 2,095 | 500 | 131 | 3,000 | 2,500 | 500.0% |
| Purchased Services | | | | | | |
| EDUCATION AND TRAINING | 100 | 4,500 | 262 | 4,500 | - | 0.0% |
| EQUIPMENT MAINTENANCE | - | 500 | - | 500 | - | 0.0% |
| LEGAL SERVICE | 30,000 | - | - | - | - | - |
| OTHER EXPENSES | 1,032 | 600 | 492 | 600 | - | 0.0% |
| OTHER PROFESSIONAL SERVICE | 587 | 36,600 | 30,798 | 37,600 | 1,000 | 2.7% |
| POSTAGE AND DELIVERY | 1 | 500 | 108 | 500 | - | 0.0% |
| PRINTING SERVICE | - | 600 | 34 | 600 | - | 0.0% |
| SOFTWARE AND HARDWARE MAINT | 158,305 | 109,930 | 124,385 | 109,930 | - | 0.0% |
| DUES/SUBSCRIPTIONS/LICENSES | 1,062 | 2,150 | 695 | 2,150 | - | 0.0% |
| Purchased Services Total | 191,086 | 155,380 | 156,773 | 156,380 | 1,000 | 0.6% |
| Communications And Marketing Total | 804,315 | 806,549 | 794,343 | 893,685 | 87,136 | 10.8% |
| Safety | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 118,638 | 139,178 | 100,386 | 144,752 | 5,575 | 4.0% |
| Salaries & Wages Total | 118,638 | 139,178 | 100,386 | 144,752 | 5,575 | 4.0% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 1,287 | 2,071 | 1,487 | 2,387 | 316 | 15.3% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 116 | 153 | 122 | 158 | 5 | 3.6% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 19,678 | 37,081 | 23,842 | 36,520 | (561) | -1.5% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 111 | 200 | 144 | 200 | (0) | -0.1% |
| IMRF | 9,965 | 15,101 | 11,237 | 12,419 | (2,682) | -17.8% |
| MEDICARE | 1,250 | 1,876 | 1,413 | 1,958 | 82 | 4.4% |
| SOCIAL SECURITY | 5,343 | 8,022 | 6,041 | 8,372 | 350 | 4.4% |
| Benefits & Related Total | 37,750 | 64,504 | 44,288 | 62,014 | (2,490) | -3.9% |
| Purchased Items | | | | | | |
| OPERATING SUPPLIES | 18,342 | 27,750 | 38,432 | 23,750 | (4,000) | -14.4% |
| Purchased Items Total | 18,342 | 27,750 | 38,432 | 23,750 | (4,000) | -14.4% |

**City of Naperville
2022 Budget
Office of the City Manager**

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---------------------------------|------------------|------------------|--------------------|------------------|----------------|---------------|
| Purchased Services | | | | | | |
| EDUCATION AND TRAINING | 4,104 | 24,400 | 5,101 | 24,400 | - | 0.0% |
| HR SERVICE | 25 | - | - | - | - | - |
| OTHER EXPENSES | 305 | 1,500 | 1,489 | 1,500 | - | 0.0% |
| SOFTWARE AND HARDWARE MAINT | 4,104 | - | 4,104 | 12,000 | 12,000 | - |
| DUES/SUBSCRIPTIONS/LICENSES | 2,049 | 3,200 | 3,742 | 3,000 | (200) | -6.3% |
| Purchased Services Total | 10,586 | 29,100 | 14,436 | 40,900 | 11,800 | 40.5% |
| Safety Total | 185,316 | 260,531 | 197,542 | 271,416 | 10,885 | 4.2% |
| Expense Total | 1,998,593 | 2,144,842 | 2,016,036 | 2,227,784 | 82,942 | 3.9% |

COMMUNITY SERVICES





Community Services

The Community Services Department manages official City documents according to provisions in the Local Records Act, processes licenses and permits, coordinates the City’s sustainability efforts, manages technology projects, leads many citywide initiatives, oversees Naperville’s special events process, and administers all community grants.

Service Priorities

- Serves as Freedom of Information Act (FOIA) Official and Local Election Official
- Coordinates sustainability efforts
- Provides record administration support according to provisions in the Local Records Act
- Directs coordination of citywide special events, including reviewing event applications, managing event logistics, and developing the City’s annual special events calendar
- Oversees matters related to elections and voting (e.g. voter registration, Will County early voting, and local election administration)
- Serves as the agenda system administrator
- Manages the application, review, award, and distribution processes for all community grant programs for the City (SECA, CDBG, and Social Services)
- Administers the liquor license renewal process and supports the Beverage Alcohol Sellers and Servers Education and Training (B.A.S.S.E.T.) Program
- Processes more than 20 different types of licenses and permits

2022 BUDGET HIGHLIGHTS

- ✓ SUPPORT THE COMMUNITY THROUGH CDBG AND SOCIAL SERVICE PROGRAMS
- ✓ ADVANCE SUSTAINABILITY EFFORTS
- ✓ COORDINATE SPECIAL EVENTS AND RELATED GRANTS

Goals and Objectives

Each department’s goals and objectives are created with one or more of the City’s primary ends policies – economic development, high-performing government, financial stability, and public safety – in mind.

PRIMARY ENDS POLICY SUPPORTED BY THIS DEPARTMENT

- ✓ ECONOMIC DEVELOPMENT
- ✓ HIGH-PERFORMING GOVERNMENT
- ✓ FINANCIAL STABILITY
- ✓ PUBLIC SAFETY

2021 Accomplishments

- Coordinated logistics for a mass vaccination clinic in April 2021
- Hired the City’s first sustainability coordinator and hosted a sustainability workshop
- Led the process to implement a municipal public art program
- Managed volunteer efforts in response to the June 2021 tornado
- Partnered with the City Manager’s office to identify strategic goals for the City
- Performed Local Election Official duties related to the 2021 municipal election
- Served as a leader and subject matter expert in the ongoing implementation of EnerGov
- Coordinated the annual special events season
- Administered SECA Grant Fund requests and reimbursements
- Administered CDBG requests and reimbursements
- Administered Social Services Grant requests and reimbursements



Community Services

2022 Goals

- Facilitate programs to support the City’s goal of implementing alternative energy initiatives, create a community education campaign, and coordinate other efforts related to sustainability
- Manage the newly created municipal public art program
- Serve as a leader and subject matter expert in the ongoing implementation of EnerGov
- Coordinate the annual special events season
- Perform Local Election Official duties related to the 2022 mid-term election
- Facilitate recommended affordable housing projects
- Administer SECA Grant Fund requests and reimbursements
- Administer CDBG requests and reimbursements
- Administer Social Services Grant requests and reimbursements

Long-Term Objectives

- Continue to facilitate programs to support the City’s goal of implementing alternative energy initiatives, create a community education campaign, and coordinate other efforts related to sustainability
- Partner with the Legal and IT departments to develop email and video retention policies in accordance with State of Illinois requirements

Personnel

| FTEs | 2020 Actual | 2021 Budget | 2021 Estimate | 2022 Budget |
|-------------------------------|-------------|-------------|---------------|--------------|
| Community Services Department | 6.00 | 6.00 | 7.00 | 8.00 |
| Special Events Coordinator | 1.00 | 1.00 | 1.00 | 1.00 |
| CDBG Administrator | 1.00 | 1.00 | 1.00 | 1.00 |
| Total | 8.00 | 8.00 | 9.00 | 10.00 |

Department Expenses by Category

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|------------------------|------------------|------------------|------------------|------------------|------------------|---------------|
| Salaries & Wages | 511,947 | 557,881 | 587,757 | 686,690 | 128,809 | 23.1% |
| Benefits & Related | 208,057 | 214,883 | 232,482 | 255,215 | 40,332 | 18.8% |
| Grants & Contributions | 2,223,339 | 2,838,153 | 3,057,100 | 2,131,826 | (706,327) | -24.9% |
| Interfund Transfer | 9,888 | 600,739 | 600,736 | 512,661 | (88,078) | -14.7% |
| Purchased Items | 1,817 | 3,200 | 6,492 | 3,200 | - | 0.0% |
| Purchased Services | 27,194 | 41,356 | 46,667 | 46,377 | 5,021 | 12.1% |
| Total | 2,982,242 | 4,256,212 | 4,531,234 | 3,635,969 | (620,244) | -14.6% |



Community Services

Department Expenses by Fund

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|----------------------|------------------|------------------|--------------------|------------------|------------------|---------------|
| Comm Dev Block Grant | 568,822 | 1,233,723 | 1,710,044 | 557,688 | (676,035) | -54.8% |
| Electric Utility | 24,484 | 24,760 | 32,527 | 66,793 | 42,033 | 169.8% |
| Food and Beverage | 1,752,750 | 2,295,457 | 2,040,754 | 2,166,188 | (129,269) | -5.6% |
| General Fund | 611,703 | 677,512 | 715,382 | 778,507 | 100,995 | 14.9% |
| Water Utilities | 24,484 | 24,760 | 32,527 | 66,793 | 42,033 | 169.8% |
| Total | 2,982,242 | 4,256,212 | 4,531,234 | 3,635,969 | (620,244) | -14.6% |

**City of Naperville
2022 Budget
Community Service**

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-------------------------------------|----------------|----------------|--------------------|----------------|----------------|---------------|
| Administration | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 442,239 | 490,977 | 521,450 | 617,868 | 126,891 | 25.8% |
| OVERTIME PAY | 6,247 | 3,000 | 2,352 | 3,000 | - | 0.0% |
| Salaries & Wages Total | 448,486 | 493,977 | 523,802 | 620,868 | 126,891 | 25.7% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 4,252 | 4,497 | 5,545 | 5,766 | 1,269 | 28.2% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 672 | 682 | 639 | 719 | 37 | 5.5% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 79,042 | 85,427 | 100,435 | 127,241 | 41,814 | 48.9% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 706 | 701 | 722 | 800 | 99 | 14.2% |
| EMPLOYER CONTRIBUTIONS/WCOMP | 4,236 | 4,877 | 4,872 | 5,352 | 475 | 9.7% |
| IMRF | 54,786 | 53,597 | 56,425 | 53,270 | (327) | -0.6% |
| MEDICARE | 6,920 | 6,837 | 7,178 | 8,091 | 1,254 | 18.3% |
| SOCIAL SECURITY | 29,446 | 29,124 | 30,693 | 34,524 | 5,400 | 18.5% |
| Benefits & Related Total | 180,060 | 185,741 | 206,510 | 235,763 | 50,022 | 26.9% |
| Interfund TF (Exp) | | | | | | |
| TRANSFER OUT | 9,888 | 10,359 | 10,356 | 12,661 | 2,302 | 22.2% |
| Interfund TF (Exp) Total | 9,888 | 10,359 | 10,356 | 12,661 | 2,302 | 22.2% |
| Purchased Items | | | | | | |
| BOOKS AND PUBLICATIONS | 98 | - | 1,111 | - | - | - |
| OFFICE SUPPLIES | 1,240 | 2,000 | 2,097 | 2,000 | - | 0.0% |
| OPERATING SUPPLIES | 479 | 1,200 | 2,858 | 1,200 | - | 0.0% |
| TECHNOLOGY HARDWARE | - | - | 425 | - | - | - |
| Purchased Items Total | 1,817 | 3,200 | 6,492 | 3,200 | - | 0.0% |
| Purchased Services | | | | | | |
| ADMINISTRATIVE SERVICE FEES | 9,091 | 8,500 | 11,353 | 8,500 | - | 0.0% |
| ADVERTISING AND MARKETING | 508 | 300 | - | 300 | - | 0.0% |
| EDUCATION AND TRAINING | (286) | 5,750 | 3,895 | 9,955 | 4,205 | 73.1% |
| MILEAGE REIMBURSEMENT | 86 | 300 | 115 | 250 | (50) | -16.7% |
| OTHER EXPENSES | - | - | 158 | - | - | - |
| OTHER PROFESSIONAL SERVICE | 4,412 | 13,000 | 11,440 | 13,500 | 500 | 3.8% |
| POSTAGE AND DELIVERY | 1,752 | 2,000 | 1,912 | 1,750 | (250) | -12.5% |
| PRINTING SERVICE | 759 | 350 | 491 | 350 | - | 0.0% |
| SOFTWARE AND HARDWARE MAINT | 2,482 | 2,169 | 2,114 | 2,169 | - | 0.0% |
| DUES/SUBSCRIPTIONS/LICENSES | 1,615 | 1,387 | 1,798 | 2,827 | 1,440 | 103.8% |
| Purchased Services Total | 20,419 | 33,756 | 33,276 | 39,601 | 5,845 | 17.3% |
| Administration Total | 660,670 | 727,032 | 780,435 | 912,093 | 185,060 | 25.5% |

**City of Naperville
2022 Budget
Community Service**

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|------------------|------------------|--------------------|------------------|------------------|---------------|
| Grant Administration | | | | | | |
| Grants & Contributions | | | | | | |
| CDBG GRANT | 554,351 | - | 907,513 | 557,688 | 557,688 | - |
| CONTRIBUTION TO OTHER ENTITIES | 14,470 | 1,233,723 | 802,531 | - | (1,233,723) | -100.0% |
| SECA GRANTS | 971,892 | 1,104,430 | 1,025,329 | 1,074,138 | (30,292) | -2.7% |
| SOCIAL SERVICE GRANTS | 682,625 | 500,000 | 321,727 | 500,000 | - | 0.0% |
| Grants & Contributions Total | 2,223,339 | 2,838,153 | 3,057,100 | 2,131,826 | (706,327) | -24.9% |
| Interfund TF (Exp) | | | | | | |
| TRANSFER OUT | - | 590,380 | 590,380 | 500,000 | (90,380) | -15.3% |
| Interfund TF (Exp) Total | - | 590,380 | 590,380 | 500,000 | (90,380) | -15.3% |
| Purchased Services | | | | | | |
| SOFTWARE AND HARDWARE MAINT | 6,775 | 7,600 | 13,392 | 6,776 | (824) | -10.8% |
| Purchased Services Total | 6,775 | 7,600 | 13,392 | 6,776 | (824) | -10.8% |
| Grant Administration Total | 2,230,114 | 3,436,133 | 3,660,872 | 2,638,602 | (797,531) | -23.2% |
| Special Events | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 63,461 | 63,905 | 63,955 | 65,822 | 1,917 | 3.0% |
| Salaries & Wages Total | 63,461 | 63,905 | 63,955 | 65,822 | 1,917 | 3.0% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 863 | 769 | 1,108 | 786 | 17 | 2.2% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 91 | 92 | 87 | 94 | 2 | 1.7% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 15,412 | 16,704 | 13,117 | 7,956 | (8,748) | -52.4% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 101 | 100 | 100 | 100 | (0) | -0.1% |
| IMRF | 6,970 | 6,934 | 6,928 | 5,647 | (1,287) | -18.6% |
| MEDICARE | 864 | 861 | 878 | 923 | 62 | 7.2% |
| SOCIAL SECURITY | 3,696 | 3,682 | 3,754 | 3,946 | 264 | 7.2% |
| Benefits & Related Total | 27,997 | 29,142 | 25,972 | 19,452 | (9,690) | -33.3% |
| Special Events Total | 91,458 | 93,047 | 89,926 | 85,274 | (7,773) | -8.4% |
| Expense Total | 2,982,242 | 4,256,212 | 4,531,234 | 3,635,969 | (620,244) | -14.6% |

LEGAL





Consisting of nine full-time employees, the Legal Department serves and supports the City on all legal matters. Legal serves the Mayor, Council, boards and commissions, City Manager, and City employees in an efficient, professional, and cost-effective manner. Legal is responsible for in-house counsel and representation concerning a variety of legal matters, including claim management, contracts, corporation counsel, prosecutions, development and land use, federal and state litigation, FOIA, labor/employment, liquor, telecommunications, and workers' comp.

Service Priorities

- Prosecute ordinance, traffic, and DUI violations
- Negotiate and administer collective bargaining agreements
- Provide legal representation and advice on labor/employment matters
- Represent the City and its employees in state and federal civil lawsuits and administrative proceedings
- Advise staff and City Council on council agenda items and municipal law matters; assist City staff in drafting agreements, ordinances, resolutions, and contracts; and provide City Council with related legal advice
- Manage and resolve workers' compensation cases, including settlements, return to work issues, and subrogation against responsible parties
- Advise City Council and Liquor Commission on liquor licensing, permitting, and enforcement issues
- Assist staff and advise City Council on planning and land use matters and represent the City in real estate transactions
- Defend and adjudicate liability claims against the City and represent the City in obtaining restitution for damage to City property
- Respond to FOIA requests and appeals and assist City staff in responding to FOIA requests and provide training to various City departments and staff to reduce risk exposure

2022 BUDGET HIGHLIGHTS

- ✓ NO SIGNIFICANT CHANGES FROM 2021 TO 2022
- ✓ 10% DECREASE IN OPERATING BUDGET & CONSISTENT STAFFING
- ✓ ABSORBING COVID-19 CHALLENGES & OTHER NEW INITIATIVES WHILE MAINTAINING CONSISTENT SERVICE LEVELS

Goals and Objectives

Each department's goals and objectives are created with one or more of the City's primary ends policies – economic development, high-performing government, financial stability, and public safety – in mind.

PRIMARY ENDS POLICY SUPPORTED

- ✓ ECONOMIC DEVELOPMENT
- ✓ HIGH-PERFORMING GOVERNMENT
- ✓ FINANCIAL STABILITY
- ✓ PUBLIC SAFETY

2021 Accomplishments

- Maintained safe and healthy work environment while providing legal counsel and representation to the City and provided legal counsel concerning a variety of issues related to the COVID-19 pandemic
- Prosecuted approximately 6,300 traffic, 170 DUI and 750 ordinance violation cases
- Represented the City in approximately 20 civil lawsuits in federal and state courts involving a wide variety of legal issues. Achieved dismissals of four claims and a favorable settlement of



Legal

one claim; recovered approximately \$100,000 in restitution for damaged City property; and represented the City concerning all workers' compensation claims filed by City employees, including the successful resolution of 11 litigated claims

- Represented the City in annexation and related development agreements, including major development projects such as City Gate West and ICN, and assisted TED with the North Aurora Road expansion project, including intergovernmental agreements, purchase and sale agreements, easement agreements, and an ICC petition
- Engaged in negotiations with multiple bargaining units for successor collective bargaining agreements and successfully negotiated agreements with the unions representing the City's police officers, police detention officers, and the Public Works maintenance employees

2022 Goals

- Assist the Naperville Police Department with the implementation of body cameras
- Provide the Police Department with training, legal updates, and on-site office hours to reduce risk and potential liability
- Assist with local affordable housing and redevelopment opportunities
- Engage in negotiations with multiple bargaining units for successor collective bargaining agreements
- Develop and implement strategies to reduce costs associated with work-related injuries, both internally through negotiations with medical providers and employer-directed care, and through legislative initiatives

Long-Term Objectives

- Continue to assist NPD in providing tailored, scenario-based training concerning use of force, search and seizure, report writing, and witness testimony
- Assist City staff concerning future local development projects, including affordable housing initiatives
- Pursue revisions to the municipal code as warranted

Personnel

| FTEs | 2020 Actuals | 2021 Budget | 2021 Estimate | 2022 Budget |
|--------------|--------------|-------------|---------------|-------------|
| Legal | 9.00 | 9.00 | 9.00 | 9.00 |
| Total | 9.00 | 9.00 | 9.00 | 9.00 |

Department Expenses by Category

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|--------------------|------------------|------------------|------------------|------------------|---------------|-------------|
| Salaries & Wages | 1,101,004 | 1,012,835 | 1,046,188 | 1,055,135 | 42,300 | 4.2% |
| Benefits & Related | 319,619 | 321,025 | 338,387 | 317,135 | (3,890) | -1.2% |
| Interfund Transfer | 12,348 | 12,950 | 12,948 | 15,827 | 2,877 | 22.2% |
| Purchased Items | 3,214 | 17,500 | 12,819 | 16,000 | (1,500) | -8.6% |
| Purchased Services | 23,463 | 43,000 | 18,553 | 38,500 | (4,500) | -10.5% |
| Total | 1,459,649 | 1,407,310 | 1,428,895 | 1,442,597 | 35,287 | 2.5% |



Department Expenses by Fund

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-----------------------|------------------|------------------|--------------------|------------------|----------------|---------------|
| Electric Utility Fund | 160,749 | 114,010 | 119,303 | 117,819 | 3,809 | 3.3% |
| General Fund | 754,413 | 798,168 | 799,328 | 815,773 | 17,605 | 2.2% |
| Self-Insurance Fund | 428,116 | 422,137 | 433,861 | 433,774 | 11,637 | 2.8% |
| Water Utilities Fund | 116,372 | 72,995 | 76,403 | 75,231 | 2,236 | 3.1% |
| Total | 1,459,649 | 1,407,310 | 1,428,895 | 1,442,597 | 35,287 | 2.5% |

**City of Naperville
2022 Budget
Legal**

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-------------------------------------|------------------|------------------|--------------------|------------------|----------------|---------------|
| Administration | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 1,092,931 | 997,835 | 1,045,747 | 1,037,455 | 39,620 | 4.0% |
| OVERTIME PAY | 288 | - | 442 | - | - | - |
| TEMPORARY PAY | 7,785 | 15,000 | - | 17,680 | 2,680 | 17.9% |
| Salaries & Wages Total | 1,101,004 | 1,012,835 | 1,046,188 | 1,055,135 | 42,300 | 4.2% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 6,768 | 6,963 | 7,513 | 7,520 | 557 | 8.0% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 1,428 | 1,448 | 1,366 | 1,490 | 42 | 2.9% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 123,420 | 127,102 | 138,249 | 139,602 | 12,500 | 9.8% |
| EMPLOYER CONTRIBUTIONS/UNEMPL | 978 | 901 | 1,001 | 900 | (1) | -0.1% |
| EMPLOYER CONTRIBUTIONS/WCOMP | 2,820 | 3,251 | 3,252 | 3,568 | 317 | 9.8% |
| IMRF | 111,038 | 108,265 | 111,146 | 89,014 | (19,251) | -17.8% |
| MEDICARE | 14,167 | 14,137 | 14,570 | 14,531 | 394 | 2.8% |
| SOCIAL SECURITY | 59,000 | 58,958 | 61,290 | 60,510 | 1,552 | 2.6% |
| Benefits & Related Total | 319,619 | 321,025 | 338,387 | 317,135 | (3,890) | -1.2% |
| Interfund TF (Exp) | | | | | | |
| TRANSFER OUT | 12,348 | 12,950 | 12,948 | 15,827 | 2,877 | 22.2% |
| Interfund TF (Exp) Total | 12,348 | 12,950 | 12,948 | 15,827 | 2,877 | 22.2% |
| Purchased Items | | | | | | |
| BOOKS AND PUBLICATIONS | 1,948 | - | 6,070 | - | - | - |
| OFFICE SUPPLIES | 623 | - | 760 | - | - | - |
| OPERATING SUPPLIES | 644 | 17,500 | 5,988 | 16,000 | (1,500) | -8.6% |
| Purchased Items Total | 3,214 | 17,500 | 12,819 | 16,000 | (1,500) | -8.6% |
| Purchased Services | | | | | | |
| EDUCATION AND TRAINING | 1,079 | 10,000 | 3,890 | 9,000 | (1,000) | -10.0% |
| LEGAL SERVICE | 11,406 | 20,000 | 6,159 | 17,500 | (2,500) | -12.5% |
| MILEAGE REIMBURSEMENT | 12 | 1,000 | 127 | 1,000 | - | 0.0% |
| POSTAGE AND DELIVERY | 796 | 2,000 | 1,046 | 2,000 | - | 0.0% |
| SOFTWARE AND HARDWARE MAINT | - | - | 451 | - | - | - |
| DUES/SUBSCRIPTIONS/LICENSES | 10,170 | 10,000 | 6,881 | 9,000 | (1,000) | -10.0% |
| Purchased Services Total | 23,463 | 43,000 | 18,553 | 38,500 | (4,500) | -10.5% |
| Administration Total | 1,459,649 | 1,407,310 | 1,428,895 | 1,442,597 | 35,287 | 2.5% |
| Expense Total | 1,459,649 | 1,407,310 | 1,428,895 | 1,442,597 | 35,287 | 2.5% |

HUMAN RESOURCES





Human Resources

The Human Resources Department serves the City’s employees from recruitment through retirement. This includes recruiting, hiring, training, developing, and compensating employees. The Human Resources Department is also responsible for employee policies and practices, the leadership development program, employee training, benefit and wellness programs, employee relations, labor relations in coordination with the Legal Department, and employee communications in coordination with the Communications Division.

Service Priorities

- The **HR Generalists** work closely with all departments to staff and onboard employees. They are also responsible for employee and labor relations, policy creation and interpretation, development and training, organizational design, compensation analysis, and succession planning
- The **Benefits Team** is responsible for establishing, maintaining, and managing a comprehensive and competitive benefits package for employees and retirees; providing education and wellness initiatives to employees; onboarding new hires; and coordination and promotion of retirement programs
- The **Senior Human Resources Information System (HRIS) Analyst** is responsible for compiling, collecting, analyzing, and reviewing employee data and simplifying HR processes and procedures
- The **Recruitment Assistant** provides administrative, technical, and clerical support for the recruitment and onboarding process across the City
- The **HR Administrative Assistant** is responsible for administrative support of the HR department including budget responsibilities, administration of the Emerging Leaders Program, as well as providing administrative support to the Board of Fire and Police Commissioners for the testing, hiring, and promotion of sworn personnel

2022 BUDGET HIGHLIGHTS

- ✓ EMERGING LEADERS PROGRAM
- ✓ EXPLORING WELLNESS PROGRAMS
- ✓ PROMOTION OF CORE VALUES

Goals and Objectives

Each department’s goals and objectives are created with one or more of the City’s primary ends policies – economic development, high-performing government, financial stability, and public safety – in mind.

2021 Accomplishments

- Implementation of an online, electronics rewards tool called Wishlist to recognize employees’ performance and service
- Creation of a Core Values Committee to promote the City’s core values through employee engagement and development
- Ongoing evaluation and redesign of the recruitment and onboarding processes to accommodate challenges during the pandemic with virtual interviews and virtual orientation programs and electronic form submissions
- Ongoing review and implementation of COVID-related legislation, benefits, and communication

PRIMARY ENDS POLICY SUPPORTED

- ✓ ECONOMIC DEVELOPMENT
- ✓ HIGH-PERFORMING GOVERNMENT
- ✓ FINANCIAL STABILITY
- ✓ PUBLIC SAFETY



Human Resources

- Creation of a revised remote work policy
- Implementation of a virtual benefit consultant, ALEX, to assist employees in understanding their benefit options
- Consolidation of the City's multiple 457 vendors into one plan resulting in significant cost savings for participants

2022 Goals

- Implementation and rollout of a total employee compensation tool utilizing an online employee portal through Tyler Munis
- Growth of the Core Values Committee to increase employee engagement and improve employee morale
- Coordination with the Diversity, Equity and Inclusion Manager on diversity initiatives
- Launch of a new class and curriculum for the Emerging Leaders Program
- Audit of benefit programs to ensure appropriate HIPAA compliance
- Ongoing review of all benefit programs to explore savings opportunities and reduction of overall benefit costs

Long-Term Objectives

- Leveraging of multiple systems and tools to consolidate HR reporting capabilities
- Continued process improvement and delivery through electronic solutions and paperless options
- Expansion of the Core Values Committee to promote employee and community engagement
- Expansion of wellness initiatives to maximize employee involvement and wellbeing to encourage healthy outcomes and contain benefit plan costs
- Increased review of benefit compliance

Personnel

| FTEs | 2020 Actuals | 2021 Budget | 2021 Estimate | 2022 Budget |
|-----------------|--------------|--------------|---------------|--------------|
| Human Resources | 10.00 | 10.00 | 10.00 | 10.00 |
| Total | 10.00 | 10.00 | 10.00 | 10.00 |

Department Expenses by Category

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|--------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| Salaries & Wages | 898,439 | 821,219 | 839,816 | 837,338 | 16,119 | 2.0% |
| Benefits & Related | 293,343 | 302,708 | 344,687 | 333,905 | 31,197 | 10.3% |
| Interfund Transfer | 9,888 | 10,359 | 10,356 | 12,661 | 2,302 | 22.2% |
| Purchased Items | 6,439 | 15,960 | 8,390 | 13,960 | (2,000) | -12.5% |
| Purchased Services | 244,030 | 350,325 | 311,856 | 404,823 | 54,498 | 15.6% |
| Total | 1,452,138 | 1,500,571 | 1,515,106 | 1,602,687 | 102,116 | 6.8% |



Human Resources

Department Expenses by Fund

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-----------------------|------------------|------------------|--------------------|------------------|----------------|---------------|
| Electric Utility Fund | 223,107 | 136,592 | 152,578 | 179,904 | 43,313 | 31.7% |
| General Fund | 1,049,420 | 1,250,602 | 1,238,512 | 1,280,428 | 29,826 | 2.4% |
| Water Utilities Fund | 179,612 | 113,378 | 124,016 | 142,355 | 28,977 | 25.6% |
| Total | 1,452,138 | 1,500,571 | 1,515,106 | 1,602,687 | 102,116 | 6.8% |

City of Naperville
2022 Budget
Human Resources

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-------------------------------------|------------------|------------------|--------------------|------------------|----------------|---------------|
| Administration | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 847,799 | 766,140 | 830,764 | 837,338 | 71,198 | 9.3% |
| OVERTIME PAY | 334 | - | 155 | - | - | - |
| TEMPORARY PAY | 4,244 | - | - | - | - | - |
| Salaries & Wages Total | 852,377 | 766,140 | 830,919 | 837,338 | 71,198 | 9.3% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 8,813 | 9,330 | 10,280 | 10,324 | 994 | 10.7% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 1,016 | 1,044 | 945 | 1,003 | (41) | -3.9% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 130,963 | 137,660 | 183,129 | 190,387 | 52,727 | 38.3% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 922 | 901 | 1,021 | 1,000 | 99 | 11.0% |
| EMPLOYER CONTRIBUTIONS/WCOMP | 2,820 | 3,251 | 3,252 | 3,568 | 317 | 9.8% |
| IMRF | 78,516 | 77,185 | 84,237 | 69,235 | (7,950) | -10.3% |
| MEDICARE | 10,633 | 10,575 | 11,270 | 11,431 | 856 | 8.1% |
| SOCIAL SECURITY | 43,944 | 43,306 | 47,646 | 46,957 | 3,651 | 8.4% |
| Benefits & Related Total | 277,628 | 283,250 | 341,780 | 333,905 | 50,655 | 17.9% |
| Interfund TF (Exp) | | | | | | |
| TRANSFER OUT | 9,888 | 10,359 | 10,356 | 12,661 | 2,302 | 22.2% |
| Interfund TF (Exp) Total | 9,888 | 10,359 | 10,356 | 12,661 | 2,302 | 22.2% |
| Purchased Items | | | | | | |
| BOOKS AND PUBLICATIONS | - | 500 | 357 | 500 | - | 0.0% |
| OFFICE SUPPLIES | 5,359 | 7,360 | 3,015 | 7,360 | - | 0.0% |
| OPERATING SUPPLIES | 162 | 2,000 | 1,151 | 2,000 | - | 0.0% |
| TECHNOLOGY HARDWARE | - | 2,000 | 294 | - | (2,000) | -100.0% |
| Purchased Items Total | 5,521 | 11,860 | 4,817 | 9,860 | (2,000) | -16.9% |
| Purchased Services | | | | | | |
| EDUCATION AND TRAINING | 118 | 46,000 | 18,058 | 46,000 | - | 0.0% |
| HR SERVICE | 66,423 | 88,367 | 98,207 | 88,367 | - | 0.0% |
| MILEAGE REIMBURSEMENT | 17 | 1,500 | 751 | 1,500 | - | 0.0% |
| OTHER EXPENSES | 936 | 2,500 | 614 | 2,500 | - | 0.0% |
| OTHER PROFESSIONAL SERVICE | 52,655 | 66,781 | 67,271 | 66,781 | - | 0.0% |
| POSTAGE AND DELIVERY | 1,060 | 300 | 936 | 300 | - | 0.0% |
| SOFTWARE AND HARDWARE MAINT | 24,086 | 29,200 | 26,633 | 29,200 | - | 0.0% |
| DUES/SUBSCRIPTIONS/LICENSES | 438 | 2,000 | 2,192 | 2,000 | - | 0.0% |
| Purchased Services Total | 145,734 | 236,648 | 214,662 | 236,648 | - | 0.0% |
| Administration Total | 1,291,147 | 1,308,258 | 1,402,534 | 1,430,412 | 122,154 | 9.3% |

City of Naperville
2022 Budget
Human Resources

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---------------------------------------|------------------|------------------|--------------------|------------------|-----------------|----------------|
| Board Of Fire And Police | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 46,063 | 55,078 | 8,897 | - | (55,078) | -100.0% |
| Salaries & Wages Total | 46,063 | 55,078 | 8,897 | - | (55,078) | -100.0% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 1,013 | 1,302 | 173 | - | (1,302) | -100.0% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 64 | 81 | 7 | - | (81) | -100.0% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 6,074 | 7,963 | 1,036 | - | (7,963) | -100.0% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 83 | 100 | 16 | - | (100) | -100.0% |
| IMRF | 5,087 | 5,976 | 993 | - | (5,976) | -100.0% |
| MEDICARE | 643 | 765 | 129 | - | (765) | -100.0% |
| SOCIAL SECURITY | 2,750 | 3,271 | 552 | - | (3,271) | -100.0% |
| Benefits & Related Total | 15,715 | 19,458 | 2,907 | - | (19,458) | -100.0% |
| Purchased Items | | | | | | |
| OFFICE SUPPLIES | 65 | 400 | 109 | 400 | - | 0.0% |
| OPERATING SUPPLIES | 853 | 3,700 | 3,464 | 3,700 | - | 0.0% |
| Purchased Items Total | 918 | 4,100 | 3,573 | 4,100 | - | 0.0% |
| Purchased Services | | | | | | |
| EDUCATION AND TRAINING | - | 2,500 | 1,250 | 2,500 | - | 0.0% |
| HR SERVICE | 60,740 | 87,927 | 62,198 | 102,425 | 14,498 | 16.5% |
| LEGAL SERVICE | 12,587 | 22,000 | 16,045 | 22,000 | - | 0.0% |
| MILEAGE REIMBURSEMENT | - | 300 | - | 300 | - | 0.0% |
| OTHER EXPENSES | 150 | - | - | - | - | - |
| OTHER PROFESSIONAL SERVICE | 24,152 | - | 17,034 | 40,000 | 40,000 | - |
| POSTAGE AND DELIVERY | 123 | 350 | 293 | 350 | - | 0.0% |
| SOFTWARE AND HARDWARE MAINT | 168 | 200 | - | 200 | - | 0.0% |
| DUES/SUBSCRIPTIONS/LICENSES | 375 | 400 | 375 | 400 | - | 0.0% |
| Purchased Services Total | 98,296 | 113,677 | 97,194 | 168,175 | 54,498 | 47.9% |
| Board Of Fire And Police Total | 160,991 | 192,313 | 112,571 | 172,275 | (20,038) | -10.4% |
| Expense Total | 1,452,138 | 1,500,571 | 1,515,106 | 1,602,687 | 102,116 | 6.8% |

FINANCE





Finance

The Finance Department manages the City's finances through the establishment and maintenance of effective accounting and internal control systems, development of the framework for financial planning and analysis, competitive sourcing of services and materials, and development of sound fiscal policies. Finance also provides high-quality customer service in-person, over the phone, and online to facilitate customer needs related to utility billing, real estate transfers, payment of local taxes, and other City services.

Service Priorities

- Prepare and produce the annual operating budget and capital improvement program
- Maintain financial records based on standards prescribed by the Governmental Accounting Standards Board (GASB) and prepare financial statements in accordance with generally accepted accounting principles (GAAP)
- Provide billing for the public utilities, commuter parking, and other miscellaneous City accounts and collect all related revenues
- Maintain a call center to serve internal and external customers
- Provide support and assistance to external and internal audits and other departments
- Maintain procurement standards and procure goods and services at the best value
- Process biweekly payroll for the City, Naperville Public Library, and Naper Settlement
- Account for revenues and expenditures of all City funds, monitor revenues and expenditures against approved budgets, and manage the City's cash position
- Oversee, maintain, and account for debt service and investments and pension funds
- Pay all City debts and liabilities through the accounts payable function

2022 BUDGET HIGHLIGHTS

- ✓ FOCUS ON PROCESS IMPROVEMENTS FOR INTERNAL AND EXTERNAL CUSTOMERS
- ✓ SUPPORT CITYWIDE CALL CENTER MODEL
- ✓ LEVERAGE GRANT FUNDING FOR CAPITAL PROGRAMS

Goals and Objectives

Each department's goals and objectives are created with one or more of the City's primary ends policies – economic development, high-performing government, financial stability, and public safety – in mind.

PRIMARY ENDS POLICY SUPPORTED

- ✓ ECONOMIC DEVELOPMENT
- ✓ HIGH-PERFORMING GOVERNMENT
- ✓ FINANCIAL STABILITY
- ✓ PUBLIC SAFETY

2021 Accomplishments

- Reviewed and analyzed grant opportunities and financial relief options to respond to the impacts of the COVID-19 pandemic
- Analyzed and reported on rapidly changing economic trends impacting the City budget
- Began process of transitioning filing of local taxes to the City's Enterprise Resource Planning (ERP) system based upon feedback from the business community
- Created a citywide call center through the merger of Customer Care Specialist (Finance) and Dispatcher (Police) positions



Finance

- Collaborated with the Water Utility to successfully implement the Water 2.0 project, which will enhance the utility billing experience for customers

2022 Goals

- Leverage the capabilities of the Water 2.0 project to improve the customer billing experience
- Continue to refine the citywide call center model through review of call data, evaluation of staffing opportunities, and development of additional consolidation recommendations
- Support interdepartmental efforts to implement emerging technologies that enhance efficiency across the organization, including Cityworks and EnerGov
- Use federal and state assistance programs to support capital improvements
- Gather information and develop recommendations on the future of utility billing services such as e-bill, telephone payment, and bill printing

Long-Term Objectives

- Implement the utility billing module within the City's new ERP
- Re-evaluate the City's capital improvement planning process and identify technology solutions to assist in the planning, budgeting, and reporting of capital projects
- Continue to merge department call centers into the city call center to move towards the consolidated 311 call center model and upgrade the call center phone software to provide greater functionality
- Work with the Information Technology Department to implement improved online payment processes while still maintaining a secure IT environment
- Evaluate workspaces to align with changing work environments and replace office furniture as needed

Personnel

| FTEs | 2020 Actuals | 2021 Budget | 2021 Estimate | 2022 Budget |
|------------------|--------------|--------------|---------------|--------------|
| Administration | 13.00 | 13.00 | 13.00 | 18.00 |
| Customer Service | 18.13 | 18.63 | 28.13 | 28.13 |
| Purchasing | 5.00 | 5.00 | 5.00 | 0.00 |
| Total | 36.13 | 36.13 | 46.13 | 46.13 |

*10 City Dispatch FTEs reallocated from Police

Department Expenses by Category

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|--------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| Salaries & Wages | 2,434,243 | 3,028,196 | 3,049,281 | 3,153,159 | 124,963 | 4.1% |
| Benefits & Related | 749,171 | 1,061,882 | 1,028,578 | 1,019,634 | (42,248) | -4.0% |
| Capital Outlay | 877,136 | 50,000 | 3,577 | 75,000 | 25,000 | 50.0% |
| Interfund Transfer | 48,780 | 46,617 | 46,620 | 56,975 | 10,358 | 22.2% |
| Purchased Items | 184,574 | 30,400 | 37,658 | 35,000 | 4,600 | 15.1% |
| Purchased Services | 3,012,389 | 2,911,175 | 3,035,514 | 3,146,771 | 235,596 | 8.1% |
| Total | 7,306,293 | 7,128,270 | 7,201,227 | 7,486,539 | 358,269 | 5.0% |



Department Expenses by Fund

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-------------------|------------------|------------------|--------------------|------------------|----------------|---------------|
| Capital Projects | 20,058 | 50,000 | 3,577 | - | (50,000) | -100.0% |
| Commuter Parking | 953,161 | 90,757 | 132,636 | 85,538 | (5,219) | -5.8% |
| Electric Utility | 2,128,255 | 2,549,282 | 2,519,813 | 2,789,903 | 240,621 | 9.4% |
| Food And Beverage | 12,990 | - | 13,312 | - | - | - |
| General Fund | 2,190,822 | 2,178,672 | 2,278,245 | 2,257,594 | 78,922 | 3.6% |
| Library Fund | 3,147 | 3,500 | 3,506 | 3,561 | 61 | 1.7% |
| Road And Bridge | 2,523 | - | 3,590 | - | - | - |
| Solid Waste | - | 69,575 | 71,199 | 75,000 | 5,425 | 7.8% |
| Water Street TIF | 3,187 | 3,800 | 3,800 | 3,868 | 68 | 1.8% |
| Water Utilities | 1,975,258 | 2,156,006 | 2,146,230 | 2,270,260 | 114,254 | 5.3% |
| SSA 33 | 16,892 | 26,678 | 25,318 | 815 | (25,863) | -96.9% |
| Total | 7,306,293 | 7,128,270 | 7,201,227 | 7,486,539 | 358,269 | 5.0% |

City of Naperville
2022 Budget
Finance

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-------------------------------------|------------------|------------------|--------------------|------------------|------------------|---------------|
| Administration | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 899,566 | 1,095,650 | 1,144,545 | 1,606,963 | 511,313 | 46.7% |
| OVERTIME PAY | 16,312 | 8,000 | 10,450 | 8,500 | 500 | 6.3% |
| TEMPORARY PAY | 16,211 | - | (444) | 18,000 | 18,000 | - |
| Salaries & Wages Total | 932,089 | 1,103,650 | 1,154,550 | 1,633,463 | 529,813 | 48.0% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 5,925 | 9,251 | 7,702 | 11,950 | 2,699 | 29.2% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 918 | 1,170 | 1,144 | 1,695 | 525 | 44.9% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 83,073 | 138,402 | 117,871 | 211,366 | 72,964 | 52.7% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 1,079 | 1,301 | 1,357 | 1,900 | 599 | 46.0% |
| EMPLOYER CONTRIBUTIONS/WCOMP | 12,696 | 14,630 | 14,628 | 16,055 | 1,425 | 9.7% |
| IMRF | 93,359 | 119,747 | 125,116 | 136,757 | 17,010 | 14.2% |
| MEDICARE | 12,217 | 15,427 | 16,245 | 22,622 | 7,195 | 46.6% |
| SOCIAL SECURITY | 50,813 | 64,333 | 68,843 | 95,000 | 30,667 | 47.7% |
| Benefits & Related Total | 260,080 | 364,261 | 352,906 | 497,345 | 133,084 | 36.5% |
| Capital Outlay | | | | | | |
| LAND | 857,078 | - | - | 75,000 | 75,000 | - |
| TECHNOLOGY | 20,058 | 50,000 | 3,577 | - | (50,000) | -100.0% |
| Capital Outlay Total | 877,136 | 50,000 | 3,577 | 75,000 | 25,000 | 50.0% |
| Interfund TF (Exp) | | | | | | |
| TRANSFER OUT | 48,780 | 46,617 | 46,620 | 56,975 | 10,358 | 22.2% |
| Interfund TF (Exp) Total | 48,780 | 46,617 | 46,620 | 56,975 | 10,358 | 22.2% |
| Purchased Items | | | | | | |
| BOOKS AND PUBLICATIONS | - | 400 | - | - | (400) | -100.0% |
| OFFICE SUPPLIES | 12,611 | 10,000 | 4,957 | 10,000 | - | 0.0% |
| OPERATING SUPPLIES | 112,194 | 5,000 | 3,852 | 15,000 | 10,000 | 200.0% |
| TECHNOLOGY HARDWARE | 59,674 | 15,000 | 28,848 | 10,000 | (5,000) | -33.3% |
| Purchased Items Total | 184,478 | 30,400 | 37,658 | 35,000 | 4,600 | 15.1% |
| Purchased Services | | | | | | |
| ADMINISTRATIVE SERVICE FEES | 1,523,905 | 1,411,400 | 1,522,051 | 1,600,000 | 188,600 | 13.4% |
| ADVERTISING AND MARKETING | 3,432 | 2,000 | 2,341 | 2,000 | - | 0.0% |
| EDUCATION AND TRAINING | 9,044 | 52,400 | 27,357 | 45,000 | (7,400) | -14.1% |
| EQUIPMENT MAINTENANCE | 1,005 | 3,000 | 1,000 | 3,000 | - | 0.0% |
| FINANCIAL SERVICE | 309,283 | 327,254 | 314,552 | 341,875 | 14,621 | 4.5% |
| HR SERVICE | 47,981 | - | 34,391 | 47,000 | 47,000 | - |
| OTHER EXPENSES | 10,009 | 150 | 9,423 | 500 | 350 | 233.3% |
| OTHER PROFESSIONAL SERVICE | 3,760 | 1,400 | 79,460 | 136,340 | 134,940 | 9638.6% |
| POSTAGE AND DELIVERY | 16,461 | 12,000 | 19,686 | 12,000 | - | 0.0% |
| PRINTING SERVICE | 817 | 1,000 | 55 | 750 | (250) | -25.0% |
| SOFTWARE AND HARDWARE MAINT | 276,780 | 247,071 | 229,526 | 248,554 | 1,483 | 0.6% |
| DUES/SUBSCRIPTIONS/LICENSES | 7,242 | 7,000 | 11,605 | 7,300 | 300 | 4.3% |
| Purchased Services Total | 2,209,720 | 2,064,675 | 2,251,446 | 2,444,319 | 379,644 | 18.4% |
| Administration Total | 4,512,283 | 3,659,603 | 3,846,757 | 4,742,102 | 1,082,499 | 29.6% |

City of Naperville
2022 Budget
Finance

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-------------------------------------|------------------|------------------|--------------------|------------------|------------------|----------------|
| Customer Service | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 993,712 | 1,439,243 | 1,467,992 | 1,449,696 | 10,453 | 0.7% |
| OVERTIME PAY | 53,339 | 98,831 | 55,433 | 70,000 | (28,831) | -29.2% |
| Salaries & Wages Total | 1,047,051 | 1,538,074 | 1,523,426 | 1,519,696 | (18,378) | -1.2% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 8,209 | 15,484 | 15,763 | 17,284 | 1,800 | 11.6% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 1,130 | 1,943 | 1,652 | 1,802 | (141) | -7.3% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 134,765 | 259,347 | 239,127 | 264,555 | 5,208 | 2.0% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 2,005 | 3,003 | 2,780 | 2,900 | (103) | -3.4% |
| IMRF | 103,339 | 159,848 | 168,514 | 127,407 | (32,441) | -20.3% |
| MEDICARE | 13,042 | 20,302 | 20,442 | 20,535 | 233 | 1.1% |
| SOCIAL SECURITY | 55,765 | 86,805 | 86,846 | 87,806 | 1,001 | 1.2% |
| Benefits & Related Total | 318,255 | 546,732 | 535,124 | 522,289 | (24,443) | -4.5% |
| Purchased Items | | | | | | |
| OFFICE SUPPLIES | 95 | - | - | - | - | - |
| Purchased Items Total | 95 | - | - | - | - | - |
| Purchased Services | | | | | | |
| OPERATIONAL SERVICE | 273,475 | 290,000 | 245,242 | 81,952 | (208,048) | -71.7% |
| OTHER EXPENSES | 23 | - | 20 | - | - | - |
| OTHER PROFESSIONAL SERVICE | 164,316 | 150,000 | 170,410 | 174,000 | 24,000 | 16.0% |
| POSTAGE AND DELIVERY | 209,948 | 252,000 | 216,945 | 252,000 | - | 0.0% |
| PRINTING SERVICE | 150,341 | 150,000 | 135,783 | 190,000 | 40,000 | 26.7% |
| SOFTWARE AND HARDWARE MAINT | 4,521 | 4,500 | 15,667 | 4,500 | - | 0.0% |
| Purchased Services Total | 802,624 | 846,500 | 784,068 | 702,452 | (144,048) | -17.0% |
| Customer Service Total | 2,168,025 | 2,931,306 | 2,842,617 | 2,744,437 | (186,869) | -6.4% |
| Purchasing | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 455,103 | 386,473 | 371,305 | - | (386,473) | -100.0% |
| Salaries & Wages Total | 455,103 | 386,473 | 371,305 | - | (386,473) | -100.0% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 4,533 | 4,142 | 3,867 | - | (4,142) | -100.0% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 562 | 441 | 381 | - | (441) | -100.0% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 82,420 | 76,256 | 70,575 | - | (76,256) | -100.0% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 554 | 501 | 477 | - | (501) | -100.0% |
| IMRF | 50,085 | 41,932 | 38,856 | - | (41,932) | -100.0% |
| MEDICARE | 6,195 | 5,235 | 5,002 | - | (5,235) | -100.0% |
| SOCIAL SECURITY | 26,488 | 22,382 | 21,388 | - | (22,382) | -100.0% |
| Benefits & Related Total | 170,837 | 150,888 | 140,547 | - | (150,888) | -100.0% |
| Purchased Services | | | | | | |
| POSTAGE AND DELIVERY | 45 | - | - | - | - | - |
| Purchased Services Total | 45 | - | - | - | - | - |
| Purchasing Total | 625,985 | 537,361 | 511,852 | - | (537,361) | -100.0% |
| Expense Total | 7,306,293 | 7,128,270 | 7,201,227 | 7,486,539 | 358,269 | 5.0% |

INFORMATION TECHNOLOGY





Information Technology

The Information Technology (IT) department's 36 staff members support the computing, applications, networking, telecommunications, data, and GIS infrastructure that helps employees use technology effectively and securely. The delivery of the City's technology services spans 14 departments and serves almost 1,000 users and over 149,000 residents.

Service Priorities

- User support
- Device support
- Telecommunications
- Network administration
- Security
- Enterprise applications support
- Database administration and data analytics
- GIS application development and support
- Technology project and program management
- Public safety technology support
- Reprographics and mailroom

2022 BUDGET HIGHLIGHTS

- ✓ TWO NEW PERSONNEL REQUESTED
- ✓ INCREASED FOCUS ON INFORMATION SECURITY
- ✓ SUPPORT IMPLEMENTATION OF POLICE BODY CAMERAS

Goals and Objectives

Each department's goals and objectives are created with one or more of the City's primary ends policies – economic development, high-performing government, financial stability, and public safety – in mind.

PRIMARY ENDS POLICY SUPPORTED

- ✓ ECONOMIC DEVELOPMENT
- ✓ HIGH-PERFORMING GOVERNMENT
- ✓ FINANCIAL STABILITY
- ✓ PUBLIC SAFETY

2021 Accomplishments

- Modernized major infrastructure by migrating and upgrading many applications and services (e.g. 45 databases, the GIS infrastructure, OnBase document management system), from legacy servers to the newly deployed high performance, low latency computing and storage platform for improved performance, stability and security
- Deployed the Next Generation 911 call taking system -- including Text to 911 function -- providing residents with a more resilient system that allows voice and texts and, in the future, photos and videos, to flow seamlessly from the public to the 911 network
- Partnered with the Police Department to support the conversion from the current crime reporting method to the national standard NIBRS
- Collaborated with the Water Utilities to complete the migration of the work and asset management for Water Reclamation to Cityworks
- Collaborated with TED to complete the migration of the sidewalk management system to Cityworks
- Collaborated with the Water Utilities to deploy the Water AMI (Water 2.0) project

2022 Goals

- Collaborate with other stakeholders to deploy EnerGov, the enterprise resource planning (ERP) module that covers building reviews, permits and licenses in various stages
- Continue to strengthen the City's cybersecurity program



Information Technology

- Collaborate with the Police Department and other key stakeholders to deploy body-worn cameras
- Collaborate with the public safety departments and other key stakeholders to form a strategy and plan to replace the Computer-Aided Dispatch (CAD) and Record Management System (RMS)
- Continue to work with the Water Utilities on the next phase of the Water AMI program

Long-Term Objectives

- Continue to grow capabilities and increase maturity in security practices
- Migrate utility billing function to Tyler Munis and develop a plan to retire the legacy ERP system
- Upgrade the land mobile radio (LMR) system to be P25 compliant for improved reliability and interoperability
- Collaborate with the public safety departments to deploy the new CAD and RMS solution in stages
- Collaborate with other key stakeholders to upgrade the citywide camera systems
- Support centralized, user-centered digital enhancements (e.g. a hub/311 service for non-emergency services) that allow the public to easily find information and connect with the City of Naperville

Personnel

| FTEs | 2020 Actuals | 2021 Budget | 2021 Estimate | 2022 Budget |
|------------------------|--------------|--------------|---------------|--------------|
| Information Technology | 33.00 | 33.00 | 34.00 | 36.00 |
| Reprographics | 2.00 | 2.00 | 2.00 | 2.00 |
| Total | 35.00 | 35.00 | 36.00 | 38.00 |

Department Expenses by Category

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|--------------------|------------------|-------------------|------------------|-------------------|----------------|-------------|
| Salaries & Wages | 3,083,932 | 3,133,345 | 3,066,142 | 3,571,834 | 438,489 | 14.0% |
| Benefits & Related | 986,217 | 1,100,741 | 1,096,088 | 1,123,693 | 22,952 | 2.1% |
| Capital Outlay | 2,523,310 | 1,557,000 | 919,053 | 1,296,600 | (260,400) | -16.7% |
| Interfund Transfer | (972,972) | (1,036,967) | (1,036,957) | (1,248,723) | (211,756) | 20.4% |
| Purchased Items | 1,300,083 | 1,597,200 | 1,616,670 | 1,471,989 | (125,211) | -7.8% |
| Purchased Services | 2,032,961 | 4,292,220 | 4,182,799 | 4,663,131 | 370,911 | 8.6% |
| Total | 8,953,531 | 10,643,539 | 9,843,795 | 10,878,524 | 234,985 | 2.2% |



Information Technology

Department Expenses by Fund

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-----------------------|------------------|-------------------|--------------------|-------------------|----------------|---------------|
| Bond Fund | 1,536,504 | 342,190 | 232,072 | - | (342,190) | -100.0% |
| Capital Projects Fund | 145,547 | 240,000 | 8,218 | 554,600 | 314,600 | 131.1% |
| Electric Utility Fund | 902,858 | 1,299,956 | 1,074,543 | 1,348,487 | 48,531 | 3.7% |
| General Fund | 5,967,818 | 7,855,969 | 7,766,605 | 8,373,984 | 518,015 | 6.6% |
| Naper Settlement Fund | - | 8,500 | 6,485 | 13,200 | 4,700 | 55.3% |
| Water Capital Fund | - | - | - | 138,000 | 138,000 | - |
| Water Utilities Fund | 400,804 | 896,924 | 755,870 | 450,253 | (446,670) | -49.8% |
| Total | 8,953,531 | 10,643,539 | 9,843,795 | 10,878,524 | 234,985 | 2.2% |

City of Naperville
2022 Budget
Information Technology

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-------------------------------------|------------------|-------------------|--------------------|--------------------|------------------|---------------|
| Administration | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 2,946,236 | 3,000,129 | 2,919,371 | 3,400,457 | 400,328 | 13.3% |
| OVERTIME PAY | 8,806 | 5,000 | 4,658 | 5,000 | - | 0.0% |
| TEMPORARY PAY | - | - | 11,035 | 36,000 | 36,000 | - |
| Salaries & Wages Total | 2,955,042 | 3,005,129 | 2,935,065 | 3,441,457 | 436,328 | 14.5% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 25,177 | 29,606 | 27,528 | 30,820 | 1,214 | 4.1% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 3,254 | 3,496 | 3,102 | 3,506 | 10 | 0.3% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 388,706 | 451,573 | 458,891 | 514,426 | 62,853 | 13.9% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 2,980 | 3,203 | 3,203 | 3,400 | 197 | 6.1% |
| EMPLOYER CONTRIBUTIONS/WCOMP | 5,640 | 6,502 | 6,504 | 7,135 | 633 | 9.7% |
| IMRF | 297,609 | 320,241 | 314,872 | 269,393 | (50,848) | -15.9% |
| MEDICARE | 38,168 | 41,800 | 40,945 | 43,965 | 2,165 | 5.2% |
| SOCIAL SECURITY | 161,860 | 177,240 | 174,883 | 186,504 | 9,264 | 5.2% |
| Benefits & Related Total | 923,394 | 1,033,661 | 1,029,927 | 1,059,149 | 25,488 | 2.5% |
| Capital Outlay | | | | | | |
| BUILDING IMPROVEMENTS | 542,193 | - | 120,960 | - | - | - |
| INFRASTRUCTURE | 9,446 | - | - | - | - | - |
| TECHNOLOGY | 1,971,671 | 1,557,000 | 798,093 | 1,296,600 | (260,400) | -16.7% |
| Capital Outlay Total | 2,523,310 | 1,557,000 | 919,053 | 1,296,600 | (260,400) | -16.7% |
| Interfund TF (Exp) | | | | | | |
| TRANSFER IN | (954,792) | (1,022,522) | (1,022,520) | (1,230,794) | (208,272) | 20.4% |
| TRANSFER OUT | 22,248 | 23,308 | 23,304 | 28,488 | 5,180 | 22.2% |
| Interfund TF (Exp) Total | (932,544) | (999,214) | (999,216) | (1,202,306) | (203,092) | 20.3% |
| Purchased Items | | | | | | |
| INTERNET | 202,998 | 243,600 | 206,221 | 234,200 | (9,400) | -3.9% |
| OFFICE SUPPLIES | 4,918 | 10,300 | 3,824 | 8,700 | (1,600) | -15.5% |
| OPERATING SUPPLIES | 3,091 | 8,000 | 3,353 | 28,000 | 20,000 | 250.0% |
| TECHNOLOGY HARDWARE | 577,709 | 780,450 | 949,229 | 658,150 | (122,300) | -15.7% |
| TELEPHONE | 494,388 | 532,700 | 439,148 | 518,739 | (13,961) | -2.6% |
| Purchased Items Total | 1,283,104 | 1,575,050 | 1,601,775 | 1,447,789 | (127,261) | -8.1% |
| Purchased Services | | | | | | |
| EDUCATION AND TRAINING | 60,032 | 129,000 | 40,179 | 125,381 | (3,619) | -2.8% |
| EQUIPMENT MAINTENANCE | 228,842 | 379,400 | 204,442 | 372,111 | (7,289) | -1.9% |
| HR SERVICE | - | - | - | 50,000 | 50,000 | - |
| MILEAGE REIMBURSEMENT | 154 | 1,000 | 574 | 1,000 | - | 0.0% |
| OTHER EXPENSES | 63 | - | 19 | - | - | - |
| OTHER PROFESSIONAL SERVICE | 324,340 | 553,600 | 331,497 | 671,414 | 117,814 | 21.3% |
| POSTAGE AND DELIVERY | 13 | - | 29 | - | - | - |
| SOFTWARE AND HARDWARE MAINT | 1,272,927 | 3,049,964 | 3,456,640 | 3,277,469 | 227,505 | 7.5% |
| DUES/SUBSCRIPTIONS/LICENSES | 1,136 | 2,200 | 838 | 2,200 | - | 0.0% |
| Purchased Services Total | 1,887,509 | 4,115,164 | 4,034,217 | 4,499,575 | 384,411 | 9.3% |
| Administration Total | 8,639,814 | 10,286,790 | 9,520,821 | 10,542,264 | 255,474 | 2.5% |

City of Naperville
2022 Budget
Information Technology

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-------------------------------------|------------------|-------------------|--------------------|-------------------|-----------------|---------------|
| Reprographics | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 125,856 | 126,216 | 126,349 | 128,377 | 2,161 | 1.7% |
| OVERTIME PAY | 3,034 | 2,000 | 4,729 | 2,000 | - | 0.0% |
| Salaries & Wages Total | 128,890 | 128,216 | 131,078 | 130,377 | 2,161 | 1.7% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 2,367 | 2,604 | 2,561 | 2,662 | 58 | 2.2% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 173 | 184 | 161 | 185 | 1 | 0.6% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 36,706 | 41,211 | 39,633 | 41,174 | (37) | -0.1% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 194 | 200 | 192 | 200 | (0) | -0.1% |
| IMRF | 14,210 | 13,911 | 14,289 | 11,187 | (2,724) | -19.6% |
| MEDICARE | 1,739 | 1,700 | 1,767 | 1,732 | 32 | 1.9% |
| SOCIAL SECURITY | 7,435 | 7,270 | 7,556 | 7,404 | 134 | 1.8% |
| Benefits & Related Total | 62,823 | 67,080 | 66,161 | 64,544 | (2,536) | -3.8% |
| Interfund TF (Exp) | | | | | | |
| TRANSFER IN | (40,428) | (37,753) | (37,741) | (46,417) | (8,664) | 22.9% |
| Interfund TF (Exp) Total | (40,428) | (37,753) | (37,741) | (46,417) | (8,664) | 22.9% |
| Purchased Items | | | | | | |
| OFFICE SUPPLIES | - | 150 | 248 | - | (150) | -100.0% |
| OPERATING SUPPLIES | 16,980 | 22,000 | 14,647 | 24,200 | 2,200 | 10.0% |
| Purchased Items Total | 16,980 | 22,150 | 14,895 | 24,200 | 2,050 | 9.3% |
| Purchased Services | | | | | | |
| EQUIPMENT MAINTENANCE | 11,147 | 13,900 | 10,460 | 13,400 | (500) | -3.6% |
| OPERATIONAL SERVICE | 144,701 | 160,500 | 119,039 | 147,500 | (13,000) | -8.1% |
| OTHER PROFESSIONAL SERVICE | 1,390 | 1,475 | 1,410 | 1,475 | - | 0.0% |
| POSTAGE AND DELIVERY | (12,566) | - | 15,750 | - | - | - |
| RENTAL FEES | 780 | 825 | 1,805 | 825 | - | 0.0% |
| SOFTWARE AND HARDWARE MAINT | - | 356 | 119 | 356 | - | 0.0% |
| Purchased Services Total | 145,452 | 177,056 | 148,583 | 163,556 | (13,500) | -7.6% |
| Reprographics Total | 313,717 | 356,749 | 322,974 | 336,260 | (20,489) | -5.7% |
| Expense Total | 8,953,531 | 10,643,539 | 9,843,795 | 10,878,524 | 234,985 | 2.2% |

FIRE





The Naperville Fire Department is made up of 201 individuals divided between two divisions: operations and administration. The department operates out of 10 stations and an administration office. The mission of the department is to respond to all emergency and non-emergency calls for service in a time that meets the expectations of the community and to promote safe practices through ongoing fire prevention and public education programs.

Service Priorities

- Respond to fire and rescue emergency calls for service
- Respond to advanced life support calls requiring transport to a medical facility
- Oversee the City-owned fire alarm monitoring service and manage the maintenance and installation of new and existing customers
- Provide for the coordination and collaboration of emergency management needs between all City departments, partner agencies, and other community public and private entities
- Provide emergency response to incidents involving unique areas of expertise such as entrapment, high angle rescue, structural collapse, trench rescue, confined space, and all types of incidents involving water entrapment, rescue, and potential drowning
- Provide response to incidents involving chemicals, solids, or substances with hazard class requiring specialized removal and containment
- Provide support and resources needed to safely monitor and maintain special event activities and functions
- Provide response to incidents involving mass casualty or mass violence
- Engage the community in public education, community risk reduction, and non-traditional calls for service

2022 BUDGET HIGHLIGHTS

- ✓ REPLACE AGING FIRE APPARATUS
- ✓ RENEW FOCUS ON EMERGENCY MANAGEMENT
- ✓ COMMUNITY RISK REDUCTION INITIATIVES

Goals and Objectives

Each department's goals and objectives are created with one or more of the City's primary ends policies – economic development, high-performing government, financial stability, and public safety – in mind.

PRIMARY ENDS POLICY SUPPORTED

- ✓ ECONOMIC DEVELOPMENT
- ✓ HIGH-PERFORMING GOVERNMENT
- ✓ FINANCIAL STABILITY
- ✓ PUBLIC SAFETY

2021 Accomplishments

- Fully implemented the advanced cardiac protocol that was in a trial phase the past two years. Edward Hospital and Region 8 adopted the Fire Department's protocol for use throughout the entire EMS region.
- Took delivery of a new squad/engine to replace an aging vehicle and add to operational effectiveness
- In collaboration with Fleet Services, implemented TargetSolutions Check It program to better track vehicle maintenance and downtime



- Continued participation in GEMT Medicaid program which has brought in over \$1.3 million in new cost recovery to date
- Developed and began implementation of a Community Risk Reduction Division, which will help to reduce instances of injury and accidents within the community by analyzing call type trends, population and demographic information, and community stakeholder expectations
- Continued to manage pandemic preparedness, response, and recovery
- Managed an F3 tornado emergency response, including maintaining an active presence in the impacted areas for an extended period of time

2022 Goals

The Fire Department outlines four specific strategic goals for 2022 within its 2021-2025 Community Driven Strategic Plan. These goals are outlined below.

- 1. Adaptation to changing community needs
This strategic goal includes the following specific objectives:
 - Objective 1A: Fully Implement the revised cardiac protocols for cardiac arrest patients.
 - Objective 1B: Explore, identify, and evaluate the potential to implement alternative care and transportation for non-emergent EMS incidents.
 - Objective 1C: Identify and engage community members on the formation of a fire department humanity council.
 - Objective 1D: Refine and continue to implement systems of tracking and reporting critical data easily.
- 2. Promote and foster community risk reduction
This strategic goal includes the following specific objectives:
 - Objective 2A: Strengthen external communication processes.
 - Objective 2B: Expand senior home inspection programs.
 - Objective 2C: Investigate opportunities for common CAD/ RMS upgrades.
- 3. Foster the development of NFD personnel and programs
This strategic goal includes the following specific objectives:
 - Objective 3A: Support professional credentialing/ designation and promotion of the NFD.
 - Objective 3B: Audit and formalize the mentorship programs for each position within the organization.
 - Objective 3C: Promote the development of a working group to audit and analyze proposed departmental changes or service changes.
 - Objective 3D: Update the Naperville Emergency Management volunteer programs, structure, and responsibilities.
 - Objective 3E: Standardize and update the vehicle and inventory tracking process.
- 4. Explore new ways and options on emergency service delivery
This strategic goal includes the following specific objectives:
 - Objective 4A: Continue to pursue cost recovery methods to balance expenses with revenue.
 - Objective 4B: Continue to investigate and develop relationships to implement a cost-effective community care program, focused on the needs of the community.
 - Objective 4C: Expand the community CPR/ Stop the Bleed program.
 - Objective 4D: Identify, communicate, and implement a comprehensive community education program specific to emergency preparedness and response to disaster.



Objective 4E: Evaluate the ability to respond, mitigate and recover from a natural and man-made disaster both internally and externally.

Objective 4F: Continue to strengthen/ support response to incidents of mass violence within the organization and community.

Long-Term Objectives

- Continue vehicle replacement program to stabilize fleet down time (Fire Department mission)
- Evaluation of current emergency management capabilities, including use of NEMA throughout the community (Objective 3D, Objective 4D, 4E and 4F)
- Evaluate the need for a south side training facility to improve the delivery of various training programs across all stations and departments (Strategic Goal 3)
- Retrofit sleeping quarters of fire stations to address potential communicable disease/viral spread (Objective 4E)

Personnel

| FTEs | 2020 Actuals | 2021 Budget | 2021 Estimate | 2022 Budget |
|---------------------|---------------|---------------|---------------|---------------|
| Fire Administration | 17.00 | 17.00 | 17.00 | 17.00 |
| Operations | 184.00 | 184.00 | 184.00 | 184.00 |
| Total | 201.00 | 201.00 | 201.00 | 201.00 |

Department Expenses by Category

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|--------------------|-------------------|-------------------|-------------------|-------------------|------------------|-------------|
| Salaries & Wages | 23,302,296 | 23,200,166 | 24,256,408 | 23,645,508 | 445,342 | 1.9% |
| Benefits & Related | 13,896,253 | 14,320,397 | 14,379,505 | 14,923,203 | 602,806 | 4.2% |
| Capital Outlay | 2,710,009 | 1,184,500 | 1,281,891 | 3,088,873 | 1,904,373 | 160.8% |
| Grants & Contrib. | - | - | - | 154,037 | 154,037 | - |
| Interfund Transfer | 271,836 | 289,543 | 285,269 | 353,166 | 63,623 | 22.0% |
| Purchased Items | 744,149 | 815,731 | 683,462 | 853,150 | 37,419 | 4.6% |
| Purchased Services | 881,013 | 1,197,150 | 1,020,185 | 1,233,575 | 36,425 | 3.0% |
| Total | 41,805,556 | 41,007,487 | 41,906,719 | 44,251,512 | 3,244,025 | 7.9% |

Department Expenses by Fund

| | 2020 Actuals | 2021 Budget | 2021 Projections | 2022 Budget | Change (\$) | Change (%) |
|-----------------------|-------------------|-------------------|-------------------|-------------------|------------------|-------------|
| Bond fund | 2,712,452 | - | 268,800 | - | - | - |
| Capital Projects Fund | (532) | 1,184,500 | 1,013,091 | 3,088,873 | 1,904,373 | 160.8% |
| Food & Beverage | 521,895 | 610,519 | 554,849 | 724,231 | 113,712 | 18.6% |
| General Fund | 38,571,742 | 39,212,468 | 40,069,979 | 40,438,408 | 1,225,940 | 3.1% |
| Total | 41,805,556 | 41,007,487 | 41,906,719 | 44,251,512 | 3,244,025 | 7.9% |

**City of Naperville
2022 Budget
Fire Department**

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-------------------------------------|-------------------|-------------------|--------------------|-------------------|----------------|---------------|
| Administration | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 1,902,355 | 1,857,765 | 1,875,261 | 1,872,646 | 14,881 | 0.8% |
| OVERTIME PAY | 29,200 | 221,506 | 68,948 | 210,311 | (11,195) | -5.1% |
| Salaries & Wages Total | 1,931,554 | 2,079,271 | 1,944,209 | 2,082,957 | 3,686 | 0.2% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 16,112 | 17,752 | 16,607 | 16,267 | (1,485) | -8.4% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 2,480 | 2,615 | 2,290 | 2,465 | (150) | -5.7% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 259,160 | 273,400 | 256,920 | 262,464 | (10,936) | -4.0% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 1,681 | 1,702 | 1,643 | 1,700 | (2) | -0.1% |
| EMPLOYER CONTRIBUTIONS/WCOMP | 450,192 | 518,566 | 518,568 | 569,056 | 50,490 | 9.7% |
| FIRE PENSION | 9,711,228 | 10,309,717 | 10,309,717 | 10,619,200 | 309,483 | 3.0% |
| IMRF | 76,890 | 74,478 | 64,168 | 56,289 | (18,189) | -24.4% |
| MEDICARE | 26,117 | 25,510 | 26,679 | 26,022 | 512 | 2.0% |
| SOCIAL SECURITY | 40,590 | 40,414 | 36,469 | 39,127 | (1,287) | -3.2% |
| Benefits & Related Total | 10,584,450 | 11,264,153 | 11,233,060 | 11,592,590 | 328,437 | 2.9% |
| Interfund TF (Exp) | | | | | | |
| TRANSFER OUT | 271,836 | 289,543 | 285,269 | 353,166 | 63,623 | 22.0% |
| Interfund TF (Exp) Total | 271,836 | 289,543 | 285,269 | 353,166 | 63,623 | 22.0% |
| Purchased Items | | | | | | |
| BOOKS AND PUBLICATIONS | 952 | 16,300 | 6,632 | 15,000 | (1,300) | -8.0% |
| OFFICE SUPPLIES | 379 | 10,000 | 9,625 | 10,000 | - | 0.0% |
| OPERATING SUPPLIES | 28,315 | 461,550 | 364,133 | 485,350 | 23,800 | 5.2% |
| TECHNOLOGY HARDWARE | 6,768 | 70,250 | 45,094 | 66,000 | (4,250) | -6.0% |
| TELEVISION | 3,368 | 2,500 | 3,700 | 2,800 | 300 | 12.0% |
| Purchased Items Total | 39,782 | 560,600 | 429,184 | 579,150 | 18,550 | 3.3% |
| Purchased Services | | | | | | |
| ADMINISTRATIVE SERVICE FEES | 182,298 | 259,200 | 196,706 | 245,000 | (14,200) | -5.5% |
| EDUCATION AND TRAINING | 28,996 | 101,750 | 31,203 | 98,000 | (3,750) | -3.7% |
| EQUIPMENT MAINTENANCE | 86,698 | 119,100 | 66,026 | 105,000 | (14,100) | -11.8% |
| HR SERVICE | 42 | - | 393 | - | - | - |
| MILEAGE REIMBURSEMENT | 81 | - | - | - | - | - |
| OPERATIONAL SERVICE | 91,625 | 135,000 | 100,170 | 145,000 | 10,000 | 7.4% |
| OTHER EXPENSES | 1,458 | 4,000 | 4,390 | 4,000 | - | 0.0% |
| OTHER PROFESSIONAL SERVICE | - | - | 218 | - | - | - |
| POSTAGE AND DELIVERY | 725 | 1,000 | 492 | 1,000 | - | 0.0% |
| SOFTWARE AND HARDWARE MAINT | 83,046 | 265,200 | 358,003 | 305,050 | 39,850 | 15.0% |
| DUES/SUBSCRIPTIONS/LICENSES | 20,414 | 21,450 | 21,461 | 22,100 | 650 | 3.0% |
| Purchased Services Total | 495,383 | 906,700 | 779,062 | 925,150 | 18,450 | 2.0% |
| Administration Total | 13,323,005 | 15,100,267 | 14,670,783 | 15,533,013 | 432,746 | 2.9% |

**City of Naperville
2022 Budget
Fire Department**

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|-------------------|-------------------|--------------------|-------------------|------------------|---------------|
| Operations | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 19,885,395 | 19,648,107 | 20,045,847 | 19,885,157 | 237,050 | 1.2% |
| OVERTIME PAY | 1,485,347 | 1,472,788 | 2,266,352 | 1,677,394 | 204,606 | 13.9% |
| Salaries & Wages Total | 21,370,742 | 21,120,895 | 22,312,199 | 21,562,551 | 441,656 | 2.1% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 161,768 | 170,496 | 173,087 | 172,862 | 2,366 | 1.4% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 25,818 | 26,279 | 24,456 | 26,664 | 385 | 1.5% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 2,818,824 | 2,573,496 | 2,628,312 | 2,838,220 | 264,724 | 10.3% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 18,558 | 18,418 | 18,272 | 18,400 | (18) | -0.1% |
| MEDICARE | 286,580 | 267,554 | 301,667 | 274,467 | 6,913 | 2.6% |
| SOCIAL SECURITY | 256 | - | 652 | - | - | - |
| Benefits & Related Total | 3,311,803 | 3,056,244 | 3,146,445 | 3,330,613 | 274,369 | 9.0% |
| Capital Outlay | | | | | | |
| BUILDING IMPROVEMENTS | - | 15,000 | 3,690 | - | (15,000) | -100.0% |
| TECHNOLOGY | 41,958 | - | - | - | - | - |
| VEHICLES AND EQUIPMENT | 2,668,051 | 1,169,500 | 1,278,201 | 3,088,873 | 1,919,373 | 164.1% |
| Capital Outlay Total | 2,710,009 | 1,184,500 | 1,281,891 | 3,088,873 | 1,904,373 | 160.8% |
| Grants & Contributions | | | | | | |
| SECA GRANTS | - | - | - | 154,037 | 154,037 | - |
| Grants & Contributions Total | - | - | - | 154,037 | 154,037 | - |
| Purchased Items | | | | | | |
| BOOKS AND PUBLICATIONS | 3,717 | 4,000 | 833 | 3,000 | (1,000) | -25.0% |
| CUSTODIAL SUPPLIES | 22,969 | 25,000 | 27,264 | 35,000 | 10,000 | 40.0% |
| OFFICE SUPPLIES | 6,657 | - | - | - | - | - |
| OPERATING SUPPLIES | 641,544 | 226,131 | 226,180 | 236,000 | 9,869 | 4.4% |
| TECHNOLOGY HARDWARE | 29,482 | - | - | - | - | - |
| Purchased Items Total | 704,367 | 255,131 | 254,277 | 274,000 | 18,869 | 7.4% |
| Purchased Services | | | | | | |
| EDUCATION AND TRAINING | 29,986 | 84,400 | 54,575 | 83,300 | (1,100) | -1.3% |
| EQUIPMENT MAINTENANCE | 122,679 | 62,150 | 65,060 | 90,750 | 28,600 | 46.0% |
| HR SERVICE | 103,034 | 120,000 | 97,375 | 110,000 | (10,000) | -8.3% |
| OTHER EXPENSES | 476 | 2,500 | 49 | 2,500 | - | 0.0% |
| PRINTING SERVICE | 10 | - | - | - | - | - |
| RENTAL FEES | 11,590 | 12,000 | 12,879 | 14,000 | 2,000 | 16.7% |
| SOFTWARE AND HARDWARE MAINT | 117,435 | - | - | - | - | - |
| DUES/SUBSCRIPTIONS/LICENSES | 420 | 9,400 | 11,185 | 7,875 | (1,525) | -16.2% |
| Purchased Services Total | 385,630 | 290,450 | 241,123 | 308,425 | 17,975 | 6.2% |
| Operations Total | 28,482,551 | 25,907,220 | 27,235,936 | 28,718,499 | 2,811,279 | 10.9% |
| Expense Total | 41,805,556 | 41,007,487 | 41,906,719 | 44,251,512 | 3,244,025 | 7.9% |

POLICE





Police

The Naperville Police Department provides law enforcement services to the community and responds to emergency and non-emergency calls for service. The department actively conducts follow-up investigations, proactive enforcement, and educational programs to residents and businesses.

Service Priorities

- Respond to emergency calls for service
- Proactively respond to community problems, prevent crime, and arrest violators
- Provide the community with emergency dispatching services
- Provide technical traffic accident investigations and reconstruction services
- Investigate adult crimes including violent, property, financial, and cybercrimes
- Investigate juvenile-related crimes and school-based incidents
- Proactively enforce and investigate narcotics and vice crimes; develop preventive programs
- Process crime scenes and prepare evidence for laboratory analysis and court
- Maintain police reports and process Freedom of Information Act (FOIA) requests

2022 BUDGET HIGHLIGHTS

- ✓ IMPLEMENT BODY WORN AND IN-CAR CAMERAS
- ✓ ENHANCE RECRUITMENT EFFORTS FOR 2022 TESTING CYCLE
- ✓ BEGIN CAD/RMS REPLACEMENT PROJECT

Goals and Objectives

Each department's goals and objectives are created with one or more of the City's primary ends policies – economic development, high-performing government, financial stability, and public safety – in mind.

PRIMARY ENDS POLICY SUPPORTED

- ✓ ECONOMIC DEVELOPMENT
- ✓ HIGH-PERFORMING GOVERNMENT
- ✓ FINANCIAL STABILITY
- ✓ PUBLIC SAFETY

2021 Accomplishments

- Transitioned crime reporting from the Summary Reporting System to the National Incident-Based Reporting System (NIBRS) standard which enriches the quantity, quality, and timeliness of crime data collection
- Improved use of calls for service and crime data for the deployment of patrol officers using analytics to best direct officers to areas of concern
- Solved several high-profile cases, including a 49-year-old murder of a teenage girl
- Enhanced officer training in de-escalation and critical incident response by utilizing the VirTra training system
- Assigned five more officers to the ILEAS Mobile Field Force to assist the department with enhanced training in crowd management/control and to increase the in-house experts the department has to assist with future crowd events
- Completion of the Next Generation 9-1-1 project that was mandated by the State of Illinois Emergency Telephone Systems Act (ILCS 750/3 Section 3.b). This project replaced the 10-year-old phone equipment previously utilized by Public Safety Answering Point (PSAP) personnel at both the main facility and the Backup Communications Center.



Police

2022 Goals

- Engage in visible, proactive enforcement of criminal and traffic laws with the goal of maintaining a safe community
- Expand recruitment efforts to enhance the department’s diversity during the 2022 testing cycle
- Implement body-worn cameras and new in-car camera technology allowing for greater transparency between law enforcement and the public. Body-worn cameras are a valuable tool for law enforcement in that they capture and record video and audio of critical incidents and encounters with the public. In-car cameras have been used since 2014 and provide video evidence of traffic stops and arrests. These cameras have reached end of life and integrating this technology with body cameras will allow for greater efficiencies.
- Continue to implement Text to 911 services that allows the public to use a mobile device to send a text message to 911 emergency telecommunicators
- Begin the Computer Aided Dispatch and Records Management Systems replacement through hiring a consultant to assist with the project. This project was labeled as one of the most important projects by Police, Fire and IT as the current system has reached end-of-life.
- Improve building security for the department with the installation of gates and fences around the perimeter of the building

Long-Term Objectives

- Begin building renovations for the interior of the building to address needed repairs and technology issues identified to enable staff to perform their duties efficiently
- Continue the implementation of the Computer Aided Dispatch and Records Management Systems replacement since the current system has reached end-of-life
- Begin the multi-year plan to upgrade or replace the current radio infrastructure that Naperville and Aurora currently share since the technology is nearing end-of-life
- Develop succession planning that will evaluate and reassess the needs of the department for future police leaders to ensure a continuity of operations and sharing of institutional knowledge
- Consolidate cameras with command center program

Personnel

| FTEs | 2020 Actuals | 2021 Budget | 2021 Estimate | 2022 Budget |
|-----------------|---------------|---------------|---------------|---------------|
| Chief of Police | 20.63 | 20.63 | 17.63 | 17.63 |
| Patrol | 140.50 | 144.50 | 145.50 | 145.50 |
| Investigations | 68.50 | 69.50 | 71.50 | 71.50 |
| Communications | 40.50 | 40.50 | 30.50* | 30.50 |
| Total | 270.13 | 275.13 | 265.13 | 265.13 |

*10 City Dispatch FTEs reallocated to Finance Call Center



Department Expenses by Category

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|--------------------|-------------------|-------------------|-------------------|-------------------|------------------|-------------|
| Salaries & Wages | 28,830,304 | 29,104,889 | 28,556,870 | 29,462,714 | 357,825 | 1.2% |
| Benefits & Related | 12,993,674 | 13,833,906 | 13,517,202 | 13,750,201 | (83,705) | -0.6% |
| Capital Outlay | 934,735 | 1,216,934 | 1,508,499 | 1,721,006 | 504,072 | 41.4% |
| Grants & Contrib. | 4,807,703 | 2,320,050 | 2,308,830 | 3,100,132 | 780,082 | 33.6% |
| Interfund Transfer | 3,848,937 | 3,756,341 | 3,549,779 | 3,941,057 | 184,716 | 4.9% |
| Purchased Items | 974,753 | 1,004,035 | 931,908 | 943,325 | (60,710) | -6.0% |
| Purchased Services | 1,550,582 | 2,289,611 | 1,792,647 | 2,308,429 | 18,818 | 0.8% |
| Total | 53,940,688 | 53,525,766 | 52,165,735 | 55,226,864 | 1,701,098 | 3.2% |

Department Expenses by Fund

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-----------------------|-------------------|-------------------|-------------------|-------------------|------------------|-------------|
| Bond Fund | 810,605 | 523,134 | 516,355 | - | (523,134) | -100.0% |
| Capital Projects | 124,131 | 873,800 | 1,034,421 | 1,921,006 | 1,047,206 | 119.8% |
| Commuter Parking | 170,462 | 185,333 | 180,153 | 117,221 | (68,112) | -36.8% |
| E911 Surcharge | 3,053,547 | 2,900,000 | 2,711,672 | 2,900,000 | - | 0.0% |
| Electric Utility | 515,888 | 102,632 | 94,821 | 73,679 | (28,953) | -28.2% |
| ETSB Fund | 4,796,653 | 2,300,000 | 2,300,192 | 2,800,000 | 500,000 | 21.7% |
| Fed Drug Forfeiture | 75,176 | 100,000 | 12,378 | 100,000 | - | 0.0% |
| Food and Beverage | 541,687 | 765,853 | 652,952 | 850,276 | 84,423 | 11.0% |
| General Fund | 43,211,524 | 45,210,824 | 44,255,534 | 45,909,811 | 698,987 | 1.5% |
| State Drug Forfeiture | 67,742 | 181,500 | 44,864 | 181,500 | - | 0.0% |
| Water Utilities Fund | 258,302 | 50,017 | 45,934 | 35,840 | (14,177) | -28.3% |
| SSA 33 | 314,973 | 332,672 | 316,460 | 337,531 | 4,859 | 1.5% |
| Total | 53,940,688 | 53,525,766 | 52,165,735 | 55,226,864 | 1,701,098 | 3.2% |

**City of Naperville
2022 Budget
Police Department**

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|-------------------|-------------------|--------------------|-------------------|------------------|---------------|
| Administration | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 1,966,557 | 1,936,480 | 1,719,323 | 1,707,534 | (228,946) | -11.8% |
| OVERTIME PAY | 59,622 | 112,624 | 35,221 | 158,100 | 45,476 | 40.4% |
| TEMPORARY PAY | 23,391 | 40,000 | 34,841 | 40,000 | - | 0.0% |
| Salaries & Wages Total | 2,049,570 | 2,089,104 | 1,789,385 | 1,905,634 | (183,470) | -8.8% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 15,049 | 16,963 | 13,719 | 14,896 | (2,067) | -12.2% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 2,331 | 2,450 | 1,786 | 1,911 | (539) | -22.0% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 222,960 | 256,523 | 210,559 | 209,676 | (46,847) | -18.3% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 2,221 | 2,102 | 1,926 | 1,801 | (301) | -14.3% |
| EMPLOYER CONTRIBUTIONS/WCOMP | 479,832 | 552,704 | 552,720 | 606,517 | 53,813 | 9.7% |
| IMRF | 121,626 | 132,705 | 100,748 | 75,490 | (57,215) | -43.1% |
| MEDICARE | 28,158 | 28,479 | 25,174 | 24,900 | (3,579) | -12.6% |
| POLICE PENSION | 7,290,728 | 7,869,284 | 7,869,284 | 8,089,611 | 220,327 | 2.8% |
| SOCIAL SECURITY | 64,229 | 72,913 | 57,809 | 63,958 | (8,955) | -12.3% |
| Benefits & Related Total | 8,227,134 | 8,934,124 | 8,833,725 | 9,088,760 | 154,636 | 1.7% |
| Capital Outlay | | | | | | |
| BUILDING IMPROVEMENTS | 29,662 | - | - | 679,578 | 679,578 | - |
| TECHNOLOGY | 322,834 | 590,134 | 436,599 | 483,228 | (106,906) | -18.1% |
| Capital Outlay Total | 352,496 | 590,134 | 436,599 | 1,162,806 | 572,672 | 97.0% |
| Grants & Contributions | | | | | | |
| CONTRIBUTION TO OTHER ENTITIES | 11,050 | 20,050 | 8,638 | 20,050 | - | 0.0% |
| Grants & Contributions Total | 11,050 | 20,050 | 8,638 | 20,050 | - | 0.0% |
| Interfund TF (Exp) | | | | | | |
| TRANSFER OUT | 795,389 | 856,341 | 838,108 | 1,041,057 | 184,716 | 21.6% |
| Interfund TF (Exp) Total | 795,389 | 856,341 | 838,108 | 1,041,057 | 184,716 | 21.6% |
| Purchased Items | | | | | | |
| BOOKS AND PUBLICATIONS | - | 1,000 | 255 | 1,000 | - | 0.0% |
| INTERNET | 1,421 | 3,310 | 1,570 | 1,500 | (1,810) | -54.7% |
| OFFICE SUPPLIES | 20,529 | 23,000 | 22,194 | 23,000 | - | 0.0% |
| OPERATING SUPPLIES | 545,392 | 493,950 | 512,753 | 568,850 | 74,900 | 15.2% |
| OTHER UTILITIES | - | 32,000 | 2,410 | 7,000 | (25,000) | -78.1% |
| TECHNOLOGY HARDWARE | 68,301 | 78,500 | 63,496 | 36,000 | (42,500) | -54.1% |
| TELEPHONE | 6,498 | - | 6,025 | 25,000 | 25,000 | - |
| Purchased Items Total | 642,141 | 631,760 | 608,703 | 662,350 | 30,590 | 4.8% |
| Purchased Services | | | | | | |
| ADMINISTRATIVE SERVICE FEES | 973 | 1,300 | 1,262 | 1,300 | - | 0.0% |
| EDUCATION AND TRAINING | 180,279 | 422,669 | 314,207 | 422,669 | - | 0.0% |
| EQUIPMENT MAINTENANCE | 2,483 | 36,300 | 4,975 | 36,300 | - | 0.0% |
| HR SERVICE | 55,580 | 31,500 | 24,822 | 31,500 | - | 0.0% |
| MILEAGE REIMBURSEMENT | 2,901 | 8,805 | 5,126 | 8,805 | - | 0.0% |
| OTHER EXPENSES | 3,370 | - | 3,341 | - | - | - |
| OTHER PROFESSIONAL SERVICE | 27,940 | 250,385 | 101,026 | 250,385 | - | 0.0% |
| POSTAGE AND DELIVERY | 9,429 | 16,380 | 9,973 | 16,380 | - | 0.0% |
| PRINTING SERVICE | 2,305 | 11,000 | 3,466 | 11,000 | - | 0.0% |
| SOFTWARE AND HARDWARE MAINT | 233,878 | 222,820 | 297,602 | 361,110 | 138,290 | 62.1% |
| DUES/SUBSCRIPTIONS/LICENSES | 34,432 | 36,697 | 35,199 | 37,697 | 1,000 | 2.7% |
| Purchased Services Total | 553,570 | 1,037,856 | 800,998 | 1,177,146 | 139,290 | 13.4% |
| Administration Total | 12,631,349 | 14,159,368 | 13,316,155 | 15,057,803 | 898,435 | 6.3% |

**City of Naperville
2022 Budget
Police Department**

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|-------------------|------------------|--------------------|------------------|------------------|---------------|
| Dispatch Services | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 2,652,133 | 2,191,324 | 1,996,274 | 2,175,095 | (16,229) | -0.7% |
| OVERTIME PAY | 172,650 | 115,380 | 97,052 | 156,180 | 40,800 | 35.4% |
| Salaries & Wages Total | 2,824,784 | 2,306,704 | 2,093,326 | 2,331,275 | 24,571 | 1.1% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 27,775 | 22,901 | 21,224 | 24,469 | 1,568 | 6.8% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 3,632 | 2,951 | 2,578 | 2,789 | (162) | -5.5% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 415,319 | 333,596 | 306,561 | 389,553 | 55,957 | 16.8% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 3,976 | 3,103 | 2,892 | 3,100 | (3) | -0.1% |
| IMRF | 305,145 | 233,961 | 221,926 | 184,370 | (49,591) | -21.2% |
| MEDICARE | 39,102 | 29,944 | 29,052 | 29,688 | (256) | -0.9% |
| SOCIAL SECURITY | 166,748 | 128,036 | 123,260 | 126,928 | (1,108) | -0.9% |
| Benefits & Related Total | 961,697 | 754,492 | 707,494 | 760,897 | 6,405 | 0.8% |
| Grants & Contributions | | | | | | |
| CONTRIBUTION TO OTHER ENTITIES | 4,796,653 | 2,300,000 | 2,300,192 | 2,800,000 | 500,000 | 21.7% |
| Grants & Contributions Total | 4,796,653 | 2,300,000 | 2,300,192 | 2,800,000 | 500,000 | 21.7% |
| Interfund TF (Exp) | | | | | | |
| TRANSFER OUT | 3,053,547 | 2,900,000 | 2,711,672 | 2,900,000 | - | 0.0% |
| Interfund TF (Exp) Total | 3,053,547 | 2,900,000 | 2,711,672 | 2,900,000 | - | 0.0% |
| Purchased Items | | | | | | |
| INTERNET | 30,000 | 30,000 | 30,653 | 30,000 | - | 0.0% |
| OFFICE SUPPLIES | 5,635 | 7,413 | 3,448 | 7,413 | - | 0.0% |
| OPERATING SUPPLIES | 30,306 | 40,562 | 32,168 | 35,562 | (5,000) | -12.3% |
| Purchased Items Total | 65,941 | 77,975 | 66,269 | 72,975 | (5,000) | -6.4% |
| Purchased Services | | | | | | |
| EDUCATION AND TRAINING | 5,061 | 30,103 | 17,020 | 29,323 | (780) | -2.6% |
| EQUIPMENT MAINTENANCE | 615,154 | 749,574 | 573,118 | 741,616 | (7,958) | -1.1% |
| HR SERVICE | 1,560 | 5,422 | 4,376 | 5,422 | - | 0.0% |
| OPERATIONAL SERVICE | 25,629 | 29,240 | 28,164 | - | (29,240) | -100.0% |
| OTHER PROFESSIONAL SERVICE | 12,836 | 82,100 | 17,337 | 17,100 | (65,000) | -79.2% |
| PRINTING SERVICE | 64 | 500 | - | 500 | - | 0.0% |
| SOFTWARE AND HARDWARE MAINT | 9,116 | 10,373 | 21,319 | 2,600 | (7,773) | -74.9% |
| DUES/SUBSCRIPTIONS/LICENSES | 6,237 | 6,585 | 6,569 | 7,265 | 680 | 10.3% |
| Purchased Services Total | 675,657 | 913,897 | 667,903 | 803,826 | (110,071) | -12.0% |
| Dispatch Services Total | 12,378,279 | 9,253,068 | 8,546,855 | 9,668,973 | 415,905 | 4.5% |
| Investigations | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 7,292,066 | 7,132,597 | 7,141,092 | 7,417,142 | 284,545 | 4.0% |
| OVERTIME PAY | 846,251 | 1,034,352 | 922,827 | 1,228,015 | 193,663 | 18.7% |
| Salaries & Wages Total | 8,138,317 | 8,166,949 | 8,063,920 | 8,645,157 | 478,208 | 5.9% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 57,529 | 61,601 | 61,548 | 62,904 | 1,303 | 2.1% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 9,276 | 9,608 | 8,795 | 9,925 | 317 | 3.3% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 910,609 | 966,132 | 885,301 | 912,476 | (53,656) | -5.6% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 6,816 | 6,907 | 6,828 | 7,116 | 209 | 3.0% |
| IMRF | 139,414 | 140,381 | 160,652 | 130,220 | (10,161) | -7.2% |
| MEDICARE | 107,278 | 97,772 | 116,041 | 102,306 | 4,534 | 4.6% |
| SOCIAL SECURITY | 76,338 | 77,394 | 89,251 | 91,334 | 13,940 | 18.0% |
| Benefits & Related Total | 1,307,261 | 1,359,794 | 1,328,416 | 1,316,281 | (43,513) | -3.2% |

**City of Naperville
2022 Budget
Police Department**

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|-------------------|-------------------|--------------------|-------------------|------------------|---------------|
| Purchased Items | | | | | | |
| INTERNET | 2,253 | 1,050 | 2,404 | 2,350 | 1,300 | 123.8% |
| OPERATING SUPPLIES | 91,613 | 125,800 | 92,723 | 99,500 | (26,300) | -20.9% |
| TECHNOLOGY HARDWARE | 107,408 | 73,300 | 58,920 | 31,000 | (42,300) | -57.7% |
| Purchased Items Total | 201,274 | 200,150 | 154,047 | 132,850 | (67,300) | -33.6% |
| Purchased Services | | | | | | |
| EQUIPMENT MAINTENANCE | 1,510 | 5,975 | 1,493 | 4,475 | (1,500) | -25.1% |
| OPERATIONAL SERVICE | 18,708 | 19,000 | 19,232 | 19,000 | - | 0.0% |
| OTHER PROFESSIONAL SERVICE | 79,923 | 50,500 | 56,920 | 45,500 | (5,000) | -9.9% |
| PRINTING SERVICE | - | 750 | - | 750 | - | 0.0% |
| SOFTWARE AND HARDWARE MAINT | 112,467 | 140,873 | 138,072 | 163,484 | 22,611 | 16.1% |
| Purchased Services Total | 212,607 | 217,098 | 215,716 | 233,209 | 16,111 | 7.4% |
| Investigations Total | 9,859,459 | 9,943,991 | 9,762,099 | 10,327,497 | 383,506 | 3.9% |
| Patrol | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 14,506,893 | 14,642,826 | 15,027,062 | 14,816,111 | 173,285 | 1.2% |
| OVERTIME PAY | 1,310,742 | 1,899,306 | 1,583,177 | 1,764,537 | (134,769) | -7.1% |
| Salaries & Wages Total | 15,817,634 | 16,542,132 | 16,610,239 | 16,580,648 | 38,516 | 0.2% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 110,647 | 123,309 | 118,980 | 116,011 | (7,298) | -5.9% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 18,216 | 18,408 | 17,413 | 18,661 | 253 | 1.4% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 1,921,202 | 2,173,544 | 2,033,789 | 2,025,596 | (147,948) | -6.8% |
| EMPLOYER CONTRIBUTIONS/UNEMPL | 14,068 | 14,314 | 14,322 | 14,583 | 269 | 1.9% |
| IMRF | 148,577 | 164,359 | 150,711 | 122,345 | (42,014) | -25.6% |
| MEDICARE | 202,513 | 200,932 | 228,645 | 202,837 | 1,905 | 0.9% |
| SOCIAL SECURITY | 82,360 | 90,630 | 83,710 | 84,230 | (6,400) | -7.1% |
| Benefits & Related Total | 2,497,582 | 2,785,496 | 2,647,568 | 2,584,263 | (201,233) | -7.2% |
| Capital Outlay | | | | | | |
| VEHICLES AND EQUIPMENT | 582,240 | 626,800 | 1,071,901 | 558,200 | (68,600) | -10.9% |
| Capital Outlay Total | 582,240 | 626,800 | 1,071,901 | 558,200 | (68,600) | -10.9% |
| Grants & Contributions | | | | | | |
| SECA GRANTS | - | - | - | 280,082 | 280,082 | - |
| Grants & Contributions Total | - | - | - | 280,082 | 280,082 | - |
| Purchased Items | | | | | | |
| OPERATING SUPPLIES | 45,801 | 75,150 | 82,614 | 66,150 | (9,000) | -12.0% |
| TECHNOLOGY HARDWARE | 19,596 | 19,000 | 20,275 | 9,000 | (10,000) | -52.6% |
| Purchased Items Total | 65,397 | 94,150 | 102,889 | 75,150 | (19,000) | -20.2% |
| Purchased Services | | | | | | |
| ADMINISTRATIVE SERVICE FEES | - | 1,900 | 64 | 1,900 | - | 0.0% |
| EQUIPMENT MAINTENANCE | 18,265 | 6,500 | 3,085 | 6,500 | - | 0.0% |
| OPERATIONAL SERVICE | 950 | - | - | - | - | - |
| OTHER PROFESSIONAL SERVICE | 28,530 | 37,225 | 38,344 | 37,225 | - | 0.0% |
| SOFTWARE AND HARDWARE MAINT | 61,003 | 75,135 | 66,538 | 48,623 | (26,512) | -35.3% |
| Purchased Services Total | 108,748 | 120,760 | 108,029 | 94,248 | (26,512) | -22.0% |
| Patrol Total | 19,071,601 | 20,169,338 | 20,540,626 | 20,172,591 | 3,253 | 0.0% |
| Expense Total | 53,940,688 | 53,525,766 | 52,165,735 | 55,226,864 | 1,701,098 | 3.2% |

TRANSPORTATION, ENGINEERING & DEVELOPMENT (TED)





Transportation, Engineering, and Development (TED) and Riverwalk

The TED Business Group's principal purpose is to enhance the City's economic fitness, distinct character, and quality of life by providing excellent service in building and maintaining the community. TED reviews and provides oversight of land development and building activities, as well as ensures continuous property code compliance. TED addresses the mobility needs of residents and businesses through the improvement and maintenance of City infrastructure and through the implementation of transportation programs. TED also represents the City in the cooperative partnership that manages and maintains the Naperville Riverwalk.

Service Priorities

- Coordinate and facilitate the development process from conception to completion
- Process development, building, and engineering permits
- Perform building and site inspections and enforce health, welfare, safety, and property maintenance codes
- Manage capital improvements within the City
- Maintain City roadways, sidewalks, bikeways, and public parking lots through the Maintenance Improvement Program (MIP)
- Maintain and operate the City's traffic signal system
- Address residential concerns related to traffic and stormwater
- Coordinate with partners to manage and maintain the Naperville Riverwalk and manage and facilitate the Riverwalk donation program

2022 BUDGET HIGHLIGHTS

- ✓ ONE NEW BUILDING INSPECTOR REQUESTED
- ✓ INITIATE DOWNTOWN STREETScape IMPROVEMENTS
- ✓ LEVERAGE TECHNOLOGY IN PERMITTING PROCESSES

Goals and Objectives

Each department's goals and objectives are created with one or more of the City's primary ends policies – economic development, high-performing government, financial stability, and public safety – in mind.

PRIMARY ENDS POLICY SUPPORTED

- ✓ ECONOMIC DEVELOPMENT
- ✓ HIGH-PERFORMING GOVERNMENT
- ✓ FINANCIAL STABILITY
- ✓ PUBLIC SAFETY

2021 Accomplishments

- Facilitated the construction and occupancy process for Vantage Naperville Apartments (microunits), Andrew's Garden, Belle Tire, Ben & Jerry's, Charleston Row, Compass Church, Costco, Dave's Hot Chicken, Faherty, Firecake Donuts, Fiene's Bakery, Firestone, Fluid Air, Guidepost Montessori, Jeni's Splendid Ice Cream, JoJo's Shakebar, Kerwell, Hizeman's, Naper Commons, Paris Bistro, Rayito de Sol (childcare), Sweetwater Coffee & Tea, Sugar Milk Café, Swine Cellar BBQ, and numerous other residential and commercial developments
- Continued the update to the Master Land Use Plan based on City Council and Planning and Zoning Commission feedback, processed numerous text amendments, and continued efforts to address affordable housing in Naperville



Transportation, Engineering, and Development (TED) and Riverwalk

- Made progress on several capital projects, including construction of the North Aurora Road widening project, Julian Street drainage and roadway improvements, the Fifth Avenue Bridge replacement south of Ogden Avenue, and engineering of improvements to the downtown Washington Street Bridge, 248th Avenue from 95th to 103rd, and the 87th Street Bridge over Springbrook Creek
- Completed the Westside Neighborhood Traffic Study and development of the citywide Traffic Calming Toolkit
- Completed structural rehabilitation of the Moser Tower and Eagle Street pedestrian walkway on the Riverwalk

2022 Goals

- Begin implementation of the adopted Master Land Use Plan, including preparation of amendments to Title 6 (Zoning Ordinance) and Title 7 (Subdivision Ordinance) of the Naperville Municipal Code
- Continue to process permits and conduct inspections in a timely manner. During 2022, TED projects there will be 5,000 permit applications and 27,000 inspections.
- Implement EnerGov online permitting and plan review
- Complete construction of the North Aurora Road widening and begin work on the underpass, begin replacement of the downtown Washington Street Bridge, and replace the cedar shake roof of the covered bridge east of Washington Street along the Riverwalk
- Initiate a series of traffic signal coordination and timing studies to improve traffic flow on major City roadways

Long-Term Objectives

- Continue implementation efforts related to the adopted Master Land Use Plan
- Restructure permit fees to be consistent with industry standards
- Upgrade the downtown streetscape over several years
- Assess traffic flow on major City roadways and identify opportunities to implement cost-effective solutions to reduce congestion
- Look for opportunities to leverage interested donors and outside funding to construct projects included in the Riverwalk 2031 Master Plan

Personnel

| FTEs | 2020 Actuals | 2021 Budget | 2021 Estimate | 2022 Budget |
|--------------------------------|--------------|--------------|---------------|--------------|
| Administration | 12.50 | 12.50 | 12.50 | 13.50 |
| Building and Development | 29.00 | 28.00 | 28.00 | 28.60 |
| Planning | 4.50 | 4.50 | 4.70 | 4.70 |
| Transportation and Engineering | 17.00 | 18.00 | 18.00 | 17.50 |
| Riverwalk | 0.50 | 0.50 | 0.50 | 0.50 |
| Total | 63.50 | 63.50 | 63.70 | 64.80 |



Transportation, Engineering, and Development (TED) and Riverwalk

Department Expenses by Category

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|--------------------|-------------------|-------------------|--------------------|-------------------|-------------------|---------------|
| Salaries & Wages | 4,862,301 | 5,020,908 | 5,097,587 | 5,142,261 | 121,353 | 2.4% |
| Benefits & Related | 1,712,342 | 1,799,720 | 1,778,374 | 1,766,991 | (32,729) | -1.8% |
| Capital Outlay | 14,162,920 | 29,405,018 | 18,585,690 | 40,784,200 | 11,379,182 | 38.7% |
| Grants & Contrib. | 803,884 | 351,975 | 316,307 | 353,975 | 2,000 | 0.6% |
| Interfund Transfer | 287,664 | 302,787 | 302,784 | 354,512 | 51,725 | 17.1% |
| Purchased Items | 186,288 | 250,345 | 183,919 | 263,400 | 13,055 | 5.2% |
| Purchased Services | 1,917,645 | 4,788,482 | 2,374,833 | 6,173,377 | 1,384,895 | 28.9% |
| Total | 23,933,044 | 41,919,235 | 28,639,493 | 54,838,716 | 12,919,481 | 30.8% |

Department Expenses by Fund

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-------------------|-------------------|-------------------|--------------------|-------------------|-------------------|---------------|
| Bond Fund | 5,475,531 | 13,485,000 | 9,177,355 | 11,202,000 | (2,283,000) | -16.9% |
| Capital Projects | 2,173,313 | 7,044,737 | 2,136,065 | 21,264,000 | 14,219,263 | 201.8% |
| Commuter Parking | 437,086 | 431,365 | 272,531 | 486,099 | 54,734 | 12.7% |
| Electric Utility | 143,159 | 150,358 | 93,125 | 89,480 | (60,878) | -40.5% |
| Food and Beverage | 734,751 | 289,022 | 289,846 | 293,357 | 4,335 | 1.5% |
| General Fund | 6,878,556 | 7,506,283 | 7,321,312 | 7,958,884 | 452,601 | 6.0% |
| Motor Fuel Tax | 4,915,150 | 9,889,201 | 6,598,071 | 10,482,000 | 592,799 | 6.0% |
| Road and Bridge | 2,874,144 | 2,867,567 | 2,545,337 | 2,832,590 | (34,977) | -1.2% |
| Water Utilities | 146,178 | 155,703 | 105,852 | 93,806 | (61,897) | -39.8% |
| SSA 33 | 155,175 | 100,000 | 100,000 | 136,500 | 36,500 | 36.5% |
| Total | 23,933,044 | 41,919,235 | 28,639,493 | 54,838,716 | 12,919,481 | 30.8% |

City of Naperville
2022 Budget
Transportation, Engineering and Development (TED)

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|------------------|------------------|--------------------|------------------|----------------|---------------|
| Administration | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 892,105 | 917,450 | 987,464 | 1,025,298 | 107,848 | 11.8% |
| OVERTIME PAY | 28,206 | 8,000 | 4,970 | 8,000 | - | 0.0% |
| Salaries & Wages Total | 920,311 | 925,450 | 992,434 | 1,033,298 | 107,848 | 11.7% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 8,390 | 9,554 | 8,686 | 10,162 | 608 | 6.4% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 1,170 | 1,187 | 1,003 | 1,290 | 103 | 8.7% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 134,249 | 154,471 | 135,587 | 160,295 | 5,824 | 3.8% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 1,300 | 1,361 | 1,264 | 1,400 | 39 | 2.8% |
| EMPLOYER CONTRIBUTIONS/WCOMP | 26,820 | 30,886 | 30,900 | 33,894 | 3,008 | 9.7% |
| IMRF | 101,424 | 100,411 | 105,556 | 88,655 | (11,756) | -11.7% |
| MEDICARE | 12,772 | 12,801 | 12,531 | 14,396 | 1,595 | 12.5% |
| SOCIAL SECURITY | 52,679 | 53,057 | 52,528 | 59,688 | 6,631 | 12.5% |
| Benefits & Related Total | 338,804 | 363,729 | 348,057 | 369,780 | 6,051 | 1.7% |
| Grants & Contributions | | | | | | |
| CONTRIBUTION TO OTHER ENTITIES | 78,033 | 1,500 | 374 | 3,500 | 2,000 | 133.3% |
| Grants & Contributions Total | 78,033 | 1,500 | 374 | 3,500 | 2,000 | 133.3% |
| Interfund TF (Exp) | | | | | | |
| TRANSFER OUT | 287,664 | 302,787 | 302,784 | 354,512 | 51,725 | 17.1% |
| Interfund TF (Exp) Total | 287,664 | 302,787 | 302,784 | 354,512 | 51,725 | 17.1% |
| Purchased Items | | | | | | |
| BOOKS AND PUBLICATIONS | 329 | 2,000 | 3,317 | 2,000 | - | 0.0% |
| OFFICE SUPPLIES | 10,455 | 20,500 | 9,138 | 20,000 | (500) | -2.4% |
| OPERATING SUPPLIES | 14,191 | 37,050 | 12,627 | 37,050 | - | 0.0% |
| TECHNOLOGY HARDWARE | 3,310 | 13,265 | 11,523 | 37,220 | 23,955 | 180.6% |
| Purchased Items Total | 28,285 | 72,815 | 36,605 | 96,270 | 23,455 | 32.2% |
| Purchased Services | | | | | | |
| ADMINISTRATIVE SERVICE FEES | 37,707 | 137,000 | 82,587 | 150,000 | 13,000 | 9.5% |
| ADVERTISING AND MARKETING | 13,706 | 13,000 | 8,193 | 13,000 | - | 0.0% |
| EDUCATION AND TRAINING | 11,491 | 44,445 | 22,197 | 61,215 | 16,770 | 37.7% |
| EQUIPMENT MAINTENANCE | 23,562 | 25,000 | 25,795 | 30,000 | 5,000 | 20.0% |
| MILEAGE REIMBURSEMENT | 3,379 | 4,500 | 3,876 | 4,500 | - | 0.0% |
| OTHER EXPENSES | 409 | 800 | 879 | 800 | - | 0.0% |
| OTHER PROFESSIONAL SERVICE | 2,222 | 52,500 | 14,445 | 52,500 | - | 0.0% |
| POSTAGE AND DELIVERY | 9,277 | 7,500 | 9,077 | 14,000 | 6,500 | 86.7% |
| PRINTING SERVICE | 2,176 | 6,000 | 3,757 | 6,000 | - | 0.0% |
| SOFTWARE AND HARDWARE MAINT | 14,080 | 34,625 | 13,529 | 44,650 | 10,025 | 29.0% |
| DUES/SUBSCRIPTIONS/LICENSES | 8,477 | 12,360 | 7,936 | 10,995 | (1,365) | -11.0% |
| Purchased Services Total | 126,485 | 337,730 | 192,272 | 387,660 | 49,930 | 14.8% |
| Administration Total | 1,779,582 | 2,004,011 | 1,872,526 | 2,245,020 | 241,009 | 12.0% |

City of Naperville
2022 Budget
Transportation, Engineering and Development (TED)

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|------------------|------------------|--------------------|------------------|-----------------|---------------|
| Building And Development | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 1,910,053 | 1,952,023 | 1,962,433 | 2,028,110 | 76,087 | 3.9% |
| OVERTIME PAY | 34,092 | 29,600 | 64,900 | 23,100 | (6,500) | -22.0% |
| TEMPORARY PAY | 28,123 | 73,200 | 73,150 | 75,000 | 1,800 | 2.5% |
| Salaries & Wages Total | 1,972,267 | 2,054,823 | 2,100,483 | 2,126,210 | 71,387 | 3.5% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 20,053 | 23,334 | 21,700 | 24,661 | 1,327 | 5.7% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 2,504 | 2,663 | 2,260 | 2,406 | (257) | -9.6% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 342,186 | 391,441 | 368,320 | 444,682 | 53,241 | 13.6% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 2,802 | 2,803 | 2,861 | 2,800 | (3) | -0.1% |
| IMRF | 248,447 | 215,007 | 258,290 | 173,076 | (41,931) | -19.5% |
| MEDICARE | 26,077 | 29,149 | 27,357 | 28,286 | (863) | -3.0% |
| SOCIAL SECURITY | 108,147 | 117,210 | 112,238 | 116,672 | (538) | -0.5% |
| Benefits & Related Total | 750,217 | 781,606 | 793,027 | 792,583 | 10,977 | 1.4% |
| Capital Outlay | | | | | | |
| VEHICLES AND EQUIPMENT | 127,429 | - | 30,507 | - | - | - |
| Capital Outlay Total | 127,429 | - | 30,507 | - | - | - |
| Purchased Items | | | | | | |
| TECHNOLOGY HARDWARE | 14,100 | 25,000 | 7,646 | 4,000 | (21,000) | -84.0% |
| Purchased Items Total | 14,100 | 25,000 | 7,646 | 4,000 | (21,000) | -84.0% |
| Purchased Services | | | | | | |
| OPERATIONAL SERVICE | 6,464 | 28,000 | 21,503 | 28,000 | - | 0.0% |
| OTHER PROFESSIONAL SERVICE | - | 35,000 | 27,075 | 35,000 | - | 0.0% |
| Purchased Services Total | 6,464 | 63,000 | 48,578 | 63,000 | - | 0.0% |
| Building And Development Total | 2,870,477 | 2,924,430 | 2,980,241 | 2,985,793 | 61,364 | 2.1% |
| Grant Administration | | | | | | |
| Grants & Contributions | | | | | | |
| SECA GRANTS | 450,000 | - | - | - | - | - |
| Grants & Contributions Total | 450,000 | - | - | - | - | - |
| Purchased Services | | | | | | |
| BUILDING AND GROUNDS MAINT | 284,751 | 289,022 | 289,022 | 293,357 | 4,335 | 1.5% |
| Purchased Services Total | 284,751 | 289,022 | 289,022 | 293,357 | 4,335 | 1.5% |
| Grant Administration Total | 734,751 | 289,022 | 289,022 | 293,357 | 4,335 | 1.5% |

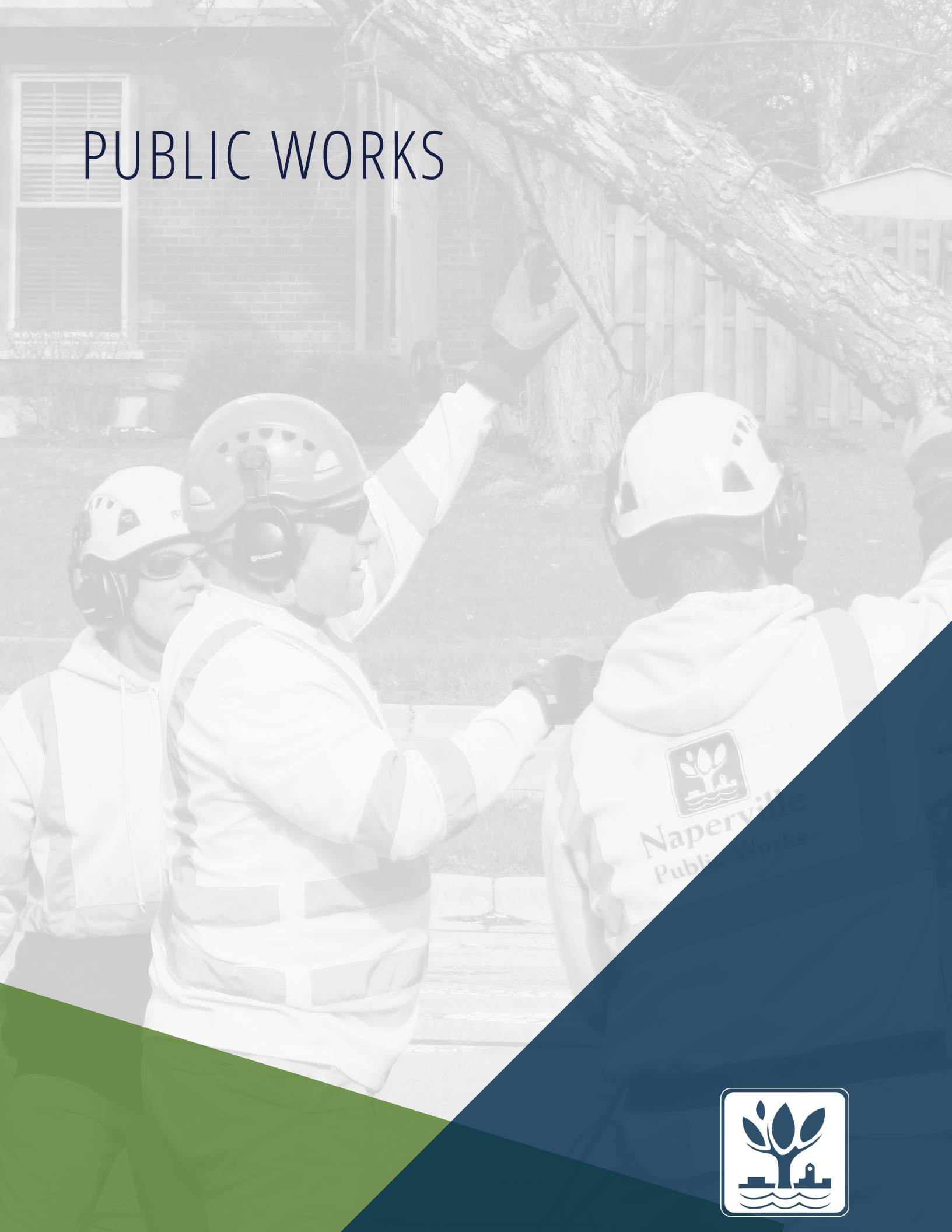
City of Naperville
2022 Budget
Transportation, Engineering and Development (TED)

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-------------------------------------|----------------|------------------|--------------------|----------------|--------------------|----------------|
| Planning | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 389,899 | 396,491 | 406,115 | 404,508 | 8,017 | 2.0% |
| OVERTIME PAY | 185 | - | 195 | - | - | - |
| TEMPORARY PAY | 5,730 | 8,400 | 7,010 | 9,000 | 600 | 7.1% |
| Salaries & Wages Total | 395,814 | 404,891 | 413,320 | 413,508 | 8,617 | 2.1% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 1,016 | 1,125 | 1,065 | 1,149 | 24 | 2.2% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 485 | 492 | 417 | 440 | (52) | -10.5% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 19,929 | 21,615 | 28,140 | 35,198 | 13,583 | 62.8% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 495 | 501 | 516 | 500 | (1) | -0.1% |
| IMRF | 42,861 | 43,019 | 44,087 | 34,707 | (8,312) | -19.3% |
| MEDICARE | 5,653 | 5,789 | 5,858 | 5,888 | 99 | 1.7% |
| SOCIAL SECURITY | 24,172 | 24,756 | 25,048 | 25,170 | 414 | 1.7% |
| Benefits & Related Total | 94,612 | 97,296 | 105,131 | 103,052 | 5,756 | 5.9% |
| Purchased Services | | | | | | |
| OTHER PROFESSIONAL SERVICE | 22,617 | 135,000 | 115,724 | 110,000 | (25,000) | -18.5% |
| Purchased Services Total | 22,617 | 135,000 | 115,724 | 110,000 | (25,000) | -18.5% |
| Planning Total | 513,043 | 637,187 | 634,176 | 626,560 | (10,627) | -1.7% |
| Riverwalk | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 37,403 | 30,306 | 23,820 | - | (30,306) | -100.0% |
| Salaries & Wages Total | 37,403 | 30,306 | 23,820 | - | (30,306) | -100.0% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | - | - | 635 | - | - | - |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 17 | 22 | 34 | - | (22) | -100.0% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | - | - | 9,826 | - | - | - |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 88 | 100 | 46 | - | (100) | -100.0% |
| IMRF | 2,964 | 3,288 | 2,480 | - | (3,288) | -100.0% |
| MEDICARE | 363 | 439 | 294 | - | (439) | -100.0% |
| SOCIAL SECURITY | 1,554 | 1,879 | 1,255 | - | (1,879) | -100.0% |
| Benefits & Related Total | 4,986 | 5,729 | 14,570 | - | (5,729) | -100.0% |
| Capital Outlay | | | | | | |
| BUILDING IMPROVEMENTS | - | 1,600,000 | 1,932,471 | - | (1,600,000) | -100.0% |
| INFRASTRUCTURE | 60,282 | 216,000 | 130,706 | 170,000 | (46,000) | -21.3% |
| Capital Outlay Total | 60,282 | 1,816,000 | 2,063,177 | 170,000 | (1,646,000) | -90.6% |
| Purchased Items | | | | | | |
| OFFICE SUPPLIES | - | 100 | - | 100 | - | 0.0% |
| OPERATING SUPPLIES | - | 50 | 3 | 50 | - | 0.0% |
| Purchased Items Total | - | 150 | 3 | 150 | - | 0.0% |
| Purchased Services | | | | | | |
| ADVERTISING AND MARKETING | - | 310 | 5 | 310 | - | 0.0% |
| ARCHITECT AND ENGINEER SERVICE | 33,469 | 135,000 | 83,193 | 335,000 | 200,000 | 148.1% |
| MILEAGE REIMBURSEMENT | 154 | 130 | - | 130 | - | 0.0% |
| OTHER EXPENSES | 41 | 170 | 16 | 170 | - | 0.0% |
| OTHER PROFESSIONAL SERVICE | 4,812 | 16,000 | 3,825 | 16,000 | - | 0.0% |
| POSTAGE AND DELIVERY | 12 | 200 | 41 | 100 | (100) | -50.0% |
| PRINTING SERVICE | 45 | 1,550 | - | 1,500 | (50) | -3.2% |
| Purchased Services Total | 38,532 | 153,360 | 87,080 | 353,210 | 199,850 | 130.3% |
| Riverwalk Total | 141,202 | 2,005,545 | 2,188,649 | 523,360 | (1,482,185) | -73.9% |

City of Naperville
2022 Budget
Transportation, Engineering and Development (TED)

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|-------------------|-------------------|--------------------|-------------------|-------------------|---------------|
| Transportation And Engineering | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 1,454,158 | 1,472,558 | 1,447,745 | 1,438,195 | (34,363) | -2.3% |
| OVERTIME PAY | 57,824 | 37,500 | 82,061 | 37,500 | - | 0.0% |
| TEMPORARY PAY | 24,526 | 95,380 | 37,724 | 93,550 | (1,830) | -1.9% |
| Salaries & Wages Total | 1,536,507 | 1,605,438 | 1,567,530 | 1,569,245 | (36,193) | -2.3% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 14,760 | 16,273 | 14,141 | 15,024 | (1,249) | -7.7% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 1,825 | 1,960 | 1,742 | 1,780 | (180) | -9.2% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 235,101 | 250,376 | 228,805 | 248,094 | (2,282) | -0.9% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 1,745 | 1,802 | 1,923 | 1,800 | (2) | -0.1% |
| IMRF | 161,811 | 163,842 | 158,567 | 119,397 | (44,445) | -27.1% |
| MEDICARE | 20,562 | 22,197 | 21,307 | 21,890 | (307) | -1.4% |
| SOCIAL SECURITY | 87,921 | 94,911 | 91,105 | 93,591 | (1,320) | -1.4% |
| Benefits & Related Total | 523,724 | 551,359 | 517,590 | 501,576 | (49,783) | -9.0% |
| Capital Outlay | | | | | | |
| INFRASTRUCTURE | 13,356,110 | 24,319,018 | 15,796,798 | 37,444,200 | 13,125,182 | 54.0% |
| LAND | 619,100 | 3,270,000 | 695,208 | 3,170,000 | (100,000) | -3.1% |
| Capital Outlay Total | 13,975,210 | 27,589,018 | 16,492,006 | 40,614,200 | 13,025,182 | 47.2% |
| Grants & Contributions | | | | | | |
| CONTRIBUTION TO OTHER ENTITIES | 242,134 | 350,475 | 299,579 | 350,475 | - | 0.0% |
| REIMBURSEMENT PROGRAMS | 33,717 | - | 16,354 | - | - | - |
| Grants & Contributions Total | 275,851 | 350,475 | 315,933 | 350,475 | - | - |
| Purchased Items | | | | | | |
| ELECTRIC | 142,399 | 145,000 | 136,449 | 155,600 | 10,600 | 7.3% |
| INTERNET | 1,359 | 1,380 | 1,381 | 1,380 | - | 0.0% |
| TECHNOLOGY HARDWARE | 145 | 6,000 | 1,835 | 6,000 | - | 0.0% |
| Purchased Items Total | 143,903 | 152,380 | 139,665 | 162,980 | 10,600 | 7.0% |
| Purchased Services | | | | | | |
| ARCHITECT AND ENGINEER SERVICE | 895,272 | 3,292,920 | 1,168,200 | 4,420,000 | 1,127,080 | 34.2% |
| EQUIPMENT MAINTENANCE | 7,435 | 14,850 | 4,912 | 16,650 | 1,800 | 12.1% |
| OPERATIONAL SERVICE | 448,690 | 431,500 | 434,571 | 516,400 | 84,900 | 19.7% |
| OTHER PROFESSIONAL SERVICE | 30,607 | - | 21,392 | - | - | - |
| POSTAGE AND DELIVERY | 623 | 8,000 | 547 | - | (8,000) | -100.0% |
| SOFTWARE AND HARDWARE MAINT | 56,167 | 63,100 | 12,535 | 13,100 | (50,000) | -79.2% |
| Purchased Services Total | 1,438,795 | 3,810,370 | 1,642,157 | 4,966,150 | 1,155,780 | 30.3% |
| Transportation And Engineering Total | 17,893,990 | 34,059,040 | 20,674,880 | 48,164,626 | 14,105,586 | 41.4% |
| Expense Total | 23,933,044 | 41,919,235 | 28,639,493 | 54,838,716 | 12,919,481 | 30.8% |

PUBLIC WORKS




Naperville
Public Works





Public Works

The Department of Public Works (DPW) is committed to improving the community by delivering safe, cost effective, and quality public works services, including solid waste and recycling programs, street and storm sewer maintenance, forestry programs, traffic operations, downtown maintenance, winter operations, and brush and leaf collection. The department also maintains City assets and is responsible for the maintenance of City facilities, vehicles, and equipment.

Service Priorities

- Deliver cost effective and environmentally sensitive solid waste and recycling services to the community, including the administration of the Household Hazardous Waste (HHW) Facility
- Maintain the City’s medians, parkways, and right-of-way (ROW) through mowing, herbicide, and landscaping services
- Manage facility maintenance and custodial services for 58 City sites totaling 1.25 million square feet and 25 employee-occupied buildings
- Maintain public assets, including the repair of City streets and reconstruction of alleys, stormwater, and street lighting systems
- Provide City departments with safe, reliable, economical, and environmentally sound fleet services, including the repair and maintenance of all department City vehicles to maximize service delivery
- Manage landscape waste removal services, including the bagged leaf collection program, three annual curbside leaf collections, one annual curbside brush collection, and an optional curbside residential composting program
- Provide snow and ice removal services to improve safety and driving conditions for over 1,500 lane miles of pavement, City parking lots, City parking decks, sidewalks in the downtown, and around the train station
- Manage the City’s urban forest with comprehensive forestry services, including parkway tree trimming, tree removal, tree planting, and containment of the emerald ash borer
- Maintain the department’s work order, GIS, inventory control, and financial systems to support all programs and services

2022 BUDGET HIGHLIGHTS

- ✓ EXPAND MOBILE TECHNOLOGY FOR FIELD CREWS
- ✓ STUDY OF INFRASTRUCTURE NEEDS FOR SECURITY CAMERA SYSTEM
- ✓ REPAIR AND REPLACEMENT OF CITY FACILITY COMPONENTS

Goals and Objectives

Each department’s goals and objectives are created with one or more of the City’s primary ends policies – economic development, high-performing government, financial stability, and public safety – in mind.

PRIMARY ENDS POLICY SUPPORTED

- ✓ ECONOMIC DEVELOPMENT
- ✓ HIGH-PERFORMING GOVERNMENT
- ✓ FINANCIAL STABILITY
- ✓ PUBLIC SAFETY



Public Works

2021 Accomplishments

- Implemented the use of new equipment to safely and efficiently remove and dispose of leaves during the curbside leaf collection program
- Responded to the June tornado by safely removing damaged trees and brush debris and managed the massive debris collection from the affected area
- Installed new technology on plow vehicles to better track and manage salt during winter operations
- Completed repairs to the downtown parking decks, including high priority repairs to the top layer of the Chicago Avenue deck and second level of the Van Buren Deck
- Completed stormwater maintenance projects, including the televising and lining of over 15,000 feet of pipe, the repair to the culverts near Book Road and Messinger, and improvements to the storm water system on Briergate Drive

2022 Goals

- Utilize mobile technology for field personnel to streamline processes and become more efficient at data collection and work order processing
- Continue to examine new technology and best management practices to reduce salt usage
- Continue to focus on technology initiatives to improve processes and better communicate internally and with the community. Current technology initiatives include the expansion of Cityworks, interactive maps, and internal data collection through customized applications.
- Continue the repair and replacement of building components, including roof replacements, parking deck repairs, municipal facility window and door replacements, and generator and transfer switch replacements
- Continue the replacement and capital upgrade of the street lighting system, including the installation of lights on Bailey between Washington and Naper Boulevard and LED streetlight conversions

Long-Term Objectives

- Implement energy efficiency improvements at City buildings to reduce operating costs
- Continue to evaluate all types of alternative fuels for City vehicles and equipment
- Continue the replacement, upgrade, and modification of buildings and building components. Future projects include downtown parking deck maintenance, roof repairs at the Public Works Service Center, and exterior restoration improvements of facilities.
- Continue stormwater maintenance projects, including the storm sewer lining program and the corrugated metal pipe repair and replacement program
- Continue educational efforts to improve recycling program effectiveness and divert material from the landfills

Personnel

| FTEs | 2020 Actuals | 2021 Budget | 2021 Estimate | 2022 Budget |
|------------------|--------------|--------------|---------------|--------------|
| Administration | 12.00 | 12.00 | 12.00 | 12.00 |
| Operations | 55.00 | 55.00 | 55.00 | 55.00 |
| Public Buildings | 16.00 | 16.00 | 16.00 | 16.00 |
| Fleet Services | 16.63 | 16.63 | 16.63 | 16.63 |
| Total | 99.63 | 99.63 | 99.63 | 99.63 |



Public Works

Department Expenses by Category

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|--------------------|-------------------|-------------------|--------------------|-------------------|----------------|---------------|
| Salaries & Wages | 8,938,451 | 9,677,744 | 9,417,404 | 9,798,208 | 120,464 | 1.2% |
| Benefits & Related | 3,097,215 | 3,366,530 | 3,387,244 | 3,326,451 | (39,079) | -1.2% |
| Capital Outlay | 4,904,795 | 8,699,500 | 6,652,262 | 7,740,038 | (959,462) | -11.0% |
| Grants & Contrib. | 6,600 | 15,000 | 34,711 | 116,463 | 101,463 | 676.4% |
| Interfund Transfer | 796,416 | 810,281 | 810,265 | 535,034 | (275,247) | -34.0% |
| Purchased Items | 5,085,995 | 5,883,597 | 5,349,408 | 6,284,598 | 401,001 | 6.8% |
| Purchased Services | 12,362,267 | 14,232,881 | 13,693,277 | 14,992,945 | 760,064 | 5.3% |
| Total | 35,191,740 | 42,684,533 | 39,344,571 | 42,793,737 | 109,204 | 0.3% |

Department Expenses by Fund

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-------------------|-------------------|-------------------|--------------------|-------------------|----------------|---------------|
| Bond Fund | 3,709,350 | 3,854,100 | 3,791,057 | - | (3,854,100) | -100.0% |
| Capital Projects | 425,934 | 2,966,100 | 1,599,510 | 6,962,571 | 3,996,471 | 134.7% |
| Commuter Parking | 1,357,281 | 1,303,193 | 1,080,457 | 1,039,955 | (263,238) | -20.2% |
| Downtown Parking | 52,211 | 1,310,100 | 779,943 | 281,667 | (1,028,433) | -78.5% |
| Electric Utility | 632,869 | 705,528 | 561,858 | 593,724 | (111,804) | -15.8% |
| Food and Beverage | 7,406 | 105,027 | 45,012 | 96,463 | (8,564) | -8.2% |
| General Fund | 19,870,886 | 22,271,762 | 21,620,714 | 23,350,215 | 1,078,453 | 4.8% |
| Road and Bridge | 23,344 | 125,000 | 23,998 | 125,000 | - | 0.0% |
| Solid Waste | 6,840,879 | 7,246,182 | 7,435,127 | 7,438,680 | 192,498 | 2.7% |
| Test Track | 18,919 | 56,215 | 33,938 | 66,645 | 10,430 | 18.6% |
| Water Utilities | 575,172 | 565,471 | 408,223 | 449,456 | (116,015) | -20.5% |
| SSA 33 | 1,677,487 | 2,175,854 | 1,964,733 | 2,389,361 | 213,507 | 9.8% |
| Total | 35,191,740 | 42,684,533 | 39,344,571 | 42,793,737 | 109,204 | 0.3% |

City of Naperville
2022 Budget
Department of Public Works

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-------------------------------------|-------------------|-------------------|--------------------|-------------------|------------------|---------------|
| Administration | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 930,579 | 1,006,909 | 1,070,298 | 1,039,210 | 32,301 | 3.2% |
| OVERTIME PAY | 157,060 | 155,000 | 147,602 | 159,650 | 4,650 | 3.0% |
| TEMPORARY PAY | 25,260 | 75,560 | 32,362 | 76,620 | 1,060 | 1.4% |
| Salaries & Wages Total | 1,112,899 | 1,237,469 | 1,250,261 | 1,275,480 | 38,011 | 3.1% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 7,721 | 8,403 | 8,061 | 8,040 | (363) | -4.3% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 1,313 | 1,452 | 1,349 | 1,427 | (25) | -1.7% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 119,968 | 133,163 | 128,680 | 125,338 | (7,825) | -5.9% |
| EMPLOYER CONTRIBUTIONS/UNEMPL | 1,877 | 1,301 | 2,055 | 1,300 | (1) | -0.1% |
| EMPLOYER CONTRIBUTIONS/WCOMP | 215,940 | 248,717 | 248,712 | 272,933 | 24,216 | 9.7% |
| IMRF | 103,487 | 126,070 | 113,259 | 102,863 | (23,207) | -18.4% |
| MEDICARE | 13,459 | 17,434 | 15,147 | 18,015 | 581 | 3.3% |
| SOCIAL SECURITY | 55,333 | 72,547 | 63,589 | 75,086 | 2,539 | 3.5% |
| Benefits & Related Total | 519,099 | 609,087 | 580,853 | 605,002 | (4,085) | -0.7% |
| Capital Outlay | | | | | | |
| VEHICLES AND EQUIPMENT | 854,521 | 1,667,300 | 1,095,031 | 1,372,438 | (294,862) | -17.7% |
| Capital Outlay Total | 854,521 | 1,667,300 | 1,095,031 | 1,372,438 | (294,862) | -17.7% |
| Interfund TF (Exp) | | | | | | |
| TRANSFER OUT | 360,816 | 378,118 | 378,120 | 462,132 | 84,014 | 22.2% |
| Interfund TF (Exp) Total | 360,816 | 378,118 | 378,120 | 462,132 | 84,014 | 22.2% |
| Purchased Items | | | | | | |
| BOOKS AND PUBLICATIONS | 21 | 350 | - | 350 | - | 0.0% |
| ELECTRIC | 14,820 | 19,575 | 18,281 | 19,185 | (390) | -2.0% |
| INTERNET | 25,496 | 48,500 | 44,231 | 48,500 | - | 0.0% |
| NATURAL GAS | - | 2,750 | 3,329 | 2,750 | - | 0.0% |
| OFFICE SUPPLIES | 2,268 | 6,500 | 5,420 | 6,500 | - | 0.0% |
| OPERATING SUPPLIES | 313,999 | 328,800 | 298,843 | 346,200 | 17,400 | 5.3% |
| TECHNOLOGY HARDWARE | 31,303 | 41,300 | 17,694 | 65,550 | 24,250 | 58.7% |
| TELEPHONE | - | 750 | 81 | 750 | - | 0.0% |
| WATER AND SEWER | - | 560 | 237 | 590 | 30 | 5.4% |
| Purchased Items Total | 387,907 | 449,085 | 388,116 | 490,375 | 41,290 | 9.2% |
| Purchased Services | | | | | | |
| ADMINISTRATIVE SERVICE FEES | 5,364 | 5,000 | 5,706 | 6,000 | 1,000 | 20.0% |
| ARCHITECT AND ENGINEER SERVICE | 1,386 | 10,000 | 2,914 | 10,000 | - | 0.0% |
| BUILDING AND GROUNDS MAINT | 144,362 | 170,875 | 216,756 | 205,850 | 34,975 | 20.5% |
| EDUCATION AND TRAINING | 7,023 | 20,425 | 2,992 | 20,425 | - | 0.0% |
| EQUIPMENT MAINTENANCE | 1,870 | 5,700 | 4,009 | 5,700 | - | 0.0% |
| HR SERVICE | 3,632 | 5,725 | 3,804 | 5,725 | - | 0.0% |
| LAUNDRY SERVICE | - | - | 21,586 | 30,500 | 30,500 | - |
| MILEAGE REIMBURSEMENT | - | 300 | 52 | 300 | - | 0.0% |
| OPERATIONAL SERVICE | 289,328 | 628,260 | 248,265 | 821,310 | 193,050 | 30.7% |
| POSTAGE AND DELIVERY | 1,197 | 3,000 | 1,377 | 3,000 | - | 0.0% |
| PRINTING SERVICE | - | 500 | 500 | 500 | - | 0.0% |
| REFUSE AND RECYCLING SERVICE | 6,841,448 | 7,267,322 | 7,440,228 | 7,475,240 | 207,918 | 2.9% |
| SOFTWARE AND HARDWARE MAINT | 8,405 | 23,525 | 8,667 | 26,775 | 3,250 | 13.8% |
| DUES/SUBSCRIPTIONS/LICENSES | 13,929 | 20,980 | 16,765 | 21,680 | 700 | 3.3% |
| Purchased Services Total | 7,317,942 | 8,161,612 | 7,973,621 | 8,633,005 | 471,393 | 5.8% |
| Administration Total | 10,553,184 | 12,502,671 | 11,666,002 | 12,838,432 | 335,761 | 2.7% |

City of Naperville
2022 Budget
Department of Public Works

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-------------------------------------|------------------|------------------|--------------------|------------------|--------------------|---------------|
| Buildings And Grounds | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 1,239,367 | 1,136,643 | 1,197,485 | 1,194,910 | 58,267 | 5.1% |
| OVERTIME PAY | 97,492 | 193,065 | 117,143 | 197,965 | 4,900 | 2.5% |
| TEMPORARY PAY | - | 11,200 | - | 12,000 | 800 | 7.1% |
| Salaries & Wages Total | 1,336,858 | 1,340,908 | 1,314,628 | 1,404,875 | 63,967 | 4.8% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 4,075 | 4,280 | 5,159 | 5,162 | 882 | 20.6% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 1,594 | 1,606 | 1,520 | 1,674 | 68 | 4.3% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 206,448 | 216,168 | 213,665 | 226,401 | 10,233 | 4.7% |
| EMPLOYER CONTRIBUTIONS/UNEMPL | 1,618 | 1,602 | 1,602 | 1,600 | (2) | -0.1% |
| IMRF | 139,774 | 144,275 | 145,714 | 119,157 | (25,118) | -17.4% |
| MEDICARE | 18,129 | 19,174 | 19,227 | 20,110 | 936 | 4.9% |
| SOCIAL SECURITY | 77,517 | 81,969 | 82,214 | 85,932 | 3,963 | 4.8% |
| Benefits & Related Total | 449,154 | 469,074 | 469,101 | 460,036 | (9,038) | -1.9% |
| Capital Outlay | | | | | | |
| BUILDING IMPROVEMENTS | 1,827,822 | 4,257,200 | 2,819,571 | 3,105,000 | (1,152,200) | -27.1% |
| TECHNOLOGY | 387,030 | 430,000 | 92,809 | 200,000 | (230,000) | -53.5% |
| Capital Outlay Total | 2,214,852 | 4,687,200 | 2,919,064 | 3,305,000 | (1,382,200) | -29.5% |
| Purchased Items | | | | | | |
| CUSTODIAL SUPPLIES | 104,380 | 135,000 | 109,691 | 135,000 | - | 0.0% |
| ELECTRIC | 741,636 | 779,100 | 715,909 | 763,518 | (15,582) | -2.0% |
| INTERNET | 86 | 1,200 | - | 1,200 | - | 0.0% |
| NATURAL GAS | 41,330 | 75,000 | 53,777 | 75,000 | - | 0.0% |
| OPERATING SUPPLIES | 244,653 | 284,060 | 348,271 | 296,410 | 12,350 | 4.3% |
| WATER AND SEWER | 98,455 | 134,100 | 105,737 | 140,810 | 6,710 | 5.0% |
| Purchased Items Total | 1,230,540 | 1,408,460 | 1,333,384 | 1,411,938 | 3,478 | 0.2% |
| Purchased Services | | | | | | |
| ARCHITECT AND ENGINEER SERVICE | 52,211 | 50,000 | 6,000 | 75,000 | 25,000 | 50.0% |
| BUILDING AND GROUNDS MAINT | 617,857 | 721,100 | 708,877 | 791,100 | 70,000 | 9.7% |
| EDUCATION AND TRAINING | 642 | 10,500 | 1,331 | 10,500 | - | 0.0% |
| EQUIPMENT MAINTENANCE | 342 | - | 388 | 1,000 | 1,000 | - |
| LAUNDRY SERVICE | - | 1,864 | 297 | - | (1,864) | -100.0% |
| OPERATIONAL SERVICE | 545,533 | 626,400 | 580,692 | 646,400 | 20,000 | 3.2% |
| OTHER PROFESSIONAL SERVICE | 3,394 | 20,000 | 6,555 | 20,000 | - | 0.0% |
| POSTAGE AND DELIVERY | 43 | - | - | - | - | - |
| RENTAL FEES | 1,423 | 3,500 | 4,358 | 3,500 | - | 0.0% |
| DUES/SUBSCRIPTIONS/LICENSES | 409 | 500 | 591 | 500 | - | 0.0% |
| Purchased Services Total | 1,221,853 | 1,433,864 | 1,309,088 | 1,548,000 | 114,136 | 8.0% |
| Buildings And Grounds Total | 6,453,257 | 9,339,506 | 7,345,266 | 8,129,849 | (1,209,657) | -13.0% |
| Fleet Services | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 1,302,936 | 1,303,469 | 1,204,624 | 1,344,036 | 40,567 | 3.1% |
| OVERTIME PAY | 41,089 | 93,635 | 62,372 | 96,450 | 2,815 | 3.0% |
| Salaries & Wages Total | 1,344,024 | 1,397,104 | 1,266,996 | 1,440,486 | 43,382 | 3.1% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 14,215 | 14,616 | 14,218 | 14,936 | 320 | 2.2% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 1,600 | 1,605 | 1,386 | 1,517 | (88) | -5.5% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 209,483 | 208,689 | 208,823 | 232,863 | 24,174 | 11.6% |
| EMPLOYER CONTRIBUTIONS/UNEMPL | 1,682 | 1,702 | 1,683 | 1,700 | (2) | -0.1% |
| IMRF | 141,932 | 151,586 | 137,509 | 123,593 | (27,993) | -18.5% |

City of Naperville
2022 Budget
Department of Public Works

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-------------------------------------|------------------|------------------|--------------------|------------------|-----------------|---------------|
| MEDICARE | 17,614 | 19,442 | 17,553 | 20,024 | 582 | 3.0% |
| SOCIAL SECURITY | 75,317 | 83,109 | 75,053 | 85,618 | 2,509 | 3.0% |
| Benefits & Related Total | 461,843 | 480,749 | 456,223 | 480,251 | (498) | -0.1% |
| Capital Outlay | | | | | | |
| VEHICLES AND EQUIPMENT | 2,157 | - | 268,752 | - | - | - |
| Capital Outlay Total | 2,157 | - | 268,752 | - | - | - |
| Purchased Items | | | | | | |
| BOOKS AND PUBLICATIONS | 921 | 5,165 | 82 | 5,165 | - | 0.0% |
| EQUIPMENT PARTS | 552,901 | 895,700 | 749,559 | 922,570 | 26,870 | 3.0% |
| FUEL | 698,013 | 1,125,500 | 1,110,804 | 1,276,200 | 150,700 | 13.4% |
| OFFICE SUPPLIES | 1,011 | 1,000 | 529 | 1,000 | - | 0.0% |
| OPERATING SUPPLIES | 45,230 | 106,440 | 75,148 | 83,800 | (22,640) | -21.3% |
| Purchased Items Total | 1,298,076 | 2,133,805 | 1,936,122 | 2,288,735 | 154,930 | 7.3% |
| Purchased Services | | | | | | |
| ADMINISTRATIVE SERVICE FEES | 7,309 | 9,600 | 11,765 | 9,600 | - | 0.0% |
| BUILDING AND GROUNDS MAINT | 385 | - | - | - | - | - |
| EDUCATION AND TRAINING | 7,475 | 31,825 | 12,483 | 45,625 | 13,800 | 43.4% |
| EQUIPMENT MAINTENANCE | 651,543 | 600,000 | 599,997 | 630,325 | 30,325 | 5.1% |
| LAUNDRY SERVICE | 6,528 | 8,000 | 2,155 | 1,000 | (7,000) | -87.5% |
| MILEAGE REIMBURSEMENT | 200 | 500 | 209 | 500 | - | 0.0% |
| OPERATIONAL SERVICE | 3,455 | 37,400 | 6,045 | 37,400 | - | 0.0% |
| POSTAGE AND DELIVERY | 574 | 1,500 | 470 | 1,500 | - | 0.0% |
| REFUSE AND RECYCLING SERVICE | 1,541 | 3,000 | 1,963 | 3,000 | - | 0.0% |
| RENTAL FEES | - | 10,000 | - | 10,000 | - | 0.0% |
| SOFTWARE AND HARDWARE MAINT | 11,027 | 7,000 | 8,248 | 7,000 | - | 0.0% |
| DUES/SUBSCRIPTIONS/LICENSES | 15,940 | 27,420 | 21,038 | 30,520 | 3,100 | 11.3% |
| Purchased Services Total | 705,976 | 736,245 | 664,374 | 776,470 | 40,225 | 5.5% |
| Fleet Services Total | 3,812,077 | 4,747,903 | 4,592,467 | 4,985,942 | 238,039 | 5.0% |
| Operations | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 4,190,339 | 4,224,825 | 4,376,859 | 4,240,374 | 15,549 | 0.4% |
| REIMBURSABLE OVERTIME | 111 | - | - | - | - | - |
| OVERTIME PAY | 803,960 | 1,219,277 | 1,073,693 | 1,163,393 | (55,884) | -4.6% |
| TEMPORARY PAY | 150,261 | 258,160 | 134,967 | 273,600 | 15,440 | 6.0% |
| Salaries & Wages Total | 5,144,670 | 5,702,262 | 5,585,519 | 5,677,367 | (24,895) | -0.4% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 41,510 | 44,281 | 45,114 | 46,444 | 2,163 | 4.9% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 5,835 | 5,914 | 5,501 | 6,034 | 120 | 2.0% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 681,070 | 744,486 | 772,775 | 812,927 | 68,441 | 9.2% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 6,060 | 5,506 | 6,005 | 5,500 | (6) | -0.1% |
| IMRF | 554,662 | 603,453 | 650,461 | 486,807 | (116,646) | -19.3% |
| MEDICARE | 71,691 | 76,382 | 76,171 | 79,196 | 2,814 | 3.7% |
| SOCIAL SECURITY | 306,293 | 326,600 | 325,040 | 344,254 | 17,654 | 5.4% |
| Benefits & Related Total | 1,667,120 | 1,806,620 | 1,881,067 | 1,781,162 | (25,458) | -1.4% |
| Capital Outlay | | | | | | |
| BUILDING IMPROVEMENTS | 131,341 | 155,000 | 262,693 | 155,000 | - | 0.0% |
| INFRASTRUCTURE | 1,586,305 | 2,190,000 | 2,106,721 | 2,830,000 | 640,000 | 29.2% |
| VEHICLES AND EQUIPMENT | 115,619 | - | - | 77,600 | 77,600 | - |
| Capital Outlay Total | 1,833,265 | 2,345,000 | 2,369,414 | 3,062,600 | 717,600 | 30.6% |

City of Naperville
2022 Budget
Department of Public Works

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|-------------------|-------------------|--------------------|-------------------|------------------|---------------|
| Grants & Contributions | | | | | | |
| REIMBURSEMENT PROGRAMS | 6,600 | 15,000 | 34,711 | 20,000 | 5,000 | 33.3% |
| SECA GRANTS | - | - | - | 96,463 | 96,463 | #DIV/0! |
| Grants & Contributions Total | 6,600 | 15,000 | 34,711 | 116,463 | 101,463 | 676.4% |
| Interfund TF (Exp) | | | | | | |
| TRANSFER OUT | 435,600 | 432,163 | 432,146 | 72,902 | (359,261) | -83.1% |
| Interfund TF (Exp) Total | 435,600 | 432,163 | 432,146 | 72,902 | (359,261) | -83.1% |
| Purchased Items | | | | | | |
| BOOKS AND PUBLICATIONS | - | 750 | 250 | 750 | - | 0.0% |
| ELECTRIC | 281,555 | 228,210 | 278,810 | 328,475 | 100,265 | 43.9% |
| EQUIPMENT PARTS | 17,107 | 16,500 | 26,393 | 16,500 | - | 0.0% |
| INTERNET | 2,684 | 8,120 | 3,073 | 8,120 | - | 0.0% |
| ITEMS PURCHASED FOR RESALE | 163,756 | 220,000 | 141,332 | 225,000 | 5,000 | 2.3% |
| NATURAL GAS | 1,352 | 2,425 | 1,938 | 2,425 | - | 0.0% |
| OFFICE SUPPLIES | - | 250 | - | 250 | - | 0.0% |
| OPERATING SUPPLIES | 420,152 | 685,180 | 489,988 | 654,035 | (31,145) | -4.5% |
| SALT AND CHEMICALS | 1,264,947 | 717,012 | 723,180 | 840,500 | 123,488 | 17.2% |
| TECHNOLOGY HARDWARE | - | - | - | 3,000 | 3,000 | - |
| WATER AND SEWER | 17,918 | 13,800 | 26,822 | 14,495 | 695 | 5.0% |
| Purchased Items Total | 2,169,472 | 1,892,247 | 1,691,786 | 2,093,550 | 201,303 | 10.6% |
| Purchased Services | | | | | | |
| ADMINISTRATIVE SERVICE FEES | - | 1,250 | 99 | 1,250 | - | 0.0% |
| ADVERTISING AND MARKETING | 394,550 | 402,450 | 402,450 | 410,500 | 8,050 | 2.0% |
| ARCHITECT AND ENGINEER SERVICE | 11,440 | 52,500 | 20,740 | 52,500 | - | 0.0% |
| BUILDING AND GROUNDS MAINT | 104,390 | 285,355 | 167,973 | 298,000 | 12,645 | 4.4% |
| EDUCATION AND TRAINING | 3,185 | 23,300 | 11,846 | 23,300 | - | 0.0% |
| EQUIPMENT MAINTENANCE | 833 | 24,250 | 1,423 | 24,250 | - | 0.0% |
| LAUNDRY SERVICE | 17,927 | 27,230 | 5,178 | 5,830 | (21,400) | -78.6% |
| OPERATIONAL SERVICE | 2,268,683 | 2,608,975 | 2,820,948 | 2,752,640 | 143,665 | 5.5% |
| OTHER PROFESSIONAL SERVICE | 1,503 | 10,000 | 10,000 | 10,000 | - | 0.0% |
| POSTAGE AND DELIVERY | (15) | - | - | - | - | - |
| PRINTING SERVICE | 421 | 2,250 | 1,248 | 2,250 | - | 0.0% |
| REFUSE AND RECYCLING SERVICE | 295,579 | 381,200 | 261,780 | 402,450 | 21,250 | 5.6% |
| RENTAL FEES | 7,640 | 58,000 | 21,039 | 38,000 | (20,000) | -34.5% |
| SOFTWARE AND HARDWARE MAINT | 6,385 | 9,500 | 16,812 | 9,500 | - | 0.0% |
| DUES/SUBSCRIPTIONS/LICENSES | 3,975 | 14,900 | 4,658 | 5,000 | (9,900) | -66.4% |
| Purchased Services Total | 3,116,495 | 3,901,160 | 3,746,194 | 4,035,470 | 134,310 | 3.4% |
| Operations Total | 14,373,223 | 16,094,452 | 15,740,836 | 16,839,514 | 745,062 | 4.6% |
| Expense Total | 35,191,740 | 42,684,533 | 39,344,571 | 42,793,737 | 109,204 | 0.3% |

MISCELLANEOUS SERVICES





Miscellaneous Services

Miscellaneous Services provides a location for revenues and expenses that are not directly tied to a specific City department. Items housed within Miscellaneous Services include pass-throughs of revenues to internal services or outside organizations dictated by City agreements, funding support for outside organizations providing a direct service for the City, and fund-wide personnel adjustments which include the citywide vacancy factor that reduces the Citywide personnel expenditure based upon historical personnel vacancies.

Expense Types

The General Fund contributes funding for outside agencies such as the Naperville Development Partnership (NDP), the Naperville Convention and Visitors Bureau (NCVB) and Naperville Community Television (NCTV17). These organizations provide direct services to the City. Additionally, this category includes the interfund transfer for two-thirds of maintenance expenses for the Downtown Maintenance & Marketing Fund – Special Service Area (SSA) 33).

PRIMARY ENDS POLICY SUPPORTED BY THIS DEPARTMENT

- ✓ ECONOMIC DEVELOPMENT
- ✓ HIGH-PERFORMING GOVERNMENT
- ✓ FINANCIAL STABILITY
- ✓ PUBLIC SAFETY

Miscellaneous services also account for transfers from the Water Street TIF Fund, SSA 23 Fund (Naper Main), and SSA 25 Fund (LaCrosse Street Traffic Signal) to the Debt Service Fund. These funds collect revenues directly through property taxes and funds are transferred to pay debt service associated with each fund.

Expenses by Type

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|--------------------|------------------|------------------|------------------|------------------|----------------|--------------|
| Salaries & Wages | 142,590 | (1,501,230) | 244,506 | (757,898) | 743,332 | -49.5% |
| Grants & Contrib. | 1,281,808 | 1,300,250 | 1,319,918 | 1,361,115 | 60,865 | 4.7% |
| Interfund Transfer | 3,796,962 | 2,100,712 | 1,553,737 | 2,117,349 | 16,637 | 0.8% |
| Total | 5,221,360 | 1,899,732 | 3,118,161 | 2,720,566 | 820,834 | 43.2% |

Budget Allocation by Fund

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|------------------|------------------|------------------|------------------|------------------|----------------|--------------|
| General Fund | 2,621,125 | 1,223,279 | 3,118,161 | 2,180,232 | 956,953 | 78.2% |
| SSA 23 | 99,931 | 65,000 | - | 98,939 | 33,939 | 52.2% |
| SSA 25 | 68,002 | 68,000 | - | 68,000 | - | 0.0% |
| Water Street TIF | 2,432,302 | 543,453 | - | 373,395 | (170,058) | -31.3% |
| Total | 5,221,360 | 1,899,732 | 3,118,161 | 2,720,566 | 820,834 | 43.2% |



October 6, 2021

Dear City Council,

On behalf of the Board of Directors, staff, and myself, I'd like to thank you for your continued support of Naperville Community Television, Channel 17 (NCTV17) – your community's nonprofit TV station.

Like many other nonprofits and businesses, NCTV17, has experienced a significant uptick in staff departures over the past six months, leaving us in the opposition of struggling to find new team members to replace what was already a lean staffing model. Given the pandemic and shortages in the U.S. workforce, we are also seeing an increase in the level of salary we need to offer in order to recruit and retain new employees (+30% over current salaries). The two principal reasons for employees leaving NCTV17 at this time are: 1) burnout. Media was an essential industry during the pandemic and our employees worked a significant amount of overtime during the past 18 months to ensure Naperville residents were kept informed and connected to what was happening in their community and 2) low pay.

NCTV17 will celebrate its 35th anniversary in 2022 and has a big year planned. As we face new financial challenges due to increase staffing and salary needs, NCTV17 must seize the opportunity to engage the fundraising side of our business more than ever. With limited staff and more than 300 local nonprofits in Naperville, philanthropic dollars have not been a major revenue stream for us historically. However, now we need the community to embrace the value of community media and support it through individual and corporate donations. There is a nationwide movement for news organizations to transition to a nonprofit model to return news to an unbiased source of information (e.g., WBEZ & Chicago Sun-Times). NCTV17 has been Naperville's non-profit source for news for more than 10 years. Our method is to *inform*, not influence. Our mission is to tell local stories on-air and online and we continue to do this every day. Naperville deserves its own independent media organization, and we are that organization.

Our vision is an informed, connected and engaged community. In June, an EF3 tornado struck Naperville. We were first on the scene to inform the community of what happened, and then connected and engaged people through live coverage of the devastation as well as follow-up stories about the clean-up efforts. We told the stories of neighbors helping neighbors and the spirit of Naperville shone through that day. Long after the major networks packed up their cameras and flew their helicopters back to Chicago, we were still invested in the stories that followed the tragedy.

In addition to our news, NCTV17 also covers local events, which returned with live coverage of the Memorial Day, India Day, and Last Fling parades. Our crew also presented LIVE

coverage of the Naperville Municipal Band's Patriotic Concert, featuring the 1812 Overture. Most recently, NCTV17 presented the ceremony recognizing the 20th anniversary of 9/11 at the Commander Dan Shanower September 11 Memorial.

Naperville Sports Weekly, is celebrating its 15th anniversary and is the only program dedicated to highlighting both boys' and girls' varsity athletics from our six area high schools!

From hyper-local news and sports to event and talk programming, it all comes together to tell Naperville's story. No other media group brings this level of comprehensive coverage about the fourth largest city in the state of Illinois other than Naperville Community Television.

NCTV17 actively seeks outside sponsorship and funding opportunities and those efforts continue to generate more than 50% of our overall budget. The city's support through the cable companies' PEG franchise fees as well as additional City Services are greatly appreciated and helps us provide vital local media coverage in these unprecedented times.

Thank you for all your support.

Sincerely,

Elizabeth B. Spencer
Executive Director

Naperville Community Television Channel 17
Profit & Loss 2020 - 2022

| | 2020 Actual | 2021 Budget | 2021 Projected | 2022 Proposed Budget |
|--|---------------------|---------------------|---------------------|-------------------------|
| <u>INCOME</u> | | | | |
| City of Naperville | | | | |
| PEG Money Received | \$ 440,582 | \$ 427,000 | \$ 436,000 | \$ 414,200 |
| City of Naperville Services | 190,000 | 230,000 | 230,000 | 241,500 |
| Total City of Naperville | \$ 630,582 | \$ 657,000 | \$ 666,000 | \$ 655,700 |
| NCTV17 | | | | |
| Donations & Special Events | 65,282 | 50,000 | 47,190 | 139,250 |
| DVDs & Dubs | 1,245 | 8,500 | 1,200 | 1,200 |
| Education Classes | 2,513 | 0 | 0 | 7,500 |
| Grants | 112,034 | 61,000 | 62,000 | 62,000 |
| Interest Income/Investment Changes | 4,577 | 4,000 | 4,400 | 10,700 |
| PPP Loan Forgiven | 180,000 | | | |
| Misc. Income | 1,000 | | 1,000 | 1,000 |
| Sponsorship/Production Services | 417,406 | 428,570 | 465,274 | 522,616 |
| Total NCTV17 | \$ 784,057 | \$ 552,070 | \$ 581,064 | \$ 744,266 |
| TOTAL INCOME | \$ 1,414,639 | \$ 1,209,070 | \$ 1,247,064 | \$ 1,399,966 |
| <u>EXPENSE</u> | | | | |
| FUNDRAISING | \$ 2,208 | \$ 2,510 | \$ 2,210 | \$ 2,300 |
| MANAGEMENT & GENERAL | 64,610 | 65,125 | 68,374 | 70,000 |
| Insurance | 16,379 | 16,540 | 16,539 | 17,650 |
| Professional Fees (Accounting, Payroll, Legal) | 12,856 | 12,300 | 13,060 | 13,750 |
| Rent/Utilities (25%) & Maintenance | 26,601 | 25,500 | 28,500 | 26,750 |
| Other (telephone, supplies, postage, etc.) | 8,775 | 10,785 | 10,275 | 11,850 |
| PROGRAM SERVICES | 163,933 | 154,600 | 180,959 | 164,600 |
| Equipment | 32,138 | 29,300 | 30,800 | 29,800 |
| Contractors | 485 | 1,000 | 10,000 | 8,000 |
| Rent/Utilities (75%) | 56,823 | 58,500 | 58,500 | 60,000 |
| Studio Sets & Production Supplies | 30,655 | 12,550 | 25,650 | 14,550 |
| Production Vehicles & Mileage | 10,835 | 17,350 | 14,509 | 16,350 |
| Media Liability Insurance | 4,719 | 5,000 | 5,000 | 5,000 |
| Other (internet, streaming, permits, etc.) | 28,278 | 30,900 | 36,500 | 30,900 |
| SALARIES, TAXES & BENEFITS | 980,586 | 986,545 | 967,186 | 1,305,948 |
| TOTAL EXPENSE | \$ 1,211,338 | \$ 1,208,780 | \$ 1,218,729 | \$ 1,542,848 |
| Net Ordinary Income | \$ 203,301 | \$ 290 | \$ 28,335 | \$ (142,882) |
| Cash From Reserves | | | | \$ 142,882 |
| <u>NET INCOME</u> | \$ 203,301 | \$ 290 | \$ 28,335 | \$ - |



22 E. Chicago Ave., Suite 205
Naperville, IL 60540
P: 630-305-7701 ♦ F: 630-305-7793

October 12, 2021

Mayor Steve Chirico
Naperville City Council Members
400 S. Eagle Street
Naperville, IL 60540

Re: FY 2022 Budget for Naperville Development Partnership, Naperville Convention & Visitors Bureau and Naperville Restaurant Marketing

Dear Mayor and City Council Members:

On behalf of the Naperville Development Partnership, a not for profit, public/private economic development organization, we respectfully submit our budget for FY 2022.

The past 18 months have demonstrated how essential a public private partnership approach is to bridging access to government assistance programs. The Naperville Development Partnership, Naperville Convention & Visitors Bureau and Dine Naperville were vigilant in notifying Naperville businesses of grants, loans, mitigations/guidelines and executive orders to inform them throughout the pandemic. At the same time, the business growth in retail and office leasing was very strong, with new businesses opening and existing businesses expanding.

To ensure we continue to provide great service all the time to our businesses and city, the organization is requesting a 2% increase in the economic development and tourism grants, no increase in Restaurant Marketing (SECA). The organization is increasing non-city contributions by 2%. See below:

| | |
|------------------------------|-----------|
| Economic Development | \$242,760 |
| Convention & Visitors Bureau | \$534,735 |
| Restaurant Marketing (SECA) | \$175,000 |

As in all previous years, the NDP budget includes non-city revenues to support the economic development activities. Non-city revenues for FY 2022 are expected in an amount of \$100,385.

Thank you for your consideration of the NDP budget submittal and grant requests.

Sincerely,

Vincent M. Rosanova

Vince Rosanova
NDP Chairman

Christine D. Jeffries

Christine Jeffries
NDP President

Naperville Development Partnership FY 2022 Budget

| Income | FY 2022 | |
|---------------------------------|---------|------------------|
| City Income | | |
| ED Income | 242,760 | |
| H/M Income | 534,735 | |
| Total City Income | | 777,495 |
| Contribution Income | | |
| General Contribution | 100,385 | |
| Sponsorship Contribution | | |
| Total Contribution Income | | 100,358 |
| Grants & Foundations | | |
| SECA Grant Restaurant Marketing | 175,000 | |
| Total Grants & Foundations | | 175,000 |
| Miscellaneous Income | | 3,500 |
| TOTAL INCOME | | 1,056,353 |

| EXPENSE | FY 2022 | |
|------------------------------------|---------|---------|
| Restaurant Marketing | | |
| Dining Guide | 36,000 | |
| Promotion/Advertising | 91,000 | |
| Marketing Operations | 48,000 | |
| Total Restaurant Marketing | | 175,000 |
| Presentation Expense/Bus Dev | | |
| Business Attraction | 9,000 | |
| STR Report | 2,500 | |
| Commercial Broker Event | 25,000 | |
| Total Presentation Exp/Bus Dvlpmnt | | 36,500 |
| Dues & Subscriptions | | 7,000 |
| Advertising | | 10,000 |
| Brochures/Newsletter/Maps | | |
| Visitors Guide | 27,000 | |
| Maps & Other Broch | 4,000 | |
| Total Brochures/Newsletter/Maps | | 31,000 |
| Premiums & Promotions | | 18,000 |
| Capital Equipment | | 3,500 |

Naperville Development Partnership FY 2022 Budget

| | | | |
|-----------------------------|-----------------------------|---------|--------|
| Committee Expenses | | | |
| | Board | 2,500 | |
| | Executive Committee | 750 | |
| | Marketing | 800 | |
| | Visitors Bureau | 2,000 | |
| | Business Retention Meetings | 1,000 | |
| | Legislative Committee | 500 | |
| | Finance Committee | 500 | |
| | Other | 200 | |
| Total Committee Expenses | | | 8,250 |
| Data Development | | | |
| | CoStar | 18,000 | |
| | Internet & Software | 8,000 | |
| Total Data Development | | | 26,000 |
| Insurance | | | |
| | D & O | 1,750 | |
| | Key Person Ins | - | |
| | Office general & liability | 2,000 | |
| | Workers Comp | 2,400 | |
| Total Insurance | | | 6,150 |
| Office Administration | | | |
| | Bank Service Charges | 50 | |
| | Equipment rental | 3,500 | |
| | Storage Rental | 3,000 | |
| | Office supplies | 10,000 | |
| | Postage & delivery | 1,750 | |
| | Stationary | 750 | |
| | Telecommunications | 10,000 | |
| | Staff Meetings | 750 | |
| | Credit Card Fees | 650 | |
| | Repairs & Maintenance | 4,500 | |
| | Other | 450 | |
| Total Office Administration | | | 35,400 |
| Overhead Expenses | | | |
| | Rent | 51,600 | |
| | Utilities | 9,000 | |
| | Other | 250 | |
| Total Overhead Expenses | | | 60,850 |
| Payroll & Benefits | | | |
| | Salaries 7 FTE; 1 PTE | 477,000 | |
| | Payroll Taxes | 42,000 | |

Naperville Development Partnership FY 2022 Budget

| | | |
|--|--------|------------------|
| Payroll Prep Fees | 2,500 | |
| Health Insurance | 40,000 | |
| Simple Plan | 13,500 | |
| Disability & Life Ins. | 4,453 | |
| Benefits | 12,000 | |
| Other | 1,500 | |
| Total Payroll & Benefits | | 592,953 |
| Professional Fees | | |
| Accounting/Audit | 7,000 | |
| Total Professional Fees | | 7,000 |
| Public Relations | | |
| Community Contacts | 3,500 | |
| Special Events | 3,500 | |
| Total Public Relations | | 7,000 |
| Travel | | 1,250 |
| Trade Shows/Conferences/Fam Tours | | |
| Conf & Seminars | 3,000 | |
| Trade Show Other | 26,000 | |
| Total Trade Shows/Confs/Fam Tours | | 29,000 |
| Websites & Mobile Apps | | 1,500 |
| TOTAL EXPENSES | | 1,056,353 |

**City of Naperville
2022 Budget
Miscellaneous Services**

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|------------------|--------------------|--------------------|------------------|----------------|---------------|
| Administration | | | | | | |
| Salaries & Wages | | | | | | |
| OTHER COMPENSATION | 142,590 | (1,501,230) | 244,506 | (757,898) | 743,332 | -49.5% |
| Salaries & Wages Total | 142,590 | (1,501,230) | 244,506 | (757,898) | 743,332 | -49.5% |
| Grants & Contributions | | | | | | |
| CONTRIBUTION TO OTHER ENTITIES | 1,281,808 | 1,300,250 | 1,319,918 | 1,361,115 | 60,865 | 4.7% |
| Grants & Contributions Total | 1,281,808 | 1,300,250 | 1,319,918 | 1,361,115 | 60,865 | 4.7% |
| Interfund TF (Exp) | | | | | | |
| TRANSFER OUT | 3,796,962 | 2,100,712 | 1,553,737 | 2,117,349 | 16,637 | 0.8% |
| Interfund TF (Exp) Total | 3,796,962 | 2,100,712 | 1,553,737 | 2,117,349 | 16,637 | 0.8% |
| Administration Total | 5,221,360 | 1,899,732 | 3,118,161 | 2,720,566 | 820,834 | 43.2% |
| Expense Total | 5,221,360 | 1,899,732 | 3,118,161 | 2,720,566 | 820,834 | 43.2% |

ELECTRIC UTILITY





Electric Utility

The Naperville Electric Utility provides reliable, quality, responsive, and cost-efficient services for its customers, in support of the health, welfare, growth, and sustainability of the City. To better serve customers, department sections are structured to meet core services, current technology, customer needs in reliability and sustainability, safety of employees and public, and continuous assets management. The utility is comprised of eight divisions: Administration, Operations, Engineering, Customer Solutions & Financials, System Integration, Automation & Communication, Automated Metering Infrastructure and Utility Assets. This structure results in an organization positioned to serve its customers in the fast-evolving environment of energy distribution.

Service Priorities

- Maintain the utility’s substations, transmission lines, distribution lines, fiber, and wireless communication networks to safely deliver energy to utility customers
- Provide responsive service to customers 24 hours a day and 7 days per week by responding to outages, answering service-related questions, and performing field inspections to ensure the safety of the public
- Design and install fiscally responsible, highly reliable electric facilities for new commercial and residential customers
- Provide timely communication of planned and unplanned power outages as well as communication of available energy efficiency programs and grant opportunities
- Maintain cyber and physical security of the Utility’s assets in accordance with industry standards

2022 BUDGET HIGHLIGHTS

- ✓ IMPLEMENT AN OUTAGE MANAGEMENT SYSTEM
- ✓ PERFORM CABLE MANAGEMENT IN SUBDIVISIONS BOUNDED BY 95TH & 119TH STREETS
- ✓ PROCURE AND INSTALL INTELLIGENT RELAYS FOR THE SUBSTATIONS’ 12KV, 34KV, AND 138KV SYSTEMS

Goals and Objectives

Each department’s goals and objectives are created with one or more of the City’s primary ends policies – economic development, high-performing government, financial stability, and public safety – in mind.

PRIMARY ENDS POLICY SUPPORTED

- ✓ ECONOMIC DEVELOPMENT
- ✓ HIGH-PERFORMING GOVERNMENT
- ✓ FINANCIAL STABILITY
- ✓ PUBLIC SAFETY

2021 Accomplishments

- Injection of 54 miles of cable was completed in subdivisions south of 75th Street between Washington Street and Plainfield/Naperville Road, Fontenaix subdivision, and portions of downtown Naperville. Replacement of 7.4 miles of uninjectable cable was completed in Pembroke Greens and Hobson Village subdivisions. This will result in a reduction in cable faults in these areas.
- Several poles were removed, and overhead lines undergrounded along E. Ogden Avenue, Bailey Road, and West Street, improving aesthetics and reducing exposure to storm-related outages
- Addressed new developments requiring infrastructure expansion, including Naper Commons division, Costco, McDowell Point apartments, and Lincoln Apartments at CityGate



Electric Utility

- Completion of transmission and distribution relay upgrades to protect utility equipment, provide more reliable service and ensure the safety of utility workers and the public
- Rapid restoration of electrical service to 340 residents in the Bailey Road area following the June 2021 tornado, followed by comprehensive infrastructure improvements in the area while maintaining less than 16 minutes of outage per customer per year

2022 Goals

- Maintain a System Average Interruption Duration Index (SAIDI) of less than 30 minutes, meaning each customer in Naperville would experience less than 30 minutes of interrupted power on average in a 12-month period
- Implement an outage management system to improve customer communications during power outages and more efficiently operate the utility
- Migrate the current warehouse inventory, utility work order, and service request systems to Cityworks to improve workflows throughout the utility as well as customer service and communication between departments and the public
- Complete a review of all distributed generation integration standards in accordance with the hosting capacity study to ensure Naperville's electric grid is available for alternate generation sources and electric vehicles
- Perform cable injection in subdivisions bounded by 95th Street and 119th Street and replace uninjectable cable in Brookdale and Flynn-Lauth subdivisions to improve reliability and longevity
- Remove poles and underground the overhead lines along S. Washington St. to improve aesthetics and reduce exposure to storm damage and outages

Long-Term Objectives

- Maintain equitable and competitive utility rates for all customer classes with sufficient revenues for operations, maintenance, and replacement of equipment to support less than 30 minutes of outage duration per customer per year
 - Continue asset management and proactive maintenance of utility equipment to ensure safe, reliable service for our customers
 - Ensure the availability of grid capacity for customers that wish to deploy distributed generation resources while reimbursing customers for energy delivered to the grid in an equitable manner
 - Complete cable injection on all qualifying aged conductors in the City by 2030 and replace all uninjectable conductors in the City by 2035 to maintain/improve reliability and increase longevity
 - Remove every pole and underground all overhead lines along all major thoroughfares in the City by 2050 to improve aesthetics and reduce exposure to storm-related outages
 - Ensure security of physical and cybersecurity assets of the utility while investing in technology to ensure resiliency of the electrical grid
 - Upgrade relaying and Supervisory Control and Data Acquisition (SCADA) equipment in each of the 16 utility substations by 2025
-



Personnel

| FTE's | 2020 Actual | 2021 Budget | 2021 Estimate | 2022 Budget |
|----------------------------|---------------|---------------|---------------|---------------|
| Administration | 4.00 | 4.00 | 4.00 | 4.00 |
| Asset Management/Planning | 8.00 | 8.00 | 9.00 | 9.00 |
| Automation & Communication | 5.00 | 5.00 | 5.00 | 5.00 |
| Customer Service | 12.00 | 12.00 | 12.00 | 12.00 |
| Engineering | 12.00 | 12.00 | 12.00 | 12.00 |
| Operations | 44.00 | 44.00 | 44.00 | 44.00 |
| Utility Tech Services | 18.00 | 18.00 | 17.00 | 17.00 |
| Total | 103.00 | 103.00 | 103.00 | 103.00 |

Department Expenses by Category

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-----------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------|
| Salaries & Wages | 10,753,142 | 10,510,589 | 10,577,301 | 10,962,802 | 452,213 | 4.3% |
| Benefits & Related | 3,459,047 | 3,696,230 | 3,525,367 | 3,387,621 | (308,609) | -8.3% |
| Capital Outlay | 8,927,273 | 11,130,000 | 9,069,503 | 11,124,267 | (5,733) | -0.1% |
| Debt Service | 136,741 | 150,000 | 66,345 | 150,000 | - | 0.0% |
| Grants & Contrib. | 588,782 | 1,027,100 | 1,076,759 | 677,890 | (349,210) | -34.0% |
| Insurance Benefits | - | 1,000 | 297 | 1,000 | - | 0.0% |
| Interfund Transfer | 1,049,832 | 1,090,657 | 1,090,597 | 1,245,485 | 154,828 | 14.2% |
| Purchased Electricity | 113,314,798 | 118,553,260 | 112,657,528 | 116,756,932 | (1,796,328) | -1.5% |
| Purchased Items | (1,269,829) | 3,964,412 | 5,643,295 | 4,453,582 | 489,170 | 12.3% |
| Purchased Services | 2,736,163 | 4,464,975 | 3,909,092 | 4,426,240 | (38,734) | -0.9% |
| Total | 139,695,949 | 154,588,222 | 147,616,084 | 153,185,819 | (1,402,403) | -0.9% |

Department Expenses by Fund

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-----------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------|
| Electric Utility Fund | 139,069,464 | 153,981,722 | 146,796,188 | 152,540,819 | (1,440,903) | -0.9% |
| Renewable Energy | 626,485 | 606,500 | 819,896 | 645,000 | 38,500 | 6.3% |
| Total | 139,695,949 | 154,588,222 | 147,616,084 | 153,185,819 | (1,402,403) | -0.9% |

City of Naperville
2022 Budget
Department of Public Utilities - Electric

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|------------------|------------------|--------------------|------------------|------------------|---------------|
| Administration | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 696,348 | 533,552 | 539,447 | 544,831 | 11,279 | 2.1% |
| OVERTIME PAY | 61 | 575 | 38 | 575 | - | 0.0% |
| TEMPORARY PAY | - | 12,000 | 20,341 | 12,000 | - | 0.0% |
| OTHER COMPENSATION | 32,257 | (764,828) | 50,222 | (756,463) | 8,365 | -1.1% |
| Salaries & Wages Total | 728,666 | (218,701) | 610,049 | (199,057) | 19,644 | -9.0% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 3,755 | 2,821 | 2,712 | 3,428 | 607 | 21.5% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 909 | 774 | 548 | 674 | (100) | -12.9% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 57,096 | 46,900 | 52,854 | 66,440 | 19,540 | 41.7% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 596 | 400 | 488 | 400 | (0) | -0.1% |
| EMPLOYER CONTRIBUTIONS/WCOMP | 88,908 | 102,413 | 102,408 | 112,384 | 9,971 | 9.7% |
| IMRF | 72,018 | 57,953 | 90,787 | 46,265 | (11,688) | -20.2% |
| MEDICARE | 9,111 | 7,717 | 6,939 | 7,830 | 113 | 1.5% |
| SOCIAL SECURITY | 35,822 | 29,874 | 28,164 | 31,060 | 1,186 | 4.0% |
| Benefits & Related Total | 268,215 | 248,852 | 284,901 | 268,481 | 19,629 | 7.9% |
| Debt Service | | | | | | |
| INTEREST | 136,741 | 150,000 | 66,345 | 150,000 | - | 0.0% |
| Debt Service Total | 136,741 | 150,000 | 66,345 | 150,000 | - | 0.0% |
| Grants & Contributions | | | | | | |
| CONTRIBUTION TO OTHER ENTITIES | 59,500 | 549,500 | 198,054 | 100,690 | (448,810) | -81.7% |
| RENEWABLE ENERGY GRANTS | 439,335 | 410,000 | 754,662 | 455,000 | 45,000 | 11.0% |
| REBATE PROGRAM | 89,872 | 67,600 | 124,044 | 122,200 | 54,600 | 80.8% |
| Grants & Contributions Total | 588,707 | 1,027,100 | 1,076,759 | 677,890 | (349,210) | -34.0% |
| Insurance Benefits | | | | | | |
| CLAIMS/WORKERS COMPENSATION | - | 1,000 | 297 | 1,000 | - | 0.0% |
| Insurance Benefits Total | - | 1,000 | 297 | 1,000 | - | 0.0% |
| Interfund TF (Exp) | | | | | | |
| TRANSFER OUT | 1,049,832 | 1,090,657 | 1,090,597 | 1,245,485 | 154,828 | 14.2% |
| Interfund TF (Exp) Total | 1,049,832 | 1,090,657 | 1,090,597 | 1,245,485 | 154,828 | 14.2% |
| Purchased Items | | | | | | |
| BOOKS AND PUBLICATIONS | 13,937 | 8,065 | 12,056 | 7,650 | (415) | -5.1% |
| ELECTRIC | 3,219 | - | 3,106 | 3,500 | 3,500 | - |
| OFFICE SUPPLIES | 8,059 | 13,052 | 5,823 | 13,052 | - | 0.0% |
| OPERATING SUPPLIES | 3,423,760 | 3,500,150 | 5,060,137 | 4,000,000 | 499,850 | 14.3% |
| TECHNOLOGY HARDWARE | 46,896 | - | - | - | - | - |
| Purchased Items Total | 3,495,871 | 3,521,267 | 5,081,122 | 4,024,202 | 502,935 | 14.3% |
| Purchased Services | | | | | | |
| ADMINISTRATIVE SERVICE FEES | 6,681 | 5,804 | 5,443 | 6,147 | 343 | 5.9% |
| EDUCATION AND TRAINING | 32,071 | 152,049 | 53,656 | 117,472 | (34,577) | -22.7% |
| EQUIPMENT MAINTENANCE | 18,430 | 14,900 | 42,805 | 14,900 | - | 0.0% |
| HR SERVICE | 2,466 | 3,550 | 2,512 | 3,550 | - | 0.0% |
| LEGAL SERVICE | - | 25,000 | 8,300 | 25,000 | - | 0.0% |
| MILEAGE REIMBURSEMENT | - | 250 | 57 | 250 | - | 0.0% |
| OTHER EXPENSES | 1,774 | 1,800 | 3,440 | 4,100 | 2,300 | 127.8% |
| OTHER PROFESSIONAL SERVICE | 188,079 | 298,750 | 145,142 | 201,500 | (97,250) | -32.6% |
| POSTAGE AND DELIVERY | 1,982 | 3,500 | 4,033 | 3,500 | - | 0.0% |
| PRINTING SERVICE | 24 | 200 | - | 200 | - | 0.0% |
| DUES/SUBSCRIPTIONS/LICENSES | 3,459 | 10,490 | 7,329 | 9,898 | (592) | -5.6% |
| Purchased Services Total | 254,966 | 516,293 | 272,717 | 386,517 | (129,776) | -25.1% |
| Administration Total | 6,522,997 | 6,336,468 | 8,482,787 | 6,554,518 | 218,050 | 3.4% |

City of Naperville
2022 Budget
Department of Public Utilities - Electric

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-------------------------------------|----------------|------------------|--------------------|------------------|-----------------|---------------|
| Automation | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 492,806 | 468,119 | 467,377 | 481,801 | 13,682 | 2.9% |
| OVERTIME PAY | 9,580 | 30,000 | 22,488 | 30,750 | 750 | 2.5% |
| Salaries & Wages Total | 502,386 | 498,119 | 489,865 | 512,551 | 14,432 | 2.9% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 5,257 | 5,582 | 5,481 | 5,432 | (150) | -2.7% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 671 | 681 | 629 | 686 | 5 | 0.8% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 78,424 | 81,939 | 83,760 | 84,768 | 2,829 | 3.5% |
| EMPLOYER CONTRIBUTIONS/UNEMPLOY | 504 | 501 | 501 | 500 | (1) | -0.1% |
| IMRF | 52,926 | 54,046 | 53,132 | 44,593 | (9,453) | -17.5% |
| MEDICARE | 6,622 | 6,870 | 6,759 | 7,121 | 251 | 3.7% |
| SOCIAL SECURITY | 28,313 | 29,375 | 28,899 | 30,447 | 1,072 | 3.6% |
| Benefits & Related Total | 172,716 | 178,993 | 179,159 | 173,547 | (5,446) | -3.0% |
| Purchased Items | | | | | | |
| EQUIPMENT PARTS | 28,727 | 14,280 | 7,178 | 18,064 | 3,784 | 26.5% |
| OPERATING SUPPLIES | 10,597 | 35,985 | 41,883 | 45,805 | 9,820 | 27.3% |
| Purchased Items Total | 39,324 | 50,265 | 49,061 | 63,869 | 13,604 | 27.1% |
| Purchased Services | | | | | | |
| ARCHITECT AND ENGINEER SERVICE | - | 4,667 | 336 | 4,667 | - | 0.0% |
| EQUIPMENT MAINTENANCE | - | 2,000 | 54 | 2,000 | - | 0.0% |
| OPERATIONAL SERVICE | 3,780 | 9,180 | 1,549 | - | (9,180) | -100.0% |
| RENTAL FEES | 1,481 | - | 688 | - | - | - |
| SOFTWARE AND HARDWARE MAINT | 3,468 | 13,096 | 884 | 13,096 | - | 0.0% |
| Purchased Services Total | 8,729 | 28,942 | 3,511 | 19,762 | (9,180) | -31.7% |
| Automation Total | 723,156 | 756,320 | 721,596 | 769,729 | 13,409 | 1.8% |
| Customer Service | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 654,497 | 1,128,555 | 1,110,472 | 1,154,612 | 26,057 | 2.3% |
| OVERTIME PAY | 5,913 | 162,000 | 140,863 | 165,543 | 3,543 | 2.2% |
| Salaries & Wages Total | 660,410 | 1,290,555 | 1,251,336 | 1,320,155 | 29,600 | 2.3% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 4,368 | 10,710 | 10,976 | 10,948 | 238 | 2.2% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 684 | 1,637 | 1,523 | 1,641 | 4 | 0.2% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 86,121 | 202,170 | 196,446 | 196,676 | (5,494) | -2.7% |
| EMPLOYER CONTRIBUTIONS/UNEMPLOY | 543 | 1,201 | 1,217 | 1,200 | (1) | -0.1% |
| IMRF | 51,150 | 140,026 | 135,918 | 113,263 | (26,763) | -19.1% |
| MEDICARE | 6,424 | 17,934 | 17,325 | 18,426 | 492 | 2.7% |
| SOCIAL SECURITY | 27,468 | 76,683 | 74,078 | 78,823 | 2,140 | 2.8% |
| Benefits & Related Total | 176,757 | 450,361 | 437,481 | 420,977 | (29,384) | -6.5% |
| Purchased Items | | | | | | |
| INTERNET | - | 2,372 | 310 | 200 | (2,172) | -91.6% |
| OPERATING SUPPLIES | 1,928 | 6,200 | 3,090 | 6,200 | - | 0.0% |
| Purchased Items Total | 1,928 | 8,572 | 3,400 | 6,400 | (2,172) | -25.3% |
| Purchased Services | | | | | | |
| EQUIPMENT MAINTENANCE | 508 | 24,200 | 658 | 31,200 | 7,000 | 28.9% |
| OPERATIONAL SERVICE | 7,046 | 15,000 | 22,239 | 15,000 | - | 0.0% |
| OTHER PROFESSIONAL SERVICE | - | 13,000 | 4,316 | 15,000 | 2,000 | 15.4% |
| POSTAGE AND DELIVERY | - | 2,500 | 833 | 3,000 | 500 | 20.0% |
| Purchased Services Total | 7,554 | 54,700 | 28,046 | 64,200 | 9,500 | 17.4% |
| Customer Service Total | 846,649 | 1,804,188 | 1,720,264 | 1,811,732 | 7,544 | 0.4% |

City of Naperville
2022 Budget
Department of Public Utilities - Electric

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|------------------|-------------------|--------------------|-------------------|------------------|---------------|
| Engineering | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 614,592 | 985,405 | 897,658 | 1,024,657 | 39,252 | 4.0% |
| OVERTIME PAY | 10 | 1,000 | 899 | 1,000 | - | 0.0% |
| TEMPORARY PAY | 10,729 | - | (832) | - | - | - |
| Salaries & Wages Total | 625,331 | 986,405 | 897,726 | 1,025,657 | 39,252 | 4.0% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 4,804 | 7,042 | 6,978 | 8,232 | 1,190 | 16.9% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 773 | 1,162 | 1,039 | 1,225 | 63 | 5.4% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 74,620 | 125,926 | 119,106 | 145,544 | 19,618 | 15.6% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 843 | 1,201 | 1,086 | 1,200 | (1) | -0.1% |
| IMRF | 67,202 | 107,026 | 96,320 | 88,001 | (19,025) | -17.8% |
| MEDICARE | 8,731 | 13,815 | 12,370 | 14,362 | 547 | 4.0% |
| SOCIAL SECURITY | 37,333 | 59,069 | 52,892 | 61,408 | 2,339 | 4.0% |
| Benefits & Related Total | 194,306 | 315,241 | 289,790 | 319,972 | 4,731 | 1.5% |
| Purchased Items | | | | | | |
| INTERNET | 1,056 | - | 157 | - | - | - |
| OPERATING SUPPLIES | 140 | 1,265 | 306 | 1,265 | - | 0.0% |
| TECHNOLOGY HARDWARE | - | 3,000 | 1,092 | 3,000 | - | 0.0% |
| Purchased Items Total | 1,196 | 4,265 | 1,555 | 4,265 | - | 0.0% |
| Purchased Services | | | | | | |
| ARCHITECT AND ENGINEER SERVICE | 15,690 | 45,000 | 27,480 | 105,000 | 60,000 | 133.3% |
| OTHER PROFESSIONAL SERVICE | - | 10,000 | 12,756 | 10,000 | - | 0.0% |
| SOFTWARE AND HARDWARE MAINT | 217,201 | 125,000 | 60,703 | 121,000 | (4,000) | -3.2% |
| Purchased Services Total | 232,891 | 180,000 | 100,939 | 236,000 | 56,000 | 31.1% |
| Engineering Total | 1,053,724 | 1,485,911 | 1,290,010 | 1,585,894 | 99,983 | 6.7% |
| Operations | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 3,836,699 | 4,744,772 | 4,219,595 | 4,788,825 | 44,053 | 0.9% |
| OVERTIME PAY | 726,524 | 991,000 | 1,018,989 | 1,312,173 | 321,173 | 32.4% |
| Salaries & Wages Total | 4,563,223 | 5,735,772 | 5,238,585 | 6,100,998 | 365,226 | 6.4% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 32,810 | 43,846 | 37,166 | 42,931 | (915) | -2.1% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 4,870 | 6,186 | 4,870 | 5,739 | (447) | -7.2% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 538,761 | 692,376 | 564,725 | 645,777 | (46,599) | -6.7% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 3,489 | 4,404 | 3,750 | 4,400 | (4) | -0.1% |
| IMRF | 509,128 | 585,538 | 638,120 | 410,885 | (174,653) | -29.8% |
| MEDICARE | 62,146 | 75,197 | 72,821 | 67,022 | (8,175) | -10.9% |
| SOCIAL SECURITY | 256,428 | 321,529 | 304,012 | 286,556 | (34,973) | -10.9% |
| Benefits & Related Total | 1,407,632 | 1,729,078 | 1,625,463 | 1,463,310 | (265,768) | -15.4% |
| Capital Outlay | | | | | | |
| INFRASTRUCTURE | 8,814,311 | 10,770,000 | 8,692,662 | 10,444,067 | (325,933) | -3.0% |
| VEHICLES AND EQUIPMENT | 112,962 | 360,000 | 376,841 | 680,200 | 320,200 | 88.9% |
| Capital Outlay Total | 8,927,273 | 11,130,000 | 9,069,503 | 11,124,267 | (5,733) | -0.1% |
| Grants & Contributions | | | | | | |
| REIMBURSEMENT PROGRAMS | 75 | - | - | - | - | - |
| Grants & Contributions Total | 75 | - | - | - | - | - |

City of Naperville
2022 Budget
Department of Public Utilities - Electric

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---------------------------------|--------------------|-------------------|--------------------|-------------------|-----------------|---------------|
| Purchased Items | | | | | | |
| EQUIPMENT PARTS | 103,472 | 100,000 | 176,788 | 100,000 | - | 0.0% |
| INTERNET | 237 | - | - | - | - | - |
| INVENTORY ISSUES - CONTRA | (5,167,135) | - | - | - | - | - |
| OPERATING SUPPLIES | 11,136 | 37,876 | 131,551 | 4,376 | (33,500) | -88.4% |
| OTHER UTILITIES | - | 800 | 511 | 2,400 | 1,600 | 200.0% |
| TECHNOLOGY HARDWARE | 2,880 | 5,900 | 4,053 | 9,500 | 3,600 | 61.0% |
| Purchased Items Total | (5,049,410) | 144,576 | 312,902 | 116,276 | (28,300) | -19.6% |
| Purchased Services | | | | | | |
| BUILDING AND GROUNDS MAINT | 532 | 16,500 | 6,377 | 16,500 | - | 0.0% |
| EDUCATION AND TRAINING | - | - | 286 | - | - | - |
| EQUIPMENT MAINTENANCE | 111,741 | 520,000 | 46,858 | 320,000 | (200,000) | -38.5% |
| OPERATIONAL SERVICE | 887,610 | 946,500 | 1,297,020 | 1,210,876 | 264,376 | 27.9% |
| OTHER PROFESSIONAL SERVICE | 62,336 | 228,500 | 368,990 | 228,500 | - | 0.0% |
| RENTAL FEES | 9,474 | 26,025 | 8,256 | 26,025 | - | 0.0% |
| SOFTWARE AND HARDWARE MAINT | - | 50,000 | - | 13,267 | (36,733) | -73.5% |
| Purchased Services Total | 1,071,692 | 1,787,525 | 1,727,787 | 1,815,168 | 27,643 | 1.5% |
| Operations Total | 10,920,486 | 20,526,951 | 17,974,240 | 20,620,019 | 93,068 | 0.5% |

Planning

| | | | | | | |
|-------------------------------------|----------------|------------------|------------------|------------------|------------------|---------------|
| Salaries & Wages | | | | | | |
| REGULAR PAY | 571,371 | 761,986 | 633,777 | 707,510 | (54,476) | -7.1% |
| OVERTIME PAY | 17,884 | 27,000 | 21,230 | 27,800 | 800 | 3.0% |
| Salaries & Wages Total | 589,254 | 788,986 | 655,007 | 735,310 | (53,676) | -6.8% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 3,696 | 5,878 | 3,502 | 5,869 | (9) | -0.2% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 699 | 954 | 714 | 802 | (152) | -16.0% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 62,742 | 102,703 | 67,898 | 102,156 | (547) | -0.5% |
| EMPLOYER CONTRIBUTIONS/UNEMPLOY | 639 | 901 | 717 | 900 | (1) | -0.1% |
| IMRF | 59,738 | 85,606 | 65,751 | 63,020 | (22,586) | -26.4% |
| MEDICARE | 7,599 | 11,000 | 8,491 | 10,272 | (728) | -6.6% |
| SOCIAL SECURITY | 32,491 | 47,034 | 35,907 | 43,915 | (3,119) | -6.6% |
| Benefits & Related Total | 167,604 | 254,075 | 182,980 | 226,934 | (27,141) | -10.7% |
| Purchased Items | | | | | | |
| ELECTRIC | 110,062 | 137,560 | 113,813 | 137,560 | - | 0.0% |
| NATURAL GAS | 16,827 | 24,000 | 21,266 | 24,000 | - | 0.0% |
| OPERATING SUPPLIES | 5,626 | 13,000 | 6,007 | 13,000 | - | 0.0% |
| WATER AND SEWER | 7,739 | 8,790 | 9,376 | 9,300 | 510 | 5.8% |
| Purchased Items Total | 140,255 | 183,350 | 150,462 | 183,860 | 510 | 0.3% |
| Purchased Services | | | | | | |
| BUILDING AND GROUNDS MAINT | 47,075 | 400,223 | 322,278 | 200,223 | (200,000) | -50.0% |
| EQUIPMENT MAINTENANCE | 2,873 | 31,200 | 2,367 | 31,200 | - | 0.0% |
| LAUNDRY SERVICE | 35,736 | 44,500 | 43,915 | 116,380 | 71,880 | 161.5% |
| Purchased Services Total | 85,684 | 475,923 | 368,559 | 347,803 | (128,120) | -26.9% |
| Planning Total | 982,797 | 1,702,335 | 1,357,009 | 1,493,907 | (208,428) | -12.2% |

Supply And Control

| | | | | | | |
|-----------------------------------|------------------|----------|--------------|----------|----------|----------|
| Salaries & Wages | | | | | | |
| REGULAR PAY | 1,271,638 | - | 1,402 | - | - | - |
| OVERTIME PAY | 270,560 | - | 1,674 | - | - | - |
| Salaries & Wages Total | 1,542,198 | - | 3,076 | - | - | - |

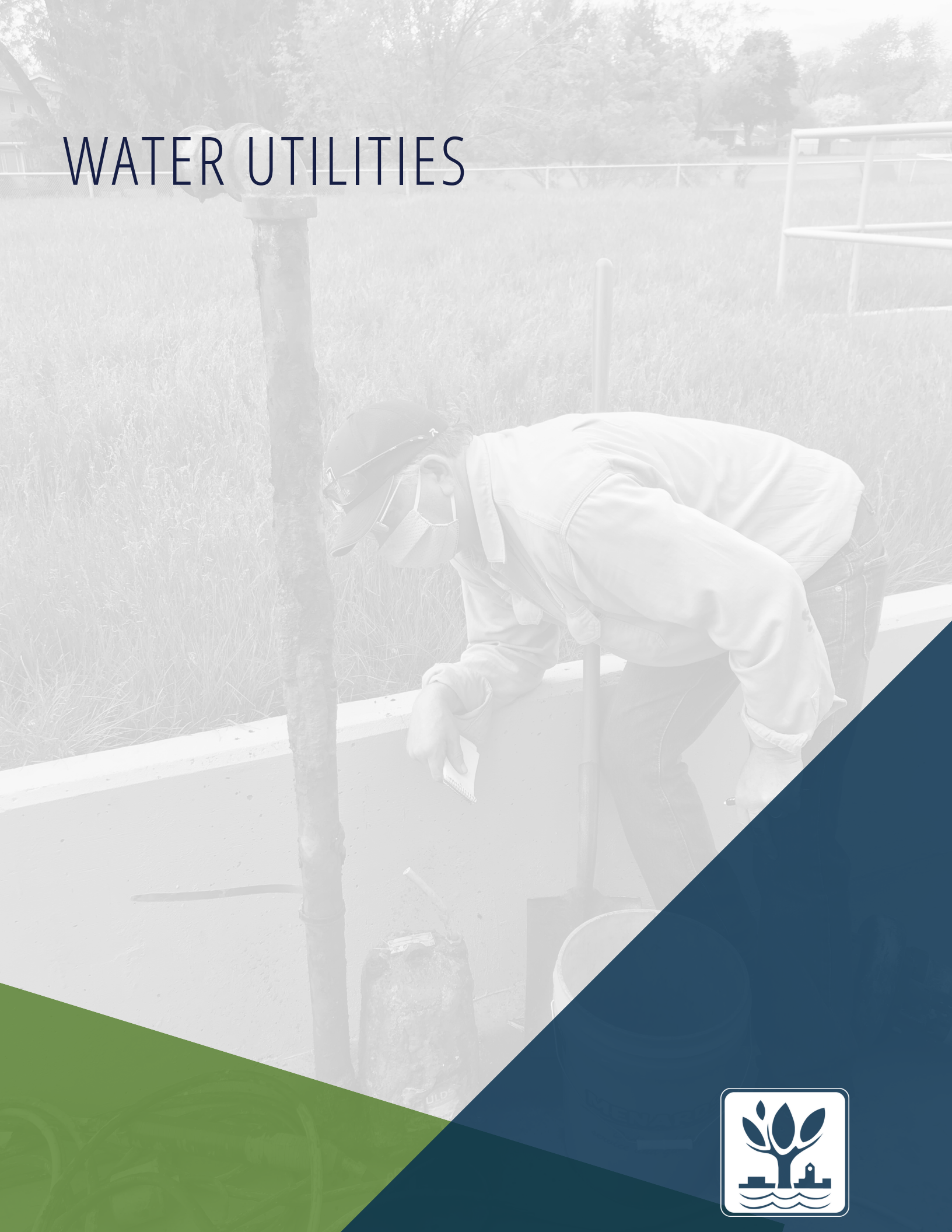
City of Naperville
2022 Budget
Department of Public Utilities - Electric

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------|
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 13,008 | - | 127 | - | - | - |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 1,954 | - | 7 | - | - | - |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 214,153 | - | 1,960 | - | - | - |
| EMPLOYER CONTRIBUTIONS/UNEMPLOY | 1,259 | - | 1 | - | - | - |
| IMRF | 194,564 | - | 296 | - | - | - |
| MEDICARE | 23,892 | - | 39 | - | - | - |
| SOCIAL SECURITY | 99,705 | - | 169 | - | - | - |
| Benefits & Related Total | 548,535 | - | 2,600 | - | - | - |
| Purchased Electricity | | | | | | |
| COGENERATION ENERGY CREDIT | (3,162,338) | (2,355,611) | (3,290,686) | (3,261,569) | (905,958) | 38.5% |
| DELIVERY CHARGE | 8,091,687 | 8,675,696 | 11,705,230 | 8,345,595 | (330,101) | -3.8% |
| ENERGY CHARGE | 56,335,816 | 57,806,890 | 54,793,935 | 58,103,574 | 296,684 | 0.5% |
| GS/DISCHARGE/FLAT RVS ENERGY | 12,602 | - | 12,689 | - | - | - |
| GS/RENEW/FLAT NET METERING | 21,980 | - | 17,630 | - | - | - |
| GS/RENEW/TOU10 OFFPEAK NET | (43) | - | (50) | - | - | - |
| GS/RENEW/TOU11 ONPEAK NET | (186) | - | (214) | - | - | - |
| PM/COGENERATION/FLAT | 89,178 | 145,271 | 162,533 | 91,977 | (53,294) | -36.7% |
| PM/FLAT/COGEN/NALCO | - | - | - | - | - | - |
| PREMIUM CHARGE | 3,271,905 | 3,633,524 | 3,372,943 | 3,374,573 | (258,951) | -7.1% |
| REACTIVE DEMAND CHARGE | 172,840 | 225,959 | 199,048 | 178,264 | (47,695) | -21.1% |
| RS/RENEW/FLAT NET METERING | 75,755 | - | 188,674 | - | - | - |
| SUPPLY/DEMAND CHARGE | 45,418,352 | 47,516,088 | 42,289,469 | 46,843,531 | (672,557) | -1.4% |
| TM/COGENERATION/FLAT | 2,987,250 | 2,905,443 | 3,206,328 | 3,080,987 | 175,544 | 6.0% |
| Purchased Electricity Total | 113,314,798 | 118,553,260 | 112,657,528 | 116,756,932 | (1,796,328) | -1.5% |
| Purchased Items | | | | | | |
| BOOKS AND PUBLICATIONS | 24 | - | - | - | - | - |
| EQUIPMENT PARTS | 22,529 | - | - | - | - | - |
| INTERNET | 124 | - | - | - | - | - |
| OPERATING SUPPLIES | 264 | - | - | - | - | - |
| WATER AND SEWER | 347 | - | (361) | - | - | - |
| Purchased Items Total | 23,288 | - | (361) | - | - | - |
| Purchased Services | | | | | | |
| EQUIPMENT MAINTENANCE | 29,791 | - | - | - | - | - |
| OTHER PROFESSIONAL SERVICE | 350 | - | - | - | - | - |
| POSTAGE AND DELIVERY | 5 | - | 9 | - | - | - |
| RENTAL FEES | 2,215 | - | - | - | - | - |
| Purchased Services Total | 32,361 | - | 9 | - | - | - |
| Supply And Control Total | 115,461,180 | 118,553,260 | 112,662,853 | 116,756,932 | (1,796,328) | -1.5% |
| Utility Technology | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 1,533,012 | 1,408,453 | 1,427,482 | 1,444,188 | 35,735 | 2.5% |
| OVERTIME PAY | 8,661 | 21,000 | 4,176 | 23,000 | 2,000 | 9.5% |
| Salaries & Wages Total | 1,541,673 | 1,429,453 | 1,431,658 | 1,467,188 | 37,735 | 2.6% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 12,936 | 14,477 | 14,646 | 15,310 | 833 | 5.8% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 1,975 | 1,799 | 1,628 | 1,728 | (71) | -4.0% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 227,296 | 242,389 | 249,138 | 262,049 | 19,660 | 8.1% |
| EMPLOYER CONTRIBUTIONS/UNEMPLOY | 1,808 | 1,702 | 1,637 | 1,700 | (2) | -0.1% |
| IMRF | 167,820 | 155,097 | 153,187 | 126,409 | (28,688) | -18.5% |
| MEDICARE | 21,124 | 19,744 | 19,485 | 20,321 | 577 | 2.9% |
| SOCIAL SECURITY | 90,323 | 84,420 | 83,273 | 86,883 | 2,463 | 2.9% |
| Benefits & Related Total | 523,282 | 519,628 | 522,993 | 514,400 | (5,228) | -1.0% |

City of Naperville
2022 Budget
Department of Public Utilities - Electric

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------|
| Purchased Items | | | | | | |
| INTERNET | 21,219 | 20,164 | 16,476 | 22,757 | 2,593 | 12.9% |
| OPERATING SUPPLIES | 30,173 | 31,953 | 28,677 | 31,953 | - | 0.0% |
| TECHNOLOGY HARDWARE | 26,327 | - | - | - | - | - |
| Purchased Items Total | 77,718 | 52,117 | 45,154 | 54,710 | 2,593 | 5.0% |
| Purchased Services | | | | | | |
| ARCHITECT AND ENGINEER SERVICE | 55,824 | 85,000 | 112,394 | 130,400 | 45,400 | 53.4% |
| EDUCATION AND TRAINING | - | - | 1,793 | - | - | - |
| OTHER PROFESSIONAL SERVICE | 22,006 | 13,747 | 6,352 | 39,017 | 25,270 | 183.8% |
| SOFTWARE AND HARDWARE MAINT | 964,456 | 1,322,844 | 1,286,823 | 1,387,373 | 64,529 | 4.9% |
| Purchased Services Total | 1,042,286 | 1,421,592 | 1,407,521 | 1,556,790 | 135,199 | 9.5% |
| Utility Technology Total | 3,184,960 | 3,422,790 | 3,407,326 | 3,593,088 | 170,298 | 5.0% |
| Expense Total | 139,695,949 | 154,588,222 | 147,616,084 | 153,185,819 | (1,402,403) | -0.9% |

WATER UTILITIES





Water Utilities

The Water Utilities are comprised of four business units: administration; civil and environmental engineering and construction management: water supply, distribution, and collection; and water reclamation. The utilities provide reliable, high quality drinking water to customers through the operation and maintenance of the City’s work sites, pump stations, emergency standby wells, reservoirs and water towers, and distribution mains, as well as civil and environmental engineering and design and oversight for City projects, review and inspection of private development projects, utility locating services, and asset management. The utilities also operate and maintain the City’s sanitary sewer system and provide effective and efficient wastewater treatment and bio-solids processing at the Springbrook Water Reclamation Center (Springbrook).

Service Priorities

- Develops cost-competitive utility rates, ensuring adequate revenues are obtained to maintain operations and fund replacement of aging capital infrastructure
- Plans, designs, coordinates, and reviews all utility infrastructure development and rehabilitation efforts
- Provides construction management, resident engineering, and inspection services for all utility construction work
- Accurately locates all underground water and sanitary sewer lines and accessories as part of the Joint Utility Location Information & Excavation System (J.U.L.I.E.)
- Efficiently supplies adequate quantities of drinking water in full compliance with all applicable U.S. Environmental Protection Agency (USEPA) and Illinois Environmental Protection Agency (IEPA) requirements
- Ensures that adequate pressure and supply of water is available for fire protection within its service area
- Minimizes sanitary sewer back-ups through effective maintenance of the City’s sanitary sewer collection and transmission system
- Provides effective and efficient wastewater treatment and bio-solids processing in full compliance with USEPA and IEPA requirements
- Provides proactive customer service to ensure that all customers enjoy access to continuous high quality and reliable utility service

2022 BUDGET HIGHLIGHTS

- ✓ IMPLEMENT NEW RATE STRUCTURE
- ✓ EXPAND WATER MAIN REPLACEMENT PROGRAM
- ✓ SPRINGBROOK UV DISINFECTION IMPROVEMENTS

Goals and Objectives

Each department’s goals and objectives are created with one or more of the City’s primary ends policies – economic development, high-performing government, financial stability, and public safety – in mind.

PRIMARY ENDS POLICY SUPPORTED

- ✓ ECONOMIC DEVELOPMENT
- ✓ HIGH-PERFORMING GOVERNMENT
- ✓ FINANCIAL STABILITY
- ✓ PUBLIC SAFETY



Water Utilities

2021 Accomplishments

- Substantial completion of the Water AMI project, also known as Water 2.0
- Completed construction of the Naperville Heights watermain replacement project
- Completed construction of Well 28 and 31 rehabilitation projects
- Completion of a facilities plan and asset evaluation for Springbrook to allow for long-term capital planning and maintenance in preparation for phosphorus improvements and to replace and rehabilitate aging assets
- Completion of a new cost of service rate study for the water and wastewater utilities that includes an expanded capital program

2022 Goals

- Complete construction of approximately 3.1 miles of watermain replacement in the Park Addition, Modaff Road, and Oxford Lane neighborhoods
- Implement a lead water service line replacement program in targeted areas of the City
- Complete engineering design, permitting, and procurement and begin construction of the Springbrook Ultraviolet Disinfection Improvements Project
- Continue the review and improvement of the Water Utilities' safety policies and practices through a comprehensive training program to minimize employee exposure hazards and reduce accidents and injuries
- Continue improving the operational efficiency of the City's sanitary sewer collection system, including a sanitary sewer evaluation study, sanitary flow monitoring program, and inflow and infiltration investigations in various areas of the City

Long-Term Objectives

- Realize the benefits of a fully implemented AMI system, utilizing data analysis and trending, as well as develop enhancements for our customers such as the ability to monitor their usage and receive leak notifications
- Implement American Water Works Association (AWWA) Effective Utility Management Program strategic planning framework and the AWWA Utility Benchmarking Program, which compares Naperville to other utilities across the United States in 43 key performance indicators
- Pursue AWWA Partnership for Safe Water and Partnership for Clean Water operational optimization programs for the utilities. Attain national level recognition for excellence in water and wastewater operations.
- Continue refining the asset management strategy to provide data for comprehensive decision making and strategic planning for replacement and rehabilitation of assets
- Investigate opportunities for increased efficiency through technology and innovation

Personnel

| FTEs | 2020 Actuals | 2021 Budget | 2010 Estimate | 2022 Budget |
|----------------------------------|--------------|--------------|---------------|--------------|
| Administration | 2.00 | 13.00 | 13.50 | 13.50 |
| Water Supply & Reclamation | 29.50 | 33.00 | 33.00 | 33.00 |
| Water Distribution & Collection | 40.00 | 26.00 | 25.00 | 25.00 |
| Civil Engineering & Construction | 11.00 | 12.00 | 12.00 | 14.00 |
| Total | 82.50 | 84.00 | 83.50 | 85.50 |



Water Utilities

Department Expenses by Category

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|--------------------|-------------------|-------------------|--------------------|-------------------|-------------------|---------------|
| Salaries & Wages | 7,332,119 | 6,897,787 | 7,510,290 | 7,381,314 | 483,527 | 7.0% |
| Benefits & Related | 2,651,158 | 2,768,150 | 2,758,197 | 2,587,751 | (180,400) | -6.5% |
| Capital Outlay | 11,076,428 | 27,033,950 | 24,158,450 | 28,534,275 | 1,500,325 | 5.5% |
| Debt Service | 3,504 | - | 1,281 | - | - | - |
| Grants & Contrib. | 563,959 | 234,500 | 202,040 | 185,690 | (48,810) | -20.8% |
| Interfund TF (Exp) | 1,179,120 | 1,230,669 | 1,230,636 | 19,247,750 | 18,017,081 | 1464.0% |
| Purchased Items | 4,062,438 | 4,350,930 | 3,950,681 | 4,546,853 | 195,923 | 4.5% |
| Purchased Services | 2,739,547 | 3,849,452 | 3,622,273 | 4,106,836 | 257,384 | 6.7% |
| Purchased Water | 26,392,832 | 25,912,968 | 25,371,137 | 26,217,445 | 304,477 | 1.2% |
| Total | 56,001,105 | 72,278,406 | 68,804,986 | 92,807,914 | 20,529,508 | 28.4% |

Department Expenses by Fund

| | 2020 Actuals | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|----------------------|-------------------|-------------------|--------------------|-------------------|-------------------|---------------|
| Water Utilities Fund | 56,001,105 | 72,278,406 | 68,804,986 | 64,273,639 | (8,004,767) | -11.1% |
| Water Capital Fund | - | - | - | 28,534,275 | 28,534,275 | - |
| Total | 56,001,105 | 72,278,406 | 68,804,986 | 92,807,914 | 20,529,508 | 28.4% |

City of Naperville
2022 Budget
Public Utilities - Water and Wastewater

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|------------------|------------------|--------------------|-------------------|-------------------|----------------|
| Administration | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 1,213,534 | 1,177,633 | 1,176,922 | 1,242,013 | 64,380 | 5.5% |
| OVERTIME PAY | 5,554 | 1,480 | 18,798 | 2,765 | 1,285 | 86.8% |
| TEMPORARY PAY | 2,217 | 8,480 | 7,394 | - | (8,480) | -100.0% |
| OTHER COMPENSATION | 23,038 | (430,330) | 37,947 | (197,043) | 233,287 | -54.2% |
| Salaries & Wages Total | 1,244,343 | 757,263 | 1,241,061 | 1,047,735 | 290,472 | 38.4% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 11,325 | 11,499 | 12,290 | 12,299 | 800 | 7.0% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 1,691 | 1,663 | 1,567 | 1,741 | 78 | 4.7% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 168,636 | 176,478 | 172,440 | 170,630 | (5,848) | -3.3% |
| EMPLOYER CONTRIBUTIONS/UNEMPL | 1,490 | 1,401 | 1,473 | 1,500 | 99 | 7.0% |
| EMPLOYER CONTRIBUTIONS/WCOMP | 88,908 | 102,413 | 102,408 | 112,384 | 9,971 | 9.7% |
| IMRF | 132,628 | 124,336 | 129,707 | 106,802 | (17,534) | -14.1% |
| MEDICARE | 16,608 | 16,056 | 16,699 | 17,386 | 1,330 | 8.3% |
| SOCIAL SECURITY | 69,461 | 66,918 | 70,666 | 73,075 | 6,157 | 9.2% |
| Benefits & Related Total | 490,747 | 500,765 | 507,251 | 495,817 | (4,948) | -1.0% |
| Debt Service | | | | | | |
| INTEREST | 3,504 | - | 1,281 | - | - | - |
| Debt Service Total | 3,504 | - | 1,281 | - | - | - |
| Grants & Contributions | | | | | | |
| CONTRIBUTION TO OTHER ENTITIES | 59,500 | 109,500 | 74,895 | 60,690 | (48,810) | -44.6% |
| Grants & Contributions Total | 59,500 | 109,500 | 74,895 | 60,690 | (48,810) | -44.6% |
| Interfund TF (Exp) | | | | | | |
| TRANSFER OUT | 1,179,120 | 1,230,669 | 1,230,636 | 19,247,750 | 18,017,081 | 1464.0% |
| Interfund TF (Exp) Total | 1,179,120 | 1,230,669 | 1,230,636 | 19,247,750 | 18,017,081 | 1464.0% |
| Purchased Items | | | | | | |
| BOOKS AND PUBLICATIONS | 2,759 | 2,600 | 3,840 | 2,600 | - | 0.0% |
| ELECTRIC | 16,318 | 15,491 | 18,269 | 16,033 | 542 | 3.5% |
| EQUIPMENT PARTS | 21,332 | - | 34,105 | - | - | - |
| INTERNET | 8,770 | 5,004 | 3,801 | 8,820 | 3,816 | 76.3% |
| NATURAL GAS | 12,136 | 23,300 | 23,701 | 24,060 | 760 | 3.3% |
| OFFICE SUPPLIES | 4,589 | 9,550 | 9,455 | 9,600 | 50 | 0.5% |
| OPERATING SUPPLIES | 399,177 | 636,400 | 402,316 | 636,450 | 50 | 0.0% |
| TECHNOLOGY HARDWARE | 2,439 | - | 660 | 48,600 | 48,600 | - |
| WATER AND SEWER | 12,179 | 9,506 | 13,168 | 9,981 | 475 | 5.0% |
| Purchased Items Total | 479,699 | 701,851 | 509,315 | 756,144 | 54,293 | 7.7% |

City of Naperville
2022 Budget
Public Utilities - Water and Wastewater

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-------------------------------------|------------------|------------------|--------------------|-------------------|-------------------|---------------|
| Purchased Services | | | | | | |
| ADVERTISING AND MARKETING | 2,516 | 3,000 | 2,240 | 3,000 | - | 0.0% |
| ARCHITECT AND ENGINEER SERVICE | 115,908 | 33,770 | 32,205 | 34,700 | 930 | 2.8% |
| BUILDING AND GROUNDS MAINT | 121,502 | 92,000 | 20,831 | 190,000 | 98,000 | 106.5% |
| EDUCATION AND TRAINING | 8,241 | 60,940 | 40,098 | 73,340 | 12,400 | 20.3% |
| EQUIPMENT MAINTENANCE | - | 200 | 113 | 200 | - | 0.0% |
| HR SERVICE | 2,258 | 2,880 | 2,164 | 2,880 | - | 0.0% |
| LAUNDRY SERVICE | 23,699 | 29,673 | 23,439 | 30,500 | 827 | 2.8% |
| MILEAGE REIMBURSEMENT | 145 | 575 | 102 | 575 | - | 0.0% |
| OPERATIONAL SERVICE | 516,626 | 534,809 | 532,153 | 550,772 | 15,963 | 3.0% |
| OTHER EXPENSES | 96 | 120 | 236 | 120 | - | 0.0% |
| OTHER PROFESSIONAL SERVICE | 15,221 | 119,330 | 71,223 | - | (119,330) | -100.0% |
| POSTAGE AND DELIVERY | 4,041 | 6,550 | 29,396 | 6,650 | 100 | 1.5% |
| PRINTING SERVICE | 6,747 | 800 | 1,555 | 4,305 | 3,505 | 438.1% |
| RENTAL FEES | - | - | - | 6,000 | 6,000 | - |
| SOFTWARE AND HARDWARE MAINT | 24,608 | 67,727 | 21,248 | 68,715 | 988 | 1.5% |
| DUES/SUBSCRIPTIONS/LICENSES | 64,942 | 82,648 | 57,995 | 87,932 | 5,284 | 6.4% |
| Purchased Services Total | 906,550 | 1,035,022 | 834,998 | 1,059,689 | 24,667 | 2.4% |
| Administration Total | 4,363,463 | 4,335,070 | 4,399,436 | 22,667,825 | 18,332,755 | 422.9% |
| Engineering | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 442,530 | 440,816 | 441,548 | 621,004 | 180,188 | 40.9% |
| OVERTIME PAY | 2,458 | 4,177 | 25,792 | 4,177 | - | 0.0% |
| TEMPORARY PAY | 9,461 | - | 9,055 | 8,480 | 8,480 | - |
| Salaries & Wages Total | 454,449 | 444,993 | 476,394 | 633,661 | 188,668 | 42.4% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 4,384 | 4,655 | 5,521 | 7,313 | 2,658 | 57.1% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 555 | 564 | 527 | 690 | 126 | 22.3% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 59,282 | 64,195 | 70,373 | 101,938 | 37,743 | 58.8% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 549 | 501 | 541 | 6,930 | 6,430 | 1284.6% |
| IMRF | 48,432 | 48,281 | 50,603 | 39,748 | (8,533) | -17.7% |
| MEDICARE | 6,254 | 6,206 | 6,609 | 6,412 | 206 | 3.3% |
| SOCIAL SECURITY | 26,741 | 26,532 | 28,259 | 27,418 | 886 | 3.3% |
| Benefits & Related Total | 146,198 | 150,934 | 162,432 | 190,449 | 39,515 | 26.2% |
| Purchased Items | | | | | | |
| BOOKS AND PUBLICATIONS | 453 | 500 | 108 | 500 | - | 0.0% |
| OPERATING SUPPLIES | 2,565 | 3,000 | 2,864 | 3,000 | - | 0.0% |
| TECHNOLOGY HARDWARE | - | - | - | 5,200 | 5,200 | - |
| Purchased Items Total | 3,018 | 3,500 | 2,972 | 8,700 | 5,200 | 148.6% |
| Purchased Services | | | | | | |
| EQUIPMENT MAINTENANCE | - | 250 | 332 | 250 | - | 0.0% |
| RENTAL FEES | - | 100 | 11 | 100 | - | 0.0% |
| DUES/SUBSCRIPTIONS/LICENSES | 498 | 2,170 | 736 | 2,615 | 445 | 20.5% |
| Purchased Services Total | 498 | 2,520 | 1,079 | 2,965 | 445 | 17.7% |
| Engineering Total | 604,163 | 601,947 | 642,876 | 835,775 | 233,828 | 38.8% |

City of Naperville
2022 Budget
Public Utilities - Water and Wastewater

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|---|-------------------|-------------------|--------------------|-------------------|------------------|---------------|
| Operations | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 4,546,097 | 4,494,363 | 4,574,979 | 4,464,455 | (29,908) | -0.7% |
| OVERTIME PAY | 468,023 | 525,351 | 519,305 | 533,738 | 8,387 | 1.6% |
| TEMPORARY PAY | - | 36,640 | 30,634 | 37,600 | 960 | 2.6% |
| Salaries & Wages Total | 5,014,120 | 5,056,354 | 5,124,918 | 5,035,793 | (20,561) | -0.4% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 46,280 | 51,086 | 48,696 | 45,996 | (5,090) | -10.0% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 5,902 | 6,033 | 5,435 | 5,751 | (282) | -4.7% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 824,454 | 928,674 | 874,310 | 858,674 | (70,000) | -7.5% |
| EMPLOYER CONTRIBUTIONS/UNEMPLY | 5,521 | 5,706 | 5,675 | 5,600 | (106) | -1.9% |
| IMRF | 582,632 | 544,638 | 582,344 | 425,710 | (118,928) | -21.8% |
| MEDICARE | 68,476 | 69,698 | 70,266 | 68,875 | (823) | -1.2% |
| SOCIAL SECURITY | 292,782 | 298,011 | 300,448 | 294,784 | (3,227) | -1.1% |
| Benefits & Related Total | 1,826,046 | 1,903,847 | 1,887,173 | 1,705,390 | (198,457) | -10.4% |
| Capital Outlay | | | | | | |
| INFRASTRUCTURE | 10,364,807 | 26,743,950 | 23,763,900 | 27,438,275 | 694,325 | 2.6% |
| VEHICLES AND EQUIPMENT | 711,621 | 290,000 | 394,550 | 1,096,000 | 806,000 | 277.9% |
| Capital Outlay Total | 11,076,428 | 27,033,950 | 24,158,450 | 28,534,275 | 1,500,325 | 5.5% |
| Grants & Contributions | | | | | | |
| REIMBURSEMENT PROGRAMS | 504,459 | 125,000 | 127,145 | 125,000 | - | 0.0% |
| Grants & Contributions Total | 504,459 | 125,000 | 127,145 | 125,000 | - | 0.0% |
| Purchased Items | | | | | | |
| BOOKS AND PUBLICATIONS | 35 | 450 | - | 450 | - | 0.0% |
| ELECTRIC | 2,464,972 | 2,406,486 | 2,157,509 | 2,490,158 | 83,672 | 3.5% |
| EQUIPMENT PARTS | 234,315 | 257,900 | 332,718 | 259,400 | 1,500 | 0.6% |
| INTERNET | 177,055 | 177,205 | 177,059 | 177,205 | - | 0.0% |
| INVENTORY ISSUES - CONTRA | (38,212) | - | - | - | - | - |
| LUBRICANTS AND FLUIDS | 11,213 | 12,400 | 14,775 | 12,500 | 100 | 0.8% |
| NATURAL GAS | 15,623 | 20,450 | 19,160 | 21,341 | 891 | 4.4% |
| OPERATING SUPPLIES | 411,157 | 310,900 | 378,237 | 322,400 | 11,500 | 3.7% |
| SALT AND CHEMICALS | 251,545 | 402,898 | 305,673 | 441,515 | 38,617 | 9.6% |
| WATER AND SEWER | 3,620 | 3,000 | 4,004 | 3,150 | 150 | 5.0% |
| Purchased Items Total | 3,531,322 | 3,591,689 | 3,389,134 | 3,728,119 | 136,430 | 3.8% |
| Purchased Services | | | | | | |
| ARCHITECT AND ENGINEER SERVICE | 277,992 | 400,000 | 615,114 | 650,000 | 250,000 | 62.5% |
| BUILDING AND GROUNDS MAINT | 285,372 | 315,000 | 190,038 | 332,500 | 17,500 | 5.6% |
| EQUIPMENT MAINTENANCE | 42,285 | 241,500 | 187,823 | 241,500 | - | 0.0% |
| OPERATIONAL SERVICE | 1,176,272 | 1,574,646 | 1,721,841 | 1,538,250 | (36,396) | -2.3% |
| OTHER EXPENSES | - | - | 116 | - | - | - |
| POSTAGE AND DELIVERY | 9 | 1,000 | 28 | 1,000 | - | 0.0% |
| RENTAL FEES | 3,522 | 10,000 | 23,196 | 40,000 | 30,000 | 300.0% |
| SOFTWARE AND HARDWARE MAINT | 12,228 | 184,034 | 8,490 | 155,050 | (28,984) | -15.7% |
| DUES/SUBSCRIPTIONS/LICENSES | 249 | 870 | 838 | 1,022 | 152 | 17.5% |
| Purchased Services Total | 1,797,929 | 2,727,050 | 2,747,482 | 2,959,322 | 232,272 | 8.5% |
| Purchased Water | | | | | | |
| WATER | 26,392,832 | 25,912,968 | 25,371,137 | 26,217,445 | 304,477 | 1.2% |
| Purchased Water Total | 26,392,832 | 25,912,968 | 25,371,137 | 26,217,445 | 304,477 | 1.2% |
| Operations Total | 50,143,136 | 66,350,858 | 62,805,440 | 68,305,344 | 1,954,486 | 2.9% |

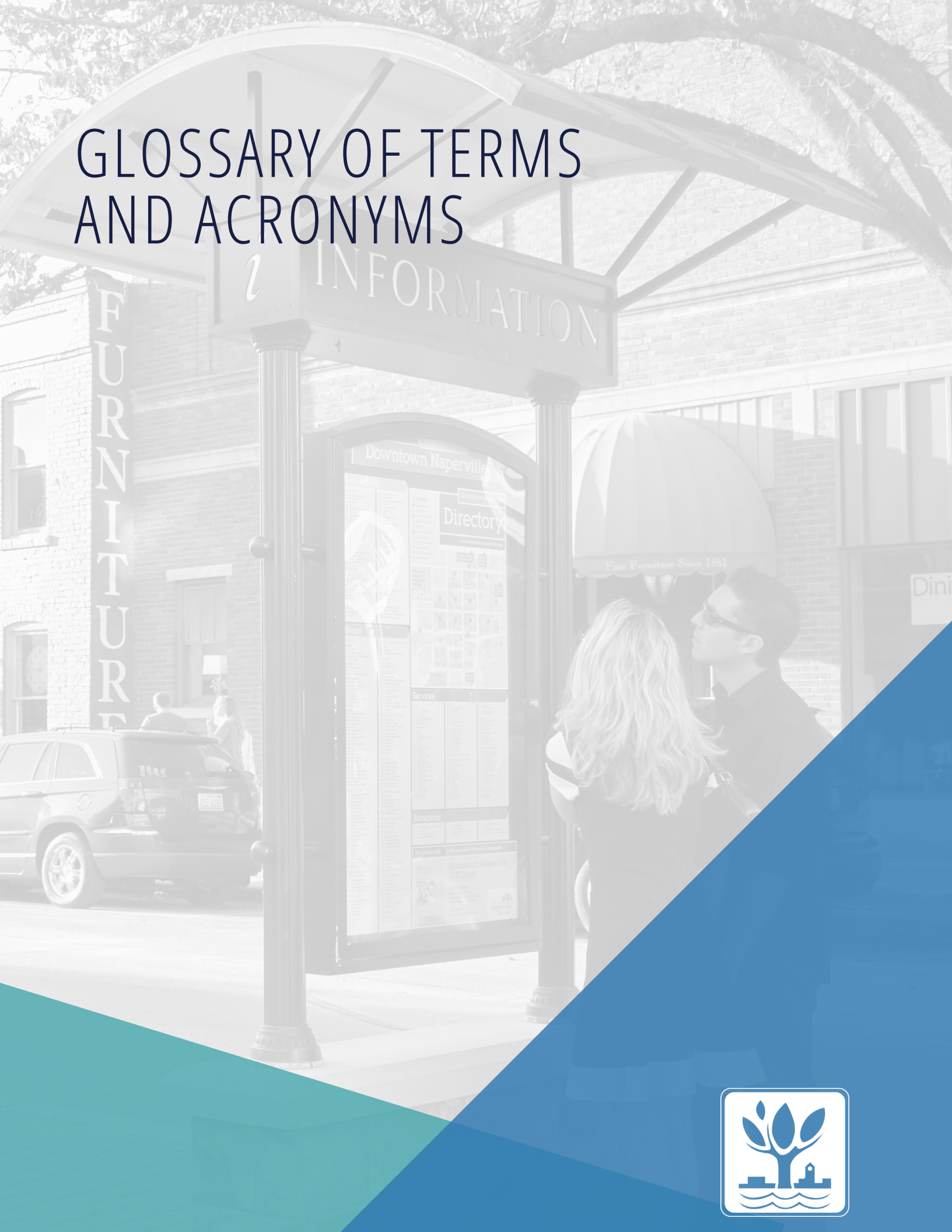
City of Naperville
2022 Budget
Public Utilities - Water and Wastewater

| | 2020 Actual | 2021 Budget | 2021 Projection | 2022 Budget | Change (\$) | Change (%) |
|-------------------------------------|-------------------|-------------------|--------------------|-------------------|-------------------|---------------|
| Support Services | | | | | | |
| Salaries & Wages | | | | | | |
| REGULAR PAY | 596,167 | 549,206 | 647,203 | 566,245 | 17,039 | 3.1% |
| OVERTIME PAY | 13,731 | 78,470 | 20,715 | 84,880 | 6,410 | 8.2% |
| TEMPORARY PAY | 9,308 | 11,500 | - | 13,000 | 1,500 | 13.0% |
| Salaries & Wages Total | 619,206 | 639,176 | 667,917 | 664,125 | 24,949 | 3.9% |
| Benefits & Related | | | | | | |
| EMPLOYER CONTRIBUTIONS/DENTAL | 5,248 | 6,193 | 5,039 | 5,108 | (1,085) | -17.5% |
| EMPLOYER CONTRIBUTIONS/LIFE IN | 740 | 796 | 724 | 807 | 11 | 1.4% |
| EMPLOYER CONTRIBUTIONS/MEDICAL | 76,469 | 89,787 | 83,124 | 86,046 | (3,741) | -4.2% |
| EMPLOYER CONTRIBUTIONS/UNEMPL | 741 | 701 | 764 | 700 | (1) | -0.1% |
| IMRF | 62,468 | 68,103 | 66,165 | 55,044 | (13,059) | -19.2% |
| MEDICARE | 8,056 | 8,914 | 8,629 | 9,172 | 258 | 2.9% |
| SOCIAL SECURITY | 34,446 | 38,110 | 36,896 | 39,218 | 1,108 | 2.9% |
| Benefits & Related Total | 188,167 | 212,604 | 201,341 | 196,095 | (16,510) | -7.8% |
| Purchased Items | | | | | | |
| BOOKS AND PUBLICATIONS | - | 290 | - | 290 | - | 0.0% |
| OPERATING SUPPLIES | 48,399 | 53,600 | 49,261 | 53,600 | - | 0.0% |
| Purchased Items Total | 48,399 | 53,890 | 49,261 | 53,890 | - | 0.0% |
| Purchased Services | | | | | | |
| BUILDING AND GROUNDS MAINT | - | 5,000 | 496 | 5,000 | - | 0.0% |
| EQUIPMENT MAINTENANCE | 12,136 | 16,700 | 8,761 | 16,700 | - | 0.0% |
| OPERATIONAL SERVICE | 16,374 | 52,000 | 20,102 | 52,000 | - | 0.0% |
| OTHER PROFESSIONAL SERVICE | 4,235 | 7,500 | 5,430 | 7,500 | - | 0.0% |
| RENTAL FEES | 1,659 | 2,900 | 3,712 | 2,900 | - | 0.0% |
| DUES/SUBSCRIPTIONS/LICENSES | 166 | 760 | 214 | 760 | - | 0.0% |
| Purchased Services Total | 34,570 | 84,860 | 38,714 | 84,860 | - | 0.0% |
| Support Services Total | 890,343 | 990,531 | 957,234 | 998,970 | 8,439 | 0.9% |
| Expense Total | 56,001,105 | 72,278,406 | 68,804,986 | 92,807,914 | 20,529,508 | 28.4% |

APPENDICES



GLOSSARY OF TERMS AND ACRONYMS





Commonly Used Terms and Acronyms

ARPA: American Rescue Plan Act

APWA: American Public Works Association

BAN: Bond Anticipation Note

CIP: Capital Improvement Program

CLFRF: Coronavirus Local Fiscal Recovery Fund

COVID-19: Coronavirus; the commonly used name for the SARS-CoV-2 virus

CMO: City Manager's Office

DCEO: Department of Commerce and Economic Opportunity

DLT: Director Leadership Team

DPU-E: Department of Public Utilities - Electric

DPU-W: Department of Public Utilities – Water/Wastewater

DPW: Department of Public Works

EAP: Employee Assistance Program

EDMS: Electronic Document Management System

FSD: Financial Services Department

FTE: Full-time equivalent

GAAP: Generally Accepted Accounting Principles

GASB: Governmental Accounting Standards Board

GFOA: Government Finance Officers Association

HHW: Household Hazardous Waste

HR: Human Resources

IEPA: Illinois Environmental Protection Agency

IDNR: Illinois Department of Natural Resources

IT: Information Technology



Commonly Used Terms and Acronyms

J.U.L.I.E.: Joint Utility Location Information & Excavation System

NEU: Naperville Employee University

NPDES: National Pollutant Discharge Elimination System

OSHA: Occupational Safety & Health Administration

PAFR: Popular Annual Finance Report

PSAP: Public Safety Answering Point

RFI: Request for Information

RFP: Request for Proposal

RFQ: Request for Qualifications

SECA: Special Events & Cultural Amenities Fund

SWRC: Springbrook Water Reclamation Center

TED: Transportation, Engineering & Development Business Group

TSC: Technology Steering Committee

USEPA: United States Environmental Protection Agency



Glossary of Terms

ABATEMENT: A complete or partial cancellation of a levy imposed by a government. Abatements usually apply to tax levies, special assessments, and service charges.

ACCOUNT: A term used to identify an individual asset, liability, expenditure control, revenue control, or fund balance.

ACCRUAL BASIS OF ACCOUNTING: A method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the timing of related cash flows.

ACTUARIAL/ACTUARY: A person or methodology that makes determinations of required contributions to achieve future funding levels that address risk and time.

ADOPTED BUDGET: The proposed budget as initially and formally approved by the City Council.

AD VALOREM TAX: A tax levied in proportion to the value of the property levied.

AMORTIZATION: The reduction of debt through regular payments of principal and interest, of which the principal payments are sufficient to retire the debt instrument at a predetermined date known as maturity.

APPRAISED VALUE: To make an estimate of value, generally for the purpose of taxation.

APPROPRIATION: An act or ordinance of the City Council allowing agencies and departments to incur obligations and to make payments out of a specific budget for specified purposes.

ARBITRAGE: Investment earnings representing the difference between interest paid on the bonds and the interest earned on the investments made utilizing the bond proceeds.

ASSESSED VALUE: A value set upon real estate or other property by a government, generally for the purpose of levying taxes.

ASSETS: Resources owned or held by a government which have monetary value.

AUDIT: An independent assessment of the fairness by which a company's financial statements are presented by its management.

BALANCED BUDGET: Total expenditure allocations do not exceed total available resources.

BENEFITS: Payments to which participants may be entitled under a pension plan, including pension, death, and those due on termination of employment.

BOND: A written promise, generally under seal, to pay a specified sum of money called the face value, at a fixed time in the future, called the date of maturity, and carrying interest at a fixed rate, usually payable periodically.

BONDED DEBT: Debt for which general obligation bonds or revenue bonds are issued.



Glossary of Terms

BUDGET: A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year.

BUDGET AUTHORITY: Authority provided by law that permits City departments to incur obligations requiring either immediate or future payment of money.

BUDGET CALENDAR: The schedule of essential dates or milestones which the City follows in the preparation, adoption, and administration of the budget.

BUDGET DEFICIT: The amount by which the government's budget outlays exceed its budget receipts for a given period, usually a fiscal year.

BUDGET MESSAGE: A general discussion of the proposed budget as presented in writing by the City Manager to the City Council.

BUDGET ORDINANCE: The official enactment by the City Council to legally authorize City staff to obligate and expend resources.

BUDGETARY CONTROL: The control or management of a government or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitation of available appropriations and available revenues.

BUILDING PERMITS: Revenues derived from the issuance of building permits prior to construction with the City of Naperville.

CABLE TV FRANCHISE: Franchise tax levied on a cable television company.

CAPITAL EXPENDITURE: Expenditures which result in the acquisition of, or addition to, fixed assets.

CAPITAL IMPROVEMENT PROGRAM: A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise. It sets forth each project and specifies the full resources estimated to be available to finance the projected expenditures.

CHARGEBACKS: Accounting transactions which recover the expenses of one fund from another fund that received the service.

CHART OF ACCOUNTS: A listing of the asset, liability, equity, expenditure, and revenue accounts that are used in the accounting, operations, and budgeting processes.

COMPREHENSIVE ANNUAL FINANCIAL REPORT: This official audited annual report presents the status of the City's finances in a standardized format. The report is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance and an operating statement that compares revenues and expenditures.

CONTINGENCY: An appropriation of funds to cover unforeseen events that occur during the fiscal year, such as emergencies, federal mandates, shortfalls in revenue, and similar eventualities.



Glossary of Terms

COVID-19: The common name for the SARS-CoV-2 virus whose spread resulted in a worldwide pandemic in 2020.

DEBT PROCEEDS – BONDS: Funds available from the issuance of bonds.

DEBT SERVICE FUND: A fund used to account for the accumulation of resources for and the payment of general long-term debt principal, interest, and related costs.

DEFICIT: The excess of liabilities over assets or expenditures over revenues in a fund over an accounting period.

DEPARTMENT: The basic organizational unit of the City which is functionally unique in its services.

DEPRECIATION: A calculation of the estimated decrease in value of physical assets due to usage and passage of time.

DISTINGUISHED BUDGET PRESENTATION PROGRAM: A voluntary program administered by the Government Finance Officers Association to encourage governments to publish efficiently organized and easily readable budget documents, providing peer recognition and technical assistance to the fiscal officers preparing them.

DIVISION: A unit of an organization which reports to a department.

ENCUMBRANCE ACCOUNTING: Refers to an accounting system in which purchase orders, contracts, and other commitments for the expenditures of monies are recorded to reserve that portion of the applicable appropriation.

ENTERPRISE FUNDS: Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises -- where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis are financed or recovered through user charges; or where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

EXPENDITURE: The actual outlay of or obligation to pay cash. This does not include encumbrances.

FIDUCIARY FUNDS (TRUST AND AGENCY FUNDS): These funds are used to account for assets held by the City in a trustee capacity or as an agency for individuals, private organizations, other governments, and/or other funds. These include Expendable Trust, Nonexpendable Trust, Pension Trust, and Agency Funds. Nonexpendable Trust and Pension Trust Funds are accounted for essentially in the same manner as proprietary funds since capital maintenance is critical. Expendable Trust Funds are accounted for essentially in the same manner as governmental funds. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.



Glossary of Terms

FISCAL YEAR: A 12-month period of time to which the annual budget applies and at the end of which a municipality determines its financial position and results of operations. The City of Naperville has specified January 1 to December 31 as its fiscal year.

FIXED ASSETS: Assets of a long-term character, which are intended to be held or used, such as land, buildings, machinery, furniture, and other equipment.

FLEET: The vehicles owned and operated by the City.

FORECAST: A projection of future revenues and/or expenses based on historical and current economic, financial, and demographic information.

FORFEITURE: The automatic loss of property, including cash, as a penalty for breaking the law or as compensation for losses resulting from illegal activity. Once property has been forfeited, the City may claim it, resulting in confiscation of the property.

FULL-TIME EQUIVALENT (FTE): The number of positions calculated on the basis that one FTE equates to a 40-hour workweek for 12 months. For example, two part-time positions working 20 hours for 12 months equals one FTE.

FUNCTIONAL CLASSIFICATION: A means of presenting budgetary data in terms of the major purposes being served. Each program or activity is placed in the same category (e.g. administration, fire, police) that best represents its major purpose, regardless of the spending agency or department.

FUND: A fiscal and accounting entity with a self-balancing set of accounts, recording cash and other financial resources, together with all related liabilities and residual equities or balances and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND ACCOUNTING: The accounts of the City are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of a fund are accounted for with separate sets of self-balancing accounts that comprise its asset, liability, fund equity, revenue, and expenditure accounts, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purpose for which they are to be spent and the means by which spending activities are to be controlled.

FUND BALANCE: The fund equity of governmental funds.

FUND TRANSFER: A budgeted transfer of funds to another fund.

GENERAL FUND: The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

GOAL: A statement of broad direction, purpose, or intent based on the needs of the community.

GENERAL OBLIGATION BONDS: Bonds in which the full faith and credit of the issuing government are pledged.



Glossary of Terms

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): Uniform minimum standards accounted for in another fund and guidelines to financial accounting and reporting.

GOVERNMENTAL ACCOUNTING: The composite of analyzing, recording, summarizing, reporting, and interpreting the financial transactions of governmental units and agencies.

GOVERNMENTAL FUNDS: General, Special Revenue, Debt Service, and Capital Project funds.

GRANT: A contribution by one governmental unit to another. The contribution is usually made to aid in the support of a specified function.

INFLATION: A substantial rise in the general level of prices related to an increase in the volume of money, resulting in the loss of value of currency.

INFRASTRUCTURE: Public domain fixed assets, including roads, bridges, curbs, gutters, sidewalks, drainage systems, lighting systems, and other items that have value only to the City.

INTERFUND TRANSFERS: Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

INTERGOVERNMENTAL NON-REVENUE RECEIPT: A fixed asset originating from one City department to another.

INTERGOVERNMENTAL REVENUE: Revenue received from or through the federal, state, or county government.

INTERNAL SERVICE FUND: A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies.

LIABILITIES: Debt or other obligations arising in the past, which must be liquidated, renewed, or refunded at some future date.

LINE ITEM BUDGET: A budget that allocates funds to specific cost centers, accounts, or objects, (e.g., salaries and office supplies).

LONG-TERM DEBT: Bonded debt and other long-term obligation, such as benefit accruals, due beyond one year.

MANDATE: A requirement from a higher level of government that a lower level of government perform a task in a particular way or by a particular standard.

MILL: A taxation unit equal to one dollar of tax obligations for every \$1,000 of assessed valuation of property.

MILLAGE: The tax rate on real property based on \$1.00 per \$1,000 of assessed property value.

MISCELLANEOUS REVENUE: Those revenues that are small in value and not individually categorized.



Glossary of Terms

MISSION STATEMENT: The statement that identifies the particular purpose and function of a department.

MODIFIED ACCRUAL BASIS OF ACCOUNTING: Basis of accounting in which revenues are recognized in the accounting period in which they become available and measurable, and expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which is recognized when due.

MUNICIPAL CODE: A collection of laws, rules, and regulations that apply to the City and its residents.

OBJECT CLASSIFICATION: A means of identifying and analyzing the obligations incurred by the City in terms of the nature of the goods or services purchased (e.g. personnel compensations, commodities, capital outlays, contractual services, and personnel benefits), regardless of the agency involved or purpose of the programs for which they are used.

OPERATING BUDGET: A financial plan that presents proposed expenditures for the fiscal year and estimates the revenues to fund them.

OPERATING EXPENSES: Fund expenses that are ordinary, recurring in nature, and directly related to the fund's primary service activities.

ORDINANCE: A formal legislative enactment by the City that carries the full force and effect of the law within corporate boundaries of the City, unless in conflict with any higher form of law such as state or federal.

OUTLAYS: Checks issued, interest accrued on public debt, or other payments made, offset by refunds and reimbursements.

PER CAPITA: A measurement of the proportion of some statistic to an individual resident determined by dividing the statistic by the current population.

PERFORMANCE INDICATORS: Specific quantitative and qualitative measures of work performed as an objective of the department.

PRODUCTIVITY: A measure of the increase of service output of City programs compared to the per unit of resource input invested.

PROPERTY TAXES: Used to describe all revenues received in a period from property taxes, both current and delinquent, including all related penalties and interest. Property taxes are levied on both real and personal property according to the property's valuation and tax rate.

PROPRIETARY FUND: Enterprise and internal service funds that are similar to corporate funds in that they are related to assets, liabilities, equities, revenues, expenses, and transfers determined by business or quasi-business activity.



Glossary of Terms

RESERVE: An account used to earmark a portion of a fund balance to indicate that it is not appropriate for expenditure, and an account used to earmark a portion of fund equity as legally segregated for a specific future use.

RESOLUTION: A legislative act by the City with less legal formality than an ordinance.

RESTITUTION: Revenues collected in payment for damage to City property.

RETAINED EARNINGS: An equity account reflecting the accumulated earnings of an Enterprise Fund.

REVENUES: Money received into a fund from outside the fund that, together with fund balances, provide the financial resources for a given fiscal year.

REVENUE BONDS: Bonds in which principal and interest are paid exclusively from enterprise fund earnings.

REVISED BUDGET: The adopted budget as formally adjusted by the City Council.

SALES TAX: Tax imposed on taxable sales of all final goods.

SPECIAL ASSESSMENT: A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

SPECIAL ASSESSMENT FUNDS: A fund used to account for the financing of public improvements or services deemed to benefit the properties against which special assessments are levied.

STRATEGIC OBJECTIVES: Something to be accomplished in specific, well-defined, and measurable terms and is achievable within a specific time frame.

TAX LEVY: The total amount to be raised by general property taxes for a purpose specified in the Tax Levy Ordinance.

TRIAL BALANCE: A list of the balances by account in a ledger kept by double entry with the debit and credit balances shown in separate columns. If the totals of the debit and credit columns are equal or their net balance agrees with a control account, the ledger from which uses total expenditures and transfers to other funds that decreases net financial resources.

USER CHARGES: The payment of a fee for direct receipt of public service by the party benefiting from the service.

VARIABLE RATE: A rate of interest subject to adjustment.